

November 12, 2025 2026 Budget Summary





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November 12, 2025

To the Board of Directors and Citizens of the District:

We are pleased to present the 2026 Budget of \$122,353,724 for your approval. The budget has been prepared in alignment with the District's Guiding Principles and Strategic Goals as outlined in the approved Master and Strategic Plans.

#### **Guiding Principles:**

- Quality First
- Connect Community
- Enrich Wellness
- Stewards of Nature and Sustainability
- Fiscal Responsibility

#### Strategic Goals:

- Operate Strategically
- Serve Our Diverse Communities
- Innovate Future Planning
- Value Our Staff

This budget includes \$67,950,606 for operational expenditures, \$9,275,095 for debt service, \$36,650,269 for capital and maintenance projects, and \$8,477,754 of undesignated funds for emergencies. Sources of funds include \$38,868,088 from property taxes, \$45,653,746 from program and facility fees and charges, \$4,431,031 from intergovernmental grants and partnerships, \$5,325,696, from other revenue, \$14,100,000 from lease/loan proceeds, and \$13,975,163 of carryover funds.

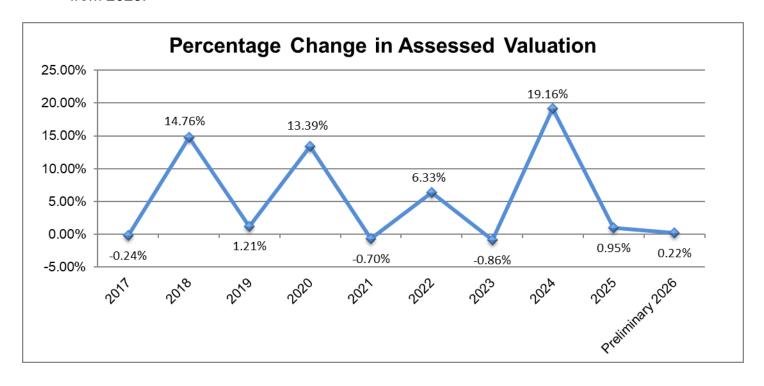
#### 2026 Budget Highlights:

- Stewardship of Resources: Responsible allocation to ensure long-term financial health, while managing projected increases in operating costs.
- Property Tax Revenue: Adjusted to account for the impact of Colorado's property tax law changes.
- Capital Investment: More than \$36 million dedicated to maintaining and enhancing parks, facilities, and trails, supported by partner contributions, grant funding, and lease/loan proceeds (\$16,988,596).
- Fees and Charges: Select fee increases will help offset rising operating costs, representing 4% of total program revenue.

- Compensation: A 4% merit increase, plus a 0.5% discretionary pool to reward performance and support pay equity.
- Health Benefits: Additional funding to address rising health care costs.

#### FINANCIAL TRENDS AND MEASUREMENTS

The District's preliminary assessed valuation for 2025 (taxes to be collected in 2026) is \$4,475,790,582, a 0.22% increase. 2026 property tax revenue was estimated based on the current property tax laws in Colorado. The District passed an election question in November 2019. This measure allows the District to increase its mill levy incrementally to offset the loss of revenue as a result of state mandated property tax assessment rate reductions. Preliminary 2026 mill levy is projected to be 8.800 mills, a 0.514 increase from 2025.

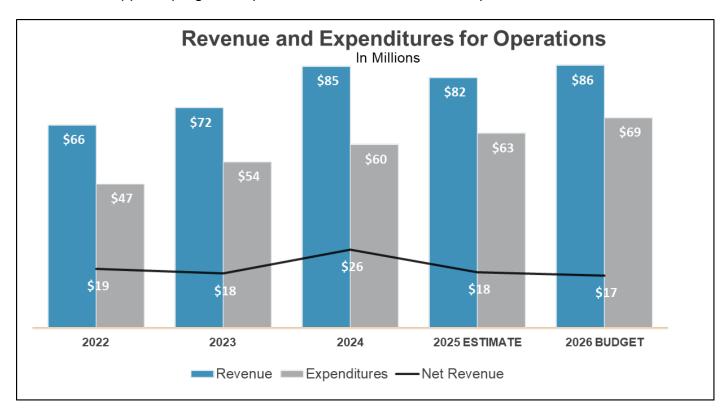


Year	Assessed Value	% Change
2017	2,693,208,226	-0.24%
2018	3,090,703,735	14.76%
2019	3,127,966,506	1.21%
2020	3,546,680,532	13.39%
2021	3,521,882,452	-0.70%
2022	3,744,781,554	6.33%
2023	3,712,641,261	-0.86%
2024	4,424,110,277	19.16%
2025	4,466,158,097	0.95%
Preliminary 2026	4,475,790,582	0.22%

# Preliminary 2026 Mill Levy: Operations 7.417 mills Voter Approved Adj 0.526 mills Abatements 0.158 mills General Obligation Debt 0.699 mills

Total 8.800 mills

Operating revenue reflects an increase of 4.87% (2026 Budget vs. 2025 estimate). Revenue increase is related to program revenue, contract sales, and retail sales. Operating expenditures for 2026 are projected to increase 7.95% (without capital projects) compared to 2025 estimates. Operating expenses include increases in benefits, utilities, supplies, program expenses, and restaurant sales expense.



<u>Note:</u> This graph includes General Fund, Enterprise Fund, and Cultural & Arts Fund operating revenue and expenditures. Graph excludes capital expenditures, undesignated funds, other reserves, and some debt payments. The Enterprise Fund debt payments and the Energy Lease payment are included. Hudson Gardens was added in 2023.

#### **FEES AND CHARGES**

Recommended changes to Fees and Charges is \$1,671,756, which is 4% of total program/facility revenue. The strategy for fees and charges has been to increase fees where program/facility costs have gone up and/or where market conditions allow. The fee increases by department include \$1,073,175 for Golf and \$598,581 for Recreation. Fees recommended for increase in the Golf Department include selected greens fees, range balls, and cart fees. The Recreation Department includes fee increases for select admissions, cultural arts, ice, aquatics, and athletic programs. A detailed list of the recommended fee increases is available for review.

#### **CAPITAL PROJECTS**

The budget includes \$36,650,269 for capital and deferred maintenance projects. The capital projects will be funded by a combination of lease proceeds, partner grants, intergovernmental matching funds, and funds available from operations. The draft copy of the Five Year Capital Improvement plan is available for review.

Some of the major projects recommended include;

- Park renovations Heritage Village, Kline Homestead and Reynolds Landing.
- Trail improvements at Bear Creek, High Line Canal, and Mary Carter Greenway.
- Funding for High Note Park Phase I development in Ridgegate East
- Upkeep maintenance and improvements at many of the District's recreation centers and facilities.
- Irrigation system replacement at South Suburban Golf Course
- Various other irrigation upgrades, trail repairs, and replacement equipment.

#### **RESERVES**

The budget includes \$8,477,754 of undesignated funds for emergencies, \$8,264,632 from operations and \$213,122 from Conservation Trust Fund. In addition the District has the following reserve funds, not included in the budget:

Summary of Reserves												
Cultural & Arts												
Description	General Fund	Enterprise Fund	Fund	Debt Service Fund	Total							
7% Emergency Reserve												
(includes 3% Tabor reserve)	\$1,384,302	\$2,845,491	\$329,180	\$ -	\$4,558,973							
Debt Service Reserve	-	-	-	259,865	259,865							
Health Insurance Claims	1,100,000	-	-	-	1,100,000							
Total	\$2,484,302	\$2,845,491	\$329,180	\$259,865	\$5,918,838							

#### STAFFING LEVELS, SALARY AND EMPLOYEE BENEFITS

The approved full-time position count for 2025 was 293, including four unfunded positions. The 2026 budget provides for 295 full-time positions, with three unfunded. New additions include a Lead Maintenance Specialist in the Forestry Division and a Maintenance Technician in the Trails Division. These positions are recommended to strengthen trail maintenance and tree care across the District.

Staff recommends a 4.0% merit increase for eligible employees in 2026, consistent with 2025. In addition, a 0.5% discretionary pool to reward exceptional performance and provide supervisors flexibility for employees in the lower third of their salary range. The merit matrix continues to emphasize larger increases for top performers and employees paid below market midpoint, ensuring both performance differentiation and market alignment.

Recent surveys project average 2026 wage growth to be slightly lower than prior years as labor market pressures ease:

• Employers Council: 3.5%

• WorldatWork (Government): 3.9%

• WTW (Willis Towers Watson): 3.5%

• Payscale (Government): 4.5%

Several factors support maintaining a higher 4.0% merit increase for the District:

- Regional labor market pressures
- Recruitment and retention risks
- Cost of living and CPI considerations
- Pay equity and compression issues
- Organizational stability and morale

The 2026 merit budget totals \$803,216, including \$1,855 to bring full-time staff to the new minimum of the pay structure.

Colorado's minimum wage is projected to increase from \$14.81 to \$15.22 in 2026 (based on CPI, currently estimated at 2.8%). The District's minimum wage of \$15.70/hour already exceeds this threshold, so no structural adjustments are required. Some part-time tipped employees may fall below the new minimum after accounting for tip credits. To ensure compliance, additional budget has been set aside to make necessary adjustments.

SSPRD has renewed employee benefits for the upcoming year with a focus on maintaining strong coverage, managing costs, and aligning with financial goals.

- Medical & Prescription: Renewed with Cigna under a one-year rate guarantee; moderate 27% budget increase implemented (vs. 42% recommended), with \$412,000 in reserves used to offset costs.
- Dental & Vision: Dental renewed with Delta Dental at a minimal fee increase and no plan changes; vision remains with VSP under a rate guarantee through 2028.
- Life, AD&D, STD, and LTD: Transitioned from Lincoln Financial to Mutual of Omaha, securing three-year rate guarantees and enhanced benefits, including higher accelerated weekly and monthly maximums.
- Employee Assistance Program: Continued with Mines & Associates under a oneyear rate guarantee, offering six covered visits per year.

Overall, these renewals balance financial stewardship with competitive, comprehensive benefits for employees.

#### **DEBT SERVICE**

The 2026 Budget includes \$9,275,095 for debt service. Outstanding debt includes the 2019 GO Bonds, 2019 Certificates of Participation, and 2021 Certificates of Participation. Payment due for those issues in 2026 equals \$6,840,200. The District has several leases agreement, the largest is the Energy lease which matures in 2029. The 2026 Budget includes a new lease for golf carts (\$2,100,000) and financing for the South Suburban Golf Course irrigation system replacement (\$12,000,000) The 2026 Budget for lease payments is \$2,363,382. Debt service also includes a payment for a conditional advance from Denver Water, for a well at Littleton Golf Course, in the amount of \$71,513.

#### CONCLUSION

This budget reflects careful planning, community input, and financial stewardship. It balances investment in capital improvements with responsible operating management, while supporting staff and preparing for future challenges. If adopted, it will position the District to continue delivering high-quality parks, recreation, and cultural opportunities in alignment with our Guiding Principles and Strategic Goals.

Sincerely,

Andy Bass

**Executive Director** 

Sincerely,

Linda Addison

Director of Finance

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### **BUDGET SUMMARY**

### SOUTH SUBURBAN PARK AND RECREATION DISTRICT 2026 BUDGET SUMMARY

**ALL FUNDS** 

	AI	LL FUNDS						
		Actual		Budget		Estimated		Budget
		2024		2025		2025		2026
OPERATING FUNDS:								
CARRYOVERS:	\$	24 492 270	Φ	20 007 440	Φ	20 005 240	Φ	10.070.151
GENERAL FUND ENTERPRISE FUND	Ф	24,183,370 13,573,515	\$	28,907,440 15,164,117	\$	28,885,249 15,298,298	\$	10,970,151 6,663,144
TOTAL CARRYOVERS		37,756,885		44,071,557		44,183,547		17,633,295
		37,730,003		44,071,007		44,100,047		17,000,200
REVENUE:		10 500 010		50 100 051		=		40.050.000
GENERAL FUND		42,500,649		56,188,651		53,303,862		42,250,923
ENTERPRISE FUND TOTAL REVENUE		42,755,906 85,256,555		39,192,211 95,380,862		40,556,577 93,860,439		57,053,086 99,304,009
	_	, ,						
TOTAL REVENUE AND CARRYOVERS	\$	123,013,440	\$	139,452,419	\$1	138,043,986	\$	116,937,304
EXPENDITURES:								
GENERAL FUND	\$	37,798,770	\$	82,282,361	\$	71,218,960	\$	50,736,772
ENTERPRISE FUND		41,031,123		51,646,711		49,191,731		60,870,739
TOTAL EXPENDITURES	\$	78,829,893	\$	133,929,072	\$1	120,410,691	\$	111,607,511
DEBT SERVICE FUND:								
CARRYOVERS:								
DEBT SERVICE FUND	\$	368,504	\$	304,762	\$	334,228	\$	301,473
TOTAL CARRYOVERS		368,504		304,762		334,228		301,473
REVENUE:								
DEBT SERVICE FUND		3,184,871		3,201,162		3,143,062		3,197,292
TOTAL REVENUE		3,184,871		3,201,162		3,143,062		3,197,292
TOTAL REVENUE AND CARRYOVERS	\$	3,553,375	\$	3,505,924	\$	3,477,290	\$	3,498,765
	Ψ	0,000,010	Ψ	3,303,324	Ψ	3,477,230	Ψ	3,430,703
EXPENDITURES:	Φ	2 240 447	Φ	2 222 626	Φ	2 475 047	Φ	2 222 222
DEBT SERVICE FUND TOTAL EXPENDITURES	\$	3,219,147 3,219,147	\$ \$	3,233,636 3,233,636	\$ \$	3,175,817 3,175,817	\$	3,238,900 3,238,900
	Ψ	0,210,147	Ψ	0,200,000	Ψ	0,170,017	Ψ	0,200,000
SPECIAL REVENUE FUNDS:								
CARRYOVERS: CONSERVATION TRUST FUND	\$	1,141,593	Φ	005 460	Φ	995,462	Φ	600 100
CULTURAL & ARTS FUND	Ф	3,801,049	\$	995,462 2,799,655	\$	2,399,553	Ф	688,122 1,271,111
TOTAL CARRYOVERS		4,942,642		3,795,117		3,395,015		1,959,233
		4,042,042		0,700,117		0,000,010		1,000,200
REVENUE: CONSERVATION TRUST FUND		074 740		4 000 000		005 000		005.000
CULTURAL & ARTS FUND		971,710 5,265,737		1,020,000 4,816,600		865,000 4,809,248		865,000 5,012,260
TOTAL REVENUE		6,237,447		5,836,600		5,674,248		5,877,260
	_		_		_		_	
TOTAL REVENUE AND CARRYOVERS	\$	11,180,089	\$	9,631,717	\$	9,069,263	\$	7,836,493
EXPENDITURES:								
CONSERVATION TRUST FUND	\$	1,117,841	\$	2,015,462	\$	1,172,340	\$	1,553,122
CULTURAL & ARTS FUND	_	6,667,233	•	7,302,942	Φ.	5,937,690	•	5,954,191
TOTAL EXPENDITURES	\$	7,785,074	\$	9,318,404	\$	7,110,030	\$	7,507,313
GRAND TOTAL CARRYOVERS	\$	43,068,031	\$	48,171,436		47,912,790	\$	19,894,001
GRAND TOTAL REVENUE		94,678,873		104,418,624		102,677,749		108,378,561
GRAND TOTAL REVENUE SOURCES	_	137,746,904		152,590,060	1	150,590,539		128,272,562
GRAND TOTAL EXPENDITURES		89,834,114		146,481,112	,	130,696,538		122,353,724
NET REVENUE OVER EXPENSES	\$	47,912,790	\$	6,108,948	\$	19,894,001	\$	5,918,838
RESERVES:								
GENERAL FUND		3,051,739		2,813,730		2,780,222		2,484,302
ENTERPRISE FUND		2,660,141		2,709,617		2,763,128		2,845,491
DEBT SERVICE		334,228		272,288		301,473		259,865
CONSERVATION TRUST FUND		995,462		-		688,122		-
CULTURAL & ARTS FUND	Φ	286,717	ሱ	313,313	Φ	309,029	φ	329,180
TOTAL RESERVES	\$	7,328,287	\$	6,108,948	\$	6,841,974	\$	5,918,838



### **GENERAL FUND**

The General Fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund.

		Actual 2024	Budget 2025	Estimated 2025		Budget 2026
REVENUE:						
PROPERTY TAXES	\$	34,526,241	\$ 33,274,603	\$ 33,249,603	\$	35,770,796
SPECIFIC OWNERSHIP TAX		2,347,843	2,100,000	1,750,000		1,750,000
INTERGOVERNMENTAL/DONATION		523,369	653,121	545,694		583,931
INTEREST INCOME		1,816,337	765,000	1,065,000		765,000
OTHER TOTAL OPERATING REVENUE		968,330	497,300	581,571		508,600
TOTAL OPERATING REVENUE		40,182,120	37,290,024	37,191,868		39,378,327
EXPENDITURES:						
ADMINISTRATION		2,659,397	2,505,535	2,436,863		2,571,677
FINANCE		322,718	353,115	331,342		283,924
IT DEPARTMENT		415,129	471,095	461,769		504,643
PLANNING		771,272	981,055	937,551		1,169,324
CONSTRUCTION & MAINTENANCE		1,335,522	1,690,240	1,690,240		1,730,657
PARKS AND OPEN SPACE		11,673,885	13,551,867	12,913,244		13,638,000
TOTAL OPERATING EXPENDITURES		17,177,923	19,552,907	18,771,009		19,898,225
EXCESS OPERATING REVENUE OVER (UNDER) EXP		23,004,197	17,737,117	18,420,859		19,480,102
OTHER REVENUE:						
INTERGOVERNMENTAL REVENUE FOR CAPITAL		2,123,583	18,798,627	16,070,094		2,772,596
SALE OF ASSETS		105,860	-	-		
OPERATING TRANSFER IN		89,087	100,000	41,900		100,000
TOTAL OTHER REVENUE		2,318,530	18,898,627	16,111,994		2,872,596
OTHER EXPENDITURES:						
UNDESIGNATED		_	7,217,660	_		5,337,571
DEBT SERVICE FOR 2019 COPS		2,424,900	2,424,900	2,424,900		2,426,900
DEBT SERVICE FOR 2021 COPS		1,331,900	1,331,400	1,314,400		1,329,400
ENERGY PERFORMANCE LEASE		524,336	540,067	540,067		556,268
DENVER WATER CONDITIONAL ADVANCE		71,513	71,513	71,513		71,513
HUDSON GARDENS TRANSFER		620,000	620,000	620,000		620,000
OPERATING TRANSFER OUT		2,000,000	-	-		1,000,000
MERIT INCREASE/BENCHMARKING		-	-	-		401,608
INCREASE IN BENEFITS		-	-	-		246,187
CAPITAL EXPENDITURES		13,648,198	50,523,914	47,477,071		18,849,100
TOTAL OTHER EXPENDITURES		20,620,847	62,729,454	52,447,951		30,838,547
NET REVENUE OVER (UNDER) EXPENDITURES	\$	4,701,880	\$ (26,093,710)	\$ (17,915,098)	\$	(8,485,849)
TOTAL REVENUE	\$	42,500,649	\$ 56,188,651	\$ 53,303,862	\$	42,250,923
TOTAL REVENUE TOTAL EXPENDITURES	Ψ	37,798,770	82,282,361	71,218,960	Ψ	50,736,772
NET REVENUE OVER (UNDER) EXPENDITURES		4,701,879	(26,093,710)	(17,915,098)		(8,485,849)
HET HEVEROE OVER (ONDERLY EXA ENDITIONED			,	,		,
BEGINNING FUNDS AVAILABLE		24,183,370	28,907,440	28,885,249		10,970,151
ENDING FUNDS		28,885,249	2,813,730	10,970,151		2,484,302
LESS RESERVES: 7% OPERATING RESERVE		(1,428,492)	(1,313,730)	(1,280,222)		(1,384,302)
INSURANCE RESERVE		(1,420,492)	(1,513,730)	(1,500,000)		(1,364,302)
UNRESERVED FUNDS AVAILABLE	\$	25,833,510	\$ -	\$ 8,189,929	\$	(1,100,000)
ON LOCALINED I GIADO WAILADEL	Ψ	20,000,010	Ψ -	ψ 0,100,020	Ψ	

#### INTERGOVERNMENTAL/DONATION, OTHER, AND ADMINISTRATION

	Actual 2024	Budget 2025		Estimated 2025		Budget 2026
INTERGOVERNMENTAL/DONATION REVENUE: REIMBURSEMENT FROM CITY OF LITTLETON ADMIN DONATIONS/GRANTS PLANNING OPERATING DONATIONS PARKS DONATIONS/INTERGOVERNMENTAL TOTAL INTERGOV/DONATION REVENUE	\$ 433,185 30,227 58,059 1,898 523,369	\$	491,756 20,000 38,000 103,365 653,121	\$	480,745 10,500 - 54,449 545,694	\$ 531,049 20,500 - 32,382 583,931
OTHER REVENUE: ADMINISTRATION OTHER REVENUE CREDITS/REBATES INSURANCE REIMBURSEMENTS SPONSORSHIPS COMMUNICATIONS OTHER REVENUE PARK PERMIT REVENUE OTHER PARKS REVENUE TOTAL OTHER REVENUE	\$ 293,123 238,949 197,484 66,666 4,012 121,073 47,023 968,330	\$	100,000 200,000 50,000 15,000 200 120,000 12,100 497,300	\$	214,401 220,185 15,000 15,000 900 102,000 14,085 581,571	\$ 100,000 210,000 50,000 15,000 1,500 120,000 12,100 508,600
ADMINISTRATION EXPENDITURES: ADMINISTRATION PAYING AGENT FEES ON DEBT GENERAL OFFICE BUSINESS SERVICES COMMUNICATIONS DIVISION (includes Public Art) HUMAN RESOURCES MEDICAL CLAIMS LIABILITY ADJUSTMENT INSURANCE TOTAL EXPENDITURES	\$ 571,192 - 70,945 32,888 867,329 307,474 468,876 340,694 2,659,398	\$	692,652 - 86,492 - 991,769 393,072 - 341,550 2,505,535	\$	687,561 6,000 88,460 - 934,698 345,444 - 374,700 2,436,863	\$ 572,992 6,000 94,669 - 1,019,092 454,374 - 424,550 2,571,677

#### **CONSTRUCTION & MAINTENANCE EXPENDITURES**

	Actual 2024	Budget 2025	E	Estimated 2025	Budget 2026	
GENERAL CONSTRUCTION	\$ 628,930	\$ 708,680	\$	708,680	\$	721,844
MECHANICAL MAINTENANCE TOTAL EXPENDITURES	\$ 706,592 1,335,522	\$ 981,560 1,690,240	\$	981,560 1,690,240	\$	1,008,813 1,730,657

#### PARKS AND OPEN SPACE EXPENDITURES

	 Actual 2023	Budget 2024	ı	Estimated 2024	Budget 2025
PARK MAINTENANCE ADMIN	\$ 520,364	\$ 559,438	\$	646,153	\$ 553,489
MAINTENANCE DISTRICT ADMIN	1,339,451	1,293,669		1,332,130	1,339,944
IRRIGATION WATER COSTS	2,103,466	2,043,000		1,860,000	2,043,000
MAINTENANCE DISTRICT #1	315,767	448,770		428,923	473,331
MAINTENANCE DISTRICT #2	390,543	452,041		431,591	467,481
MAINTENANCE DISTRICT #3	492,005	504,449		508,555	520,819
MAINTENANCE DISTRICT #4	365,845	492,242		461,527	492,490
MAINTENANCE DISTRICT #5	457,820	479,371		479,771	481,785
ATHLETIC FIELDS	383,480	449,743		414,033	453,785
MAINTENANCE DISTRICT #6	360,957	482,413		460,177	479,537
MARY CARTER GREENWAY TRAIL DISTRICT	351,673	330,759		333,421	343,656
WILLOW SPRINGS ADMIN	355,624	328,084		447,083	319,889
FORESTRY	425,521	771,364		636,493	772,065
GIS	149,436	207,356		162,356	178,797
TRAILS	567,157	952,034		882,987	1,032,108
OPEN SPACE	425,350	713,509		606,628	674,338
GARAGE & SHOP	1,116,641	1,198,085		1,200,885	1,253,385
SIGN SHOP	195,744	220,498		208,688	210,747
SPP PROGRAM/FUND DONATIONS	-	103,365		20,911	32,382
SOUTH PLATTE PARK	635,114	679,472		547,750	660,942
VISITORS' SERVICES	 721,927	842,205		843,182	854,030
TOTAL EXPENDITURES	\$ 11,673,885	\$ 13,551,867	\$	12,913,244	\$ 13,638,000

#### INTERGOVERNMENTAL/DONATION REVENUE FOR CAPITAL PROJECTS

	Actual 2024		E	Budget 2025	Estimated 2025			Budget 2026
INTERGOVERNMENTAL/DONATION FOR CAPITAL:								
ACOS Bear Creek Trail Widening	\$	-	\$	600,000	\$	600,000	\$	-
ACOS Cherry Knolls Imp		-		-		600,000		-
ACOS East Trail Bridges		-		-		97,500		-
ACOS Grant Columbine Manor		-		550,000		550,000		-
ACOS Grant Cornerstone Park		-		1,350,000		1,350,000		-
ACOS Grant High Line Canal		-		200,000		50,000		-
ACOS Grant Milliken Park		-		600,000		600,000		-
ACOS Grant Powers Park		-		600,000		600,000		-
ACOS Jackass Hill Park		-		-		600,000		-
ACOS Mineral Ave Bridge Design		-		-		84,000		
ACOS Ridgeview Park Project		-		-		125,000		
ACOS/SPWG Grants Mary Carter Greenway		-		250,000		-		-
Centennial Funds Abbott Park		343,746		-		_		_
Centennial Funds Cherry Knolls		33,055		1,111,945		511,945		_
Centennial Funds Heritage Village		-		35,000		35,000		750,096
Centennial Funds Little Dry Creek Park Reno		160,389		· _		-		-
Centennial Funds Milliken Park		· -		350,000		350,000		_
Centennial Funds Palos Verdes Park		_		35,000		35,000		_
Centennial Funds Puma Park		23,811		215,000		215,000		_
Douglas Cty Funds for Kline Homestead/Prov Ct Turf		,		49,390		49,390		_
Funds for East Trail Bridge at South Platte Park		_		270,000		-		_
Funds for Lee Gulch Amenities		_		164,957		164,957		_
Funds for Mary Carter Greenway		80,000		325,000		155,288		_
Funds for Powers Park		-		100,000		-		_
Funds for Southpark Complex		781,353		5,689,217		5,689,217		_
GOCO Grant Cornerstone Park		701,000		900,000		300,000		_
HLCC Funds for Elati Bridge		_		182,635		182,635		_
Holding Acct for Grant Funding		_		500,000		102,000		500,000
Littleton Funds for Jackass Hill Park		171,492		1,900,000		650,000		-
Littleton Funds Harlow Park		121,779		600,000		600,000		_
Littleton Funds Mary Carter Greenway		121,779		100,000		100,000		175,000
Littleton Funds Powers Park		18,536		888,729		688,729		173,000
Littleton Funds Reynolds Landing		10,000		000,729		000,729		162,500
		14,346		285,654		125 654		102,500
Littleton Funds Ridgeview Park Reno				•		135,654		100.000
Littleton Funds South Platte Park/Forest Treatment		9,595		216,100		216,100		100,000
Littleton Funds Trailmark		217,086		450,000		150,000		-
Littleton Funds Trailmark Recreation Impr		-		150,000		-		-
Lone Tree Funds Cook Crk Projects		- 0.040		45.000		40.070		20,000
Matching Gifts Revenue		8,616		15,000		19,679		15,000
Sheridan Funds Bear Creek Trail Widening		404 770		320,000		320,000		4 050 000
Sheridan Funds Bear Creek Trailhead		104,779		245,000		245,000		1,050,000
USTA Funds for Littleton Bubble		35,000	•			-	_	-
TOTAL REVENUE	\$	2,123,583	\$ 1	8,798,627	\$	16,070,094	\$	2,772,596





### ENTERPRISE FUND

The Enterprise Fund accounts for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the District's Board of Directors is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

	Actual 2024	Budget 2025	Estimated 2025	Budget 2026
REVENUE:				
ICE ARENA	\$ 8,296,127	\$ 8,167,288	\$ 8,111,270	\$ 8,342,669
RECREATION CENTERS	4,708,200	4,519,807	4,763,644	4,912,169
ATHLETICS	4,164,329	3,792,106	4,159,834	4,145,431
OTHER RECREATION FACILITIES	2,866,840	2,702,698	2,672,527	2,717,031
GOLF COURSES	13,065,516	12,798,700	13,504,889	14,461,600
HOSPITALITY	6,645,080	6,443,212	6,557,607	6,782,586
INTEREST INCOME	772,181	500,000	479,600	500,000
OTHER REVENUE	30,757	900	550	600
TOTAL OPERATING REVENUE	40,549,030	38,924,711	40,249,921	41,862,086
EXPENDITURES:				
ADMINISTRATION	3,469,566	3,910,236	4,328,307	3,537,203
FINANCE DEPARTMENT	655,215	661,548	672,725	576,453
IT DEPARTMENT	842,838	909,420	937,532	1,024,578
ICE ARENA	4,623,604	5,269,701	5,385,669	5,552,475
RECREATION CENTERS	7,146,071	7,818,389	7,893,191	8,398,181
ATHLETICS	2,769,429	2,945,255	2,953,471	2,980,281
OTHER RECREATION FACILITIES	2,336,438	2,298,580	2,359,296	2,432,001
GOLF COURSES	8,829,730	8,444,883	8,325,301	8,866,570
HOSPITALITY _	7,329,120	6,843,705	6,942,037	7,286,399
TOTAL OPERATING EXPENDITURES EXCESS OPERATING REVENUE OVER	38,002,011	39,101,717	39,797,529	40,654,141
(UNDER) EXPENDITURES	2,547,019	(177,006)	452,392	1,207,945
OTHER REVENUE:	0.000.000			4 000 000
OPERATING TRANSFER IN	2,000,000	47.500	-	1,000,000
INTERGOVERNMENTAL REVENUE FOI	15,000	47,500	86,656	91,000
CAPITAL LEASE PROCEEDS	191,876	220,000	220,000	14,100,000
TOTAL OTHER REVENUE	2,206,876	267,500	306,656	15,191,000
OTHER EXPENDITURES:		0.000.000		0.450.007
UNDESIGNATED	-	3,062,232	-	2,150,997
MERIT INCREASE/BENCHMARKING	-	-	-	361,447
INCREASE IN BENEFITS	-	-	-	221,568
DEBT PAYMENT ON SSGC LOAN	-	-	-	1,472,354
CAPITAL OUTLAY	3,029,112	9,482,762	9,394,202	16,010,232
TOTAL OTHER EXPENDITURES	3,029,112	12,544,994	9,394,202	20,216,598
NET REVENUE OVER (UNDER) EXP	\$ 1,724,783	\$ (12,454,500)	\$ (8,635,154)	\$ (3,817,653)
TOTAL REVENUE	\$ 42,755,906	\$ 39,192,211	\$ 40,556,577	\$ 57,053,086
TOTAL EXPENDITURES	41,031,123	51,646,711	49,191,731	60,870,739
NET REVENUE OVER (UNDER) EXP	1,724,783	(12,454,500)	(8,635,154)	(3,817,653)
BEGINNING FUNDS AVAILABLE	13,573,515	15,164,117	15,298,298	6,663,144
ENDING FUNDS LESS RESERVES:	15,298,298	2,709,617	6,663,144	2,845,491
7% OPERATING RESERVE	(2,660,141)	· · · · · · · · · · · · · · · · · · ·	(2,763,128)	(2,845,491)
UNRESERVED FUNDS AVAILABLE	\$ 12,638,157	\$ -	\$ 3,900,016	\$ -

#### **ADMINISTRATION EXPENDITURES**

	Actual 2024		Budget 2025	ı	Estimated 2025	Budget 2026
ADMINISTRATION ( + MERCHANT						
FEES)	\$ 1,693,229	\$	2,004,201	\$	2,449,880	\$ 1,513,340
GENERAL OFFICE	144,040		171,114		179,601	192,205
BUSINESS SERVICES	66,773		-		-	-
REGISTRATION	249,546		282,916		267,170	291,858
HUMAN RESOURCES	624,265		758,555		701,356	779,350
INSURANCE	 691,713		693,450		730,300	760,450
TOTAL EXPENDITURES	\$ 3,469,566	\$	3,910,236	\$	4,328,307	\$ 3,537,203

#### **RECREATION REVENUE**

			Budget 2025	E	Stimated 2025	Budget 2026
ICE ARENAS:						
FAMILY SPORTS CENTER						
GENERAL OPERATIONS	\$ 316,083	\$	371,000	\$	390,039	\$ 395,000
IN-HOUSE HOCKEY	116,541		130,320		130,000	130,000
YOUTH TRAVEL HOCKEY	269,636		300,000		300,000	300,000
FIGURE SKATING	317,237		235,000		254,800	267,280
ADULT HOCKEY	150,261		200,000		150,000	150,000
ICE ARENA OPERATIONS	1,116,424		1,020,000		1,020,946	1,045,151
BIRTHDAY PARTIES	102,875		91,000		100,000	100,000
CAMPS & CLINICS	143,868		170,343		134,925	152,703
FAMILY ENT CENTER	181,968		241,000		237,196	254,000
SUBTOTAL FSC ICE ARENA	2,714,893		2,758,663		2,717,906	2,794,134
SS SPORTS COMPLEX ICE ARENA						
GENERAL OPERATIONS	184,172		164,000		194,000	200,000
SCHOOL AGE PROGRAMS	121,339		139,359		123,875	122,392
IN-HOUSE HOCKEY	1,459,158		1,223,266		1,238,266	1,302,942
YOUTH TRAVEL HOCKEY	436,693		309,000		309,000	334,000
FIGURE SKATING	701,563		738,000		742,000	766,000
ADULT HOCKEY	990,293		1,186,000		1,167,000	1,169,000
ICE ARENA OPERATIONS	1,688,436		1,649,000		1,619,203	1,654,201
BIRTHDAY PARTIES	(420)		-		20	
SUBTOTAL SS SPORTS COMPLEX ICE						
ARENA	5,581,234		5,408,625		5,393,364	5,548,535
SUBTOTAL ICE ARENAS	8,296,127		8,167,288		8,111,270	8,342,669
RECREATION CENTERS:						
BUCK RECREATION CENTER						
OPERATIONS	432,541		415,000		480,510	520,500
STAR	87,198		54,505		64,055	62,000
SCHOOL AGE PROGRAMS	95,216		115,479		110,315	110,482
FITNESS	424,227		387,075		448,700	446,250
AQUATICS	260,923		237,000		233,454	238,500
SUBTOTAL BUCK RECREATION						
CENTER	\$ 1,300,105	\$	1,209,059	\$	1,337,034	\$ 1,377,732

	Actual 2024		Budget 2025	E	stimated 2025	Budget 2026
LONE TREE RECREATION CENTER						
OPERATIONS	\$ 439,789	\$	433,000	\$	468,656	\$ 488,500
SCHOOL AGE PROGRAMS	99,680		121,184		113,110	116,867
CHILD DISCOVERY TIME AT LT	103,471		107,619		104,804	104,404
FITNESS	349,770		338,985		354,500	358,775
AQUATICS	202,200		187,500		185,800	193,500
SUBTOTAL LONE TREE RECREATION						
CENTER	1,194,910		1,188,288		1,226,870	1,262,046
GOODSON RECREATION CENTER						
OPERATIONS	521,007		469,500		524,652	555,500
SCHOOL AGE PROGRAMS	131,659		163,539		138,215	148,232
CHILD DISCOVERY TIME	178,908		125,655		142,525	141,725
GYMNASTICS	448,064		499,290		462,000	476,600
FITNESS	618,085		569,275		642,750	653,425
AQUATICS	 246,058		233,500		229,000	234,500
SUBTOTAL GOODSON RECREATION						
CENTER	2,143,781		2,060,759		2,139,142	2,209,982
SHERIDAN RECREATION CENTER						
OPERATIONS	49,018		43,533		40,748	41,924
FITNESS	20,386		18,168		19,850	20,485
SUBTOTAL SHERIDAN RECREATION						
CENTER	69,404		61,701		60,598	62,409
SUBTOTAL RECREATION CENTERS	4,708,200		4,519,807		4,763,644	4,912,169
ATHLETICS:						
GENERAL OPERATIONS	617,027		537,100		585,900	594,103
YOUTH BASEBALL	175,428		176,047		200,500	184,104
ADULT SOFTBALL	125,691		139,290		126,500	128,500
YOUTH VOLLEYBALL	58,685		42,200		49,440	57,520
ADULT VOLLEYBALL	17,339		12,300		8,960	9,700
TRACK	115,370		110,948		115,799	122,617
ADULT BASKETBALL	97,984		95,500		102,860	100,000
YOUTH BASKETBALL	292,675		260,065		306,032	288,165
PICKLEBALL	249,829		197,578		237,028	253,211
ADULT SOCCER	17,070		8,400		18,400	16,500
ADULT LACROSSE	20,494		25,660		18,725	24,525
YOUTH LACROSSE	283,605		257,600		269,469	269,700
ARCHERY					104,000	100,058
YOUTH FLAG FOOTBALL	76,070		78,650		90,200	81,250
CAMPS & CLINICS	90,754		100,192		100,000	102,886
RACQUETBALL	 7,843		9,360		7,237	8,360
SUBTOTAL ATHLETIC PROGRAMS	 2,245,864		2,050,890		2,341,050	2,341,199
FSC DOME						
OPERATIONS	225,518		205,900		235,748	223,000
ADULT SOCCER	129,519		90,000		134,239	122,335
YOUTH SOCCER	94,968		86,800		95,633	97,000
ADULT LACROSSE	9,128		7,330		7,330	11,240
YOUTH LACROSSE	32,355		38,500		36,480	34,700
ADULT FLAG FOOTBALL	2,705		9,000		7,350	7,500
CAMPS & CLINICS	 110,794	_	92,200	_	122,299	 124,975
SUBTOTAL FSC DOME	\$ 604,987	\$	529,730	\$	639,079	\$ 620,750

	Actual 2024		Budget 2025	l	Estimated 2025	Budget 2026		
SS SPORTS COMPLEX ATHLETICS								
OPERATIONS	\$	811,198	\$ 774,777	\$	723,918	\$	728,394	
ADULT SOCCER		80,869	58,000		87,592		75,390	
YOUTH SOCCER		78,653	66,400		78,563		71,750	
ADULT LACROSSE		3,180	5,000		-		-	
YOUTH LACROSSE		50,251	21,440		21,440		31,000	
FITNESS		20,485	25,812		3,692		1,500	
BIRTHDAY PARTIES		62,722	51,282		52,000		51,723	
CAMPS & CLINICS		206,120	208,775		212,500		223,725	
SUBTOTAL SS SPORTS COMPLEX								
ATHLETICS		1,313,478	1,211,486		1,179,705		1,183,482	
SUBTOTAL ATHLETICS		4,164,329	3,792,106		4,159,834		4,145,431	
OTHER RECREATION FACILITIES:								
SOUTH PLATTE PARK								
OUTDOOR RECREATION		149,582	135,045		67,397		81,999	
COLORADO JOURNEY								
OPERATIONS		347,429	417,729		388,970		408,677	
BATTING CAGES								
OPERATIONS		82,922	81,668		58,770		70,531	
TENNIS								
LT TENNIS CENTER		82,762	75,375		67,405		70,030	
LITTLETON TENNIS		1,396,735	1,124,255		1,193,054		1,174,170	
HOLLY TENNIS		17,308	103,775		100,840		103,950	
COUNTY LINE BMX								
COUNTY LINE BMX		17,569	18,880		12,470		17,574	
LONE TREE HUB								
FITNESS		1,510	1,250		1,600		1,600	
OUTDOOR POOLS								
FRANKLIN POOL		170,696	166,500		176,052		179,600	
FRANKLIN SWIM TEAM		33,254	33,000		34,325		33,000	
COOK CREEK POOL		236,243	228,500		229,930		237,600	
COOK CREEK SWIM TEAM		37,897	39,000		36,373		38,000	
HOLLY POOL		168,967	153,500		164,231		165,500	
HOLLY SWIM TEAM		20,768	23,000		28,365		26,000	
HARLOW POOL		103,198	101,221		112,745		108,800	
SUBTOTAL OTHER REC FACILITIES		2,866,840	2,702,698		2,672,527		2,717,031	
TOTAL REVENUE	\$	20,035,496	\$ 19,181,899	\$	19,707,275	\$	20,117,300	

#### **RECREATION EXPENDITURES**

	Actual 2024	 Budget 2025	Budget 2026		
ADMINISTRATION:	 		2025		
GENERAL ADMINISTRATION	\$ 1,323,840	\$ 1,374,986	\$ 1,422,056	\$ 1,459,389	
ICE ARENAS:					
FAMILY SPORTS CENTER					
GENERAL OPERATIONS	449,207	594,398	631,520	644,507	
FACILITY MAINTENANCE	485,707	426,184	445,245	448,567	
FIGURE SKATING	99,937	106,824	105,749	106,526	
ICE ARENA MAINTENANCE	181,960	269,768	273,447	273,598	
ICE ARENA OPERATIONS	295,373	409,538	444,038	452,127	
BIRTHDAY PARTIES	5,974	15,900	15,900	15,900	
CAMPS & CLINICS	89,227	100,488	102,847	110,867	
FAMILY ENT CENTER	485,276	500,117	535,858	547,444	
DEBT SERVICE	83,120	-	-	-	
SUBTOTAL FSC ICE ARENA	2,175,781	2,423,217	2,554,604	2,599,536	
SS ICE ARENA					
OPERATIONS	112,329	85,205	95,210	98,300	
SUBTOTAL FSC ICE ARENA	112,329	85,205	95,210	98,300	
SS SPORTS COMPLEX ICE ARENA	•	•			
GENERAL OPERATIONS	609,578	722,615	676,796	683,829	
FACILITY MAINTENANCE	342,339	311,454	378,925	380,977	
SCHOOL AGE PROGRAMS	76,368	85,545	93,693	99,269	
IN-HOUSE HOCKEY	477,191	687,072	595,468	614,325	
YOUTH TRAVEL HOCKEY	-	-	-	69,037	
FIGURE SKATING	150,057	164,949	156,806	159,250	
ICE ARENA MAINTENANCE	247,918	257,200	257,780	257,200	
ADULT HOCKEY	379,103	492,444	475,187	489,465	
ICE ARENA OPERATIONS	52,918	40,000	101,200	101,287	
BIRTHDAY PARTIES	22	· -	, -	, -	
SUBTOTAL SS SPORTS COMPLEX ICE					
ARENA	2,335,494	2,761,279	2,735,855	2,854,639	
SUBTOTAL ICE ARENAS	4,623,604	5,269,701	5,385,669	5,552,475	
RECREATION CENTERS:	•		· ·	, i	
BUCK RECREATION CENTER					
OPERATIONS	362,701	407,954	445,488	501,164	
FACILITY MAINTENANCE	327,468	321,882	321,332	329,492	
STAR	94,663	97,331	98,557	100,033	
SCHOOL AGE PROGRAMS	68,367	80,573	92,330	94,404	
FITNESS	235,452	245,456	272,441	280,955	
AQUATICS	522,362	489,758	457,620	534,914	
DEBT SERVICE	44,600	45,224	45,224	45,223	
SUBTOTAL BUCK RECREATION	 ,	-,	-,	-,	
CENTER	\$ 1,655,613	\$ 1,688,178	\$ 1,732,992	\$ 1,886,185	

	Actual 2024	Budget 2025	E	stimated 2025	Budget 2026
LONE TREE RECREATION CENTER					
OPERATIONS	\$ 349,504	\$ 363,796	\$	378,246	\$ 397,310
FACILITY MAINTENANCE	295,290	285,233		294,254	300,161
SCHOOL AGE PROGRAMS	70,030	83,217		90,475	99,458
CHILD DISCOVERY TIME AT LT	96,549	124,734		131,210	144,865
FITNESS	208,928	231,393		224,813	232,819
AQUATICS	475,957	467,534		504,702	509,594
DEBT SERVICE	49,548	50,329		50,329	60,822
SUBTOTAL LONE TREE RECREATION					
CENTER	1,545,806	1,606,236		1,674,029	1,745,029
GOODSON RECREATION CENTER					
OPERATIONS	457,322	506,646		470,517	575,348
FACILITY MAINTENANCE	469,894	477,980		495,848	483,947
SCHOOL AGE PROGRAMS	70,549	96,353		103,106	112,015
CHILD DISCOVERY TIME	106,953	196,450		123,196	143,585
GYMNASTICS	297,924	435,063		395,775	443,191
FITNESS	385,236	410,331		440,625	449,850
AQUATICS	611,251	707,819		732,948	761,049
AQUATIC PROGRAMS	-	-		- 02,010	11,500
DEBT SERVICE	2,779	53,760		53,760	53,759
SUBTOTAL GOODSON RECREATION	 2,110	00,700		00,700	00,100
CENTER	2,401,908	2,884,402		2,815,775	3,034,244
SHERIDAN RECREATION CENTER	 2,401,000	2,004,402		2,010,110	0,004,244
OPERATIONS	172,114	184,151		186,297	188,672
FACILITY MAINTENANCE	45,914	77,771		60,516	81,340
FITNESS	876	2,665		1,526	3,322
SUBTOTAL SHERIDAN RECREATION	 670	2,003		1,320	3,322
CENTER	218,904	264,587		248,339	273,334
SUBTOTAL RECREATION CENTERS	 5,822,231	6,443,403		6,471,135	6,938,792
ATHLETICS:	 5,022,231	0,443,403		0,471,133	0,930,792
GENERAL OPERATIONS	174,542	191,418		184,287	187,201
YOUTH BASEBALL	127,953	128,118		127,487	131,048
	206,138	196,094		187,496	
ADULT SOFTBALL					196,637
YOUTH VOLLEYBALL	24,846	30,802		32,997	34,968
ADULT VOLLEYBALL	6,811	5,386		5,312	5,277
TRACK	98,130	93,440		96,998	100,355
ADULT BASKETBALL	68,816	66,170		59,909	60,794
YOUTH BASKETBALL	181,777	176,569		187,745	190,945
PICKLEBALL	111,300	170,552		112,596	118,415
ADULT SOCCER	8,507	4,982		9,540	8,393
ADULT LACROSSE	10,740	13,586		7,816	10,078
YOUTH LACROSSE	168,949	171,045		168,804	172,521
ARCHERY	-	-		72,800	70,041
YOUTH FLAG FOOTBALL	56,054	57,577		61,381	58,477
CAMPS & CLINICS	98,242	98,127		94,363	100,241
RACQUETBALL	5,175	5,437		5,173	5,033
SUBTOTAL ATHLETIC PROGRAMS	\$ 1,347,980	\$ 1,409,303	\$	1,414,704	\$ 1,450,424

		Actual 2024		Budget 2025	ı	Estimated 2025		Budget 2026
FSC DOME ATHLETICS		-						
OPERATIONS	\$	312,109	\$	337,687	\$	331,361	\$	331,915
ADULT SOCCER	·	44,226	·	31,504	·	52,466	•	46,422
YOUTH SOCCER		19,958		21,451		19,655		17,789
ADULT LACROSSE		3,448		3,805		4,498		4,422
YOUTH LACROSSE		13,665		18,038		11,536		11,031
ADULT FLAG FOOTBALL		1,950		5,222		4,301		2,951
CAMPS & CLINICS		2,876		10,756		5,149		8,895
DEBT SERVICE		13,196		-		-		-
SUBTOTAL FSC DOME		411,428		428,463		428,966		423,425
SS SPORTS COMPLEX ATHLETICS		711,720		420,400		720,000		420,420
OPERATIONS		640,071		584,707		596,974		616,603
FACILITY MAINTENANCE		177,953		310,688		277,248		257,641
ADULT SOCCER		26,606		12,516		25,477		18,681
YOUTH SOCCER		9,501				20,651		19,025
ADULT LACROSSE		70		10,348		43		19,025
				2,970				-
YOUTH LACROSSE		14,659		8,918		12,384		14,248
FITNESS		2,660		400		3,000		1,400
BIRTHDAY PARTIES		22,297		35,268		28,320		28,735
CAMPS & CLINICS		116,204		141,674		145,704		150,099
SUBTOTAL SS SPORTS COMPLEX								
ATHLETICS		1,010,021		1,107,489		1,109,801		1,106,432
SUBTOTAL ATHLETICS		2,769,429		2,945,255		2,953,471		2,980,281
OTHER RECREATION FACILITIES:								
SOUTH PLATTE PARK								
OUTDOOR RECREATION		139,064		121,229		72,042		85,049
COLORADO JOURNEY								
OPERATIONS		175,043		199,387		202,379		243,964
BATTING CAGES								
OPERATIONS		40,025		53,851		52,039		52,907
TENNIS								
LT TENNIS CENTER		47,273		48,945		49,464		51,667
LITTLETON TENNIS		792,531		673,709		732,734		722,944
LITTLETON GENERAL OPERATIONS		281,765		339,287		320,422		335,360
HOLLY TENNIS		76,294		75,056		77,997		75,749
COUNTY LINE BMX								
COUNTY LINE BMX		18,694		17,851		14,577		16,496
LONE TREE HUB		,		•		•		•
FITNESS		936		750		960		960
OUTDOOR POOLS								
FRANKLIN POOL		177,071		177,515		196,112		197,680
FRANKLIN SWIM TEAM		22,320		21,250		25,772		24,050
COOK CREEK POOL		233,655		240,800		245,850		248,975
COOK CREEK SWIM TEAM		20,844		22,450				26,200
HOLLY POOL		20,6 <del>44</del> 171,673		164,900		24,810 200,075		26,200 194,700
HOLLY SWIM TEAM		13,407		15,750		12,264		16,500
HARLOW POOL		125,843		125,850		131,799		138,800
SUBTOTAL OTHER REC FACILITIES	\$	2,336,438 16,875,542	\$	2,298,580	\$	2,359,296	\$	2,432,001
TOTAL EXPENDITURES	<u> </u>	10,010,042	φ	18,331,925	Φ	18,591,627	φ	19,362,938

#### **GOLF REVENUE**

	Actual 2024		Budget 2025	ı	Estimated 2025	Budget 2026
LONE TREE						
PRO SHOP	\$	373,837	\$ 344,900	\$	357,106	\$ 363,000
GENERAL OPERATIONS		3,211,470	3,139,000		3,348,700	3,560,000
SUBTOTAL LONE TREE GOLF		3,585,307	3,483,900		3,705,806	3,923,000
SOUTH SUBURBAN						
PRO SHOP		315,355	324,000		279,000	279,500
GENERAL OPERATIONS		3,783,252	3,842,000		3,974,455	4,253,500
SUBTOTAL SOUTH SUBURBAN GOLF		4,098,607	4,166,000		4,253,455	4,533,000
LITTLETON						
PRO SHOP		168,102	160,500		146,000	180,900
GENERAL OPERATIONS		2,119,097	1,893,700		2,103,550	2,263,700
SUBTOTAL LITTLETON GOLF		2,287,199	2,054,200		2,249,550	2,444,600
FSC GOLF						
FSC GOLF PRO SHOP		166,890	179,000		170,000	177,000
FSC GENERAL OPERATIONS		2,789,447	2,740,600		2,969,078	3,224,000
FSC HOCKEY PRO SHOP		138,066	175,000		157,000	160,000
SUBTOTAL FSC GOLF		3,094,403	3,094,600		3,296,078	3,561,000
TOTAL GOLF REVENUE	\$	13,065,516	\$ 12,798,700	\$	13,504,889	\$ 14,461,600

#### **GOLF EXPENDITURES**

		Actual Budget 2024 2025		E	Estimated 2025		Budget 2026	
LONE TREE								
FACILITY MAINTENANCE	\$	22.249	\$	22,000	\$	20.000	\$	22,000
MAINTENANCE ADMIN	*	100,774	_	112,220	•	109,435	*	115,010
LANDSCAPE MAINTENANCE		984.641		969,851		959,700		1,016,571
GARAGE AND SHOP		158,377		180,319		158,343		185,566
PRO SHOP		443,069		309,298		348,903		328,972
GENERAL OPERATIONS		852,097		790,926		832,614		869,480
DEBT SERVICE		54,447		55,111		55,111		55,111
SUBTOTAL LONE TREE GOLF		2,615,654		2,439,725		2,484,106		2,592,710
SOUTH SUBURBAN								
FACILITY MAINTENANCE		6,904		12,000		12,000		22,500
MAINTENANCE ADMIN		84,438		108,588		107,331		113,117
LANDSCAPE MAINTENANCE		948,899		898,412		835,449		899,570
GARAGE AND SHOP		240,100		238,170		255,115		243,579
PRO SHOP		282,832		247,538		224,920		242,216
GENERAL OPERATIONS		996,869		942,487		975,009		1,003,984
DEBT SERVICE		54,447		55,111		55,114		55,111
SUBTOTAL SOUTH SUBURBAN GOLF		2,614,489		2,502,306		2,464,938		2,580,077
LITTLETON								
FACILITY MAINTENANCE		3,501		5,000		2,700		2,700
MAINTENANCE ADMIN		122,648		130,571		122,000		131,228
LANDSCAPE MAINTENANCE		527,725		519,676		505,220		539,831
GARAGE AND SHOP		199,697		204,851		210,200		196,638
PRO SHOP		155,582		144,456		125,450		162,466
GENERAL OPERATIONS		421,020		373,010		361,163		454,149
DEBT SERVICE		46,669		47,238		47,238		47,238
SUBTOTAL LITTLETON GOLF		1,476,842		1,424,802		1,373,971		1,534,250
FSC GOLF								
FACILITY MAINTENANCE		5,378		6,900		6,846		7,500
MAINTENANCE ADMIN		74,318		78,399		81,619		79,790
LANDSCAPE MAINTENANCE		674,781		573,729		555,430		597,280
GARAGE AND SHOP		125,877		140,255		130,660		141,425
FSC GOLF PRO SHOP		202,663		221,063		155,260		219,507
FSC GENERAL OPERS		907,468		914,208		944,975		984,535
FSC HOCKEY PRO SHOP		82,410		126,000		110,000		112,000
FSC DEBT SERVICE		49,850		17,496		17,496		17,496
SUBTOTAL FSC GOLF	_	2,122,745	_	2,078,050		2,002,286	_	2,159,533
TOTAL GOLF EXPENDITURES	\$	8,829,730	\$	8,444,883	\$	8,325,301	\$	8,866,570

#### **HOSPITALITY REVENUE**

	Actual 2024	Budget 2025		i	Estimated 2025	Budget 2026
LONE TREE						
RESTAURANT	\$ 1,834,975	\$	1,636,000	\$	1,631,000	\$ 1,812,000
ROOMS DIVISION	378,136		403,952		396,272	383,012
SUBTOTAL LONE TREE	2,213,111		2,039,952		2,027,272	2,195,012
SOUTH SUBURBAN						
RESTAURANT	1,310,877		1,351,000		1,291,500	1,366,500
SUBTOTAL SOUTH SUBURBAN	1,310,877		1,351,000		1,291,500	1,366,500
LITTLETON						
RESTAURANT	551,329		459,500		544,635	552,874
SUBTOTAL LITTLETON	551,329		459,500		544,635	552,874
FAMILY SPORTS CENTER						·
AVALANCHE GRILL	826,135		825,000		887,000	870,000
CONCESSION	102,089		117,700		106,200	109,200
SUBTOTAL FSC	928,224		942,700		993,200	979,200
SS SPORTS COMPLEX						
RESTAURANT	1,641,539		1,650,000		1,701,000	1,689,000
SUBTOTAL SS SPORTS COMPLEX	1,641,539		1,650,000		1,701,000	1,689,000
ADMINISTRATION			60			
TOTAL HOSPITALITY REVENUE	\$ 6,645,080	\$	6,443,212	\$	6,557,607	\$ 6,782,586

#### **HOSPITALITY EXPENDITURES**

	Actual 2024	Budget 2025	E	stimated 2025	Budget 2026
LONE TREE					
RESTAURANT	\$ 1,882,155	\$ 1,643,141	\$	1,662,142	\$ 1,810,567
ROOMS DIVISION	378,411	390,421		393,591	371,946
SUBTOTAL LONE TREE	2,260,566	2,033,562		2,055,733	2,182,513
SOUTH SUBURBAN					
RESTAURANT	1,661,024	1,354,927		1,279,727	1,364,941
SUBTOTAL SOUTH SUBURBAN	1,661,024	1,354,927		1,279,727	1,364,941
LITTLETON					
RESTAURANT	540,171	542,252		558,055	597,563
SUBTOTAL LITTLETON	540,171	542,252		558,055	597,563
FAMILY SPORTS CENTER					
AVALANCHE GRILL	840,154	848,222		885,321	896,407
CONCESSION	142,822	117,570		113,885	116,920
DEBT SERVICE	17,594	-		-	-
SUBTOTAL FSC	1,000,570	965,792		999,206	1,013,327
SS SPORTS COMPLEX					
RESTAURANT	1,514,744	1,545,581		1,656,525	1,663,233
SUBTOTAL SS SPORTS COMPLEX	1,514,744	1,545,581		1,656,525	1,663,233
ADMINISTRATION	352,045	401,591		392,791	 464,822
TOTAL HOSPITALITY EXP	\$ 7,329,120	\$ 6,843,705	\$	6,942,037	\$ 7,286,399





### **CULTURAL & ARTS FUND**

This fund is used to account for grants received from the Scientific and Cultural Facilities District that require accounting to be done in a separate special revenue fund. Activities include Hudson Gardens, arts and enrichment, and a portion of the South Platte Park.

### SOUTH SUBURBAN PARK AND RECREATION DISTRICT CULTURAL & ARTS FUND

		Actual 2024		Budget 2025	E	Estimated 2025		Budget 2026
REVENUE:								-
ARTS & ENRICHMENT	\$	1,245,387	\$	1,278,066	\$	1,282,277	\$	1,468,501
SOUTH PLATTE PARK PROGRAM		232,751		189,540		192,864		182,464
HUDSON GARDENS REVENUE		2,933,237		2,653,994		2,639,107		2,641,295
INTEREST INCOME		174,362		75,000		75,000		75,000
TOTAL OPERATING REVENUE		4,585,737		4,196,600		4,189,248		4,367,260
EXPENDITURES:								
ARTS & ENRICHMENT		1,259,439		1,315,494		1,301,940		1,479,384
SOUTH PLATTE PARK PROGRAM		232,751		192,780		192,864		182,464
HUDSON GARDENS EXPENDITURES		2,603,760		3,005,500		2,919,903		3,000,562
TOTAL OPERATING EXPENDITURES		4,095,950		4,513,774		4,414,707		4,662,410
EXCESS OPERATING REVENUE OVER (UNDER) EXP		489,787		(317,174)		(225,459)		(295,150)
OTHER REVENUE:								
OPERATING TRANSFER IN		620,000		620,000		620,000		620,000
INTERGOVERNMENTAL REVENUE FOR CAPITA		60,000		-		-		25,000
TOTAL OTHER REVENUE		680,000		620,000		620,000		645,000
OTHER EXPENDITURES:								
UNDESIGNATED		-		1,109,940		-		776,064
MERIT INCREASE/BENCHMARKING		-				-		40,161
INCREASE IN BENEFITS		-		-		-		24,619
CAPITAL EXPENDITURES		2,571,283		1,679,228		1,522,983		450,937
TOTAL OTHER EXPENDITURES		2,571,283		2,789,168		1,522,983		1,291,781
NET REVENUE OVER (UNDER) EXPENDITURES	\$	(1,401,496)	\$	(2,486,342)	\$	(1,128,442)	\$	(941,931)
TOTAL REVENUE	\$	5,265,737	\$	4,816,600	\$	4,809,248	\$	5,012,260
TOTAL EXPENDITURES	Ψ	6,667,233	Ψ	7,302,942	Ψ	5,937,690	Ψ	5,954,191
NET REVENUE OVER (UNDER) EXPENDITURES		(1,401,496)		(2,486,342)		(1,128,442)		(941,931)
BEGINNING FUNDS AVAILABLE		3,801,049		2,799,655		2,399,553		1,271,111
ENDING FUND AVAILABLE		2,399,553		313,313		1,271,111		329,180
LESS RESERVES:		., ,		2 : 2,2 : 3		,=::,:::		,
7% OPERATING RESERVE		(286,717)		(313,313)		(309,029)		(329,180)
UNRESERVED FUNDS AVAILABLE	\$	2,112,836	\$	-	\$	962,082	\$	-

### SOUTH SUBURBAN PARK AND RECREATION DISTRICT CULTURAL & ARTS FUND

	Acti 202		Budget 2025	E	stimated 2025	Budget 2026
REVENUE						
ARTS & ENRICHMENT PROGRAMS:						
BUCK RECREATION CENTER						
ACTIVE OLDER ADULTS	\$	5,688	\$ 13,500	\$	9,500	\$ 13,500
ARTS & ENRICHMENT	14	6,669	153,200		160,438	224,900
LONE TREE RECREATION CENTER						
ARTS & ENRICHMENT	26	7,413	270,000		260,100	303,500
GOODSON RECREATION CENTER		·	,		,	•
ARTS & ENRICHMENT	38	4,577	384,000		374,000	432,000
SHERIDAN RECREATION CENTER		·	,		,	•
ARTS & ENRICHMENT		9,782	16,328		8,813	12,587
LONE TREE HUB		·	,		,	•
ARTS & ENRICHMENT	20	5,107	202,700		221,837	241,060
ESPORTS	7	2,031	75,000		84,248	102,450
SCFD GRANT REVENUE	15	4,120	163,341		163,341	138,504
TOTAL ARTS & ENRICHMENT REVENUE	1,24	5,387	1,278,069		1,282,277	1,468,501
SOUTH PLATTE PARK PROGRAMS		•	, , ,		· · · · · · · · · · · · · · · · · · ·	
NATURE PROGRAMS	19	5,722	153,061		156,385	145,985
SCFD GRANT REVENUE	3	7,029	36,479		36,479	36,479
TOTAL SPP PROGRAM REVENUE	23	2,751	189,540		192,864	182,464
HUDSON GARDENS			·		•	
GENERAL ADMINISTRATION (EXCLUDES INTER	61	6,331	666,594		650,140	592,160
GUEST SERVICES	17	8,276	170,300		166,050	179,350
RENTALS	62	7,457	754,500		639,309	647,000
COMMUNITY PROGRAMS & OUTREACH	3	1,099	37,900		56,000	65,185
SPECIAL EVENTS	1,48	0,074	1,024,700		1,127,608	1,157,600
TOTAL HUDSON GARDENS REVENUE	2,93	3,237	2,653,994		2,639,107	2,641,295
TOTAL REVENUE	\$ 4,41	1,375	\$ 4,121,603	\$ 4	4,114,248	\$ 4,292,260

### SOUTH SUBURBAN PARK AND RECREATION DISTRICT CULTURAL & ARTS FUND

	Actual 2024			Budget 2025	Estimated 2025			Budget 2026
EXPENDITURES								
ARTS & ENRICHMENT PROGRAMS:								
BUCK RECREATION CENTER								
ACTIVE OLDER ADULTS	\$	6,014	\$	14,680	\$	6,810	\$	11,975
ARTS & ENRICHMENT		140,506		150,461		141,519		223,422
LONE TREE RECREATION CENTER								
ARTS & ENRICHMENT		257,451		277,645		264,355		307,685
GOODSON RECREATION CENTER								
ARTS & ENRICHMENT		391,498		372,979		366,716		399,453
SHERIDAN RECREATION CENTER								
ARTS & ENRICHMENT		14,784		15,610		8,205		17,707
LONE TREE HUB								
MAINTENANCE		21,216		27,900		19,800		24,200
ARTS & ENRICHMENT		179,870		233,087		252,898		274,360
ESPORTS		248,100		223,132		241,637		220,582
TOTAL ARTS & ENRICHMENT EXPENDITURES	1	,259,439		1,315,494		1,301,940		1,479,384
SOUTH PLATTE PARK PROGRAMS								
NATURE PROGRAMS		195,722		156,301		156,385		145,985
SCFD GRANT EXPENDITURES		37,029		36,479		36,479		36,479
TOTAL SPP PROGRAM EXPENDITURES		232,751		192,780		192,864		182,464
HUDSON GARDENS								
GENERAL ADMINISTRATION		482,595		511,132		502,135		499,207
BUILDING MAINTENANCE		380,057		-		-		-
GROUND MAINTENANCE		265,573		816,251		671,920		706,580
GUEST SERVICES		209,125		210,753		231,772		238,762
RENTALS		275,783		315,740		296,180		302,487
COMMUNITY PROGRAMS & OUTREACH		18,344		34,224		35,535		39,855
SPECIAL EVENTS		972,283		1,117,400		1,182,361		1,213,671
TOTAL HUDSON GARDENS EXPENDITURES		2,603,760		3,005,500		2,919,903		3,000,562
TOTAL EXPENDITURES	\$ 4	1,095,950	\$	4,513,774	\$	4,414,707	\$	4,662,410



### **DEBT SERVICE FUND**

The Debt Service Fund accounts for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources.

### SOUTH SUBURBAN PARK AND RECREATION DISTRICT DEBT SERVICE FUND

		Actual 2024	Budget 2025	Estimated 2025	Budget 2026
REVENUE:					
PROPERTY TAXES	\$	3,095,784	\$ 3,101,162	\$3,101,162	\$ 3,097,292
INTEREST EARNINGS		89,087	100,000	41,900	100,000
TOTAL REVENUE		3,184,871	3,201,162	3,143,062	3,197,292
	-	0,101,011	0,201,102	0,110,002	0,101,202
EXPENDITURES:					
ADMINISTRATION		46,860	51,236	51,517	55,000
BOND PRINCIPAL		1,540,000	1,570,000	1,570,000	1,650,000
BOND INTEREST		1,543,200	1,512,400	1,512,400	1,433,900
OPERATING TRANSFER OUT		89,087	100,000	41,900	100,000
					_
TOTAL EXPENDITURES		3,219,147	3,233,636	3,175,817	3,238,900
NET REVENUE OVER EXPENDITURES		(34,276)	(32,474)	(32,755)	(41,608)
BEGINNING FUND BALANCE		368,504	304,762	334,228	301,473
ENDING FUND BALANCE	\$	334,228	\$ 272,288	\$ 301,473	\$ 259,865



### **CONSERVATION TRUST FUND**

The Conservation Trust Fund accounts for lottery proceeds from the State of Colorado that are legally restricted to expenditures for park and recreation purposes.

### SOUTH SUBURBAN PARK AND RECREATION DISTRICT CONSERVATION TRUST FUND

	Actual 2024		Budget 2025		Estimated 2025		Budget 2026	
REVENUE:								<u> </u>
INTERGOVERNMENTAL	\$	922,525	\$	950,000	\$	820,000	\$	820,000
INTEREST INCOME		49,185		70,000		45,000		45,000
TOTAL REVENUE		971,710		1,020,000		865,000		865,000
EXPENDITURES:								
CAPITAL OUTLAY		1,117,841		1,722,398		1,172,340		1,340,000
UNDESIGNATED		-		293,064		-		213,122
TOTAL EXPENDITURES		1,117,841		2,015,462		1,172,340		1,553,122
NET REVENUES OVER (UNDER) EXP		(146,131)		(995,462)		(307,340)		(688,122)
BEGINNING FUND BALANCE		1,141,593		995,462		995,462		688,122
ENDING FUND BALANCE	\$	995,462	\$	-	\$	688,122	\$	_

