



South Suburban
PARKS AND RECREATION

2012 Budget Summary

November 9, 2011

Presented by:
David A. Lorenz, Executive Director

www.sspr.org

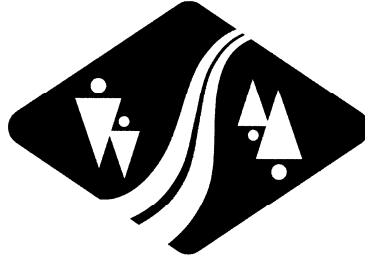


2012 BUDGET SUMMARY

TABLE OF CONTENTS

Page(s)

○ Letter of Transmittal	4-10
○ Resolution to Adopt 2012 Budget.....	12-13
● BUDGET SUMMARY	15
● OPERATING FUNDS	
○ General Fund Summary.....	17
▪ Administration.....	18
▪ Planning & Construction.....	19
▪ Parks and Open Space.....	19
▪ Intergovernmental/Donation for Capital	20
▪ 2000 1 Mill.....	21
○ Enterprise Fund Summary.....	22
▪ Administration.....	23
▪ Recreation Services and Programs.....	24-28
▪ Golf Department.....	29-30
● DEBT SERVICE FUND.....	32
● CONSERVATION TRUST FUND.....	34
● 2010 1 MILL FUND.....	36
● FUNDED CAPITAL PROJECTS.....	38-43



South Suburban
PARKS AND RECREATION

LETTER OF TRANSMITTAL

November 9, 2011

To the Citizens of the District and the Board of Directors:

I am pleased to present the 2012 Proposed Budget for South Suburban Parks and Recreation District (District). The District is currently faced with many challenging issues and opportunities, some which may affect the District for the foreseeable future. The District's assessed valuation decreased 6.1% for 2012, which decreases operating tax revenue \$552,000. We anticipate assessed values to remain effectively the same for 2013. However, Greenwood Village exclusion will decrease property tax revenue an estimated \$300,000 in 2013. The counties are more than half way through the reassessment evaluation period for tax collections in 2014 and 2015. Current property values have not increased significantly, which means tax revenue may not increase for the next four to six years. Recreation revenue is remaining relatively flat and investment income and specific ownership tax revenue have continued to decline. The current economic indicators are suggesting a continuation of the sluggish economy. We are also faced with competition from the various private fitness/recreation establishments and the small private fitness centers, gymnastic facilities, and martial arts studios which are in most every strip mall. Staff has been in the process of evaluating current operations, looking for ways to reduce expenditures and create new revenue streams. These items are reflected in the attached 2012 Proposed Budget.

This budget has been prepared to provide you with concise and meaningful information needed to govern, set policies, and provide direction for the District. Comparisons have been provided to the 2010 audited amounts and the 2011 year-end estimated amounts for each division. Capital projects (including "maintaining what we have" projects) have been clearly segregated from O & M in an effort to provide better information for decision-making and to clearly demonstrate that there is not sufficient funding available to meet all the priorities and needs of the District.

The staff from each department develops the budget for their individual operations and programs based on the District's goals. To meet the District's highest priority needs, the 2012 Budget was built based on the following goals:

1. Maintain financial solvency
2. Continue to maintain what we have and set priorities with available funds
3. Continue to seek out grants, partnerships, and other funding opportunities
4. Provide opportunities for staff growth and development, while reducing costs due to a limited budget
5. Evaluate and invest in recycling and energy saving projects where it is economically advantageous.

Financial Trends and Measurements

The District continues in its tradition of sound fiscal practices and fiduciary responsibility. Staff looks for ways to decrease expenditures and improve on efficiencies on an ongoing basis. Although the District has cut back on operating expenditures, the rate of growth continues. Operating expenditures increased to meet the growing costs of personnel, utilities, gas, water, and supplies. This leaves the District with less funding for new capital projects and for maintaining what we have.

The District's preliminary assessed valuation for 2011 (taxes to be collected in 2012) is \$2,245,342,030, a 6.1% decrease. Operating property taxes are anticipated to decrease \$552,977, from \$10,886,041 in 2011 to \$10,333,064 in 2012. This decrease in operating taxes is attributable to the decrease in the assessed valuation. The anticipated 2010 1-mill tax is estimated to generate \$2,245,342, a decrease of \$147,721.

Percentage Change in Assessed Valuation



	<u>Assessed Value</u>	<u>% Change</u>
2003	2,195,901,072	2.55%
2004 (1)	2,197,464,192	0.07%
2005	2,244,862,790	2.16%
2006 (2)	2,049,711,660	-8.69%
2007	2,070,093,939	0.99%
2008	2,282,531,976	10.26%
2009 (3)	2,267,105,160	-0.68%
2010	2,390,836,700	5.46%
2011	2,393,062,513	0.09%
2012 (4)	2,245,342,030	-6.17%

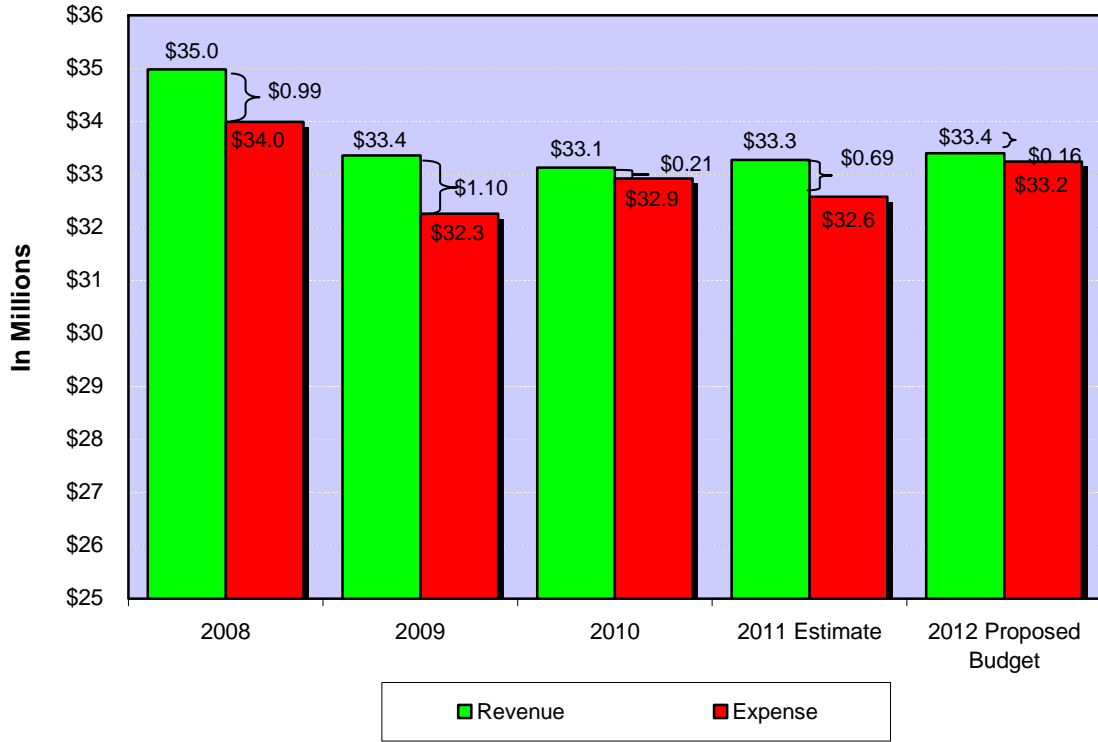
- (1) Limited growth attributable to first reassessment year after 9/11/01.
- (2) Decrease related to the exclusion of Cherry Hills Village
- (3) Decrease related to exclusion of Greenwood Village commercial property
- (4) Decrease related to sluggish economy

2012 Mill Levy:

Operations	4.417 mills
Abatements	0.185 mills
2010 1 Mill	1.000 mills
General Obligation Debt	<u>1.427 mills</u>
Total	<u>7.029 mills</u>

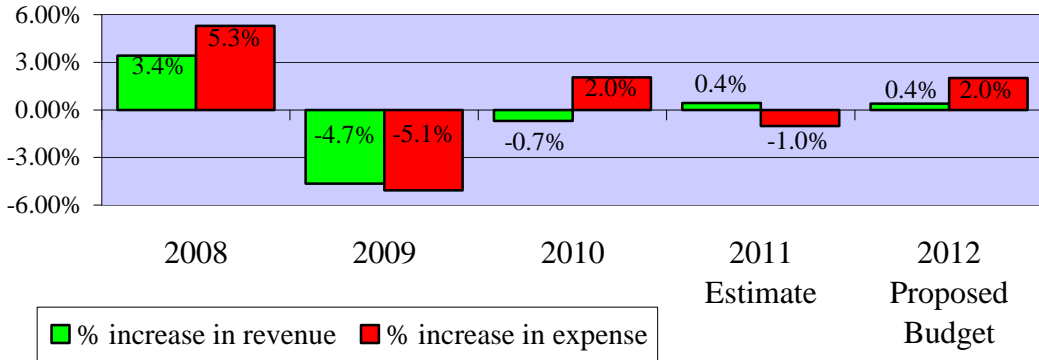
Operating revenue reflects an increase (2012 budget vs. 2011 estimate) of 0.04%. Revenue increased from anticipated growth in program participation and increased fees and charges in some areas. However, this increase was offset by the reduction in operating property taxes of \$552,000. Operating expenditures are projected to increase 2.0% (without capital projects).

Total Operating Revenue and Operating Expense



	2008	2009	2010	2011 Estimate	2012 Proposed Budget
Revenue	\$ 34,984,318	\$ 33,356,880	\$ 33,127,036	\$ 33,269,344	\$ 33,401,259
Expense	33,986,197	32,261,322	32,918,610	32,584,075	33,239,883
	\$ 998,121	\$ 1,095,558	\$ 208,426	\$ 685,269	\$ 161,376

Annual Percentage Change



Fees and Charges

We need to continue with our strategy of increasing fees and charges yearly, where program/facility costs have gone up and where market conditions allow. Proposed user fee net increases are projected to be approximately \$300,000. Of this amount recommended, \$162,340 is from the Golf Department, \$5,015 from the Park Department, and \$132,582 from the Recreation Department. Proposed increases that will have an impact on District revenue include increases to greens fees and range balls at the golf courses, increases to select athletic programs, swim lessons, and some programs at the recreation centers.

Enterprise Fund Revenue budgeted for 2012 from fees and charges amounts to \$21,775,294. The breakdown by department by dollars and percents are as follows.

Golf Courses	\$ 8,866,491	41%
Recreation Centers	4,393,379	20%
Ice Arenas	4,749,594	22%
Athletics	2,155,230	10%
Other Recreation Facilities	<u>1,610,600</u>	<u>7%</u>
Total	<u>\$ 21,775,294</u>	<u>100%</u>

2000 1 Mill

The 2000 1-mill tax earmarked for park and open space acquisition and trail development ended in 2010 and will not receive any additional taxes. The 2012 budget for the 2000 1 Mill has a beginning balance of \$1,855,378 carried forward from previous years. The 2012 Budget includes new capital projects of \$572,380. Remaining carry over of \$1,282,998 can be used for pending land acquisition or any other future eligible projects.

2010 1 Mill

The 2010 1-mill levy is earmarked for parks, open space and trails acquisition, development, and maintenance. In order to keep the parks maintained at the level in which the citizens expect, staff is also recommending the use of a portion of the 2010 1 Mill funds for park irrigation expenditures. The 2012 Budget for the 2010 1 Mill includes new capital projects of \$468,150, plus \$1,119,688 for park irrigation expenditures. Remaining carry over of \$945,370 can be used for any other eligible projects.

Personnel

The 2012 Budget includes a proposed merit salary adjustment figure for Full-Time and Regular Part-Time employees of \$200,000, which is based on a 1.9% Performance Reward Plan. Merit adjustments are done annually in March. An additional \$50,000 is included for the change in Colorado minimum wage and the related compression and part time salary issues. A computer tech position is being recommended for an upgrade from part-time status to full-time status. We have reduced the number of funded full-time positions for 2012 by 3, from the current 2011 staffing levels, and the number of funded regular part-time positions by 8. We are also eliminating from the manpower roster, 4 full-time positions and 1 regular part time position.

Health Care

The 2012 budget for employee benefits is the same as 2011. Based on current projections, the 2012 premium amounts and reserve balance should be sufficient to cover claims and fees for 2012. This is the fourth consecutive year that no increases have been required from either the District or staff for health care cost. The District's medical and dental plans are partially self-funded plans, with stop loss insurance to protect against large claims and losses. Currently we have been successful in controlling costs and keeping increases below national averages. This is due to a number of factors, primarily that our medical and RX claims activity has been below expected levels. Additionally Great West/CIGNA is doing a good job of managing our claim payment activity and we continue to place emphasis on our employee wellness plan to help educate employees and contain costs.

Debt Service

Based on the assessed valuation the District's debt service mill levy for 2012 is 1.427. This is an increase from 2011 due to the decrease in the District's assessed valuation. Payments due are slightly less than the prior year (\$1,973) changing from \$3,514,356 to \$3,512,383.

Conclusion

There have been challenges and issues that have had an impact on the operations of the District. Some of these are outside influences, such as the current economic conditions and the loss of tax revenues as a result of the decrease in the assessed valuation. Staff has responded to these conditions by effectively managing their program expenditures and looking for new and different ways to generate revenue. The next few budget years may be even more challenging. Economists are projecting a slow recovery of the economy and tax revenue may not rebound for the next four to six years. Based on these considerations, staff believes they have adequately prioritized the budget resources to continue to provide quality parks and recreation opportunities for the citizens of the District.

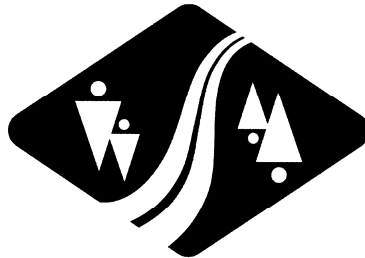
Sincerely,

Sincerely,

Signatures on file at District Office

David A. Lorenz
Executive Director

Steve Shipley
Manager of Finance



South Suburban
PARKS AND RECREATION

RESOLUTION TO ADOPT
2012 BUDGET

SOUTH SUBURBAN PARK AND RECREATION DISTRICT

RESOLUTION TO ADOPT 2012 BUDGET

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND, AND ADOPTING A BUDGET FOR THE SOUTH SUBURBAN PARK AND RECREATION DISTRICT, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2012 AND ENDING THE LAST DAY OF DECEMBER, 2012.

WHEREAS, the Board of Directors of the South Suburban Park and Recreation District ("District") has appointed a budget committee to prepare and submit a proposed 2012 budget to the Board at the proper time; and

WHEREAS, the budget has been prepared to comply with all terms, limitations and exemptions, including, but not limited to, reserve transfers and expenditure exemptions, under Article X, Section 20 of the Colorado Constitution and other laws or obligations which are applicable to or binding upon the District; and

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, and public hearings were held on August 10, 2011; September 14, 2011; October 12, 2011, and November 9, 2011; and interested electors were given the opportunity to file or register any objections to said proposed budget; and

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law;

NOW, THEREFORE BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SOUTH SUBURBAN PARK AND RECREATION DISTRICT.

Section 1. That estimated expenditures for each fund are as follows:

General Fund	\$19,556,703
Debt Service Fund	3,576,383
Conservation Trust Fund	669,437
2010 1 Mill Fund	2,573,208
Golf and Recreation Facilities Enterprise Fund	<u>23,839,636</u>
TOTAL BUDGETED EXPENDITURES, ALL FUNDS	<u>\$50,215,367</u>

Resolution to adopt budget

Section 2. That estimated revenues for each fund are as follows:

<u>General Fund</u>		
From the 2010 fund balance carryover	\$ 6,655,853	
From sources other than general property tax	2,871,117	
From the general property tax levy	<u>10,029,733</u>	
TOTAL GENERAL FUND		19,556,703
 <u>Debt Service Fund</u>		
From the 2010 fund balance carryover	43,149	
From sources other than general property tax	2,000	
From the general property tax levy	<u>3,531,234</u>	
TOTAL DEBT SERVICE FUND		3,576,383
 <u>Conservation Trust Fund</u>		
From the 2010 fund balance carryover	17,737	
From sources other than general property tax	<u>651,700</u>	
TOTAL CONSERVATION TRUST FUND		669,437
 <u>2010 1 Mill Fund</u>		
From the 2010 fund balance carryover	250,319	
From sources other than general property tax	100,000	
From the general property tax levy	<u>2,222,889</u>	
TOTAL 2010 1 MILL FUND		2,573,208
 <u>Golf and Recreation Facilities Enterprise Fund</u>		
From the 2010 fund balance carryover	2,339,632	
From sources other than general property tax	<u>21,500,004</u>	
TOTAL GOLF AND RECREATION FACILITIES ENTERPRISE FUND		23,839,636
 TOTAL BUDGETED REVENUE, ALL FUNDS		 <u>\$ 50,215,367</u>

Section 3. That reserves have been or are hereby established for each appropriate fund or combined as a single reserve fund as set forth in the budget in order to preserve the spending exemption for reserves under Article X, Section 20 of the Colorado Constitution, and all such reserves shall be transferred or expended within any fund as set forth in the budget.

Section 4. That the budget as submitted, amended, and herein above summarized by fund, be, and the same hereby is approved and adopted as the budget of the South Suburban Park and Recreation District for the year 2012.

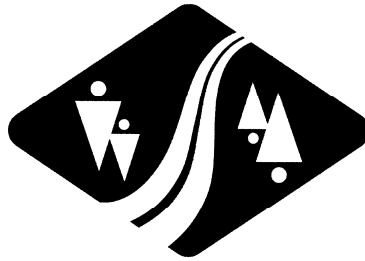
Section 5. That the budget hereby approved and adopted shall be signed Katherine C. Geitner, Chairman of the Board, attested to by Pamela M. Eller, Secretary, and made part of the public records of South Suburban Park and Recreation District.

ADOPTED this 9th day of November, 2011.

Attest:

Signature on file at District Office
KATHERINE C. GEITNER, CHAIRMAN

Signature on file at District Office
PAMELA M. ELLER, SECRETARY

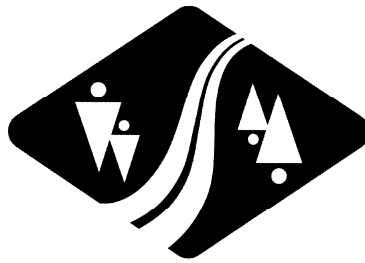


South Suburban
PARKS AND RECREATION

BUDGET SUMMARIES

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
2012 BUDGET SUMMARY
ALL FUNDS**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
<u>OPERATING FUNDS:</u>				
CARRYOVERS:				
GENERAL FUND	\$ 10,064,209	\$ 10,811,728	\$ 10,811,728	\$ 6,655,853
ENTERPRISE FUND	2,963,133	2,301,340	2,301,340	2,339,632
TOTAL CARRYOVERS	13,027,342	13,113,068	13,113,068	8,995,485
REVENUES:				
GENERAL FUND	20,891,168	20,146,013	17,835,485	14,739,198
ENTERPRISE FUND	28,384,068	24,683,003	23,766,510	23,633,994
TOTAL REVENUES	49,275,236	44,829,016	41,601,995	38,373,192
TOTAL REVENUES AND CARRYOVERS	62,302,578	57,942,084	54,715,063	47,368,677
EXPENDITURES:				
GENERAL FUND	20,143,649	29,127,079	21,991,360	19,556,703
ENTERPRISE FUND	29,045,861	24,829,787	23,728,218	23,839,636
TOTAL EXPENDITURES	49,189,510	53,956,866	45,719,578	43,396,339
<u>DEBT SERVICE FUND:</u>				
CARRYOVERS:				
DEBT SERVICE FUND	79,564	90,895	134,044	43,149
TOTAL CARRYOVERS	79,564	90,895	134,044	43,149
REVENUES:				
DEBT SERVICE FUND	3,634,537	3,480,961	3,481,961	3,533,234
TOTAL REVENUES	3,634,537	3,480,961	3,481,961	3,533,234
TOTAL REVENUES AND CARRYOVERS	3,714,101	3,571,856	3,616,005	3,576,383
EXPENDITURES:				
DEBT SERVICE FUND	3,580,057	3,571,856	3,572,856	3,576,383
TOTAL EXPENDITURES	3,580,057	3,571,856	3,572,856	3,576,383
<u>CONSERVATION TRUST FUND:</u>				
CARRYOVERS:				
CONSERVATION TRUST FUND	535,445	839,857	839,857	17,737
2010 1 MILL	-	-	-	250,319
TOTAL CARRYOVERS	535,445	839,857	839,857	268,056
REVENUES:				
CONSERVATION TRUST FUND	631,036	601,500	651,700	651,700
2010 1 MILL	-	4,473,883	4,273,883	2,322,889
TOTAL REVENUES	631,036	5,075,383	4,925,583	2,974,589
TOTAL REVENUES AND CARRYOVERS	1,166,481	5,915,240	5,765,440	3,242,645
EXPENDITURES:				
CONSERVATION TRUST FUND	326,624	1,441,357	1,473,820	669,437
2010 1 MILL	-	4,473,883	4,023,564	2,573,208
TOTAL EXPENDITURES	326,624	5,915,240	5,497,384	3,242,645
GRAND TOTAL CARRYOVERS	13,642,351	14,043,820	14,086,969	9,306,690
GRAND TOTAL REVENUES	53,540,809	53,385,360	50,009,539	44,881,015
GRAND TOTAL REVENUE SOURCES	67,183,160	67,429,180	64,096,508	54,187,705
GRAND TOTAL EXPENDITURES	53,096,191	63,443,962	54,789,818	50,215,367
NET REVENUES OVER EXPENSES	14,086,969	3,985,218	9,306,690	3,972,338
RESERVES:				
GENERAL FUND	8,667,712	1,830,662	-	1,838,348
ENTERPRISE FUND	2,116,337	2,154,556	-	2,133,990
DEBT SERVICE	134,044	-	43,149	-
CONSERVATION TRUST FUND	-	-	-	-
2010 1 MILL	-	-	-	-
TOTAL RESERVES	\$ 10,918,093	\$ 3,985,218	\$ 43,149	\$ 3,972,338



South Suburban
PARKS AND RECREATION

OPERATING FUNDS

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
GENERAL FUND SUMMARY**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
PROPERTY TAXES	\$ 10,389,419	\$ 10,579,335	\$ 10,579,335	\$ 10,029,733
SPECIFIC OWNERSHIP TAX	1,099,939	1,000,000	990,000	980,000
INTERGOVERNMENTAL/DONATION	241,559	299,432	341,789	285,074
INTEREST INCOME	76,260	65,000	45,000	45,000
OTHER	321,600	240,715	344,293	257,458
TOTAL OPERATING REVENUE	<u>12,128,777</u>	<u>12,184,482</u>	<u>12,300,417</u>	<u>11,597,265</u>
EXPENDITURES:				
ADMINISTRATION	916,822	920,545	923,710	948,549
FINANCE	221,375	242,308	224,400	227,492
IT DEPARTMENT	168,540	201,925	181,173	206,187
PLANNING & CONSTRUCTION	1,301,396	1,365,746	1,329,606	1,357,398
PARKS AND OPEN SPACE	6,831,600	7,089,588	6,943,075	6,049,697
TOTAL OPERATING EXPENDITURES	<u>9,439,733</u>	<u>9,820,112</u>	<u>9,601,964</u>	<u>8,789,323</u>
EXCESS OPERATING REVENUE OVER (UNDER) EXPENDITURES	<u>2,689,044</u>	<u>2,364,370</u>	<u>2,698,453</u>	<u>2,807,942</u>
OTHER REVENUE:				
CHV PAYMENT	767,503	757,371	757,371	740,000
INTERGOVERNMENTAL/DONATION FOR CAPITAL	776,519	5,703,160	4,775,697	1,549,933
PROCEEDS FROM DEBT ISSUANCE	4,835,000	-	-	-
SALE OF ASSET	-	1,500,000	-	850,000
OPERATING TRANSFER IN	9,024	1,000	2,000	2,000
TOTAL 2000 1 MILL REVENUE	<u>2,374,345</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL OTHER REVENUE	<u>8,762,391</u>	<u>7,961,531</u>	<u>5,535,068</u>	<u>3,141,933</u>
OTHER EXPENDITURES:				
CHV RESERVE	-	4,599,040	-	2,755,058
CONTINGENCY	-	35,690	-	77,544
COP PAYMENT	-	523,865	523,865	520,725
HUDSON GARDENS MGMT FEE	200,000	350,000	350,000	350,000
PROPOSED MERIT INCREASE	-	-	-	100,000
PART TIME SALARY ADJUSTMENT	-	-	-	7,500
OPERATING TRANSFER OUT	2,630,000	2,150,000	2,650,000	1,830,000
CAPITAL EXPENDITURES	4,909,466	9,003,653	8,076,190	3,271,175
DEBT ISSUANCE COST	46,741	-	-	-
2000 1 MILL EXPENDITURES	1,078,470	-	-	-
2000 1 MILL CAPITAL EXPENDITURES	1,839,239	2,644,719	789,341	1,855,378
TOTAL OTHER EXPENDITURES	<u>10,703,916</u>	<u>19,306,967</u>	<u>12,389,396</u>	<u>10,767,380</u>
NET REVENUE OVER (UNDER) EXPENDITURES	<u>747,519</u>	<u>(8,981,066)</u>	<u>(4,155,875)</u>	<u>(4,817,505)</u>
TOTAL REVENUE	20,891,168	20,146,013	17,835,485	14,739,198
TOTAL EXPENDITURES	<u>20,143,649</u>	<u>29,127,079</u>	<u>21,991,360</u>	<u>19,556,703</u>
NET REVENUE OVER (UNDER) EXPENDITURES	<u>747,519</u>	<u>(8,981,066)</u>	<u>(4,155,875)</u>	<u>(4,817,505)</u>
BEGINNING FUNDS AVAILABLE	6,876,126	8,167,009	8,167,009	4,800,475
BEGINNING FUNDS AVAILABLE - 2000 1 MILL	3,188,083	2,644,719	2,644,719	1,855,378
ENDING FUNDS	10,811,728	1,830,662	6,655,853	1,838,348
LESS RESERVES:				
7% OPERATING RESERVE	(661,556)	(681,084)	-	(679,631)
CHV RESERVE	(4,661,484)	-	-	-
2000 1 MILL RESERVE	(2,195,094)	-	-	-
INSURANCE RESERVE	(1,000,975)	(1,000,975)	-	(1,000,000)
ENVIRONMENTAL RESERVE	(148,603)	(148,603)	-	(158,717)
UNRESERVED FUNDS AVAILABLE	<u>\$ 2,144,016</u>	<u>\$ -</u>	<u>\$ 6,655,853</u>	<u>\$ -</u>

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 GENERAL FUND SUMMARY
 INTERGOVERNMENTAL/DONATION, OTHER, AND ADMINISTRATION**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
INTERGOVERNMENTAL/DONATION REVENUE:				
REIMBURSEMENT FROM CITY OF LITTLETON	\$ 227,950	\$ 242,034	\$ 230,329	\$ 216,811
TREE DONATIONS	15,663	11,807	500	-
COMMUNICATIONS DONATIONS	(2,471)	21,457	4,371	3,530
SOUTH PLATTE PARK DONATIONS	417	24,134	106,589	64,733
TOTAL INTERGOV/DONATION REVENUE	241,559	299,432	341,789	285,074
OTHER REVENUE:				
ADMINISTRATION OTHER REVENUE	155,397	125,500	180,500	138,333
INSURANCE REIMBURSEMENTS	44,716	30,000	75,000	30,000
SPONSORSHIPS	28,000	30,000	30,000	30,000
PARKS REVENUE	73,972	52,740	54,563	56,100
COMMUNICATIONS REVENUE	19,515	2,475	4,230	3,025
TOTAL OTHER REVENUE	321,600	240,715	344,293	257,458
ADMINISTRATION EXPENDITURES:				
ADMINISTRATION	359,781	193,458	184,283	192,123
GENERAL OFFICE	112,590	120,107	116,887	114,241
COMMUNICATIONS DIVISION	346,959	387,021	339,809	354,114
HUMAN RESOURCES	133,009	154,959	150,731	156,071
MEDICAL CLAIMS LIABILITY ADJUSTMENT	(165,372)	-	-	-
INSURANCE	129,855	65,000	132,000	132,000
TOTAL EXPENDITURES	\$ 916,822	\$ 920,545	\$ 923,710	\$ 948,549

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 GENERAL FUND SUMMARY**

PLANNING AND CONSTRUCTION EXPENDITURES

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
PLANNING ADMINISTRATION	\$ 262,559	\$ 265,476	\$ 262,939	\$ 271,844
CONSTRUCTION MAINTENANCE	52,648	55,956	55,956	56,366
GENERAL CONSTRUCTION	491,311	527,947	518,179	529,064
SIGN SHOP	131,524	138,269	114,434	117,558
PREVENTIVE MAINTENANCE	363,354	378,098	378,098	382,566
TOTAL EXPENDITURES	1,301,396	1,365,746	1,329,606	1,357,398

PARKS AND OPEN SPACE EXPENDITURES

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
PARK MAINTENANCE GEN OPER	279,163	290,737	285,523	294,903
GARAGE & SHOP	885,785	959,228	954,550	959,893
TURF OPERATIONS	582,168	608,618	597,409	643,618
IRRIGATION (1)	1,850,911	1,796,620	1,783,260	717,765
ATHLETIC FIELDS AND PLAY COURTS	316,701	331,060	321,688	331,863
CORNERSTONE PARK CREW	206,741	218,904	210,835	212,931
DAL REGIONAL PARK	103,858	109,549	102,008	108,276
FORESTRY	678,058	735,678	718,342	726,911
HORTICULTURE	316,451	330,462	307,370	331,703
GROUNDS/FACILITIES	341,151	368,531	358,263	367,129
TRAILS	412,684	400,837	399,850	450,811
NATURAL OPEN SPACE	211,818	229,013	228,000	230,482
SOUTH PLATTE PARK	310,687	349,108	318,369	299,533
CARSON PROGRAMS	60,067	52,740	51,444	55,100
SPP PROGRAM/FUND DONATIONS	22,923	24,134	28,090	50,603
VISITORS' SERVICES	242,788	267,177	266,838	268,176
ROXBOROUGH RESTORATION	9,646	17,192	11,236	-
TOTAL EXPENDITURES	\$ 6,831,600	\$ 7,089,588	\$ 6,943,075	\$ 6,049,697

(1) Water for irrigation has been moved to the 2010 1 Mill Fund for the 2012 Budget

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 GENERAL FUND SUMMARY
 INTERGOVERNMENTAL/DONATION REVENUE FOR CAPITAL PROJECTS**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
INTERGOVERNMENTAL/DONATION FOR CAPITAL:				
ACOS GRANT - DEKOEVEND PARK IMPROVEMENTS	\$ 68,861	\$ -	\$ -	\$ -
ACOS GRANT - LEGACY REVENUE	-	560,000	560,000	-
ACOS GRANT - Littleton Community Trl	-	233,000	233,000	-
ACOS GRANT - PUMA PARK IRRIGATION	238,916	-	-	-
2012 ACOS GRANTS - PENDING APPROVAL	-	-	-	500,000
CDBG GRANT - BARNS PARK PLAYGROUND	-	-	-	35,000
CDBG GRANT - CHASE PARK PLAYGROUND	18,075	-	-	-
CITY OF CENTENNIAL - ARAPAHOE PARK	-	62,833	62,833	-
CITY OF CENTENNIAL - CENTENNIAL LINK	75,843	874,157	874,157	200,600
CITY OF CENTENNIAL - DEKOEVEND PARK	-	175,000	175,000	-
CITY OF CENTENNIAL - HOLLY POOL & TENNIS	-	-	-	414,333
CITY OF CENTENNIAL - OTERO & RUSTY SUN	-	176,500	176,500	-
CITY OF LITTLETON - EAST ELEMENTARY PARK	67,074	-	-	-
CITY OF LITTLETON - FOR LEE GULCH DEMO	22,274	-	-	-
CITY OF LITTLETON - Littleton Community Trl	-	86,101	86,101	-
CITY OF LITTLETON - Progress Park	-	100,000	100,000	-
CITY OF LITTLETON - Project Reimb	14,106	-	-	-
CITY OF LITTLETON - SPP LEGACY PROJECTS	179,575	158,369	158,369	-
CITY OF LONE TREE - CAPITAL MATCHING	49,511	200,000	200,000	-
COLORADO GARDEN & SHOW GRANT - WAR	10,000	-	-	-
FISHING IS FUN GRANT - HANDICAP ACCESS	-	113,000	57,864	-
FUNDS FOR SPP BANK STABILIZATION PROJECT	-	123,862	123,862	-
FUNDS FOR SPP IN-STREAM HABITAT PROJECT	2,000	181,838	181,838	-
FUTURE GRANTS/DONATIONS FOR CAPITAL	-	872,327	-	-
GOCO - DEKOEVEND PARK	-	200,000	200,000	-
GOCO - LEGACY GRANT REVENUE	-	970,000	970,000	-
GOGO - Littleton Community Trl	-	500,000	500,000	-
2012 GOCO GRANTS - PENDING APPROVAL	-	-	-	400,000
MATCHING GIFTS REVENUE	10,761	10,173	10,173	-
SOUTH SUBURBAN FOUNDATION FOR BIG DRY CREEK TRAILHEAD	-	106,000	106,000	-
SOUTHGATE SANITATION DISTRICT - WILLOW	10,000	-	-	-
TRAILMARK PROJECT FUNDS	9,523	-	-	-
TOTAL REVENUE	\$ 776,519	\$ 5,703,160	\$ 4,775,697	\$ 1,549,933

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
GENERAL FUND SUMMARY**

2000 1 MILL (included in the General Fund)

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
OTHER REVENUE:				
1 MILL PROPERTY TAXES	\$ 2,374,345	\$ -	\$ -	\$ -
TOTAL OTHER REVENUE	2,374,345	-	-	-
OTHER EXPENDITURES:				
1 MILL EXPENDITURES	1,078,470	-	-	-
1 MILL CAPITAL EXPENDITURES	1,839,239	2,644,719	789,341	572,380
1 MILL LEGACY GRANT RESERVE	-	-	-	-
1 MILL UNDESIGNATED CAPITAL	-	-	-	1,282,998
TOTAL OTHER EXPENDITURES	2,917,709	2,644,719	789,341	1,855,378
NET REVENUE OVER (UNDER) EXPENDITURES	(543,364)	(2,644,719)	(789,341)	(1,855,378)
BEGINNING FUNDS AVAILABLE	3,188,083	2,644,719	2,644,719	1,855,378
ENDING FUNDS AVAILABLE	\$ 2,644,719	\$ -	\$ 1,855,378	\$ -

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
ICE ARENAS	\$ 4,445,536	\$ 4,784,915	\$ 4,461,799	\$ 4,749,594
RECREATION CENTERS	4,323,475	4,847,200	4,417,829	4,393,379
ATHLETICS	1,967,212	2,153,994	2,004,657	2,155,230
OTHER RECREATION FACILITIES	1,535,600	1,546,613	1,490,633	1,610,600
GOLF COURSES	8,464,672	9,016,498	8,562,939	8,866,491
INTEREST INCOME	11,592	7,000	3,000	3,000
OTHER REVENUE	31,491	29,200	28,070	25,700
TOTAL OPERATING REVENUE	<u>20,779,578</u>	<u>22,385,420</u>	<u>20,968,927</u>	<u>21,803,994</u>
EXPENDITURES:				
ADMINISTRATION	1,662,159	1,813,878	1,731,111	1,757,550
FINANCE DEPARTMENT	449,459	466,990	455,600	461,879
IT DEPARTMENT	342,186	411,180	367,836	418,622
ICE ARENAS	4,569,350	4,605,020	4,410,061	4,509,408
RECREATION CENTERS	5,764,853	6,098,369	5,819,627	5,636,103
ATHLETICS	1,235,541	1,312,791	1,188,443	1,301,811
OTHER RECREATION FACILITIES	1,189,903	1,258,609	1,169,111	1,236,651
GOLF COURSES	7,993,289	7,994,649	7,840,322	8,008,848
TOTAL OPERATING EXPENDITURES	<u>23,206,740</u>	<u>23,961,486</u>	<u>22,982,111</u>	<u>23,330,872</u>
EXCESS OPERATING REVENUE OVER (UNDER) EXPENDITURES	<u>(2,427,162)</u>	<u>(1,576,066)</u>	<u>(2,013,184)</u>	<u>(1,526,878)</u>
OTHER REVENUE:				
OPERATING TRANSFER IN	2,630,000	2,150,000	2,650,000	1,830,000
PROCEEDS FROM DEBT ISSUANCE	4,785,000	-	-	-
INTERGOVERNMENTAL INCOME FOR CAPITAL	189,490	147,583	147,583	-
TOTAL OTHER REVENUE	<u>7,604,490</u>	<u>2,297,583</u>	<u>2,797,583</u>	<u>1,830,000</u>
OTHER EXPENDITURES:				
CONTINGENCY	-	122,194	-	40,588
PROPOSED MERIT INCREASE	-	-	-	100,000
PART TIME SALARY ADJUSTMENT	-	-	-	42,500
PAYMENT TO BOND ESCROW AGENT	5,385,854	-	-	-
CAPITAL OUTLAY	453,267	746,107	746,107	325,676
TOTAL OTHER EXPENDITURES	<u>5,839,121</u>	<u>868,301</u>	<u>746,107</u>	<u>508,764</u>
NET REVENUE OVER (UNDER) EXP	<u>(661,793)</u>	<u>(146,784)</u>	<u>38,292</u>	<u>(205,642)</u>
TOTAL REVENUE	28,384,068	24,683,003	23,766,510	23,633,994
TOTAL EXPENDITURES	29,045,861	24,829,787	23,728,218	23,839,636
NET REVENUE OVER (UNDER) EXPENDITURES	<u>(661,793)</u>	<u>(146,784)</u>	<u>38,292</u>	<u>(205,642)</u>
BEGINNING FUNDS AVAILABLE	2,963,133	2,301,340	2,301,340	2,339,632
ENDING FUNDS	2,301,340	2,154,556	2,339,632	2,133,990
LESS RESERVES:				
7% OPERATING RESERVE	(1,518,757)	(1,556,976)	-	(1,536,410)
DEBT SERVICE RESERVE	(597,580)	(597,580)	-	(597,580)
UNRESERVED FUNDS AVAILABLE	<u>\$ 185,003</u>	<u>\$ -</u>	<u>\$ 2,339,632</u>	<u>\$ -</u>

SOUTH SUBURBAN PARK AND RECREATION DISTRICT ENTERPRISE FUND SUMMARY

ADMINISTRATION EXPENDITURES

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
ADMINISTRATION (PLUS MERCHANT FEES)	\$ 709,000	\$ 742,777	\$ 724,151	\$ 740,068
GENERAL OFFICE	228,593	232,716	237,316	231,944
REGISTRATION	190,922	201,164	195,614	200,667
HUMAN RESOURCES	270,000	302,221	306,030	316,871
INSURANCE	263,644	335,000	268,000	268,000
TOTAL EXPENDITURES	\$ 1,662,159	\$ 1,813,878	\$ 1,731,111	\$ 1,757,550

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

RECREATION SERVICES AND PROGRAMS REVENUE

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
ICE ARENAS:				
FAMILY SPORTS CENTER				
GENERAL OPERATIONS	\$ 130,606	\$ 133,800	\$ 130,000	\$ 131,000
AVALANCHE GRILLE	397,298	408,000	364,200	390,000
YOUTH IN-HOUSE HOCKEY	554,901	552,959	470,100	479,525
YOUTH TRAVEL HOCKEY	361,272	372,616	370,300	372,547
FIGURE SKATING	417,281	380,800	411,500	424,198
ADULT HOCKEY	273,888	345,470	300,980	373,050
ICE ARENA OPERATIONS	371,135	503,382	363,000	368,243
BIRTHDAY PARTIES	72,977	66,607	72,615	96,207
SUMMER DAY CAMPS	30,120	46,225	58,000	58,980
RECREATION PROGRAMS	-	90,225	13,000	23,400
XERGAME ZONE	-	-	-	45,925
CONCESSIONS	142,951	193,600	156,500	163,600
FAMILY ENT CENTER	226,852	220,027	237,022	261,065
GROUP SALES	12,858	4,537	3,800	11,875
SUBTOTAL FSC ICE ARENA	2,992,139	3,318,248	2,951,017	3,199,615
SS ICE ARENA				
OPERATIONS	1,453,397	1,466,667	1,510,782	1,549,979
SUBTOTAL ICE ARENAS	4,445,536	4,784,915	4,461,799	4,749,594
ADMINISTRATION:				
GENERAL ADMINISTRATION	-	57,988	55,390	-
RECREATION CENTERS:				
SHERIDAN RECREATION CENTER				
OPERATIONS	34,093	41,080	36,378	37,390
ROCKING HORSE DAYCARE	129,502	176,260	127,343	-
CULTURAL ARTS	-	-	9,425	32,166
FITNESS	6,369	5,154	9,995	11,160
SUBTOTAL SHERIDAN RECREATION CENTER	169,964	222,494	183,141	80,716
BUCK COMMUNITY RECREATION CENTER				
OPERATIONS	339,417	385,178	375,314	367,759
AQUATICS	210,300	228,180	201,800	206,458
STAR	70,181	86,538	77,679	82,048
SENIOR PROGRAMS	133,330	162,427	161,880	156,810
CULTURAL ARTS	51,643	56,048	44,712	45,919
REC 'N ROCK	3,503	5,880	6,500	7,900
FITNESS	230,356	232,378	236,060	242,892
SUBTOTAL BUCK COMMUNITY RECREATION CE	1,038,730	1,156,629	1,103,945	1,109,786
LONE TREE RECREATION CENTER				
OPERATIONS	346,655	478,700	361,926	368,271
AQUATICS	296,114	349,000	274,460	288,013
SENIOR PROGRAMS	3,951	3,050	5,500	3,050
SCHOOL AGE CHILDREN'S PROGRAMS	79,512	134,765	65,000	88,382
CULTURAL ARTS	98,125	86,517	82,645	78,907
REC 'N ROCK	14,743	19,620	16,100	18,440
FITNESS	262,043	230,583	225,949	235,760
SUBTOTAL LONE TREE RECREATION CENTER	\$ 1,101,143	\$ 1,302,235	\$ 1,031,580	\$ 1,080,823

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

RECREATION SERVICES AND PROGRAMS REVENUE

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
GOODSON RECREATION CENTER				
OPERATIONS	\$ 425,175	\$ 498,920	\$ 411,993	\$ 430,475
AQUATICS	178,823	184,759	184,621	187,771
GYMNASTICS	253,655	265,264	277,888	288,889
COURT SPORTS	24,757	30,631	26,002	28,374
CHILD DISCOVERY TIME	220,944	229,862	231,712	232,079
SENIOR PROGRAMS	1,579	1,445	1,590	1,445
CULTURAL ARTS	190,805	197,304	182,825	191,736
SCHOOL AGE CHILDREN'S PROGRAMS	94,466	101,613	88,000	91,639
REC 'N ROCK	18,489	19,500	13,800	16,250
FITNESS	593,701	554,917	614,747	647,796
KIDS LIVING WELL VAN	-	-	-	600
SPECIAL EVENTS	11,244	23,639	10,595	5,000
SUBTOTAL GOODSON RECREATION CENTER	2,013,638	2,107,854	2,043,773	2,122,054
SUBTOTAL RECREATION CENTERS AND ADMIN	4,323,475	4,847,200	4,417,829	4,393,379
ATHLETICS:				
ATHLETIC PROGRAMS				
GENERAL OPERATIONS	391,846	397,075	392,000	398,575
GENERAL ACTIVITIES	15,750	18,355	18,130	20,391
YOUTH BASEBALL	87,087	118,749	110,540	119,644
ADULT SOFTBALL	239,267	280,078	243,400	262,583
GIRLS FAST PITCH	35,755	34,830	32,597	39,868
VOLLEYBALL	36,822	42,175	36,646	39,580
TRACK	34,154	41,022	41,300	63,097
ADULT BASKETBALL	69,634	85,701	75,999	81,132
YOUTH BASKETBALL	143,136	154,941	155,191	153,853
SKI	9,942	14,224	4,200	8,160
GOLF	34,041	33,375	30,000	33,365
ADULT LACROSSE	16,110	22,541	17,500	19,760
YOUTH LACROSSE	244,845	236,168	252,496	263,371
INLINE HOCKEY	240	2,100		
ADULT FLAG FOOTBALL	23,079	39,373	18,750	27,665
YOUTH FLAG FOOTBALL	79,788	80,427	95,321	96,691
SPORTS CAMPS	50,621	49,500	40,507	49,943
AFTER SCHOOL SPORTS	3,870	4,080	2,100	4,812
FSC DOME				
OPERATIONS	93,353	104,960	89,500	101,080
ADULT SOCCER	154,746	164,500	142,000	119,000
YOUTH SOCCER	84,363	68,360	67,000	74,080
YOUTH LACROSSE	67,006	89,200	88,000	87,900
ADULT LACROSSE	-	-	8,400	22,680
CLINICS AND CAMPS	28,094	44,880	27,040	44,230
FLAG FOOTBALL	23,663	27,380	16,040	23,770
SUBTOTAL ATHLETICS	1,967,212	2,153,994	2,004,657	2,155,230
OTHER RECREATION FACILITIES:				
CARSON NATURE CENTER				
OUTDOOR RECREATION	92,327	55,751	58,200	95,694
TENNIS				
LITTLETON TENNIS	538,515	565,524	565,524	573,952
HOLLY TENNIS	94,446	95,318	94,554	97,448
LT TENNIS CENTER	41,184	39,316	37,556	46,872
COLORADO JOURNEY				
OPERATIONS	253,056	280,277	246,500	278,048

SOUTH SUBURBAN PARK AND RECREATION DISTRICT ENTERPRISE FUND SUMMARY

RECREATION SERVICES AND PROGRAMS REVENUE

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
BATTING CAGES				
OPERATIONS	\$ 82,048	\$ 90,343	\$ 85,500	\$ 89,260
COUNTY LINE BMX				
COUNTY LINE BMX	24,346	24,041	27,075	25,400
OUTDOOR POOLS				
FRANKLIN POOL	65,892	60,721	59,370	65,341
FRANKLIN SWIM TEAM	20,305	19,860	13,555	18,285
COOK CREEK POOL	182,553	165,188	174,308	180,293
COOK CREEK SWIM TEAM	27,500	26,800	26,471	28,000
HOLLY POOL	51,339	62,438	47,623	51,361
HOLLY SWIM TEAM	12,890	13,740	13,965	14,080
HARLOW POOL	47,969	47,296	40,432	46,566
HARLOW SWIM TEAM	1,230	-	-	-
SUBTOTAL OTHER REC FACILITIES	1,535,600	1,546,613	1,490,633	1,610,600
TOTAL REVENUE	<u>12,271,823</u>	<u>13,332,722</u>	<u>12,374,918</u>	<u>12,908,803</u>

RECREATION SERVICES AND PROGRAMS EXPENDITURES

ICE ARENAS:				
FAMILY SPORTS CENTER				
GENERAL OPERATIONS	475,983	500,111	482,587	491,536
DEBT SERVICE	457,111	358,226	358,226	358,354
FACILITY MAINTENANCE	207,635	225,793	213,100	227,858
AVALANCHE GRILLE	430,902	371,346	359,370	377,259
YOUTH IN-HOUSE HOCKEY	152,930	158,448	153,905	164,795
YOUTH TRAVEL HOCKEY	83,003	107,055	94,636	98,918
FIGURE SKATING	265,815	241,997	265,074	272,395
ICE ARENA MAINTENANCE	130,678	162,115	148,685	148,238
ADULT HOCKEY	139,451	169,306	155,411	164,942
ICE ARENA OPERATIONS	250,313	300,347	239,241	245,561
BIRTHDAY PARTIES	45,396	56,451	62,777	74,751
SUMMER DAY CAMPS	16,674	24,034	25,210	50,781
RECREATION PROGRAMS	-	70,858	55,097	18,492
EXERGAME ZONE	-	-	-	38,942
CONCESSIONS	146,113	167,856	147,098	140,668
FAMILY ENT CENTER	319,082	285,448	249,464	256,822
GROUP SALES	33,886	4,200	2,700	5,120
SUBTOTAL FSC ICE ARENA	3,154,972	3,203,591	3,012,581	3,135,432
SS ICE ARENA				
OPERATIONS	1,180,541	1,163,599	1,159,650	1,133,986
DEBT SERVICE	233,837	237,830	237,830	239,990
SUBTOTAL SS ICE ARENA	1,414,378	1,401,429	1,397,480	1,373,976
SUBTOTAL ICE ARENAS	4,569,350	4,605,020	4,410,061	4,509,408
ADMINISTRATION:				
GENERAL ADMINISTRATION	227,306	319,638	308,000	266,821
SIEMENS DEBT SERVICE	132,450	131,450	131,450	33,139
RECREATION CENTERS:				
SHERIDAN RECREATION CENTER				
OPERATIONS	147,362	167,029	148,019	161,624
BUILDING MAINTENANCE	69,262	82,336	80,663	82,050
ROCKING HORSE DAYCARE	173,928	176,453	161,321	-
CULTURAL ARTS	-	-	9,425	32,166
FITNESS	4,269	4,211	7,268	8,377
SUBTOTAL SHERIDAN RECREATION CENTER	\$ 394,821	\$ 430,029	\$ 406,696	\$ 284,217

SOUTH SUBURBAN PARK AND RECREATION DISTRICT ENTERPRISE FUND SUMMARY

RECREATION SERVICES AND PROGRAMS EXPENDITURES

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
BUCK COMMUNITY RECREATION CENTER				
OPERATIONS	\$ 400,394	\$ 426,970	\$ 394,070	\$ 384,807
BUILDING MAINTENANCE	223,549	241,665	241,345	238,930
AQUATICS	331,000	328,830	300,526	308,341
STAR	105,073	107,709	105,361	110,062
SENIOR PROGRAMS	197,627	202,684	189,187	190,750
CULTURAL ARTS	46,690	59,696	48,294	48,626
REC 'N ROCK	4,714	5,188	5,476	4,805
FITNESS	187,913	190,988	200,351	204,130
SUBTOTAL BUCK COMMUNITY RECREATION CENTER	1,496,960	1,563,730	1,484,610	1,490,451
LONE TREE RECREATION CENTER				
OPERATIONS	340,857	369,776	341,644	366,596
BUILDING MAINTENANCE	258,167	237,696	248,584	241,923
DEBT SERVICE	47,502	48,772	48,772	48,772
AQUATICS	410,619	437,947	397,455	386,577
SENIOR PROGRAMS	1,390	1,662	1,595	1,637
SCHOOL AGE CHILDREN'S PROGRAMS	84,424	123,287	78,803	81,352
CULTURAL ARTS	97,470	83,075	72,681	77,318
REC 'N ROCK	15,026	16,837	12,383	12,304
FITNESS	182,138	172,309	174,121	180,125
SUBTOTAL LONE TREE RECREATION CENTER	1,437,593	1,491,361	1,376,038	1,396,604
GOODSON RECREATION CENTER				
OPERATIONS	396,652	438,478	389,186	401,439
BUILDING MAINTENANCE	342,071	327,956	337,347	355,484
AQUATICS	246,140	269,524	265,365	265,169
GYMNASTICS	178,647	178,362	183,897	195,939
COURT SPORTS	42,035	36,193	36,015	37,484
CHILD DISCOVERY TIME	175,544	191,403	191,711	194,421
SENIOR PROGRAMS	1,026	1,004	1,180	1,004
CULTURAL ARTS	183,759	198,237	189,208	190,358
SCHOOL AGE CHILDREN'S PROGRAMS	87,455	84,433	87,627	88,974
REC 'N ROCK	13,043	12,237	10,413	11,426
FITNESS	404,188	404,409	413,169	417,575
KIDS FITNESS VAN	-	-	-	598
SPECIAL EVENTS	5,163	19,925	7,715	5,000
SUBTOTAL GOODSON RECREATION CENTER	2,075,723	2,162,161	2,112,833	2,164,871
SUBTOTAL RECREATION CENTERS AND ADMIN	5,764,853	6,098,369	5,819,627	5,636,103
ATHLETICS:				
ATHLETIC PROGRAMS				
GENERAL OPERATIONS	144,574	139,002	141,177	143,778
GENERAL ACTIVITIES	13,451	15,220	15,190	14,565
YOUTH BASEBALL	48,340	69,671	50,842	70,094
ADULT SOFTBALL	184,079	178,722	165,429	175,741
GIRLS FAST PITCH	20,339	20,956	22,972	29,984
VOLLEYBALL	35,693	38,982	36,062	37,852
TRACK	25,838	28,584	33,174	57,938
ADULT BASKETBALL	48,390	54,316	48,065	54,791
YOUTH BASKETBALL	60,788	56,906	54,040	61,075
SKI	5,737	13,197	3,500	7,393
GOLF	24,268	24,179	23,278	25,605
ADULT LACROSSE	9,346	9,624	7,072	15,756

SOUTH SUBURBAN PARK AND RECREATION DISTRICT ENTERPRISE FUND SUMMARY

RECREATION SERVICES AND PROGRAMS EXPENDITURES

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
YOUTH LACROSSE	\$ 130,233	\$ 143,679	\$ 127,249	\$ 121,441
INLINE HOCKEY	-	874	874	-
ADULT FLAG FOOTBALL	21,539	29,712	18,330	25,862
YOUTH FLAG FOOTBALL	46,058	47,964	53,235	54,056
SPORTS CAMPS	23,791	23,175	20,084	28,103
AFTER SCHOOL SPORTS	6,563	4,044	3,632	4,024
FSC DOME				
GENERAL OPERATIONS	246,181	256,389	237,065	227,488
DEBT SERVICE	52,999	41,395	41,395	41,548
ADULT SOCCER	40,384	41,551	35,178	29,674
YOUTH SOCCER	11,074	11,488	11,390	11,907
YOUTH LACROSSE	19,544	23,303	22,500	23,464
ADULT LACROSSE	-	-	2,576	7,017
CLINICS AND CAMPS	5,432	26,167	7,320	20,741
FLAG FOOTBALL	10,900	13,691	6,814	11,914
SUBTOTAL ATHLETICS	1,235,541	1,312,791	1,188,443	1,301,811
OTHER RECREATION FACILITIES:				
CARSON NATURE CENTER				
OUTDOOR RECREATION	90,746	54,852	57,229	92,289
TENNIS				
LITTLETON TENNIS	284,027	297,617	292,617	283,214
HOLLY TENNIS	80,277	86,195	84,045	85,154
LT TENNIS CENTER	28,214	26,237	25,683	31,748
COLORADO JOURNEY				
OPERATIONS	120,447	129,557	116,137	122,136
DEBT SERVICE	79,829	81,400	81,400	81,136
BATTING CAGES				
OPERATIONS	39,151	44,502	40,602	44,828
DEBT SERVICE	21,288	21,706	21,706	21,636
COUNTY LINE BMX				
COUNTY LINE BMX	15,708	12,552	12,552	24,016
OUTDOOR POOLS				
FRANKLIN POOL	80,580	95,356	81,908	84,760
FRANKLIN SWIM TEAM	21,609	19,859	18,357	16,516
COOK CREEK POOL	151,409	183,189	161,516	164,378
COOK CREEK SWIM TEAM	23,632	26,456	21,280	24,143
HOLLY POOL	76,622	94,156	77,640	85,529
HOLLY SWIM TEAM	14,680	12,746	15,683	13,062
HARLOW POOL	61,684	72,229	60,756	62,106
HARLOW SWIM TEAM	-	-	-	-
SUBTOTAL OTHER REC FACILITIES	1,189,903	1,258,609	1,169,111	1,236,651
TOTAL EXPENDITURES	\$ 12,759,647	\$ 13,274,789	\$ 12,587,242	\$ 12,683,973

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

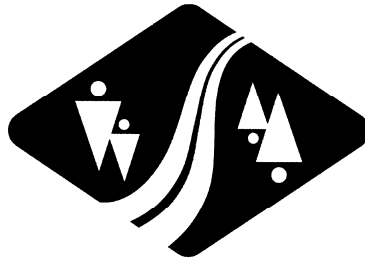
GOLF REVENUE

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
LONE TREE				
GENERAL ADMIN	\$ 9,064	\$ 9,168	\$ 7,340	\$ 8,987
PRO SHOP	207,196	235,000	203,320	220,000
GENERAL OPERATIONS	1,760,081	1,962,331	1,859,478	1,919,650
RESTAURANT/CAFÉ	279,115	276,100	282,061	280,175
BANQUET	534,670	610,504	496,937	515,871
ROOMS DIVISION	145,103	185,667	157,568	172,047
PAVILION	448	1,250	873	1,350
SUBTOTAL LONE TREE GOLF	2,935,677	3,280,020	3,007,577	3,118,080
SOUTH SUBURBAN				
PRO SHOP	153,793	168,000	149,000	155,000
GENERAL OPERATIONS	1,986,464	1,939,375	1,974,930	2,104,210
RESTAURANT	346,430	339,104	349,258	354,353
SUBTOTAL SOUTH SUBURBAN GOLF	2,486,687	2,446,479	2,473,188	2,613,563
LITTLETON				
GOLF ADMINISTRATION	868	-	-	-
PRO SHOP	98,912	125,000	110,000	115,000
GENERAL OPERATIONS	1,031,120	1,253,408	1,114,547	1,143,400
RESTAURANT	196,306	203,650	190,877	198,925
SUBTOTAL LITTLETON GOLF	1,327,206	1,582,058	1,415,424	1,457,325
FSC GOLF				
FSC PRO SHOP	505,081	415,000	447,250	435,000
FSC GENERAL OPERATIONS	1,210,021	1,292,941	1,219,500	1,242,523
SUBTOTAL FSC GOLF	1,715,102	1,707,941	1,666,750	1,677,523
TOTAL GOLF REVENUE	\$ 8,464,672	\$ 9,016,498	\$ 8,562,939	\$ 8,866,491

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

GOLF EXPENDITURES

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
LONE TREE				
GENERAL ADMIN	\$ 362,975	\$ 398,749	\$ 377,368	\$ 399,273
FACILITY MAINTENANCE	11,992	14,700	16,000	16,700
MAINTENANCE ADMIN	128,168	99,752	99,015	97,368
LANDSCAPE MAINTENANCE	677,227	686,860	692,514	702,874
GARAGE AND SHOP	149,721	142,227	139,229	159,779
PRO SHOP	183,964	184,279	176,687	180,386
GENERAL OPERATIONS	420,628	431,321	402,338	417,935
RESTAURANT/CAFÉ	257,446	254,119	260,036	253,360
BANQUET	539,352	590,942	540,007	542,529
ROOMS DIVISION	166,944	184,840	176,030	185,234
PAVILION	14,202	5,576	11,936	12,236
SUBTOTAL LONE TREE GOLF	2,912,619	2,993,365	2,891,160	2,967,674
SOUTH SUBURBAN				
FACILITY MAINTENANCE	5,791	7,000	8,500	8,000
MAINTENANCE ADMIN	114,042	98,934	102,836	105,734
LANDSCAPE MAINTENANCE	658,821	647,314	657,632	648,904
GARAGE AND SHOP	136,295	139,429	151,579	153,904
PRO SHOP	161,046	158,376	128,914	140,049
GENERAL OPERATIONS	484,747	481,645	449,663	465,513
RESTAURANT	341,504	327,999	339,190	341,811
SUBTOTAL SOUTH SUBURBAN GOLF	1,902,246	1,860,697	1,838,314	1,863,915
LITTLETON				
FACILITY MAINTENANCE	4,030	4,200	4,000	4,800
MAINTENANCE ADMIN	90,015	86,764	83,061	85,379
LANDSCAPE MAINTENANCE	439,603	451,215	455,302	460,141
GARAGE AND SHOP	103,395	102,467	105,439	107,467
PRO SHOP	86,598	87,294	90,806	92,820
GENERAL OPERATIONS	265,116	293,365	283,244	302,700
RESTAURANT	187,233	199,708	190,838	198,576
DEBT SERVICE	431,077	439,552	439,552	438,136
SUBTOTAL LITTLETON GOLF	1,607,067	1,664,565	1,652,242	1,690,019
FSC GOLF				
FACILITY MAINTENANCE	7,932	5,000	2,200	2,200
MAINTENANCE ADMIN	55,126	66,629	61,642	62,659
LANDSCAPE MAINTENANCE	372,387	397,621	375,473	394,242
GARAGE AND SHOP	50,967	39,287	42,987	43,447
FSC PRO SHOP	402,948	327,260	332,284	332,108
FSC GENERAL OPERS	529,628	521,217	524,570	533,134
FSC DEBT SERVICE	152,369	119,008	119,450	119,450
SUBTOTAL FSC GOLF	1,571,357	1,476,022	1,458,606	1,487,240
TOTAL EXPENDITURES	\$ 7,993,289	\$ 7,994,649	\$ 7,840,322	\$ 8,008,848

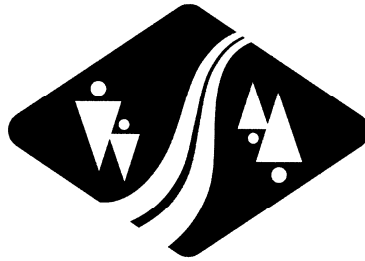


South Suburban
PARKS AND RECREATION

DEBT SERVICE FUND

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
DEBT SERVICE FUND**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
PROPERTY TAXES	\$ 3,625,513	\$ 3,479,961	\$ 3,479,961	\$ 3,531,234
BOND PROCEEDS	-	-	-	
INTEREST EARNINGS	9,024	1,000	2,000	2,000
TOTAL REVENUE	3,634,537	3,480,961	3,481,961	3,533,234
EXPENDITURES:				
ADMINISTRATION	57,133	56,500	56,500	62,000
BOND PRINCIPAL	2,330,000	2,405,000	2,405,000	2,480,000
BOND INTEREST	1,183,900	1,109,356	1,109,356	1,032,383
OPERATING TRANSFER OUT	9,024	1,000	2,000	2,000
TOTAL EXPENDITURES	3,580,057	3,571,856	3,572,856	3,576,383
NET REVENUE OVER EXPENDITURE	54,480	(90,895)	(90,895)	(43,149)
BEGINNING FUND BALANCE	79,564	90,895	134,044	43,149
ENDING FUND BALANCE	\$ 134,044	\$ -	\$ 43,149	\$ -

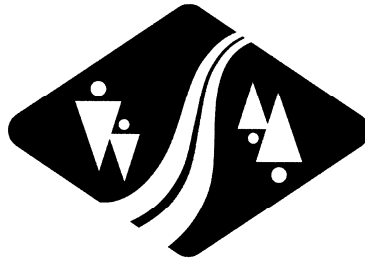


South Suburban
PARKS AND RECREATION

CONSERVATION TRUST FUND

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
CONSERVATION TRUST FUND**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
INTERGOVERNMENTAL	\$ 628,363	\$ 600,000	\$ 650,000	\$ 650,000
INTEREST INCOME	2,673	1,500	1,700	1,700
TOTAL REVENUE	631,036	601,500	651,700	651,700
EXPENDITURES:				
CAPITAL OUTLAY	326,624	1,473,820	1,473,820	669,333
CONTINGENCY	-	(32,463)	-	104
TOTAL EXPENDITURES	326,624	1,441,357	1,473,820	669,437
NET REVENUES OVER (UNDER) EXP	304,412	(839,857)	(822,120)	(17,737)
BEGINNING FUND BALANCE	535,445	839,857	839,857	17,737
ENDING FUND BALANCE	\$ 839,857	\$ -	\$ 17,737	\$ -

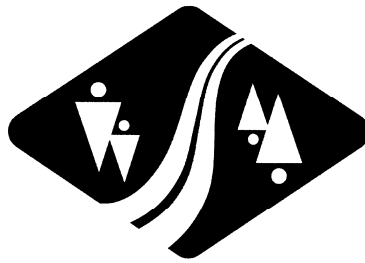


South Suburban
PARKS AND RECREATION

2010 1 MILL FUND

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
2010 1 MILL**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
PROPERTY TAX	\$ -	\$ 2,370,126	\$ 2,370,126	\$ 2,222,889
GRANT REVENUE	-	2,103,757	1,903,757	100,000
TOTAL REVENUE	-	4,473,883	4,273,883	2,322,889
EXPENDITURES:				
CAPITAL OUTLAY	-	4,187,776	3,987,776	468,150
COLLECTION CHARGES	-	35,788	35,788	40,000
PARK MAINTENANCE WATER UNDESIGNATED	-	-	-	1,119,688
	-	250,319	-	945,370
TOTAL EXPENDITURES	-	4,473,883	4,023,564	2,573,208
NET REVENUES OVER (UNDER) EXP	-	-	250,319	(250,319)
BEGINNING FUND BALANCE	-	-	-	250,319
ENDING FUND BALANCE	-	-	250,319	-
UNRESERVED FUNDS AVAILABLE	\$ -	\$ -	\$ 250,319	\$ -



South Suburban
PARKS AND RECREATION

FUNDED CAPITAL PROJECTS

2012 CAPITAL REQUESTS SUMMARY

Funding Source:	District's Share Project Cost	Partner Share	Total Project Cost
2000 1 Mill	\$ 1,855,378	\$ -	\$ 1,855,378
2010 1 Mill	1,313,520	100,000	1,413,520
Operations	509,126	1,549,933	2,059,059
CHV Funds	1,537,792	-	1,537,792
Conservation Trust Fund	669,333	-	669,333
Total	\$ 5,885,149	\$ 1,649,933	\$ 7,535,082

By Type:			
Routine	5,583,849	1,449,333	7,033,182
Non-routine	301,300	200,600	501,900
Total	\$ 5,885,149	\$ 1,649,933	\$ 7,535,082

Notes:

* **Routine capital expenditures** - It is the District's practice to consider replacement equipment, facility improvements, and maintenance as routine capital expenditures.

* **Non-routine Capital Projects** are defined as projects that are infrequent, new, or have a significant improvement which expands the original usage. Non-routine projects can also include projects with grant and joint funding source

* **2000 1 Mill** includes \$1,282,998 of undesignated capital, which represents the amount remaining in the fund.

* **2010 1 Mill includes** \$945,370 of undesignated capital, which represents the amount remaining in the fund.

2000 1 Mill

Routine or Non- routine	Project	Description	District Amount	Partner Match	Total
N	Trail - Willow Springs	East Side Possible ACOS Grant Project combined with unfunded trail improvements	\$ 125,000	\$ -	\$ 125,000
R	Willow Creek Trail Replacement	Asphalt - Willow Creek between Dry Cr Rd. and Quebec Street. Possible ACOS Grant Project combined with unfunded trail improvements	41,080	-	41,080
N	Centennial Link Trail - Phase 2	SSPRD Match	161,300	-	161,300
R	GOCO Grants Match	2 grants for \$200,000	120,000	-	120,000
R	ACOS Grants	2 grants for \$250,000	125,000	-	125,000
R	Undesignated		1,282,998	-	1,282,998
	Total High Priority Projects Funded by 2000 1 Mill		\$ 1,855,378	\$ -	\$ 1,855,378

R - Routine	1,569,078	-	1,569,078
N - Non-routine	286,300	-	286,300
Total	\$ 1,855,378	\$ -	\$ 1,855,378

2010 1 Mill

Routine or Non-routine	Project	Description	District Amount	Partner Match	Total
R	Sterne Pond Dredging	Proposed funding - SSPRD, City of Littleton, and Urban Drainage \$50k each. This pond is located in Sterne Park which is one of the more popular and heavily used parks within the City of Littleton.	\$ 50,000	\$ 100,000	\$ 150,000
R	Tennis Court Repairs	Arapaho, Gallup, Sheridan, Walnut Hills, Charley Emley, Harlow	17,500	-	17,500
R	Parks - Walker 48" Turf Mower	# 458 - 2004 / Poor / 2,970 mileage hours	21,350	-	21,350
R	Parks - Toro 60" Turf Mower	# 468 - 2001 / Poor / 2,602 mileage hours	23,550	-	23,550
R	Parks - Rhino 84" Mower	# 620 - 1998 / Poor / NA	7,300	-	7,300
R	Parks - Howard Price Hydro 180 Mower	# 422 - 2006 / Poor / 3,626 mileage hours - joint purchase with #22	98,950	-	98,950
R	Parks - Jackson 5th Wheel Trailer	# 22 - 1996 / Poor / NA - joint purchase with #422	11,250	-	11,250
R	Parks - MSC Turf Sprayer	# 439 - 1999 / Poor / NA	30,250	-	30,250
R	Park Tree Replacement Program/ New Tree Nursery at Murray	Reduced tree replacement program from \$50,000 in 2011 to \$25,000 in 2012. Additional \$15,000 to Install a new tree nursery at the Murray Property to replace the High Line Canal Tree Bank that we closed last year at Denver Water's request.	40,000	-	40,000
R	In Ground Trash Cans and Concrete Pads at Rentable Shelters in Various Parks	12 new in-ground trash cans and install concrete pads and consolidate the trash cans at rentable shelters	20,000		20,000
R	Central Control Upgrades: Lewis Ames, Sunset, LaQuinta, Palos Verdes West, Ida, Barnes, Sheridan Middle School, Harlow Pool	Continuation of a multi-year program started in 2007 to replace the earliest generation of controllers for the centralized irrigation control system	48,000	-	48,000
R	Undesignated		945,370	-	945,370
	Total High Priority Projects Funded by 2010 1 Mill		\$ 1,313,520	\$ 100,000	\$ 1,413,520

R - Routine	1,313,520	100,000	1,413,520
N - Non-routine	-	-	-
Total	\$ 1,313,520	\$ 100,000	\$ 1,413,520

OPERATIONS

Routine or Non-routine	Project	Description	District Amount	Partner Match	Total
R	Barnes Park Playground	CDBG Grant	\$ -	\$ 35,000	\$ 35,000
R	Admin Telephone replacement		45,000	-	45,000
R	FSC Golf Fairway Mower		45,000	-	45,000
R	Littleton Beverage Cart		15,000	-	15,000
R	Lone Tree Rough Mower		55,000	-	55,000
R	Lone Tree Tri-Plex Tee Mower		35,000	-	35,000
R	SSGC Range Tractor		20,000	-	20,000
R	FSC Replace blower	Driving range	6,600	-	6,600
R	SSGC Bar Stools	Replace 18 bar stools	3,600	-	3,600
R	Asphalt Repairs	Parking Lots at Sheridan West Entry Drive and Family Sports Center	80,476	-	80,476
R	Computer Equipment		53,600	-	53,600
R	Parks - Ford 1/2 Ton Pickup	# 117 - 1999 / Poor / 131, 235 mileage hours	22,950	-	22,950
R	Parks - Chevrolet S-10 Pickup	# 118 - 1994 / Poor / 152,110 mileage hours	27,250	-	27,250
R	Parks - Chevrolet S-10 Pickup	# 116 - 1997 / Poor/ 134,500 mileage hours	19,650	-	19,650
R	Holly Pool and Tennis Courts Improvements (Partner Portion)	Bathhouse renovation, 0 depth water feature, tennis court lighting renovation	-	414,333	414,333
N	Centennial Link Trail - Phase 2	Partner Match	-	200,600	200,600
R	GOCO Grants Match	2 grants for \$200,000	-	400,000	400,000
R	ACOS Grants	2 grants for \$250,000	-	500,000	500,000
R	Sheridan Purchase Floor Care Equipment	Scrubber, Buffer, and Carpet Cleaner	16,000	-	16,000
R	SS Ice Arena Pizza Oven		9,000	-	9,000
R	SS Ice Arena Skate Sharpener		15,000	-	15,000
R	SS Ice Arena Rental Skates		16,000	-	16,000
N	Public Art throughout the District	Reduced by \$15,000 from 2011	15,000	-	15,000
R	LTRC Recover Retractable Walls	Classrooms	9,000	-	9,000
	Total High Priority Projects Funded by Operations		\$ 509,126	\$ 1,549,933	\$ 2,059,059

R - Routine	494,126	1,349,333	1,843,459
N - Non-routine	15,000	200,600	215,600
Total	\$ 509,126	\$ 1,549,933	\$ 2,059,059

CHERRY HILLS VILLAGE FUNDS

Routine or Non- routine	Project	Description	District Amount	Partner Match	Total
R	SSGC Redrill well #1		\$ 400,000	-	\$ 400,000
R	SSGC Clubhouse Improvements		175,000	-	175,000
R	Lone Tree Improvements	Hotel improvements and built-in sound system	50,000	-	50,000
R	Lone Tree Lake dredging #6		20,000	-	20,000
R	SSGC Restroom renovation	Halfway House - range \$50k to \$100k	100,000	-	100,000
R	SS Ice Arena Roof/Improvements		700,000	-	700,000
	Par 3 Bridges (already in 2011)		92,792		92,792
Total High Priority Projects Funded by CHV			\$ 1,537,792	\$ -	\$ 1,537,792

R - Routine	1,537,792	-	1,537,792
N - Non-routine	-	-	-
Total	\$ 1,537,792	\$ -	\$ 1,537,792

CONSERVATION TRUST FUND

Routine or Non-routine	Project	Description	District Amount	Partner Match	Total
R	Holly Pool and Tennis Courts Improvements (District Portion)	Bathroom renovation, 0 depth water feature, tennis court lighting renovation	\$ 414,333	\$ -	\$ 414,333
R	FSC Paint Interior		67,000	-	67,000
R	FSC Replace Laser Tag Packs		13,500	-	13,500
R	Franklin Pool Concrete Deck		2,500	-	2,500
R	Franklin Pool Replaster Wading Pool		10,000	-	10,000
R	Harlow Pool Concrete Deck		5,000	-	5,000
R	Harlow Pool Replaster Main Pool and Wading Pool		70,000	-	70,000
R	BCRC Computer room Improvements	Remodel computer room into multi-use room increasing its functionality and future use.	25,000	-	25,000
R	LTRC Resurface Wood Floors	Racquetball Courts and Classrooms	7,500	-	7,500
R	LTGC clubhouse exterior improvements	Paint and railings	54,500	-	54,500
Total High Priority Projects Funded by CTF			\$ 669,333	\$ -	\$ 669,333

R - Routine	669,333	-	669,333
N - Non-routine	-	-	-
Total	\$ 669,333	\$ -	\$ 669,333