2015 BUDGET SUMMARY

NOVEMBER 12, 2014



Presented by:

David A. Lorenz, Executive Director



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November 12, 2014

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Board of Directors John K. Ostermiller, Chair

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Executive Director David A. Lorenz

To the Board of Directors and Citizens of the District:

We are submitting a balanced 2015 Budget of \$50,676,588 to the Board, making use of the available funds including general, enterprise, 2000 and 2010 One Mill, the Cherry Hills reserve, conservation trust, and debt service. We believe we have addressed the operating needs of the District and all of the "highest" priorities in order to maintain what we have. We were also able to recommend improvements to a few facilities where we have significant matching funds available to us. We would be remiss, however, not to call your attention to the fact that many staff and citizen requests just to maintain and/or improve what we have are simply not funded, as we don't have the necessary resources available.

Capital Projects

The budget includes \$5,624,319 of capital projects and an anticipated cost sharing from grants and intergovernmental revenue in the amount of \$3,421,693. The District has significant projects and equipment needs that were not able to be funded.

Salary/Personnel/Healthcare

From recent local and national pay increase survey information, U.S. workers can expect an average increase in 2015 of 3 percent. This is still below pre-recession levels and the limited growth indicates no major change in the degree of upward pressure on salaried employees, at least for now. Important to note that after factoring in annualized consumer price index growth at 2.1 percent, the resulting base pay movement nationally for 2015 is expected to be a minimal gain of 0.9 percent; this according to Hays Group.

The District's compensation philosophy is market-based and pay-for-performance. Based on the current market data for 2015, staff is recommending an average 3 percent increase (with higher performers receiving a larger increase). This average 3 percent increase results in a proposed budget increase of \$300,000, plus an additional \$25,000 for pay increases in 2015 related to updates to our pay structure and pay ranges. Staff's proposal for 2015 is in line with the 3 percent average increase that was budgeted and paid to full-time staff in 2014.

Additionally, District Human Resources staff just completed a comprehensive study of part-time wages in the Denver Metro area. It is expected that Colorado minimum wage will be increasing January 1st, impacting our many employees currently at minimum wage, and also worsening ongoing compression issues with existing part-time staff. To combat these problems, and to address movement of our pay structure and pay ranges based on market conditions, staff is recommending funding additional part-time pay increases in the amount of \$200,000 in 2015.

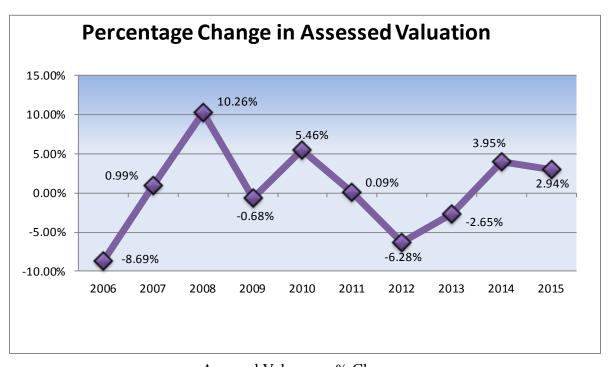
Regarding full-time employee benefits, the District's costs are staying steady for all but our medical plan, where we are anticipating an increase of just under \$275,000. This increase is a result of an overall 9% increase in our anticipated medical plan costs, as well as the addition of newly eligible part-time employees working on average 30 or more hours per week to our medical plan, as is now required under the Affordable Care Act.

The Proposed 2015 Budget includes funding for 5 additional full-time positions, one for Hospitality, three for Recreation, and one for Human Resources. These positions represent reorganization of current resources and upgrading of a regular part time position in Hospitality and Recreation. Total cost for the funding these positions is \$153,097.

Financial Trends and Measurements

The District continues in its tradition of conservative fiscal practices and fiduciary responsibility. Staff looks for ways to decrease expenditures, and improve revenue and efficiencies on an ongoing basis. Operating expenditures increased to meet the growing costs of personnel, utilities, gas, water, and supplies. This leaves the District with less funding for new capital projects and for maintaining what we have.

The District's preliminary assessed valuation for 2014 (taxes to be collected in 2015) is \$2,336,278,387, a 2.94% increase. Operating property taxes are anticipated to increase \$121,386 from \$10,319,442 in 2014 to \$10,440,828 in 2015. The anticipated 2010 1-mill tax is estimated to generate \$2,336,278, an increase of \$66,773. Budget amounts reflect a 99% collection rate for tax revenue.



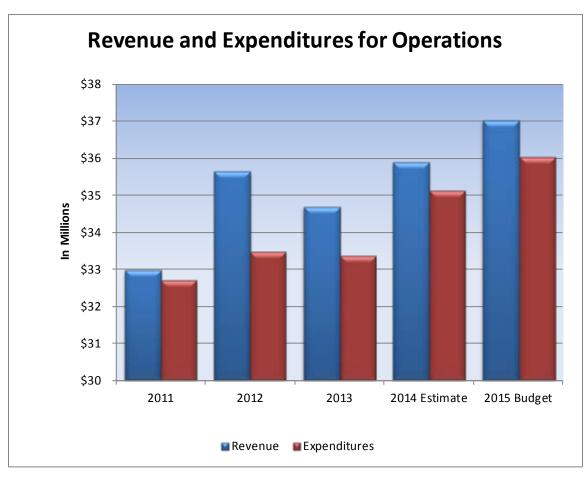
_	Assessed Value	% Change
2006 (1)	2,049,711,660	-8.69%
2007	2,070,093,939	0.99%
2008	2,282,531,976	10.26%
2009 (2)	2,267,105,160	-0.68%
2010	2,390,836,700	5.46%
2011	2,393,062,513	0.09%
2012 (3)	2,242,690,279	-6.28%
2013 (2)	2,183,234,130	-2.65%
2014	2,269,505,453	3.95%
2015 (4)	2,336,278,387	2.94%

- (1) Decrease related to the exclusion of Cherry Hills Village
- (2) Decrease related to exclusion of Greenwood Village commercial property
- (3) Decrease related to sluggish economy
- (4) Preliminary Assessed Valuation

2015 Mill Levy:

Operations	4.417 mills
Abatements	0.052 mills
2010 1 Mill	1.000 mills
General Obligation Debt	1.344 mills
Total	6.813 mills

Operating revenue reflects an increase (2015 budget vs. 2014 estimate) of 3.09%. Revenue increased from anticipated growth in property tax revenue and increased fees and charges in some areas. Operating expenditures are projected to increase 2.64% (without capital projects).



_		2011	2012	2013	20	14 Estimate	2015 Budget
Revenue	\$ 3	2,962,779	\$ 35,634,790	\$ 34,681,558	\$	35,897,487	\$ 37,008,288
Expenditures	3	2,698,518	33,474,276	33,359,281		35,113,242	36,040,824
	\$	264,261	\$ 2,160,514	\$ 1,322,277	\$	784,245	\$ 967,464

Note: This graph includes General Fund and Enterprise Fund Operating revenue and expenditures. For years 2012 thru 2015, property tax funds from the 2010 1 Mill, in the amount of Park's irrigation water expenditures, are included. This Graph **excludes** capital expenditures, debt payments (Enterprise Fund debt payment are included), Hudson Gardens Management Fee, contingency, and other reserves.

Fees and Charges

We need to continue with our strategy of increasing fees and charges, where program/facility costs have gone up and where market conditions allow. These fee increases are spread over numerous programs and activities to help recover cost of the activity. Not every District fee is increased annually. User fee increases are projected to be \$191,388. Of this amount recommended, \$22,685 is from the Park Department (for shelter rental and special events) and \$168,703 is from the Recreation Department.

Enterprise Fund Revenue budgeted for 2015 from fees and charges amounts to \$23,218,794. The breakdown by department by dollars and percentages are as follows.

Golf Courses	\$ 7,529,363	33%
Recreation Centers	4,761,876	21%
Ice Arenas	4,041,280	17%
Hospitality	2,867,113	12%
Athletics	2,356,254	10%
Other Recreation Facilities	 1,662,908	<u>7%</u>
Total	\$ 23,218,794	<u>100%</u>

2000 One Mill

The 2000 One Mill tax earmarked for park and open space acquisition and trail development ended in 2010 and will not receive any additional taxes. The 2015 budget for the 2000 One Mill has a beginning balance of \$8,533 carried forward from previous years. The 2015 Budget includes capital project contingency of \$8,533. This will essentially eliminate the 2000 One Mill Fund.

2010 One Mill

The 2010 One Mill levy is earmarked for parks, open space and trails acquisition, development, and maintenance. In order to keep the parks maintained at the level in which the citizens expect, staff is recommending the use of a portion of the 2010 One Mill funds for Park's irrigation water expenditures and maintenance projects. The 2015 Budget for the 2010 One Mill includes capital projects of \$3,559,000, of which \$2,732,500 is proposed to be matched with local grants and matches from other local governments, plus \$1,538,483 for park irrigation expenditures. Remaining carryover of \$255,726 is currently designated as contingency.

Debt Service

Based on the preliminary assessed valuation the District's debt service mill levy for 2015 is 1.344. This is a decrease from 2014 due to the increase in assessed valuation. The Cities of Greenwood Village and Cherry Hills Village are no longer in the District; however, they were included in the District when the General Obligation Debt was approved by voters and are therefore obligated to pay their portion of the debt outstanding. Debt service payments due in 2015 are slightly less than the prior year (\$5,928) changing from \$3,681,850 to \$3,675,922. The District's mill levy has decreased eight out of the last 10 years and has decreased 0.304 mills since 2006.

Conclusion

Staff spent many hours discussing priorities and options for 2015. Unfortunately, sufficient dollars are not available to fund all of the "maintain what we have" priorities, or to implement many improvements or upgrades to current facilities. The 2015 Budget includes a large contingency of \$1,094,024 for unexpected emergencies, equipment breakdowns, and other unanticipated repairs within our aging infrastructure.

We do believe that adopting the proposed 2015 Budget will allow us to continue to operate the District adequately, to our standards and most citizen expectations. However as expenses continue to increase; the District is not able to keep up with required maintenance and renovations to our parks, trails, and aging recreation facilities.

The Board of Directors approved a measure for the election that was held on November 4, 2014 asking Citizens to approve an increase of 2 mills for general operating and other purposes. Final results of the election have not yet been certified. The budget presented does not include funds or expenditures from the additional 2 mills. Once the measure is approved and certified, the District will amend the budget in the spring of 2015.

Sincerely, Sincerely,

Signature on File at District Office Signature on File at District Office

David A. Lorenz
Executive Director
Steve Shipley
Director of Finance



SOUTH SUBURBAN PARK AND RECREATION DISTRICT 2015 BUDGET SUMMARY ALL FUNDS

ODED ATING FUNDS.		Actual 2013		Budget 2014	Estimated 2014		Budget 2015
OPERATING FUNDS: CARRYOVERS:							
GENERAL FUND	\$	5,950,819	\$	5,022,377	\$ 5,118,076	\$	3,443,509
ENTERPRISE FUND		1,973,969		2,352,696	2,101,375		1,439,950
TOTAL CARRYOVERS		7,924,788		7,375,073	7,219,451		4,883,459
REVENUES:							
GENERAL FUND		14,254,634		16,794,949	16,642,853		13,882,628
ENTERPRISE FUND		23,806,643		25,584,885	25,349,780		25,417,494
TOTAL REVENUES		38,061,277		42,379,834	41,992,633		39,300,122
TOTAL REVENUES AND CARRYOVERS		45,986,065		49,754,907	49,212,084		44,183,581
EXPENDITURES:							
GENERAL FUND		15,087,377		20,298,456	18,317,420		15,429,565
ENTERPRISE FUND		23,679,237		25,756,518	26,011,206		25,234,278
TOTAL EXPENDITURES		38,766,614		46,054,974	44,328,626		40,663,844
DEBT SERVICE FUND: CARRYOVERS:							
DEBT SERVICE FUND		248,638		324,417	324,417		289,028
TOTAL CARRYOVERS		248,638		324,417	324,417		289,028
REVENUES:							
DEBT SERVICE FUND		3,647,891		3,655,391	3,646,461		3,675,922
TOTAL REVENUES		3,647,891		3,655,391	3,646,461		3,675,922
TOTAL REVENUES AND CARRYOVERS		3,896,529		3,979,808	3,970,878		3,964,950
EXPENDITURES:							
DEBT SERVICE FUND		3,572,112		3,655,391	3,681,850		3,675,922
TOTAL EXPENDITURES		3,572,112		3,655,391	3,681,850		3,675,922
CONSERVATION TRUST FUND: CARRYOVERS:							
CONSERVATION TRUST FUND		588,527		266,141	266,141		217,613
2010 1 MILL		608,482		1,200,032	1,200,032		340,794
TOTAL CARRYOVERS		1,197,009		1,466,173	1,466,173		558,407
REVENUES:							
CONSERVATION TRUST FUND		755,660		681,000	730,500		731,000
2010 1 MILL		3,324,013		7,695,864	4,503,634		5,047,415
TOTAL REVENUES		4,079,673		8,376,864	5,234,134		5,778,415
TOTAL REVENUES AND CARRYOVERS		5,276,682		9,843,037	6,700,307		6,336,822
	_	-,,			-,,,,,,,,,		3,000,000
EXPENDITURES:							
CONSERVATION TRUST FUND 2010 1 MILL		1,078,046		947,141	779,028		948,613 5,388,209
TOTAL EXPENDITURES		2,732,463 3,810,509		8,895,896 9,843,037	5,362,872 6,141,900		6,336,822
	_	-,,					
GRAND TOTAL CARRYOVERS GRAND TOTAL REVENUES		9,370,435 45,788,841		9,165,663 54,412,089	9,010,041 50,873,228		5,730,894 48,754,459
GRAND TOTAL REVENUES GRAND TOTAL REVENUE SOURCES	_	55,159,276		63,577,752	59,883,269		54,485,353
GRAND TOTAL EXPENDITURES		46,149,236		59,553,402	54,152,376		50,676,588
NET REVENUES OVER EXPENSES		9,010,041		4,024,350	5,730,894		3,808,766
DECEDVEC.							
RESERVES: GENERAL FUND		3,651,342		1,518,870	2,410,323		1,896,572
ENTERPRISE FUND		2,101,375		2,181,063	1,940,792		1,623,166
DEBT SERVICE		324,417		324,417	289,028		289,028
CONSERVATION TRUST FUND		266,141		-	-		-
2010 1 MILL	Φ.	1,200,032	ሱ	4.004.050	¢ 4640440	Φ.	2 000 700
TOTAL RESERVES	\$	7,543,307	\$	4,024,350	\$ 4,640,143	\$	3,808,766



GEN	NER/	AL FUND S	UMMARY				
		Actual 2013	Budget 2014		Estimated 2014		Budget 2015
REVENUE:							
PROPERTY TAXES	\$	9,731,000	\$ 10,130,746	\$	10,166,248	\$	10,336,420
SPECIFIC OWNERSHIP TAX	Ψ	1,160,673	1,100,000	Ψ	1,100,000	Ψ	1,100,000
INTERGOVERNMENTAL/DONATION		296,027	432,915		421,848		377,877
INTEREST INCOME		21,308	25,000		15,000		15,000
OTHER		806,805	318,433		329,540		774,138
TOTAL OPERATING REVENUE		12,015,812	12,007,094		12,032,636		12,603,435
EXPENDITURES:							
ADMINISTRATION		1,080,892	1,227,287		1,207,600		1,215,336
FINANCE		209,049	237,898		219,069		227,700
IT DEPARTMENT		204,089	255,124		221,309		236,133
PLANNING & CONSTRUCTION		1,400,934	1,488,159		1,481,161		1,532,581
PARKS AND OPEN SPACE		6,150,447	6,713,540		6,649,907		6,894,280
TOTAL OPERATING EXPENDITURES		9,045,411	9,922,008		9,779,046		10,106,030
EXCESS OPERATING REVENUE OVER (UNDER)		3,043,411	3,322,000		3,773,040		10,100,000
EXPENDITURES		2,970,402	2,085,086		2,253,590		2,497,405
		2,070,102	2,000,000		2,200,000		2, 107, 100
OTHER REVENUE:							
CHV PAYMENT		747,426	748,625		748,625		750,000
INTERGOVERNMENTAL/DONATION FOR CAPITAL		1,488,311	3,179,230		3,005,592		519,193
SALE OF ASSET		-	850,000		850,000		-
OPERATING TRANSFER IN		3,084	10,000		6,000		10,000
TOTAL OTHER REVENUE		2,238,821	4,787,855		4,610,217		1,279,193
OTHER EXPENDITURES:							
CHV RESERVE		_	773,700		_		764,190
CONTINGENCY			846,639				1,875
		F22 020			E21 702		
COP PAYMENT		523,929	521,783		521,783		524,277
ENERGY PERFORMANCE LEASE		-	-		-		381,124
HUDSON GARDENS MGMT FEE		350,000	350,000		350,000		350,000
OPERATING TRANSFER OUT		2,100,000	2,200,000		2,200,000		2,000,000
PROPOSED NEW POSITIONS		-	-		-		91,000
PROPOSED MERIT INCREASE/PAYSCALE ADJ		-	-		-		200,000
ESTIMATED HEALTHCARE INCREASE		-	-		-		136,500
CAPITAL EXPENDITURES		1,420,992	3,344,410		3,149,975		866,036
CHV EXPENDITURES		1,275,290	1,698,232		1,683,465		-
2000 1 MILL UNDESIGNATED		-	-		-		8,533
2000 1 MILL CAPITAL EXPENDITURES		371,755	641,684		633,151		
TOTAL OTHER EXPENDITURES		6,041,966	10,376,448		8,538,374		5,323,535
NET REVENUE OVER (UNDER) EXPENDITURES	\$	(832,743)	\$ (3,503,507)	\$	(1,674,567)	\$	(1,546,937)
TOTAL REVENUE	\$	14,254,634	\$ 16,794,949	\$	16,642,853	\$	13,882,628
TOTAL EXPENDITURES		15,087,377	20,298,456		18,317,420		15,429,565
NET REVENUE OVER (UNDER) EXPENDITURES		(832,743)	(3,503,507)		(1,674,567)		(1,546,937)
BEGINNING FUNDS AVAILABLE		2,490,497	2,985,603		3,081,302		2,646,509
BEGINNING FUNDS AVAILABLE - CHV		2,446,883	1,395,090		1,395,090		788,467
BEGINNING FUNDS AVAILABLE - 2000 1 MILL		1,013,439	641,684		641,684		8,533
ENDING FUNDS		5,118,076	1,518,870		3,443,509		1,896,572
LESS RESERVES:		0,110,070	1,010,070		0,440,000		1,000,072
7% OPERATING RESERVE		(700,023)	(629,530)		(673,823)		(696,572)
CHV RESERVE		(1,395,090)	(020,000)		(788,467)		(555,572)
2000 1 MILL RESERVE		(641,684)	_		(8,533)		_
COPS RESERVE		(041,004)	-		(0,000)		(250,000)
		(72E 100)	(700,000)		(750,000)		
INSURANCE RESERVE		(735,188)	(700,000)		(750,000)		(750,000)
ENVIRONMENTAL RESERVE	Φ.	(179,357)	(189,340)	Φ	(189,500)	Φ	(200,000)
UNRESERVED FUNDS AVAILABLE	Ъ	1,466,734	\$ -	\$	1,033,186	Ф	(0)

INTERGOVERNMENTAL/DONATION, OTHER, AND ADMINISTRATION

		Actual 2013		Budget 2014	E	Estimated 2014		Budget 2015
INTERGOVERNMENTAL/DONATION REVENUE: REIMBURSEMENT FROM CITY OF LITTLETON TREE DONATIONS	\$	235,744 5,450	\$	318,949 4,592	\$	322,192 9,191	\$	333,360
ADMIN DONATIONS/GRANTS COMMUNICATIONS DONATIONS		27,374 3,557		- 24,283		31,600		20,000
SOUTH PLATTE PARK DONATIONS		23,902	•	85,091	_	58,865	_	24,517
TOTAL INTERGOV/DONATION REVENUE	\$	296,027	\$	432,915	\$	421,848	\$	377,877
OTHER REVENUE:								
ADMINISTRATION OTHER REVENUE	\$	215,063	\$	50,000	\$	80,000	\$	80,000
ENERGY CREDITS INSURANCE REIMBURSEMENTS		- 252 424		100.000		- -		381,124
SPONSORSHIPS		353,131 47.602		100,000 30.000		50,000 30,000		100,000 30.000
PARKS REVENUE (INCLUDES PARK PERMITS)		183,974		135,433		166,365		180,014
COMMUNICATIONS REVENUE		7,035		3,000		3,175		3,000
TOTAL OTHER REVENUE	\$	806,805	\$	318,433	\$	329,540	\$	774,138
ADMINISTRATION EXPENDITURES:								
ADMINISTRATION	\$	139,865	\$	275,863	\$	263,803	\$	196,378
GENERAL OFFICE		105,785		118,017		118,224		124,732
COMMUNICATIONS DIVISION		373,931		444,662		441,577		484,684
HUMAN RESOURCES		185,733		187,445		196,226		203,292
MEDICAL CLAIMS LIABILITY ADJUSTMENT		71,136		-		-		-
INSURANCE TOTAL EXPENDITURES	Φ.	204,443	Φ	201,300	φ	187,770	¢.	206,250
TOTAL EXPENDITURES	\$	1,080,892	\$	1,227,287	\$	1,207,600	\$	1,215,336

PLANNING AND CONSTRUCTION EXPENDITURES

	Actual 2013		Budget 2014		E	Estimated 2014	Budget 2015
PLANNING ADMINISTRATION	\$	345,805	\$	365,996	\$	365,996	\$ 375,755
CONSTRUCTION MAINTENANCE		58,164		62,082		60,289	-
GENERAL CONSTRUCTION		549,767		576,265		573,560	662,203
SIGN SHOP		116,728		122,327		119,827	121,752
PREVENTIVE MAINTENANCE		330,471		361,489		361,489	372,871
TOTAL EXPENDITURES	\$	1,400,934	\$	1,488,159	\$	1,481,161	\$ 1,532,581

PARKS MAINTENANCE EXPENDITURES

	Actual 2013			Budget 2014	E	Estimated 2014		Budget 2015
PARK MAINTENANCE GEN OPER GARAGE & SHOP TURF OPERATIONS IRRIGATION ATHLETIC FIELDS AND PLAY COURTS CORNERSTONE PARK CREW DAL REGIONAL PARK FORESTRY HORTICULTURE GROUNDS/FACILITIES TRAILS NATURAL OPEN SPACE SOUTH PLATTE PARK CARSON PROGRAMS SPP PROGRAM/FUND DONATIONS	\$	282,227 1,078,004 663,343 752,233 329,539 214,340 112,252 687,096 304,864 358,490 425,898 224,688 347,834 81,401 26,855	\$	266,507 1,082,152 696,535 787,239 363,338 233,681 112,716 784,273 354,133 405,551 481,373 249,125 443,567 69,627 85,091	\$	270,703 1,111,655 694,881 773,981 360,699 232,079 112,134 731,463 365,854 402,155 492,160 248,307 440,661 74,515 44,706	\$	259,968 1,139,641 723,302 796,946 385,038 242,284 116,252 853,992 332,501 417,155 494,474 260,509 455,962 88,514 24,517
VISITORS' SERVICES ROXBOROUGH RESTORATION		242,143 19,240	•	298,632	•	293,954	•	303,225
TOTAL EXPENDITURES	\$	6,150,447	\$	6,713,540	\$	6,649,907	\$	6,894,280

INTERGOVERNMENTAL/DONATION REVENUE FOR CAPITAL PROJECTS

		Actual 2013		Budget 2014	E	Estimated 2014		Budget 2015
INTERGOVERNMENTAL/DONATION FOR CAPITAL:								
Planning Department Grants/ Donations	\$	7,000	\$	17,984	\$	17,984	\$	_
City of Littleton - Lee Gulch Trl Bridge @ Elati	Ψ	- ,000	Ψ	75,000	Ψ	75,000	Ψ	_
Arapahoe Cty - FSC Easement/Tee Alignment(2014)		_		12,979		12,979		_
Matching Gifts Revenue		8,676		11,643		11,410		15,000
Future Grants/Donations for Capital Projects		-		177,065		-		500,000
Citry of Littleton - Big Dry Crk Deck Replacement		_		6,000		6,000		-
City of Littleton Capital Matching Revenue		-		· -		-		4,193
City of Lone Tree Capital Matching Revenue		3,990		-		-		-
City of Cent - Palos Verdes ADA Access(2014)		-		42,500		42,500		-
City of Cent - Little Dry Crk Trail Imp(2014)		-		75,000		75,000		-
City of Centennial Revenue(2010-2012)		456,217		-		-		-
City of Centennial - Holly Pool/Tennis(2010-2012)		500,257		-		(6,340)		-
City of Cent - Highlands 460 Trail(2013)		-		50,000		50,000		-
City of Cent - Cent Link Trl Ph III(2013)		-		400,000		400,000		-
City of Cent - Willow Crk Park Trl(2013)		-		300,000		300,000		-
City of Cent - Little Dry Ck Trl Xanthia(2014)		-		90,000		90,000		-
City of Cent - Big Dry Crk Rd to Jamison(2014)		-		100,000		100,000		-
Fishing is Fun Grant for Handicap Access/Fishing		111,666		-		-		-
ACOS Grant - Willow Creek Park(2013)		400		249,600		249,600		-
ACOS Grants for Willow Springs Trail 2012		250,000		<u>-</u>		<u>-</u>		-
ACOS Grant - Cent Link Trl Ph III(2013)		390		249,610		249,610		-
City of Litt - Littleton Comm Trrl/City Ditch		103,262		1,084,051		1,084,051		-
Trailmark Project Funds		17,873		1,298		1,298		-
City of Litt - Wynetka Ponds Trl Conn(2014)		-		30,000		30,000		-
City of Sheridan - Barnes Pk Playground		0.074		15,000		15,000		-
Trailmark Metro HOA Funding		8,971		17,500		17,500		-
City of Litt - Happy Trls Reimb(2013)		40.000		-		20,000		-
Jeffco Funds for Trailmark		19,609		104.000		104.000		-
SS Foundation Funds for Big Dry Creek Trailhead		-		104,000		104,000		-
City of Litt - Lee Gulch Bridge Concrete(2014)		-		60,000 10,000		60,000		-
City of Litt - War Memorial Rose Garden ADA(2013) TOTAL REVENUE	\$	1,488,311	\$	3,179,230	\$	3,005,592	\$	519,193

2000 1 MILL (included in the General Fund)

	 Actual 2013	Budget 2014	E	Estimated 2014	Budget 2015
EXPENDITURES: 1 MILL CAPITAL EXPENDITURES 1 MILL UNDESIGNATED CAPITAL TOTAL EXPENDITURES	\$ 371,755 - 371,755	\$ 641,684 - 641,684	\$	633,151 - 633,151	\$ 8,533 8,533
NET REVENUE OVER (UNDER) EXPENDITURES BEGINNING FUNDS AVAILABLE ENDING FUNDS AVAILABLE	\$ (371,755) 1,013,439 641,684	\$ (641,684) 641,684	\$	(633,151) 641,684 8,533	\$ (8,533) 8,533

CHV Reserve (included in the General Fund)

	 Actual 2013	Budget 2014	E	Estimated 2014	Budget 2015	
REVENUE:						
CHV PAYMENT	\$ 747,426	\$ 748,625	\$	748,625	\$ 750,000	
SALE OF ASSET	-	850,000		850,000	-	
TOTAL REVENUE	747,426	1,598,625		1,598,625	750,000	
EXPENDITURES:						
OPERATING/CAPITAL EXPENDITURE	1,275,290	1,698,232		1,683,465	-	
CHV RESERVE	-	773,700		-	764,190	
COPS PAYMENT	523,929	521,783		521,783	524,277	
TOTAL EXPENDITURES	1,799,219	2,993,715		2,205,248	1,288,467	
NET REVENUE OVER (UNDER)						
EXPENDITURES	(1,051,793)	(1,395,090)		(606,623)	(538,467)	
BEGINNING FUNDS AVAILABLE	2,446,883	1,395,090		1,395,090	788,467	
ENDING FUNDS AVAILABLE	1,395,090	-		788,467	250,000	
LESS RESERVES:						
COPS RESERVE	-	-		-	(250,000)	
UNRESERVED FUNDS AVAILABLE	\$ 1,395,090	\$ -	\$	788,467	\$ -	

NEVENUE:			Actual 2013		Budget 2014		Estimated 2014		Budget 2015
RECREATION CENTERS 4,517,741 4,743,587 4,715,857 2,766,765 ATHLETICS 2,144,262 2,259,814 2,172,846 2,256,205 OTHER RECREATION FACILITIES 1,574,300 1,619,094 1,701,867 1,662,908 GOLF COURSES 7,171,185 7,474,464 7,295,522 7,529,363 HOSPITALITY 2,361,301 2,610,304 2,615,607 2,867,131 INTEREST INCOME 4,936 5,501 3,200 3,000 OTHER REVENUE 28,960 25,700 25,873 25,700 TOTAL OPERATING REVENUE 21,600,368 22,534,885 22,499,780 23,247,494 EXPENDITURES 3,000 1,982,910 1,98	REVENUE:								
ATHLETICS 2,144,262 2,259,814 2,172,846 2,356,254 OTHER RECREATION FACILITIES 1,574,300 1,619,084 1,701,657 1,662,908 GOLF COURSES 7,171,185 7,474,464 7,295,522 7,529,363 HOSPITALITY 2,361,301 2,610,304 2,615,617 2,867,113 INTEREST INCOME 4,936 5,501 3,200 3,000 OTHAL OPERATING REVENUE 28,960 25,700 25,873 25,700 TOTAL OPERATING REVENUE 21,000,368 22,534,885 22,499,780 23,247,494 EXPENDITURES: ADMINISTRATION 1,882,890 1,964,304 1,880,787 1,982,110 FINANCE DEPARTMENT 44,432 453,443 444,777 462,300 IT DEPARTMENT 414,363 461,079 449,324 479,422 IC ARENAS 3,367,534 3,491,229 3,100,055 5,665,72 6,607,253 ATHELETICS 1,308,492 1,411,848 1,344,939 1,507,844 1,507,844 OTHER RECREATION FACILITI	ICE ARENAS	\$	3,797,683	\$	3,796,395	\$	3,968,998	\$	4,041,280
Coltable	RECREATION CENTERS		4,517,741		4,743,587		4,715,857		4,761,876
COURSES 7,171,185	ATHLETICS		2,144,262		2,259,814		2,172,846		2,356,254
NTEREST INCOME	OTHER RECREATION FACILITIES		1,574,300		1,619,084		1,701,867		1,662,908
THREEST INCOME OTHER REVENUE TOTAL OPERATING REVENUE 4,936 2,836 5,501 2,534,885 3,200 2,587,780 3,200 2,524,748 EXPENDITURES: MINISTRATION 1,882,980 1,964,304 1,880,787 1,982,101 FINANCE DEPARTMENT 424,432 445,443 444,777 462,300 IDEPARTMENT 414,363 3,610,79 3,491,279 3,000,205 RECREATION CENTERS 3,367,534 6,410,79 449,324 479,423 RECREATION FACILITIES 1,308,492 1,411,848 1,344,939 1,507,884 OTHER RECREATION FACILITIES 1,109,512 2,618,162 6,246,955 2,439,512 OTHER RECREATION FACILITIES 6,212,777 6,421,656 6,246,955 2,439,512 OTHER REVENUE 23,248,492 24,173,433 23,999,125 2,439,512 EXPENDITURES 1,109,516 2,200,000 2,200,000 2,000,000 170,000 CAPITAL LEASE PROCEEDS 1,062,75 850,000 2,000,000 2,000,000 2,000,000 170,000 2,000,000 2,000,000 2,000,000	GOLF COURSES		7,171,185		7,474,464		7,295,522		7,529,363
CTHER REVENUE CTHER NETWORD CTHER NETWOR	HOSPITALITY		2,361,301		2,610,340		2,615,617		2,867,113
TOTAL OPERATING REVENUE 21,600,368 22,534,865 22,499,780 23,247,494 EXPENDITURES:	INTEREST INCOME		4,936		5,501		3,200		3,000
Name	OTHER REVENUE		28,960		25,700		25,873		25,700
ADMINISTRATION	TOTAL OPERATING REVENUE		21,600,368		22,534,885		22,499,780		23,247,494
FINANCE DEPARTMENT	EXPENDITURES:								
IDEPARTMENT	ADMINISTRATION								
CE ARENAS 3,367,534 3,491,229 3,491,279 6,065,725 RECREATION CENTERS 5,821,494 6,019,336 5,966,572 6,067,258 6,067,258 6,067,258 6,067,258 6,067,258 6,067,258 6,067,258 6,067,258 6,067,258 6,074,277 6,421,656 6,249,555 6,605,548 6,007,247 6,421,656 6,249,555 6,605,548 6,007,247 6,421,656 6,249,555 6,605,547 6,249,555 6,249,555 6,605,547 6,249,555 6,249,5	FINANCE DEPARTMENT		424,432		453,443		444,777		462,300
RECREATION CENTERS	IT DEPARTMENT		414,363		461,079		449,324		479,423
ATHLETICS 1,308,492 1,411,848 1,344,939 1,507,884 OTHER RECREATION FACILITIES 1,190,512 1,251,892 1,320,093 1,243,228 GOLF COURSES 6,212,777 6,421,656 6,464,695 6,605,547 HOSPITALITY 2,625,908 2,698,651 2,824,398 2,948,512 TOTAL OPERATING EXPENDITURES 23,248,492 24,173,438 23,969,125 24,396,311 EXCESS OPERATING REVENUE OVER (UNDER) (1,648,124) (1,638,553) (1,469,344) (1,148,817) OTHER REVENUE: OPERATING TRANSFER IN 2,100,000 2,200,000 2,200,000 2,000,000 <	ICE ARENAS		3,367,534		3,491,229		3,491,279		3,100,055
TOTAL CRESTROM FACILITIES 1,190,512 1,251,892 1,320,093 1,243,228 6,212,777 6,421,656 6,246,955 6,605,547 6,225,908 2,626,908 2,628,908 2,828,4398 2,948,512 7,000 2,000,000 2,0	RECREATION CENTERS		5,821,494		6,019,336		5,966,572		6,067,253
GOLF COURSES HOSPITALITY 6,212,777 6,421,656 6,246,955 6,605,547 HOSPITALITY TOTAL OPERATING EXPENDITURES EXCESS OPERATING REVENUE OVER (UNDER) EXPENDITURES 23,248,492 24,173,438 23,969,125 24,396,311 EXPENDITURES (1,648,124) (1,638,553) (1,469,344) (1,148,817) OTHER REVENUE: OPERATING TRANSFER IN CAPITAL LEASE PROCEEDS INTERGOVERNMENTAL FOR CAPITAL INTERGOVERNMENTAL FOR CAPITAL TOTAL OTHER REVENUE 2,100,000 2,200,000 2,200,000 2,000,000 CAPITAL LEASE PROCEEDS INTERGOVERNMENTAL FOR CAPITAL TOTAL OTHER REVENUE 106,275 850,000 650,000 2,170,000 OTHER EXPENDITURES: CONTINGENCY PAYMENT TO ESCROW AGENT (REV BONDS) NEW POSITIONS REQUESTS PROPOSED MERIT INCREASE/PAYSCALE ADJ ESTIMATED HEALTHCARE INCREASE 197,432 5 50,370 POPOSED MERIT INCREASE/PAYSCALE ADJ ESTIMATED HEALTHCARE INCREASE 1 2 325,000 2325,000 10 CAPITAL OUTLAY 430,745 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216	ATHLETICS		1,308,492		1,411,848		1,344,939		1,507,884
HOSPITALITY	OTHER RECREATION FACILITIES		1,190,512		1,251,892		1,320,093		1,243,228
TOTAL OPERATING EXPENDITURES EXCESS OPERATING REVENUE OVER (UNDER)	GOLF COURSES		6,212,777		6,421,656		6,246,955		6,605,547
EXCESS OPERATING REVENUE OVER (UNDER) EXPENDITURES (1,648,124) (1,638,553) (1,469,344) (1,148,817) OTHER REVENUE: OPERATING TRANSFER IN 2,100,000 2,200,000 2,200,000 2,000,000 CAPITAL LEASE PROCEEDS 106,275 850,000 650,000 170,000 INTERGOVERNMENTAL FOR CAPITAL 2,206,275 3,050,000 2,850,000 2,170,000 OTHER EXPENDITURES: CONTINGENCY 1 197,432 5 50,370 PAYMENT TO ESCROW AGENT (REV BONDS) 5 197,432 5 62,007 PROPOSED MERIT INCREASE/PAYSCALE ADJ 5 1,385,648 1,197,081 264,000 ESTIMATED HEALTHCARE INCREASE 430,745 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP 127,406 171,633 (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS RESERVE (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) (355,500)	HOSPITALITY		2,625,908		2,698,651		2,824,398		2,948,512
EXPENDITURES (1,648,124) (1,638,553) (1,469,344) (1,148,817) OTHER REVENUE: TOPERATING TRANSFER IN CAPITAL LEASE PROCEEDS 106,275 850,000 650,000 170,000 INTERGOVERNMENTAL FOR CAPITAL TOTAL OTHER REVENUE 2,206,275 3,050,000 2,850,000 2,170,000 OTHER EXPENDITURES: 2,206,275 3,050,000 2,850,000 2,170,000 PAYMENT TO ESCROW AGENT (REV BONDS) 197,432 50,370 50,370 PAYMENT TO ESCROW AGENT (REV BONDS) 2 3 845,000 62,097 PAYMENT TO ESCROW AGENT (REV BONDS) 3 3 3 3 3 62,097 PAYMEN TO ESCROW AGENT (REV BONDS) 3 4 845,000 6 6 9 PAYMEN TO ESCROW AGENT (REV BONDS) 3 4 845,000 6 6 9 PAYMEN TO ESCROW AGENT (REV BONDS) 4 4 197,432 4 6 6 9 PAYMEN TO ESCROW AGENT (REV BONDS) 4 4 1,143,434 1,143,600 3 1,145,600 1,145,600			23,248,492		24,173,438		23,969,125		24,396,311
OTHER REVENUE: OPERATING TRANSFER IN CAPITAL LEASE PROCEEDS 106,275 850,000 2,200,000 2,000,000 INTERGOVERNMENTAL FOR CAPITAL TOTAL OTHER REVENUE 2,206,275 3,050,000 2,850,000 2,170,000 OTHER EXPENDITURES: CONTINGENCY 197,432 50,370 50,370 PAYMENT TO ESCROW AGENT (REV BONDS) NEW POSITIONS REQUESTS 197,432 62,097 62,097 PROPOSED MERIT INCREASE/PAYSCALE ADJ ESTIMATED HEALTHCARE INCREASE AUGUESTS 197,432 197,432 62,097 PROPOSED MERIT INCREASE/PAYSCALE ADJ ESTIMATED HEALTHCARE INCREASE AUGUESTS 197,432 198,500 197,000 ESTIMATED HEALTHCARE INCREASE AUGUESTS 197,432 197,400 197,000 197,000 197,000 197,000 197,000 197,000 197,000 197,000 197,000 197,000 197,000 197,000 2,007,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 2,107,000 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
OPERATING TRANSFER IN CAPITAL LEASE PROCEEDS 2,100,000 2,200,000 2,200,000 2,000,000 INTERGOVERNMENTAL FOR CAPITAL TOTAL OTHER REVENUE 106,275 850,000 650,000 170,000 OTHER EXPENDITURES: CONTINGENCY 197,432 50,370 50,370 PAYMENT TO ESCROW AGENT (REV BONDS) 1 845,000 6 NEW POSITIONS REQUESTS 1 845,000 6 PROPOSED MERIT INCREASE/PAYSCALE ADJ 1 845,000 6 ESTIMATED HEALTHCARE INCREASE 1 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 TOTAL REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 ESS RESERVES:	EXPENDITURES		(1,648,124)		(1,638,553)		(1,469,344)		(1,148,817)
OPERATING TRANSFER IN CAPITAL LEASE PROCEEDS 2,100,000 2,200,000 2,200,000 2,000,000 INTERGOVERNMENTAL FOR CAPITAL TOTAL OTHER REVENUE 106,275 850,000 650,000 170,000 OTHER EXPENDITURES: CONTINGENCY 197,432 50,370 50,370 PAYMENT TO ESCROW AGENT (REV BONDS) 1 845,000 6 NEW POSITIONS REQUESTS 1 845,000 6 PROPOSED MERIT INCREASE/PAYSCALE ADJ 1 845,000 6 ESTIMATED HEALTHCARE INCREASE 1 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 TOTAL REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 ESS RESERVES:	OTHER REVENUE:								
CAPITAL LEASE PROCEEDS 106,275 850,000 650,000 170,000 INTERGOVERNMENTAL FOR CAPITAL - - - - - TOTAL OTHER REVENUE 2,206,275 3,050,000 2,850,000 2,170,000 OTHER EXPENDITURES: CONTINGENCY - 197,432 - 50,370 PAYMENT TO ESCROW AGENT (REV BONDS) - - 845,000 - NEW POSITIONS REQUESTS - - 845,000 - PROPOSED MERIT INCREASE/PAYSCALE ADJ - - - 25,000 ESTIMATED HEALTHCARE INCREASE - - - 325,000 ESTIMATED HEALTHCARE INCREASE - - - 326,000 CAPITAL OUTLAY 430,745 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 TOTAL REVENUE 23,679,237 25,756,518 26,011,206			2 100 000		2 200 000		2 200 000		2 000 000
INTERGOVERNMENTAL FOR CAPITAL									
TOTAL OTHER REVENUE 2,206,275 3,050,000 2,850,000 2,170,000 OTHER EXPENDITURES: CONTINGENCY - 197,432 - 50,370 PAYMENT TO ESCROW AGENT (REV BONDS) - 197,432 - 845,000 - 62,097 NEW POSITIONS REQUESTS - 2 - 2 - 2 - 62,097 - 62,097 PROPOSED MERIT INCREASE/PAYSCALE ADJ ESTIMATED HEALTHCARE INCREASE - 325,000 - 325,000 ESTIMATED HEALTHCARE INCREASE - 2 - 2 - 325,000 - 136,500 CAPITAL OUTLAY 430,745 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 TOTAL REVENUE OVER (UNDER) EXP \$ 23,806,643 \$ 25,584,885 \$ 25,349,780 \$ 25,417,494 TOTAL EXPENDITURES 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,37					-		-		-
OTHER EXPENDITURES: CONTINGENCY 197,432 50,370 PAYMENT TO ESCROW AGENT (REV BONDS) 845,000 6 NEW POSITIONS REQUESTS 62,097 PROPOSED MERIT INCREASE/PAYSCALE ADJ 1 325,000 ESTIMATED HEALTHCARE INCREASE 1 1 136,500 CAPITAL OUTLAY 430,745 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 TOTAL REVENUE OVER (UNDER) EXP \$ 23,806,643 \$ 25,584,885 \$ 25,349,780 \$ 25,417,494 TOTAL EXPENDITURES 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,58			2.206.275		3.050.000		2.850.000		2.170.000
CONTINGENCY - 197,432 - 50,370 PAYMENT TO ESCROW AGENT (REV BONDS) - - - 845,000 - NEW POSITIONS REQUESTS - - - - 62,097 PROPOSED MERIT INCREASE/PAYSCALE ADJ - - - 325,000 ESTIMATED HEALTHCARE INCREASE - - - - 136,500 CAPITAL OUTLAY 430,745 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 TOTAL EXPENDITURES \$ 23,806,643 \$ 25,584,885 \$ 25,349,780 \$ 25,417,494 TOTAL EXPENDITURES \$ 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 <					0,000,000				
PAYMENT TO ESCROW AGENT (REV BONDS) - - 845,000 - NEW POSITIONS REQUESTS - - - 62,097 PROPOSED MERIT INCREASE/PAYSCALE ADJ - - - 325,000 ESTIMATED HEALTHCARE INCREASE - - - - 136,500 CAPITAL OUTLAY 430,745 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 TOTAL EXPENDITURES 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580)									
NEW POSITIONS REQUESTS - - - 62,097 PROPOSED MERIT INCREASE/PAYSCALE ADJ - - 325,000 ESTIMATED HEALTHCARE INCREASE - - - 136,500 CAPITAL OUTLAY 430,745 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 TOTAL EXPENDITURES 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) -			-		197,432		<u>-</u>		50,370
PROPOSED MERIT INCREASE/PAYSCALE ADJ ESTIMATED HEALTHCARE INCREASE CAPITAL OUTLAY TOTAL OTHER EXPENDITURES NET REVENUE OVER (UNDER) EXP TOTAL EXPENDITURES NET REVENUE \$ 23,806,643 \$ 25,584,885 \$ 25,349,780 \$ 25,417,494 \$ 23,679,237 \$ 25,756,518 \$ 26,011,206 \$ 25,234,278 \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 \$ 127,406 \$ (171,633) \$ (,		-		-		845,000		-
ESTIMATED HEALTHCARE INCREASE - - - 136,500 CAPITAL OUTLAY 430,745 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 TOTAL REVENUE \$ 23,806,643 \$ 25,584,885 \$ 25,349,780 \$ 25,417,494 TOTAL EXPENDITURES 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) -			-		-		-		
CAPITAL OUTLAY 430,745 1,385,648 1,197,081 264,000 TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 TOTAL REVENUE \$ 23,806,643 \$ 25,584,885 \$ 25,349,780 \$ 25,417,494 TOTAL EXPENDITURES 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) -			-		-		-		
TOTAL OTHER EXPENDITURES 430,745 1,583,080 2,042,081 837,967 NET REVENUE OVER (UNDER) EXP \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 TOTAL REVENUE \$ 23,806,643 \$ 25,584,885 \$ 25,349,780 \$ 25,417,494 TOTAL EXPENDITURES 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) -			400 745		4 005 040		-		
NET REVENUE OVER (UNDER) EXP \$ 127,406 \$ (171,633) \$ (661,425) \$ 183,216 TOTAL REVENUE \$ 23,806,643 \$ 25,584,885 \$ 25,349,780 \$ 25,417,494 TOTAL EXPENDITURES 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) -									
TOTAL REVENUE \$ 23,806,643 \$ 25,584,885 \$ 25,349,780 \$ 25,417,494 TOTAL EXPENDITURES		Φ.		Φ		Φ		Φ	
TOTAL EXPENDITURES 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE ENDING FUNDS 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) -	NET REVENUE OVER (UNDER) EXP	Ф	127,406	Ф	(171,633)	Ф	(661,425)	Ф	183,216
TOTAL EXPENDITURES 23,679,237 25,756,518 26,011,206 25,234,278 NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE ENDING FUNDS 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) -	TOTAL DEVENUE	¢	22 906 642	¢	25 504 005	¢	25 240 790	Ф	25 417 404
NET REVENUE OVER (UNDER) EXP 127,406 (171,633) (661,425) 183,216 BEGINNING FUNDS AVAILABLE ENDING FUNDS 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) -		Ф		Ф		Ф		Ф	
BEGINNING FUNDS AVAILABLE 1,973,969 2,352,696 2,101,375 1,439,950 ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) -									
ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) OPERATING RESERVE (597,580) (597,580) (355,500) -	NET REVENUE OVER (UNDER) EXP		127,406		(171,633)		(661,425)		183,216
ENDING FUNDS 2,101,375 2,181,063 1,439,950 1,623,166 LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) OPERATING RESERVE (597,580) (597,580) (355,500) -	BEGINNING FUNDS AVAILABLE		1,973,969		2,352,696		2,101,375		1,439,950
LESS RESERVES: (1,503,795) (1,583,483) (1,585,292) (1,623,166) DEBT SERVICE RESERVE (597,580) (597,580) (355,500) -									
DEBT SERVICE RESERVE (597,580) (597,580) -	LESS RESERVES:								
DEBT SERVICE RESERVE (597,580) (597,580) -	7% OPERATING RESERVE		(1,503,795)		(1,583,483)		(1,585,292)		(1,623,166)
	DEBT SERVICE RESERVE		(597,580)		(597,580)				-
	UNRESERVED FUNDS AVAILABLE	\$	-	\$	-	\$	(500,842)	\$	(0)

ADMINISTRATION EXPENDITURES

	Actual 2013	Budget 2014	E	stimated 2014	Budget 2015
ADMINISTRATION (+ MERCHANT FEES)	\$ 704,531	\$ 766,149	\$	684,579	\$ 698,707
GENERAL OFFICE	214,777	229,105		240,032	253,244
REGISTRATION	171,497	197,989		176,548	198,663
HUMAN RESOURCES	377,094	362,361		398,398	412,746
INSURANCE	415,082	408,700		381,230	418,750
TOTAL EXPENDITURES	\$ 1,882,980	\$ 1,964,304	\$	1,880,787	\$ 1,982,110

RECREATION SERVICES AND PROGRAMS REVENUE

	Actual 2013	Budget 2014	E	Estimated 2014	Budget 2015
ICE ARENAS:					
FAMILY SPORTS CENTER					
GENERAL OPERATIONS	\$ 109,662	\$ 131,700	\$	133,000	\$ 132,200
YOUTH IN-HOUSE HOCKEY	571,041	543,778		553,033	592,662
YOUTH TRAVEL HOCKEY	425,860	364,860		368,215	379,310
FIGURE SKATING	225,936	244,445		262,600	243,023
ADULT HOCKEY	368,093	357,769		379,350	391,269
ICE ARENA OPERATIONS	384,744	378,655		398,000	411,714
BIRTHDAY PARTIES	120,083	128,223		149,850	146,813
SUMMER DAY CAMPS	102,186	83,359		140,000	135,340
RECREATION PROGRAMS	5,946	4,220		5,051	4,700
FAMILY ENT CENTER	272,635	274,348		290,400	310,610
GROUP SALES	4,348	27 1,0 10		1,000	-
SUBTOTAL FSC ICE ARENA	 2,590,533	2,511,357		2,680,499	2,747,641
SS ICE ARENA	 2,000,000	2,011,007		2,000,400	2,7 77,0 71
OPERATIONS	1,207,150	1,285,038		1,288,499	1,293,639
SUBTOTAL ICE ARENAS	 3,797,683	3,796,395		3,968,998	4,041,280
ADMINISTRATION:	 -,,	-,,		-,,	1,011,000
GENERAL ADMINISTRATION	(7,262)	28,312		28,000	25,000
RECREATION CENTERS:	(,,===)	_0,0		_0,000	_0,000
SHERIDAN RECREATION CENTER					
OPERATIONS	55,648	46,579		53,259	55,299
CULTURAL ARTS	30,577	35,837		19,675	25,711
FITNESS	11,675	12,750		16,750	14,950
SUBTOTAL SHERIDAN RECREATION CENTER	97,900	95,166		89,684	95,960
BUCK COMMUNITY RECREATION CENTER	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		,	
OPERATIONS	358,324	391,265		389,312	399,515
AQUATICS	206,531	210,077		199,769	210,041
STAR	110,773	112,093		101,650	112,499
ACTIVE OLDER ADULTS	141,861	147,487		141,500	143,969
CULTURAL ARTS	47,884	45,658		48,995	54,156
REC 'N ROCK	6,569	9,900		2,096	• ., . • • • • • • • • • • • • • • • • •
FITNESS	290,825	263,875		277,558	314,517
SUBTOTAL BUCK COMMUNITY RECREATION	 200,020	200,070		211,000	011,011
CENTER	1,162,765	1,180,355		1,160,880	1,234,696
LONE TREE RECREATION CENTER	, ,	, ,		, ,	, ,
OPERATIONS	374,522	374,497		380,819	387,638
AQUATICS	246,209	278,821		283,226	284,607
CHILD DISCOVERY TIME AT LT	15,011	26,174		21,174	23,325
ACTIVE OLDER ADULTS	13,207	20,745		7,250	9,350
SCHOOL AGE PROGRAMS	66,342	80,587		75,867	78,816
CULTURAL ARTS	71,076	101,001		100,513	105,624
REC 'N ROCK	1,330	9,150		3,000	6,200
FITNESS	281,406	247,908		299,793	273,819
THILOU	 201,400	۷+۱,۶۵۵		233,133	213,013
SUBTOTAL LONE TREE RECREATION CENTER	\$ 1,069,102	\$ 1,138,883	\$	1,171,642	\$ 1,169,379

RECREATION SERVICES AND PROGRAMS REVENUE

	Actual 2013	Budget 2014	E	Estimated 2014	Budget 2015
GOODSON RECREATION CENTER					
OPERATIONS	\$ 435,353	\$ 434,605	\$	432,816	\$ 443,784
AQUATICS	182,272	205,142		206,438	208,679
GYMNASTICS	409,016	407,154		421,613	445,282
COURT SPORTS	28,008	29,498		31,238	29,308
CHILD DISCOVERY TIME	197,001	233,269		204,635	192,979
ACTIVE OLDER ADULTS	2,177	1,445		3,000	3,490
CULTURAL ARTS	151,938	192,456		195,290	193,692
SCHOOL AGE PROGRAMS	106,353	110,386		91,000	99,494
REC 'N ROCK	3,072	9,900		2,450	6,200
FITNESS	669,687	669,766		669,546	606,684
KIDS LIVING WELL VAN	155	250		625	250
SPECIAL EVENTS	 10,203	7,000		7,000	7,000
SUBTOTAL GOODSON RECREATION CENTER	2,195,236	2,300,871		2,265,651	2,236,841
SUBTOTAL RECREATION CENTERS AND ADMINISTRATION	4,517,741	4,743,587		4,715,857	4,761,876
ATHLETICS:					
ATHLETIC PROGRAMS					
GENERAL OPERATIONS	425,181	415,380		428,950	426,682
GENERAL ACTIVITIES	13,822	15,670		11,000	14,441
YOUTH COMMISSION	-	-		-	1,000
PICKLEBALL	-	-		4,000	23,420
YOUTH BASEBALL	92,355	107,988		87,050	123,478
ADULT SOFTBALL	225,044	258,203		231,455	231,670
GIRLS FAST PITCH	19,259	-		-	18,000
VOLLEYBALL	44,721	54,809		39,455	39,268
TRACK	55,161	65,220		71,000	81,060
ADULT BASKETBALL	60,340	72,790		57,244	63,602
YOUTH BASKETBALL	147,107	133,732		146,783	153,810
GOLF	33,536	36,223		29,020	38,198
ADULT LACROSSE	13,610	18,710		20,500	25,785
YOUTH LACROSSE	318,816	370,533		372,800	393,695
ADULT FLAG FOOTBALL	4,690	22,451		8,136	13,560
YOUTH FLAG FOOTBALL	146,379	155,913		148,854	168,033
SPORTS CAMPS	40,283	43,072		42,354	43,406
AFTER SCHOOL SPORTS	2,484	5,940		1,895	5,496
FSC DOME					
OPERATIONS	149,705	115,330		130,500	130,200
ADULT SOCCER	105,701	126,000		107,100	117,600
YOUTH SOCCER	109,275	79,220		103,500	98,620
YOUTH LACROSSE	95,605	87,900		87,900	92,100
CLINICS AND CAMPS	22,474	49,640		25,000	31,430
FLAG FOOTBALL	18,715	25,090		18,350	21,700
SUBTOTAL ATHLETICS	\$ 2,144,262	\$ 2,259,814	\$	2,172,846	\$ 2,356,254

RECREATION SERVICES AND PROGRAMS REVENUE

	Actual 2013		Budget Estimated 2014 2014		Budget 2015	
OTHER RECREATION FACILITIES:						
SOUTH PLATTE PARK						
OUTDOOR RECREATION	\$ 6	3,550	\$ 91,052	\$	221,062	\$ 55,902
TENNIS						
LITTLETON TENNIS	58	4,222	594,540		594,964	619,275
HOLLY TENNIS	9	9,250	103,843		103,850	109,603
LT TENNIS CENTER	4	3,080	53,792		43,933	55,203
COLORADO JOURNEY						
OPERATIONS	24	8,594	235,176		232,000	257,657
BATTING CAGES						
OPERATIONS	7	3,638	76,545		74,500	78,369
COUNTY LINE BMX						
COUNTY LINE BMX	2	4,276	25,708		23,816	30,518
OUTDOOR POOLS						
FRANKLIN POOL	6	5,596	66,475		52,959	67,511
FRANKLIN SWIM TEAM	1	6,440	16,260		21,090	21,150
COOK CREEK POOL	19	9,789	192,068		191,470	201,073
COOK CREEK SWIM TEAM	3	0,365	30,300		28,440	29,850
HOLLY POOL	6	5,431	67,904		58,671	65,192
HOLLY SWIM TEAM	2	0,050	22,100		24,440	27,900
HARLOW POOL	4	0,018	43,321		30,673	43,705
SUBTOTAL OTHER REC FACILITIES	1,57	4,300	1,619,084		1,701,867	1,662,908
TOTAL REVENUE	\$ 12,03	3,986	\$ 12,418,880	\$	12,559,568	\$ 12,822,318

RECREATION SERVICES AND PROGRAMS EXPENDITURES

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ICE ARENAS:							
FAMILY SPORTS CENTER							
GENERAL OPERATIONS	\$	457,471	\$	455,336	\$	462,763	\$ 421,337
DEBT SERVICE		357,085		360,567		360,567	233,816
FACILITY MAINTENANCE		204,509		238,283		195,290	205,458
YOUTH IN-HOUSE HOCKEY		179,988		189,384		185,633	184,023
YOUTH TRAVEL HOCKEY		83,011		102,449		102,215	98,917
FIGURE SKATING		75,225		88,061		81,134	81,015
ICE ARENA MAINTENANCE		165,395		162,771		187,378	158,054
ADULT HOCKEY		157,578		178,635		179,735	184,598
ICE ARENA OPERATIONS		240,176		243,684		278,036	290,888
BIRTHDAY PARTIES		85,727		81,846		77,692	79,215
SUMMER DAY CAMPS		69,771		73,691		71,076	77,332
RECREATION PROGRAMS		7,715		3,408		3,610	3,498
EXERGAME ZONE		5,972		-		462	-
FAMILY ENT CENTER		236,083		250,268		252,807	251,866
GROUP SALES		297		-		-	
SUBTOTAL FSC ICE ARENA		2,326,003		2,428,383		2,438,398	2,270,017
SS ICE ARENA							
OPERATIONS		801,448		825,271		827,881	830,038
DEBT SERVICE		240,083		237,575		225,000	
SUBTOTAL SS ICE ARENA		1,041,531		1,062,846		1,052,881	830,038
SUBTOTAL ICE ARENAS		3,367,534		3,491,229		3,491,279	3,100,055
ADMINISTRATION:							
GENERAL ADMINISTRATION	\$	404,153	\$	446,540	\$	446,228	\$ 448,274

RECREATION SERVICES AND PROGRAMS EXPENDITURES

	Actual 2013	Budget 2014	E	Estimated 2014	Budget 2015
RECREATION CENTERS:					_
SHERIDAN RECREATION CENTER					
OPERATIONS	\$ 143,648	\$ 157,799	\$	149,215	\$ 157,732
BUILDING MAINTENANCE	70,958	76,914		71,003	76,989
CULTURAL ARTS	30,577	35,558		50,263	50,089
FITNESS	8,940	10,437		10,023	11,108
SUBTOTAL SHERIDAN RECREATION CENTER	254,122	280,708		280,504	295,918
BUCK COMMUNITY RECREATION CENTER	 - ,	, , , , , , , , , , , , , , , , , , , ,			
OPERATIONS	393,183	413,047		409,756	418,186
BUILDING MAINTENANCE	269,166	275,823		253,358	264,820
DEBT SERVICE	816	36,572		36,572	36,572
AQUATICS	328,402	316,566		332,879	326,480
STAR	137,624	139,747		134,039	145,894
ACTIVE OLDER ADULTS	190,475	188,640		170,910	174,617
CULTURAL ARTS	54,009	45,187		45,190	51,476
REC 'N ROCK	3,615	4,660		1,775	-
FITNESS	248,977	224,330		240,751	248,699
SUBTOTAL BUCK COMMUNITY RECREATION	 240,311	224,000		240,731	240,033
CENTER	1,626,266	1,644,572		1,625,230	1,666,744
LONE TREE RECREATION CENTER	 1,020,200	1,044,072		1,020,200	1,000,744
OPERATIONS	348,515	349,840		359,939	366,707
BUILDING MAINTENANCE	238,591	243,265		249,664	248,960
AQUATICS	330,739	367,901		350,241	364,755
CHILD DISCOVERY TIME AT LT	7,419	21,850		9,000	18,510
ACTIVE OLDER ADULTS	7,416	15,315		3,300	3,028
SCHOOL AGE PROGRAMS	65,802	74,369		70,380	74,399
CULTURAL ARTS	83,517	101,817		87,849	101,778
REC 'N ROCK	4,606	6,550		4,283	4,830
FITNESS	234,368	234,177		238,507	241,969
					_
SUBTOTAL LONE TREE RECREATION CENTER	 1,321,013	1,415,084		1,373,163	1,424,936
GOODSON RECREATION CENTER	442.060	406.260		440.042	447 504
OPERATIONS	413,860	406,269		410,943	417,594
BUILDING MAINTENANCE	364,512	364,562		364,537	374,576
AQUATICS	256,132	283,900		275,733	274,202
GYMNASTICS	225,467	223,015		242,936	267,697
COURT SPORTS	41,106	41,968		43,638	29,301
CHILD DISCOVERY TIME	177,644	184,577		170,630	160,408
ACTIVE OLDER ADULTS	1,306	1,004		2,110	2,030
CULTURAL ARTS	178,505	194,277		186,293	188,671
SCHOOL AGE PROGRAMS	90,992	85,787		81,836	83,059
REC 'N ROCK	5,523	7,214		4,800	5,482
FITNESS	455,491	433,434		454,341	423,711
KIDS FITNESS VAN	1	700		500	500
SPECIAL EVENTS	 5,400	5,725		3,150	4,150
SUBTOTAL GOODSON RECREATION CENTER	\$ 2,215,940	\$ 2,232,432	\$	2,241,447	\$ 2,231,381

RECREATION SERVICES AND PROGRAMS EXPENDITURES

		Actual 2013		Budget 2014	E	Estimated 2014		Budget 2015
SUBTOTAL RECREATION CENTERS AND								
ADMINISTRATION	\$	5,821,494	\$	6,019,336	\$	5,966,572	\$	6,067,253
ATHLETICS:								
ATHLETIC PROGRAMS								
GENERAL OPERATIONS		163,153		166,436		164,936		166,536
GENERAL ACTIVITIES		12,709		13,872		12,085		14,201
YOUTH COMMISSION		-		-		-		1,440
PICKLEBALL		-		-		2,700		12,209
YOUTH BASEBALL		56,019		59,683		58,417		96,276
ADULT SOFTBALL		202,339		239,477		217,277		197,212
GIRLS FAST PITCH		15,479		-		-		9,280
VOLLEYBALL		43,041		50,290		38,022		36,370
TRACK		56,385		62,353		59,226		69,241
ADULT BASKETBALL		50,733		49,454		44,766		53,188
YOUTH BASKETBALL		56,714		60,807		65,134		105,414
GOLF		26,065		28,324		25,478		26,642
ADULT LACROSSE		10,734		16,100		15,215		16,941
YOUTH LACROSSE		135,136		151,208		160,830		185,838
ADULT FLAG FOOTBALL		16,960		11,921		4,815		7,965
YOUTH FLAG FOOTBALL		71,932		71,186		77,781		72,877
SPORTS CAMPS		25,595		28,493		29,180		33,621
AFTER SCHOOL SPORTS		3,516		4,472		3,845		4,167
FSC DOME		0,010		1, 172		0,010		1,107
GENERAL OPERATIONS		236,910		251,946		239,900		253,881
DEBT SERVICE		41,400		41,806		41,806		46,706
ADULT SOCCER		32,200		35,116		32,820		39,116
YOUTH SOCCER		13,178		13,009		12,909		13,409
YOUTH LACROSSE		21,462		23,607		23,607		23,707
CLINICS AND CAMPS		7,565		19,462		5,775		8,786
FLAG FOOTBALL		9,266		12,826		8,415		12,861
SUBTOTAL ATHLETICS								
OTHER RECREATION FACILITIES:		1,308,492		1,411,848		1,344,939		1,507,884
SOUTH PLATTE PARK								
OUTDOOR RECREATION		57,398		90,324		209,169		55,471
TENNIS		37,390		90,324		209,109		55,471
		270 740		274 400		270 502		202.426
LITTLETON TENNIS HOLLY TENNIS		278,749 75,212		274,109 89,783		270,582 89,004		292,136 93,799
LT TENNIS CENTER		35,899		33,310		33,310		39,170
COLORADO JOURNEY		440.000		400 540		404.000		4.40.000
OPERATIONS		113,638		129,518		121,902		142,222
DEBT SERVICE		79,477		80,736		80,736		80,572
BATTING CAGES		40.000		45.070		40 400		40.000
OPERATIONS		40,296		45,379		40,408		46,820
DEBT SERVICE		21,194		21,528		21,528		21,528
COUNTY LINE BMX	_	00.00-	.	00.10:	_		_	06 222
COUNTY LINE BMX	\$	26,620	\$	23,421	\$	23,934	\$	29,203

RECREATION SERVICES AND PROGRAMS EXPENDITURES

	Actual 2013		Budget 2014		Estimated 2014		Budget 2015
OUTDOOR POOLS							
FRANKLIN POOL	\$ 96,665	\$	86,781	\$	76,345	\$	77,791
FRANKLIN SWIM TEAM	13,062		15,142		12,202		12,438
COOK CREEK POOL	168,745		168,879		166,800		173,471
COOK CREEK SWIM TEAM	14,329		23,456		16,863		20,634
HOLLY POOL	90,265		89,326		86,462		86,320
HOLLY SWIM TEAM	15,011		16,161		18,228		16,636
HARLOW POOL	63,952		64,039		52,621		55,017
SUBTOTAL OTHER REC FACILITIES	1,190,512		1,251,892		1,320,093		1,243,228
TOTAL EXPENDITURES	\$ 11,688,031	\$	12,174,305	\$	12,122,884	\$	11,918,420

GOLF REVENUE

	Actual 2013	Budget 2014	E	Estimated 2014	Budget 2015
LONE TREE					
PRO SHOP	\$ 200,867	\$ 215,000	\$	220,000	\$ 215,000
GENERAL OPERATIONS	 1,746,048	1,953,000		1,832,700	1,961,000
SUBTOTAL LONE TREE GOLF	 1,946,915	2,168,000		2,052,700	2,176,000
SOUTH SUBURBAN					
PRO SHOP	149,031	151,500		151,800	155,700
GENERAL OPERATIONS	 1,943,384	2,101,309		1,985,808	2,028,000
SUBTOTAL SOUTH SUBURBAN GOLF	 2,092,415	2,252,809		2,137,608	2,183,700
LITTLETON					
PRO SHOP	117,512	115,000		125,000	125,000
GENERAL OPERATIONS	 1,059,178	1,152,315		1,068,253	1,144,323
SUBTOTAL LITTLETON GOLF	 1,176,690	1,267,315		1,193,253	1,269,323
FSC GOLF					
FSC PRO SHOP	560,022	480,000		527,161	525,000
FSC GENERAL OPERATIONS	1,395,143	1,306,340		1,384,800	1,375,340
SUBTOTAL FSC GOLF	 1,955,165	1,786,340		1,911,961	1,900,340
TOTAL GOLF REVENUE	\$ 7,171,185	\$ 7,474,464	\$	7,295,522	\$ 7,529,363

GOLF EXPENDITURES

		Actual 2013		Budget 2014	E	Estimated 2014		Budget 2015
LONE TREE								
FACILITY MAINTENANCE	\$	16,074	\$	28,700	\$	22,025	\$	19,000
MAINTENANCE ADMIN	•	100,950	•	112,759	•	83,962	*	88,150
LANDSCAPE MAINTENANCE		637,835		727,242		701,135		711,955
GARAGE AND SHOP		175,766		186,552		182,469		192,475
PRO SHOP		200,168		189,536		189,280		204,346
GENERAL OPERATIONS		438,730		433,871		428,050		436,769
DEBT SERVICE		-		-		-		40,473
SUBTOTAL LONE TREE GOLF		1,569,522		1,678,660		1,606,921		1,693,168
SOUTH SUBURBAN								
FACILITY MAINTENANCE		14,665		9,000		9,535		10,000
MAINTENANCE ADMIN		103,281		120,737		82,489		89,650
LANDSCAPE MAINTENANCE		653,083		699,727		643,399		702,497
GARAGE AND SHOP		148,600		174,613		165,735		181,174
PRO SHOP		141,687		116,701		125,050		123,492
GENERAL OPERATIONS		499,233		510,776		511,465		513,455
DEBT SERVICE		-		-		-		40,473
SUBTOTAL SOUTH SUBURBAN GOLF		1,560,549		1,631,554		1,537,673		1,660,741
LITTLETON								
FACILITY MAINTENANCE		4,499		7,300		5,000		6,800
MAINTENANCE ADMIN		66,567		85,056		73,536		86,406
LANDSCAPE MAINTENANCE		415,778		473,859		449,510		469,159
GARAGE AND SHOP		102,935		111,313		107,508		108,913
PRO SHOP		102,600		93,376		98,086		98,200
GENERAL OPERATIONS		302,113		321,727		314,343		316,894
DEBT SERVICE		429,176		435,928		435,928		469,779
SUBTOTAL LITTLETON GOLF		1,423,667		1,528,559		1,483,911		1,556,151
FSC GOLF								
FACILITY MAINTENANCE		5,146		5,500		4,602		6,500
MAINTENANCE ADMIN		61,933		69,615		43,898		47,465
LANDSCAPE MAINTENANCE		387,301		407,008		398,366		408,629
GARAGE AND SHOP		45,807		54,623		52,219		55,099
FSC PRO SHOP		452,952		372,494		428,340		408,700
FSC GENERAL OPERS		586,872		553,453		571,065		592,954
FSC DEBT SERVICE		119,027		120,190		119,960		176,140
SUBTOTAL FSC GOLF		1,659,039	_	1,582,883		1,618,450	_	1,695,487
TOTAL EXPENDITURES	\$	6,212,777	\$	6,421,656	\$	6,246,955	\$	6,605,547

HOSPITALITY REVENUE

	 Actual 2013	Budget 2014	Estimated 2014	Budget 2015
LONE TREE				
GENERAL ADMIN	\$ 5,119	\$ 6,161	\$ 4,766	\$ 4,990
RESTAURANT/CAFÉ	388,941	389,042	417,432	1,150,820
BANQUET	472,045	597,249	609,775	-
PAVILION	1,270	2,750	1,050	1,775
ROOMS DIVISION	 226,390	264,383	242,031	261,020
SUBTOTAL LONE TREE	 1,093,764	1,259,585	1,275,054	1,418,605
SOUTH SUBURBAN RESTAURANT	 390,864	422,360	408,538	425,502
SUBTOTAL SOUTH SUBURBAN	390,864	422,360	408,538	425,502
LITTLETON RESTAURANT	205,130	214,300	205,675	219,462
SUBTOTAL LITTLETON	205,130	214,300	205,675	219,462
FAMILY SPORTS CENTER	444.004	400 700	505.000	500.004
AVALANCHE GRILL	444,321	496,720	505,208	562,094
CONCESSION	 227,222	217,375	221,142	241,450
SUBTOTAL FSC	 671,543	714,095	726,350	803,544
TOTAL HOSPITALITY REVENUE	\$ 2,361,301	\$ 2,610,340	\$ 2,615,617	\$ 2,867,113

HOSPITALITY EXPENDITURES

	Actual 2013		Budget 2014	E	Estimated 2014	Budget 2015
		2010	2017		2014	2010
LONE TREE						
GENERAL ADMIN	\$	387,520	\$ 481,513	\$	517,300	\$ 570,707
RESTAURANT/CAFÉ		330,096	303,007		589,616	892,100
BANQUET		482,987	529,767		351,196	-
PAVILION		12,191	7,920		3,720	7,920
ROOMS DIVISION		205,135	185,077		258,448	221,876
SUBTOTAL LONE TREE		1,417,929	1,507,284		1,720,280	1,692,603
SOUTH SUBURBAN						
RESTAURANT		375,387	370,241		383,261	387,336
SUBTOTAL SOUTH SUBURBAN		375,387	370,241		383,261	387,336
LITTLETON						
RESTAURANT		210,633	201,840		198,641	206,916
SUBTOTAL LITTLETON		210,633	201,840		198,641	206,916
FAMILY SPORTS CENTER						
AVALANCHE GRILL		421,692	428,497		338,209	413,094
CONCESSION		200,267	190,789		184,006	186,398
DEBT SERVICE		-	-		-	62,165
SUBTOTAL FSC		621,959	619,286		522,215	661,657
TOTAL HOSPITALITY EXPENDITURES	\$	2,625,908	\$ 2,698,651	\$	2,824,398	\$ 2,948,512



SOUTH SUBURBAN PARK AND RECREATION DISTRICT DEBT SERVICE FUND

	Actual 2013		Budget 2014	Estimated 2014		Budget 2015
REVENUE:						
PROPERTY TAXES	\$	3,644,806	\$ 3,645,391	\$	3,643,461	\$ 3,665,922
INTEREST EARNINGS		3,084	10,000		3,000	10,000
TOTAL REVENUE		3,647,891	3,655,391		3,646,461	3,675,922
EXPENDITURES:						
ADMINISTRATION		55,438	23,741		57,200	51,772
BOND PRINCIPAL		2,560,000	2,750,000		2,750,000	2,880,000
BOND INTEREST		953,590	871,650		871,650	734,150
OPERATING TRANSFER OUT		3,084	10,000		3,000	10,000
TOTAL EXPENDITURES		3,572,112	3,655,391		3,681,850	3,675,922
NET REVENUE OVER EXPENDITURES		75,779	-		(35,389)	-
BEGINNING FUND BALANCE		248,638	324,417		324,417	289,028
ENDING FUND BALANCE	\$	324,417	\$ 324,417	\$	289,028	\$ 289,028



CONSERVATION TRUST FUND

SOUTH SUBURBAN PARK AND RECREATION DISTRICT CONSERVATION TRUST FUND

	Actual 2013	Budget 2014	Estimated 2014		Budget 2015
REVENUE: INTERGOVERNMENTAL INTEREST INCOME	\$ 755,070 590	\$ 680,000 1,000	\$	730,000 500	\$ 730,000 1,000
TOTAL REVENUE	 755,660	681,000		730,500	731,000
EXPENDITURES: CAPITAL OUTLAY CONTINGENCY	1,078,046	790,072 157,069		779,028 -	935,283 13,330
TOTAL EXPENDITURES	 1,078,046	947,141		779,028	948,613
NET REVENUES OVER (UNDER) EXP BEGINNING FUND BALANCE ENDING FUND BALANCE	\$ (322,386) 588,527 266,141	\$ (266,141) 266,141 -	\$	(48,528) 266,141 217,613	\$ (217,613) 217,613



2010 1 MILL FUND

SOUTH SUBURBAN PARK AND RECREATION DISTRICT 2010 1 MILL

	Actual 2013	Budget 2014	E	Estimated 2014	Budget 2015
REVENUE:					_
PROPERTY TAX	\$ 2,164,149	\$ 2,249,999	\$	2,246,810	\$ 2,312,915
INTERGOVERNMENTAL REVENUE	1,157,904	5,441,865		2,255,224	2,732,500
INTEREST INCOME	1,960	4,000		1,600	2,000
TOTAL REVENUE	3,324,013	7,695,864		4,503,634	5,047,415
EXPENDITURES:					
CAPITAL OUTLAY	1,634,830	7,194,477		3,964,801	3,559,000
COLLECTION CHARGES	32,255	33,000		33,000	35,000
PARK MAINTENANCE WATER	1,065,378	1,465,223		1,365,071	1,538,483
UNDESIGNATED	-	203,196		-	255,726
TOTAL EXPENDITURES	2,732,463	8,895,896		5,362,872	5,388,209
NET REVENUES OVER (UNDER) EXP	591,550	(1,200,032)		(859,238)	(340,794)
BEGINNING FUND BALANCE	608,482	1,200,032		1,200,032	340,794
ENDING FUND BALANCE	1,200,032	-		340,794	
UNRESERVED FUNDS AVAILABLE	\$ 1,200,032	\$ -	\$	340,794	\$ -

SOUTH SUBURBAN PARK AND RECREATION DISTRICT 2010 1 MILL

		Actual 2013		Budget 2014	E	Estimated 2014	Budget 2015
2010 I MILL INTERGOVERNMENTAL/DONATI	ON F	OR CAPITAL	_:				
Future Grants/Donations for Capital Projects	\$	-	\$	287,420	\$	-	\$ -
ACOS Grants		-		-		-	1,999,000
City of Centennial Match		-		-		-	500,000
City of Littleton Match		-		-		-	233,500
City of Lone Tree - Fairways(2014)		-		40,000		40,000	-
City of Centennial Funds Abbott Park(2010-							
2012)		54,324		-		-	-
City of Cent - Arapaho Pk(10-12 & 14)		-		100,000		100,000	-
City of Cent - Homestead Elementary(2014)		-		107,500		107,500	-
City of Cent - Hunters Hill(2014)		-		100,000		100,000	-
City of Cent - Walnut Hills Tennis Court(2014)		-		75,000		75,000	-
ACOS Grant - Hunters Hill PG(2014)		-		250,000		250,000	-
ACOS Grant for Cornerstone		193,580		-		-	-
City of Litt - Creekside Experience (Murray)		-		437,500		437,500	-
ACOS - Cornerstone Pk Pickleball Cts (2014)		-		250,000		250,000	-
City of Litt - Lee Gulch Overlook(2014)		-		212,500		212,500	-
GOCO Grant for DALRP		700,000		-		-	-
GOCO Grant for Cornerstone Park		200,000		-		-	-
City of Litt - Littles Crk Pond Dredging(2014)		-		40,000		40,000	-
City of Litt/Private - Mary Carter Rtrm/Shelter		10,000		131,865		132,644	-
City of Litt - Wynetka Ponds Port-o-let Enclo		-		22,500		22,500	-
CWCB Fish and Wildlife Grant(2014)		-		-		-	-
CWCB Metro Round Table Grant(2014)		-		187,580		187,580	-
Highline Canal Working Group Partner							
Match(2014)		-		300,000		300,000	-
Mary Carter Grwy Partner Match(2014)		-		2,900,000		-	-
TOTAL REVENUE	\$	1,157,904	\$	5,441,865	\$	2,255,224	\$ 2,732,500



FUNDED CAPITAL PROJECTS

South Suburban Park and Recreation District 2015 Funded Capital Projects November 12, 2014

Summary Page

Total

Proposed Capital Projects - District's Share Potential Partner Match(s)

Total Proposed Funded Capital Projects

General	СН	١٧	20	00	General	Co	nservation		2010	E	nterprise	
Fund	Rese	erve	1 N	/lill	Fund	Ti	rust Fund		1 Mill		Fund	Total
\$ 346,843	\$	-	\$	-	\$ 346,843	\$	935,283	\$	826,500	\$	94,000	\$ 2,202,626
519,193		-		-	519,193		-	2	2,732,500		170,000	3,421,693
\$ 866,036	\$	-	\$	-	\$ 866,036	\$	935,283	\$:	3,559,000	\$	264,000	\$ 5,624,319

Fund	Category	Dept	Facility	Project	Explanation	District Amount	Partner Match	Total
PROPOSE	ED FUNDED PR	ROJECTS			·			
GF	LEVERAGE	ALL	District Wide	Matching Gift Projects	Community Projects matched by the District	15,000	15,000	30,000
GF	LEVERAGE	ALL	District Wide	Unknown Grant Projects	Possible future grants not known at the time of		500,000	500,000
					Budget			
GF	LEVERAGE	P&OS	Arapahoe Park Entrance	Steel Street Rehabilitation	Replacing asphalt and concrete	47,000	-	47,000
GF	NEEDS	IT	Various	Computer Replacement	Annual Replacement of aging computer, tablet, and network equipment	75,000	-	75,000
GF	NEEDS	P&OS	South Platte Park	Classroom Roof Repair	Leaks in several hips and valleys that SSPR crews have been unable to resolve. Likely can be repaired without full cost, but no company will touch it unless there are funds to do a full reroof in case difficulty matching or other issues uncovered.	4,193	4,193	8,386
GF	NEEDS	P&OS	SSIA	Replace Zamboni 552 Ice Resurfacer	Vehicle year 1999, hours 6,050, overall condition poor	113,500	-	113,500
GF	NEEDS	P&OS	SSSC	Replace Toro 5900 16' Turf Mower	2009 vehicle year, hours 3,560, overall vehicle condition poor	92,150	-	92,150
General I	Fund Total					346,843	519,193	866,036

Fund	Category	Dept	Facility	Project	Explanation	District Amount	Partner Match	Total
	ED FUNDED PR	ROJECTS						
CTF	NEEDS	Recreation	Goodson	Pool deck	Demo the existing pool deck and replace with a concrete deck. The existing deck is at the end of it's lifespan, has been repaired numerous times over the years, in poor condition, the public complains about how it hurts their feet, and staff isn't able to adequately make anymore needed	266,000	-	266,000
					repairs.			
CTF	LEVERAGE	Comm	District Wide	Public Art	Continue public art at parks, trails and facilities	25,000	-	25,000
CTF	NEEDS	Golf	Littleton Golf	replace pump station	irrigation pump station is barely operable and is outdated. cannot get parts any longer. If station were to fail we would be impacted with our ability to irrigate the course	50,000	-	50,000
CTF	NEEDS	Golf	Lone Tree	Rough Mower	Current unit is 8 years old and has over 5000 hours. Is has become unreliable and is consistently in need of maintenance	70,000	-	70,000
CTF	NEEDS	Golf	SSGC	replace pump station	irrigation pump station is barely operable and is outdated. cannot get parts any longer. If station were to fail we would be impacted with our ability to irrigate the course	50,000	-	50,000
GF	NEEDS	IT	Willow Spring	Phone Replacement	Replace ancient phone system that doesn't have voicemail and barely functions	13,000	-	13,000
CTF	NEEDS	P&OS	Various	Central Control Upgrades	Continuation of multi year program to upgrade irrigation controllers	48,400	-	48,400
GF	NEEDS	P&OS	Cornerstone	Replace Howard Price 60" Turf Mower	Vehicle year, 2000, hours 3,120, overall condition poor	24,500	-	24,500
GF	NEEDS	P&OS		Stream Flow Measuring Device	South Suburban was allowed to pump Well #3 at SSGC to Big Dry Creek. As part of the agreement with Centennial Water & Sanitation District, South Suburban is required to install a Stream Flow Measuring device at one of the pedestrian bridges that cross the lower Big Dry Creek	25,000	-	25,000
CTF	NEEDS	Recreation	Buck	Re-grout tile in all the locker rooms	The Center will be 10 years old in the spring.	15,000		15,000
CTF	NEEDS	Recreation	Buck	Lobby furniture, carpet replacement	Some furniture was replaced in 2014, this will replace the remaining furniture and replace the carpet in the lobby	20,500	-	20,500
CTF	NEEDS	Recreation	Buck, Goodson, and Lone Tree	Sound systems, classrooms, gymnasium	Ongoing issues with equipment at these facilities is resulting in poor quality classes, unhappy customers and staff. Components b=ned to be replaced such as amplifier, speakers(Goodson), upgrades at Buck and cooling system for equipment that is overheating (Lone Tree).	25,000	-	25,000
CTF	NEEDS	Recreation	FSC	Dasher board repairs, kick plates, rink latches	Rink latches are over 16 years old, are not working properly, they crack and stick, the kick plates and dasher board facings are cracking resulting in an uneven surface for the puck to glide on. This has a negative effect on the experience of the game for our users.	32,000	-	32,000

Fund	Category	Dept	Facility	Project	Explanation	District Amount	Partner Match	Total
	ED FUNDED P							
CTF	NEEDS	Recreation	Holly Tennis	Practice wall	Since the rebuild in 2013 staff has received several requests from the public for a practice wall/bang board. It is a necessary amenity at a facility which has 6 premier courts, but it could not be included in the initial project due to cost overruns.	7,000	-	7,000
CTF	NEEDS	Recreation	Lone Tree Recreation Center	Replace seals and valves around surge tank in pool.	The two 12-inch valves that isolate the pool from the surge tank have failed and are stuck in the open position.	15,000		15,000
CTF	NEEDS	Recreation	Sheridan	Gymnasium curtain replacement	The original curtain - 36 years old - is in need of being replaced. It divides the gym during various activities, it is badly worn, has holes, etc.	21,500	-	21,500
CTF	NEEDS	Recreation	Sheridan	Repair/replace exterior roof soffits, replace exterior lighting.	Soffits are water damaged, have been repaired and repainted to some degree. Continued aging and corrosion is resulting in water seepage compounding the problem. Each year this gets worse and worse. Exterior lights are mercury vapor, not energy efficient, lenses are broken, cracked, and missing.	21,000		21,000
CTF	SAFETY	Golf	Family Sports	Replace carpet and edging on mini golf	currently worn out and brick edgers are breaking off causing a dangerous situation	30,000		30,000
CTF	SAFETY	Hosp	FSC	tables for concession	current tables are broken, dangerous and hard to clean	14,383	-	14,383
CTF	SAFETY	P&D	LTGC	Update Dry Fire Sprinkler System at Lone Tree Golf Clubhouse and Hotel	Replace dry pipe valve to ensure system will work.	8,000	-	8,000
CTF	SAFETY	Recreation	FSC	Emergency lighting battery replacement	Current batteries are at the end of their life. These power all of the emergency lights at FSC during a power failure - system is mandatory (life/safety).	5,500	-	5,500
CTF	SAFETY	Recreation	FSC	Public address emergency system	Currently there exists very limited means of communicating with staff and the public in our largest facility. A Public Safety Address System would allow Managers to make public address announcements in emergency situations, including lock-downs, lock-outs, and evacuation incidents. It would allow us to locate parents of lost children, make announcements about upcoming events, and play background music.	45,000	-	45,000
CTF	SAFETY	Recreation	LTRC	Pool lift (ADA)	Pool accessibility lift is 10 years old and does not work very well.	9,000	-	9,000
CTF	SAFETY	P&OS	Charley Emley	Basketball Court Replacement	Replace failing asphalt court that has settled and developed many cracks	65,000	-	65,000
CTF	SAFETY	Recreation	Buck	Swimming pool drain covers (VGBA)	Replace broken grates in leisure pool at Buck - must do to remain in compliance with the VBGA standards.	5,500	-	5,500
CTF	ST PAYBACK	Golf	Littleton Golf	Range ball machine	Current unit is a hand me down from FS and is 15 years old. Unit does not work on current system with other courses. It requires tokens and is not reliable in dispensing balls. New machine would increase revenue	24,000	-	24,000
Conserv	ation Trust Fui	nd Total				935,283		935,283

Fund	Category	Dept	Facility	Project	Explanation	District Amount	Partner Match	Total
	ED FUNDED PR	1						
2010	LEVERAGE	P&D	Playground	Remove and replace playground. (ACOS GRANT)	ACOS Grant \$250,000	93,000	250,000	343,000
2010	LEVERAGE	P&D	High Line Canal Bridge at Bannock Street	Remove and replace bridge near Bannock Street (HLCWG GRANT)	City of Littleton \$37,500, ACOS \$75,000	37,500	112,500	150,000
2010	LEVERAGE	P&D	Bridge at deKoevend Park Entry	Replace bridge at dekoevend parking lot (HLCWG GRANT)	City of Centennial \$50,000, ACOS \$100,000	50,000	150,000	200,000
2010	LEVERAGE	P&D	High Line Canal Bridge at Franklin Street	New bridge at Franklin Street (HLCWG GRANT)	City of Centennial \$50,000, ACOS \$100,000	50,000	150,000	200,000
2010	LEVERAGE	P&D	High Line Canal Bridge at Southbridge Swim and Tennis	Remove and replace bridge near Southbridge Swim and tennis (HLCWG GRANT)	City of Littleton \$37,500, ACOS \$75,000	37,500	112,500	150,000
2010	LEVERAGE	P&D	High Line Canal Bridge at SSIA		City of Centennial \$50,000, ACOS \$100,000	50,000	150,000	200,000
2010	LEVERAGE	P&D	High Line Canal Elati Street Connection	Improve connection from Elati St. to the High Line Canal (HLCWG GRANT)	City of Littleton \$25,000, ACOS \$25,000	-	50,000	50,000
2010	LEVERAGE	P&D	High Line Canal Property Purchase	Conservative Easement on property next to Holm-Carlson along the High Line Canal (HLCWG GRANT)	City of Centennial \$250,000, ACOS \$500,000	250,000	750,000	1,000,000
2010	LEVERAGE	P&D		Install new drought tolerant trees along the canal (HLCWG GRANT)	City of Centennial \$25,000, ACOS \$50,000	25,000	75,000	100,000
2010	LEVERAGE	P&D	High Line Canal Tree Replacement	Install new drought tolerant trees along the canal (HLCWG GRANT)	ACOS \$25,000	25,000	25,000	50,000
2010	LEVERAGE	P&D	High Line	Install flush restroom at Milliken Park (HLCWG GRANT)	City of Centennial \$75,000, ACOS \$150,000	75,000	225,000	300,000
2010	LEVERAGE	P&D	Progress Park Playground, Restroom and Shelter	Install a playground next to the rentable shelter. Renovate or replace aging restrooms and shelter (ACOS GRANT)	City of Littleton \$3,000, ACOS \$50,000	3,000	53,000	56,000
2010	LEVERAGE	P&D	South Platte Park Signs	Improve sign system in South Platte Park (SPWG GRANT)	City of Littleton \$37,500, ACOS \$75,000	37,500	112,500	150,000
2010	LEVERAGE	P&D	Sterne Park Playground	Upgrade and expand existing 18-year old playground to accommodate ADA access and age separation of playground equipment. Renovate or build a new restroom and shelter (COL \$212,000 SSPR \$212,000 ACOS	City of Littleton \$93,000, ACOS \$424,000	93,000	517,000	610,000
2010 1 M	ill Fund Total		Oriellei	GRANTS)		826,500	2,732,500	3,559,000

Fund	Category	Dept	Facility	Project	Explanation	District Amount	Partner Match	Total
PROPOSE	D FUNDED PR	ROJECTS						
ENT	NEEDS	Golf	FSC	Bunker rake	current rake is 15 years old and requires	9,000		9,000
					extensive costs to keep working. Need new unit			
					to insure bunkers are raked daily			
ENT	NEEDS	Golf	SSGC	Fairway Sweeper	current unit is 14 years old and not working	48,000	-	48,000
ENT	NEEDS	Recreation	FSC	Change machine replacement	Current machine breaks down regularly, New	7,000	-	7,000
					machine needed to maintain security measures			
					and accuracy for the large cash handling			
					business we conduct at this location.			
ENT	NEEDS	Recreation	Goodson	Cardio equipment replacement. Cardio theatre		-	170,000	170,000
				upgrade. A few pieces of weight equipment -	Replacement cycle is every 5 years. The			
				Lease - no payment in 2015	Goodson Equipment has been there for 8 years.			
					Included in this project is the replacement of all			
					cardio equipment, cardio theater equipment,			
					three (3) bench press units, and the aging Cybex			
					machine and Cable Cross Over machine.			
ENT	NEEDS	Recreation	LTRC	Classroom, rental, public meeting chairs	Original chairs from 10 years ago have been beat	18,000		18,000
					up, and heavily worn from 10 years of use. This	,		,
					facility does a high volume of rentals and nicer			
					chairs are needed to meet the expectations of our			
					customers.			
ENT	NEEDS	Recreation	LTRC	Pine Room, front lobby window blinds	Heat and glare from the sun make the Pine Room	6,000	•	6,000
					not a desirable space for program use. Similarly	·		·
					we have received complaints for years from staff			
					and the public about the heat and glare coming in			
					from the lobby windows.			
ENT	NEEDS	Recreation	SSIA	Dasher board kick plate replacement	Kick plates are old and cracking leaving an	6,000	-	6,000
					uneven surface for the pucks to glide on. This			
					negatively effects the game and the experience			
					for the players.			
Enterpris	e Fund Total					94,000	170,000	264,000
Total Pro	posed Funded	Projects				2,202,626	3,421,693	5,624,319

	LE	GEND
Funds:	Departments:	Categories:
2010 - 2010 1 Mill Fund	Comm - Communications Department	SAFETY - REAL safety Issues
CTF - Conservation Trust Fund	Golf - Golf Department	NEEDS - If we don replace will impact costs, revenue, or attendance
ENT - Enterprise Fund	Hosp - Hospitality Department	LEVERAGE - leveraging of dollars with other entities or grants
GF - General Fund	IT - Information Technology	ST PAYBACK - Items that have a short term payback/reduce expenses within one year
	P&D - Planning and Development	
	P&OS - Parks & Open Space	Other:
	Recreation - Recreation Facilities/Services	ACOS GRANT - Arapahoe County Open Space Grant
		HLCWG GRANT - Highline Canal Working Group Grant
		SPWG GRANT - South Platte Working Group Grant
		COL - City of Littleton

