

2012 Budget

South Suburban
Park & Recreation
District



South Suburban
PARKS AND RECREATION

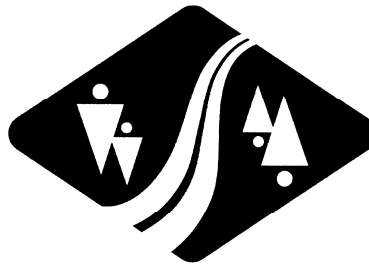
www.sspr.org

Arapahoe, Douglas and
Jefferson Counties, Colorado

**SOUTH SUBURBAN PARK AND
RECREATION DISTRICT**

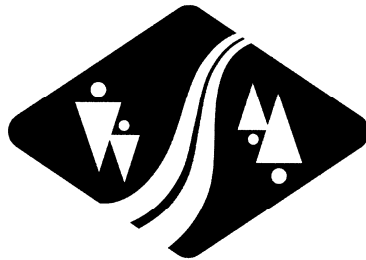
Arapahoe, Douglas and Jefferson Counties, Colorado

**2012
BUDGET**



**South Suburban
PARKS AND RECREATION**

Prepared by the Department of Finance

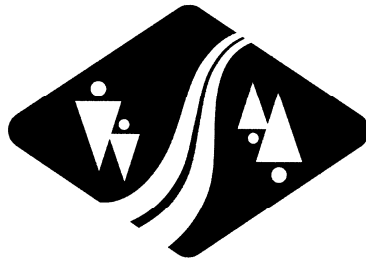


South Suburban
PARKS AND RECREATION

BUDGET GUIDE

This budget guide is a summary of the information contained in each section of the South Suburban Park and Recreation (the District) budget document. There are seven main sections: Introduction, Budget Summaries, General Fund Budget, Conservation Trust Fund Budget, 2010 1 Mill Fund, Enterprise Fund Budget, Debt Service Fund Budget, and Appendix

- **Introduction (Section 1).** This section is an executive summary of the budget, highlighting the current status of the District, its accomplishments and key initiatives looking ahead. This section also includes a synopsis of the District and its individual departments.
- **Budget Summaries (Section 2).** This section contains the budget summary documents. These are presented in several different formats including; total of all funds by department and category, fund balance summary, summary by fund, staffing summary, and a detail capital projects listing to help facilitate better understanding of the District's budget.
- **General Fund Budget (Section 3).** This section contains summary and detailed information about the General Fund. The summary information includes definitions for the major revenue sources and expenditures for the General Fund. Other key information about the General Fund is also presented.
- **Conservation Trust Fund Budget (Section 4).** This section contains summary and detailed information about the Conservation Trust Fund. The summary information includes definitions for the major revenue sources and expenditures for this fund.
- **2010 1 Mill Fund Budget (Section 5).** This section contains summary and detailed information about the 2010 1 Mill Fund.
- **Enterprise Fund Budget (Section 6).** This section contains summary and detailed information about the Enterprise Fund. The summary information includes definitions for the major revenue sources and expenditures for the Enterprise Fund. Other key information about the Enterprise Fund is also presented.
- **Debt Fund Budget (Section 7).** This section contains summary and detailed information about the Debt Service Fund. The summary information includes a description of the outstanding general obligation debt and the legal debt margin calculations.
- **Appendix (Section 8).** This section includes supplemental information about the District including; several maps, a listing of our park amenities, a listing of District facilities, and a glossary of terms.



South Suburban
PARKS AND RECREATION

2012 BUDGET TABLE OF CONTENTS

1. INTRODUCTION

Letter of Transmittal	10
Award Certificate	16
Profile of District	18
Mission and Goals	24
Budget Process and Calendar	52
Summary of Significant Financial Policies	56
Capital Improvement Plan	70
Financial Flow Chart	78
Principal Officials	79
Organizational Chart	80

2. BUDGET SUMMARIES

Total District Summary by Fund	84
Total District Summary by Category	85
Fund Balance Summary	88
General Fund Summary	89
General Fund Summary by Category	91
Conservation Trust Fund Summary	93
2010 1 Mill Fund Summary	94
Enterprise Fund Summary	95
Enterprise Fund Summary by Category	97
Debt Service Fund Summary	99
Staffing Summary	100
2012 Capital Projects	104

3. GENERAL FUND BUDGET

General Fund Budget Overview	112
General Fund Summary and Table of Contents	118
General Fund Detail	119

4. CONSERVATION TRUST FUND BUDGET (CTF)

CTF Budget Overview	136
CTF Fund Summary and Table of Contents	138
CTF Detail	139

South Suburban Park and Recreation District
2012 BUDGET TABLE OF CONTENTS

5. 2010 1 MILL FUND BUDGET

2010 1 Mill Fund Budget Overview.....	142
2010 1 Mill Fund Summary and Table of Contents.....	144
2010 1 Mill Fund Detail	145

6. ENTERPRISE FUND BUDGET

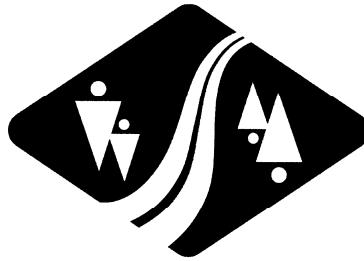
Enterprise Fund Budget Overview.....	148
Enterprise Fund Summary and Table of Contents	156
Enterprise Fund Detail.....	157

7. DEBT SERVICE FUND BUDGET

Debt Service Budget Overview.....	252
Legal Debt Margin.....	254
Debt Service Fund Summary and Table of Contents.....	256
Debt Service Detail.....	257

8. APPENDIX

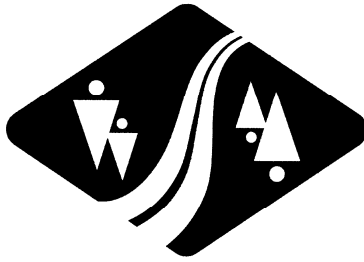
Board Resolution to Adopt the 2012 Budget.....	259
South Suburban Park and Recreation Location Map.....	261
South Suburban Park and Recreation Overview Map.....	262
District Facilities, Properties, and Trails Map.....	263
Park Amenities.....	264
Facility, Park, and Trail Inventory.....	266
Demographic and Economic Statistics.....	277
Principal Employers.....	278
Mill Levy, Assessed Valuation, & Debt Information	279
Tabor Enterprise Fund Summary.....	281
Five Year Financial Forecast Summary.....	283
Five Year Capital Replacement Report.....	286
Category Descriptions.....	297
Glossary.....	301



South Suburban

PARKS AND RECREATION

1. INTRODUCTION



South Suburban
PARKS AND RECREATION

Letter of Transmittal



November 9, 2011

To the Citizens of the District and the Board of Directors:

I am pleased to present the 2012 Proposed Budget for South Suburban Parks and Recreation District (District) totaling \$50,215,367. The District is currently faced with many challenging issues and opportunities, some which may affect the District for the foreseeable future. The District's assessed valuation decreased 6.1% for 2012, which decreases operating tax revenue \$552,000. We anticipate assessed values to remain effectively the same for 2013. However, Greenwood Village exclusion will decrease property tax revenue an estimated \$300,000 in 2013. The counties are more than half way through the reassessment evaluation period for tax collections in 2014 and 2015. Current property values have not increased significantly, which means tax revenue may not increase for the next four to six years. Recreation revenue is remaining relatively flat and investment income and specific ownership tax revenue have continued to decline. The current economic indicators are suggesting a continuation of the sluggish economy. We are also faced with competition from the various private fitness/recreation establishments and the small private fitness centers, gymnastic facilities, and martial arts studios which are in most every strip mall. Staff has been in the process of evaluating current operations, looking for ways to reduce expenditures and create new revenue streams. These items are reflected in the attached 2012 Proposed Budget.

This budget has been prepared to provide you with concise and meaningful information needed to govern, set policies, and provide direction for the District. Comparisons have been provided to the 2010 audited amounts and the 2011 year-end estimated amounts for each division. Capital projects (including "maintaining what we have" projects) have been clearly segregated from O & M in an effort to provide better information for decision-making and to clearly demonstrate that there is not sufficient funding available to meet all the priorities and needs of the District.

The staff from each department develops the budget for their individual operations and programs based on the District's goals. To meet the District's highest priority needs, the 2012 Budget was built based on the following goals:

1. Maintain financial solvency
2. Continue to maintain what we have and set priorities with available funds
3. Continue to seek out grants, partnerships, and other funding opportunities
4. Provide opportunities for staff growth and development, while reducing costs due to a limited budget
5. Evaluate and invest in recycling and energy saving projects where it is economically advantageous.

Financial Trends and Measurements

The District continues in its tradition of sound fiscal practices and fiduciary responsibility. Staff looks for ways to decrease expenditures and improve on efficiencies on an ongoing basis. Although the District has cut back on operating expenditures, the rate of growth continues. Operating expenditures increased to meet the growing costs of personnel, utilities, gas, water, and supplies. This leaves the District with less funding for new capital projects and for maintaining what we have.

The District's preliminary assessed valuation for 2011 (taxes to be collected in 2012) is \$2,245,342,030, a 6.1% decrease. Operating property taxes are anticipated to decrease \$552,977, from \$10,886,041 in 2011 to \$10,333,064 in 2012. This decrease in operating taxes is attributable to the decrease in the assessed valuation. The anticipated 2010 1-mill tax is estimated to generate \$2,245,342, a decrease of \$147,721.

Percentage Change in Assessed Valuation



	Assessed Value	% Change
2003	2,195,901,072	2.55%
2004 (1)	2,197,464,192	0.07%
2005	2,244,862,790	2.16%
2006 (2)	2,049,711,660	-8.69%
2007	2,070,093,939	0.99%
2008	2,282,531,976	10.26%
2009 (3)	2,267,105,160	-0.68%
2010	2,390,836,700	5.46%
2011	2,393,062,513	0.09%
2012 (4)	2,245,342,030	-6.17%

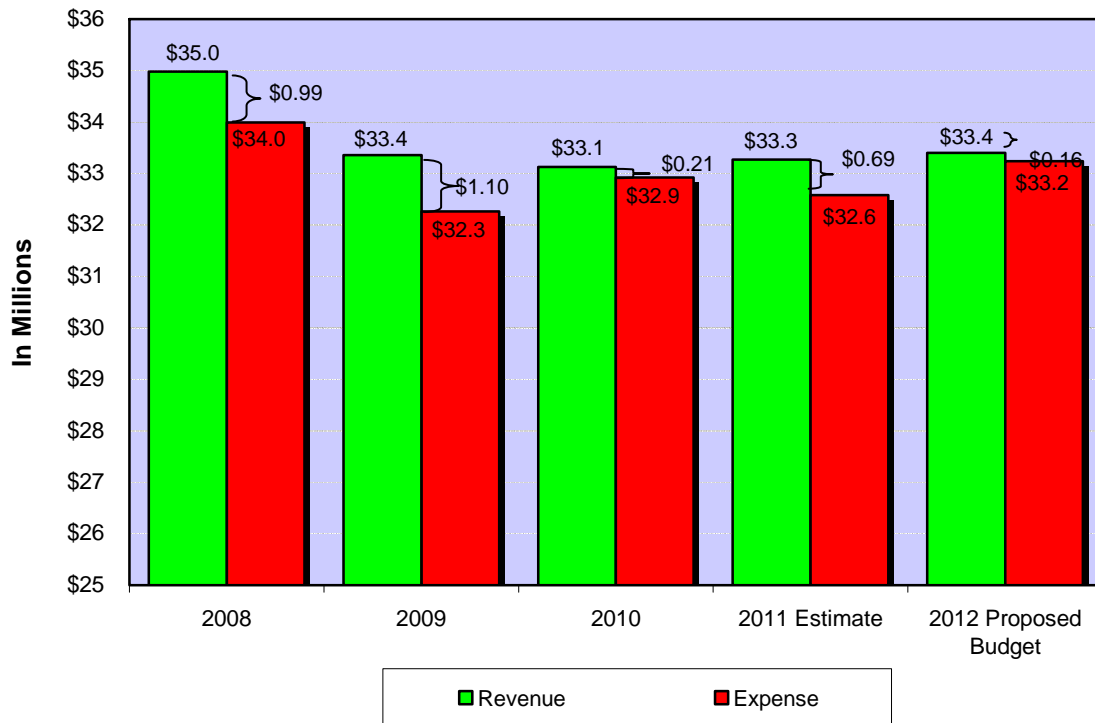
- (1) Limited growth attributable to first reassessment year after 9/11/01.
- (2) Decrease related to the exclusion of Cherry Hills Village
- (3) Decrease related to exclusion of Greenwood Village commercial property
- (4) Decrease related to sluggish economy

2012 Mill Levy:

Operations	4.417 mills
Abatements	0.185 mills
2010 1 Mill	1.000 mills
General Obligation Debt	<u>1.427 mills</u>
Total	<u>7.029 mills</u>

Operating revenue reflects an increase (2012 budget vs. 2011 estimate) of 0.04%. Revenue increased from anticipated growth in program participation and increased fees and charges in some areas. However, this increase was offset by the reduction in operating property taxes of \$552,000. Operating expenditures are projected to increase 2.0% (without capital projects).

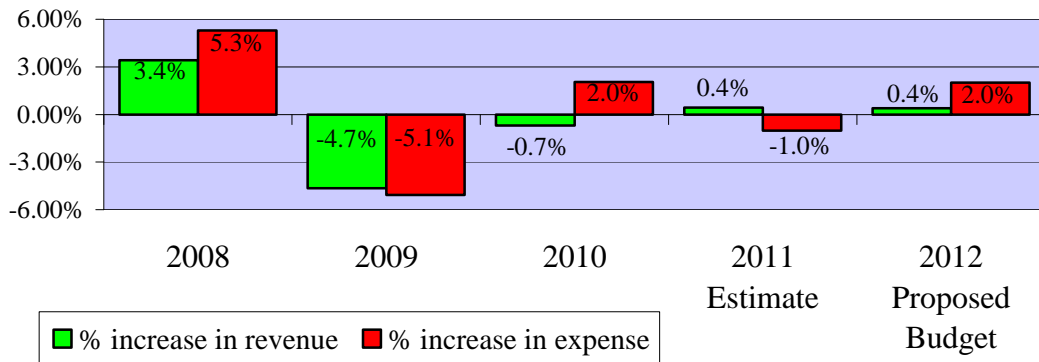
Total Operating Revenue and Operating Expense



	2008	2009	2010	2011 Estimate	2012 Proposed Budget
Revenue	\$ 34,984,318	\$ 33,356,880	\$ 33,127,036	\$ 33,269,344	\$ 33,401,259
Expense	33,986,197	32,261,322	32,918,610	32,584,075	33,239,883
	\$ 998,121	\$ 1,095,558	\$ 208,426	\$ 685,269	\$ 161,376

(Note: Expenses include the water expenditures for park irrigation for all years. In 2012, approximately \$1.1million will be expensed out of the 2010 1 Mill fund. This amount is included in the above 2012 figure for comparison purposes.)

Annual Percentage Change



Fees and Charges

We need to continue with our strategy of increasing fees and charges yearly, where program/facility costs have gone up and where market conditions allow. Proposed user fee net increases are projected to be approximately \$300,000. Of this amount recommended, \$162,340 is from the Golf Department, \$5,015 from the Park Department, and \$132,582 from the Recreation Department. Proposed increases that will have an impact on District revenue include increases to greens fees and range balls at the golf courses, increases to select athletic programs, swim lessons, and some programs at the recreation centers.

Enterprise Fund Revenue budgeted for 2012 from fees and charges amounts to \$21,775,294. The breakdown by department by dollars and percents are as follows.

Golf Courses	\$ 8,866,491	41%
Recreation Centers	4,393,379	20%
Ice Arenas	4,749,594	22%
Athletics	2,155,230	10%
Other Recreation Facilities	1,610,600	7%
Total	<u>\$ 21,775,294</u>	<u>100%</u>

2000 1 Mill

The 2000 1-mill tax earmarked for park and open space acquisition and trail development ended in 2010 and will not receive any additional taxes. The 2012 budget for the 2000 1 Mill has a beginning balance of \$1,855,378 carried forward from previous years. The 2012 Budget includes new capital projects of \$572,380. Remaining carry over of \$1,282,998 can be used for pending land acquisition or any other future eligible projects.

2010 1 Mill

The 2010 1-mill levy is earmarked for parks, open space and trails acquisition, development, and maintenance. In order to keep the parks maintained at the level in which the citizens expect, staff is also recommending the use of a portion of the 2010 1 Mill funds for park irrigation expenditures. The 2012 Budget for the 2010 1 Mill includes new capital projects of \$468,150, plus \$1,119,688 for park irrigation expenditures. Remaining carry over of \$945,370 can be used for any other eligible projects.

Personnel

The 2012 Budget includes a proposed merit salary adjustment figure for Full-Time and Regular Part-Time employees of \$200,000, which is based on a 1.9% Performance Reward Plan. Merit adjustments are done annually in March. An additional \$50,000 is included for the change in Colorado minimum wage and the related compression and part time salary issues. A computer tech position is being recommended for an upgrade from part-time status to full-time status. We have reduced the number of funded full-time positions for 2012 by 3, from the current 2011 staffing levels, and the number of funded regular part-time positions by 8. We are also eliminating from the manpower roster, 4 full-time positions and 1 regular part time position.

Health Care

The 2012 budget for employee benefits is the same as 2011. Based on current projections, the 2012 premium amounts and reserve balance should be sufficient to cover claims and fees for 2012. This is the forth consecutive year that no increases have been required from either the District or staff for health care cost. The District's medical and dental plans are partially self-funded plans, with stop loss insurance to protect against large claims and losses. Currently we have been successful in controlling costs and keeping increases below national averages. This is due to a number of factors, primarily that our medical and RX claims activity has been below expected levels. Additionally Great West/CIGNA is doing a good job of managing our claim payment activity and we continue to place emphasis on our employee wellness plan to help educate employees and contain costs.

Debt Service

Based on the assessed valuation the District's debt service mill levy for 2012 is 1.427. This is an increase from 2011 due to the decrease in the District's assessed valuation. Payments due are slightly less than the prior year (\$1,973) changing from \$3,514,356 to \$3,512,383.

Conclusion

There have been challenges and issues that have had an impact on the operations of the District. Some of these are outside influences, such as the current economic conditions and the loss of tax revenues as a result of the decrease in the assessed valuation. Staff has responded to these conditions by effectively managing their program expenditures and looking for new and different ways to generate revenue. The next few budget years may be even more challenging. Economists are projecting a slow recovery of the economy and tax revenue may not rebound for the next four to six years. Based on these considerations, staff believes they have adequately prioritized the budget resources to continue to provide quality parks and recreation opportunities for the citizens of the District.

Sincerely,

Signature on file at District Office

David A. Lorenz
Executive Director

Sincerely,

Signature on file at District Office

Steve Shipley
Manager of Finance



GOVERNMENT FINANCE OFFICERS ASSOCIATION



*Distinguished
Budget Presentation
Award*

PRESENTED TO

**South Suburban Park & Recreation District
Colorado**

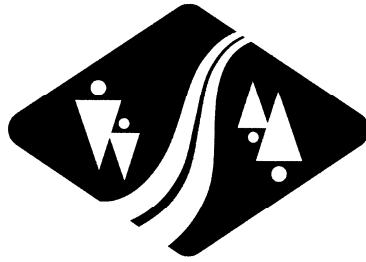
For the Fiscal Year Beginning

January 1, 2011



President

Executive Director



South Suburban

PARKS AND RECREATION

Profile of the District

South Suburban Park and Recreation District Profile of the District

The South Suburban Park and Recreation District (District) is a quasi-municipal corporation and a political subdivision of the State of Colorado, formed in 1959 pursuant to state law, for the purpose of providing recreational facilities and services for District residents. In 1959, approximately 45,000 people lived in the District. In 2012, that population now totals more than 135,000 residents. The District includes the cities of Bow Mar, Columbine Valley, Littleton, Sheridan, Lone Tree (west of I-25), City of Centennial (west of I-25), and portions of unincorporated Douglas, Jefferson, and Arapahoe counties.

The District's boundary encompasses approximately 49 square miles and operates and maintains 1,456 acres of developed parks, 2,016 acres of natural areas, 82 miles of trails, and 492 acres of special facilities. Undeveloped land totals 340 acres. District facilities include two 18-hole golf courses, an 18-hole executive golf course, a 9-hole par 3 course, a 9-hole executive golf course, an air structure (sports dome) housing a multipurpose athletic field, a two-tiered 60-station (30 heated) driving range, a nature center, four outdoor and three indoor swimming pools, a 36-hole miniature golf course, an 18-hole miniature golf course, a 9-station batting cage facility, a BMX track, 58 playgrounds, two inline hockey rinks, 4 skate parks, 65 outdoor tennis courts (16 lighted), a six court indoor tennis facility, four recreation centers, an entertainment arcade, two ice arenas totaling four sheets of ice, 98 (7 lighted) baseball/softball fields, (including one with artificial turf), over 114 multi-purpose fields, (including four with artificial turf), two maintenance service centers, and a general administration office building.

In addition, the District has an entity that is fiscally dependent upon it. The King C. Hudson and Evelyn Leigh Hudson Foundation (Hudson Gardens) was incorporated in 1986 for the purpose of preserving, maintaining, and enhancing the natural beauty of approximately 30 acres of land. Hudson Gardens, which opened in 1996, operates 16 separate display gardens, an event center which hosts programs on educational and cultural activities, numerous weddings, and a summer concert series. The land, including certain permanent structures on which Hudson Gardens operates, was purchased by the District in 1998. There is no legally adopted annual budget for this entity.

A five member Board of Directors governs the District. The Board members are elected from within the District's boundaries. Directors are elected to serve staggered four year terms, with a term limit of eight years. The Board normally meets on the 2nd and 4th Wednesdays of each month, unless a special meeting is called. The Board, which adopts policies, assigns District administrative responsibilities to the Executive Director. The Executive Director is responsible for implementing the policies of the District and overseeing all operations.

South Suburban Park and Recreation District Profile of the District

The District has seven departments which are organized by function: Administration, Finance, Information Technology, Planning Building Infrastructure and Construction, Parks and Open Space, Recreation Services and Facilities, and Golf.

- Administration includes human resources, communications, and general administration.
- The Finance department is responsible for cash management, cash disbursements, payroll, cash receipts, financial reporting, preparation of the District's budget and Comprehensive Annual Financial Report, as well as, implementing and monitoring the District's internal control structure.
- The Information Technology department is responsible for maintaining and securing the District's information systems.
- The Planning, Building Infrastructure and Construction department manages internal construction and preventative maintenance, as well as, planning and coordinating most of the District's capital projects.
- The Parks and Open Space department is responsible for maintaining parks, open space, trails, and maintenance equipment.
- Recreation Services and Facilities department manages all the District's recreation facilities and athletic programs.
- The Golf department oversees the District's four golf courses.

All departments work cooperatively to accomplish the mission and goals of the District.

Economic Outlook

The District is located toward the southern edge of the Denver metropolitan area, eight miles south of downtown Denver, and its economy reflects the general economic conditions of the area. The Denver Metro population is estimated to be over 2.8 million people, while the District's population is around 135,000. A number of economic indicators point toward a continuation of a sluggish local economy. The metro area unemployment rate as of August 2011 was 8.7% compared to 8.9% in August of 2010. As of August 2011, the unemployment rate in Arapahoe, Douglas, and Jefferson counties was 8.5, 4.7, and 9.9 respectively. The consumer price index increased 3.8% from the first half of 2010 to the first half of 2011 in the Denver-Boulder-Greeley metropolitan areas. The median Denver-area previously owned single-family home price decreased 0.9% from the second quarter of 2010. The median price for resale of single family residences and condos as of the first quarter of 2011 in Arapahoe, Douglas, and Jefferson Counties was \$172,000, \$287,000, and \$215,000 respectively. On a positive note, the number of foreclosure filings is down 32% from June 2010.

South Suburban Park and Recreation District Profile of the District

Long Term Financial Planning

In 2012, the Finance Department updated the five year financial forecast. These updated projections were based on historical trends, actual data, and certain assumptions for the future. The plan assumes there are no major catalyst events over the next five years. This Financial Forecast concluded that the District will have depleted its unreserved cash balance by 2014, without considering any capital projects out of operations. The forecast also concluded that if the District cannot increase revenue by adding new programs or increase fees on existing programs, continue to use Cherry Hills funds (settlement from exclusion from our District) to help fund maintaining what we have, and continue to use the new 2010 1 mill tax for maintenance of parks and trails, the District may have to consider cutting services that our citizens have become accustomed to. The Executive Summary for the forecast is included in the appendix section of this document.

Currently there are several issues that may affect the long term position of the District. On a positive note, the 1 Mill open space tax was extended another 10 years by the District's voters in May 2010 (approximately \$2.4 million per year). The scope of this tax was also expanded to include maintenance on Parks and Trails. The District's assessed valuation decreased 6.1% for 2012, which decreases operating tax revenue \$552,000. We anticipate assessed values to remain effectively the same for 2013. However, Greenwood Village exclusion will decrease property tax revenue an estimated \$300,000 in 2013. The counties are more than half way through the reassessment evaluation period for tax collections in 2014 and 2015. Current property values have not increased significantly, which means tax revenue may not increase for the next four to six years. District staff is continually evaluating and monitoring this and other issues that may affect the future of the District.

City of Cherry Hills Village Exclusion

On December 28, 2004 the District Court issued an order directing the exclusion of the City of Cherry Hills Village (CHV) from the District effective January 1, 2005, subject to certain conditions. After that date, CHV residents ceased to enjoy resident access and fees at District facilities and the District ceased to maintain parks and trails in CHV. The Court ordered CHV to reimburse the District \$9,660,838 for physical assets owned by the District within CHV and to compensate the District for economic "harm" created by the exclusion. CHV was ordered to make principal and interest payments of approximately equal amounts, modified to reflect changes in the interest rate beginning December 1, 2005 (interest only) and ending no later than December 1, 2019. Interest is to be calculated for each payment based on the interest rate of the two-year U.S. Treasury Note as of November 15 of the preceding year. CHV residents are to remain liable for the District's debt service mill levy applicable to any general obligation debt outstanding or any subsequent refunding of such debt at the time of exclusion.

South Suburban Park and Recreation District Profile of the District

CHV appealed the portion of the order requiring reimbursement to the District and the District cross-appealed as to the validity of the exclusion and certain related issues. On March 22, 2007 the Court of Appeals remanded the case back to the trial court for clarification on the issue of reimbursement. The trial court upheld its original ruling requiring CHV to reimburse the District \$9,660,838. CHV again appealed the portion of the order requiring reimbursement to the District. CHV also lost this appeal. CHV appealed to the Colorado Supreme Court, but that case was not accepted for review.

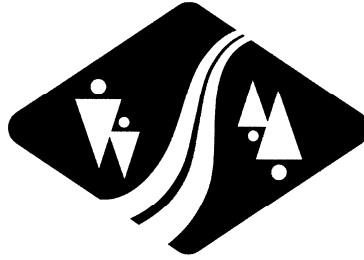
CHV Payment Schedule

	Principal	Interest	Outstanding Balance	Late Charge Interest
January 1, 2005	\$ -	\$ -	\$9,660,838	\$ -
December 1, 2005	-	256,862	9,660,838	-
December 1, 2006	511,346	431,839	9,149,492	-
December 1, 2007	522,683	440,457	8,626,809	30,995
December 1, 2008	596,011	288,653	8,030,798	30,331
December 1, 2009	686,896	97,333	7,343,902	575
December 1, 2010	708,017	59,486	6,635,885	-
December 1, 2011	724,192	33,179	5,911,693	-
	<u>\$ 3,749,145</u>	<u>\$ 1,607,809</u>	<u>\$5,911,693</u>	<u>\$ 61,901</u>
CHV Reserve (internal designation) (1)			\$5,418,855	
Less 2011 Budget Expenditures			(2,195,280)	
Plus 2012 Payment Due			740,000	
Less 2012 Budget Expenditures			(2,058,517)	
Estimated Reimbursement/Sale of Jamison			<u>850,000</u>	
Estimated 2012 CHV Reserve			<u>\$2,755,058</u>	

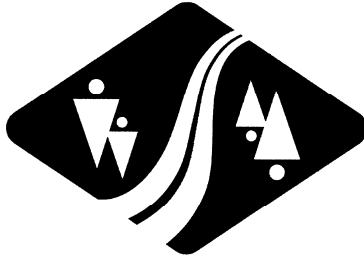
(1) Includes payments through 2011, plus late charge interest.

Greenwood Village Commercial Properties Exclusion

One January 31, 2007, the Arapahoe County District Court ruled to exclude a portion of the City of Greenwood Village commercial properties from the District that were within both Greenwood Village and District boundaries. This exclusion became effective January 1, 2010. In 2010, the District was again notified by Greenwood Village of some additional commercial properties that are included within both boundaries. The properties will be excluded as of January 1, 2013, with an estimated loss of tax revenue of \$300,000. This exclusion will not affect the District's 2012 Budget.



South Suburban
PARKS AND RECREATION



South Suburban

PARKS AND RECREATION

Mission and Goals

South Suburban Park and Recreation District Mission and Goals

Mission

The mission of the South Suburban Park and Recreation District is to foster healthy living through stewardship of the environment, parks, trails, and open space and by providing recreational services and programs.

District's Long Term Goals

- 1LT.** Taking advantage of opportunities to acquire land for open space or park development
- 2LT.** Continually evaluate financial condition of the District and monitor possible impacts on the District's financial condition (i.e. economy, change in laws, etc...)
- 3LT.** Continuing to build and improve trails and trail connectivity
- 4LT.** Finding more ways to become energy efficient, recycle, and conserve water
- 5LT.** Maintaining what we already have

District's Overall Goals and Objectives for the 2012

- 1GO.** Maintain financial solvency
- 2GO.** Continue to maintain what we have and set priorities with available funds
- 3GO.** Continue to seek out grants, partnerships, and other funding opportunities
- 4GO.** Provide opportunities for staff growth and development, while reducing costs due to a limited budget
- 5GO.** Evaluate and invest in recycling and energy saving projects where it is economically advantageous.

South Suburban Park and Recreation District Mission and Goals

Each year the District's goals are reevaluated and updated to ensure the proper distribution of the District resources. This is done by reviewing the previous year's goals, the outcome of those goals, as well as, for the changing needs of the District, community, and citizens. The goals may also change because of the local economy. The District's goals and objectives have changed somewhat from the 2011 Budget. The long term goals and 2012 goals are an important part of the annual budget process. These objectives guide the decisions made when allocating the limited resources of the District.

Administration Department

The mission of the Administration Department is to support the mission of the District by facilitating the effective and efficient delivery of services at each of the Department's organizational units through assisting with planning and policy development and coordinating administrative functions and systems.

The Administration Departments includes the various functions that support the operation of all programs within the District, which include human resources, communications, and general administration.

Human Resources

Mission

The mission of the Human Resources Department is to foster a work environment that attracts and inspires excellence in people so that South Suburban is successful in serving our community. In Human Resources, we take care of the individuals that take care of South Suburban!

Department Overview

Human Resource Department is committed to: Service Excellence, Effective Communication, Collaborative Partnerships, Continuous Advancement, Respect, Managing Risk, and a Strategic Focus. This is accomplished with integrity, consistency, approachability, confidentiality, and trustworthiness. Living by these principles establishes and promotes professional credibility and interpersonal trust throughout the District.

The Human Resources Department has three full-time and two part-time positions that are responsible for providing a full range of human resources services to the entire District. In summary we serve 7 departments, approximately 120 supervisors and 1,587 employees (Based on W-2's for 2010). The work of the Department can be organized into these main functional areas:

- Employee Lifecycle: Recruiting, Hiring and Employee Separation
- Employee Development, Training and Communication
- Compensation and Recognition
- Wellness and Benefits

South Suburban Park and Recreation District Mission and Goals

Human Resources (continued)

Department Overview (continued)

- Employee Relations
- Safety and Risk Management
- Supervisor/Management Consulting
- Administration and Compliance

Accomplishments

Over the past year, Human Resources worked collaboratively to accomplish the following:

- **Employee Lifecycle.** We have worked extensively to design a new employee orientation that will reach every new hire in the District when implemented. This was done in partnership with the Colorado Special District Property and Liability Pool, and FirstNet Learning, experts in on-line learning tools. Leveraging our partnerships, we accomplished this while spending a fraction of what a program like this would normally take to develop. We are working toward implementation in early 2012.
- **Employee Development, Training and Communication.** This was the first year of our new Step-Up Leadership Academy at South Suburban. This program is designed to develop current and future leaders through assessment, training, coaching and organization-specific assignments to adequately prepare them for the challenges they face on the job now and in the future. Again, with this program, we leveraged our partnerships, this time with Mountain States Employers Council. This has helped us to be very strategic in our approach to “succession planning” with our goal of having a pool of solid, competent, and innovative future leaders for our organization.
- **Compensation and Recognition.** We have accomplished a great deal in this area over the past 12-months. This includes a major and thorough market study of pay and pay practices in the Denver area. This study resulted in an update to our Full-Time and Regular Part-Time pay levels and ranges. Pay ranges increased an average of 4.9% since the last adjustment that was made to full-time ranges in 2008. We are also in the process of designing and implementing a new Part-Time pay plan, which will be implemented in January of 2012. Of note, this new plan will address compression issues in our part-time pay rates. We anticipate this change to result in an increase to our part-time budget for 2012 of approximately \$50,000, which includes the mandated Colorado minimum wage increase.
- **Wellness and Benefits.** Our medical and dental plan contributions (both employee and employer) have held steady for four years running, as compared to double digit trends in the market place. While our costs are anticipated to increase about 9% for 2012, we have a healthy reserve balance that allows us to leave our contributions levels at current amounts. While there are many factors that have lead to the success of our medical plan, one I will highlight is our employee wellness program: B-WELL (The Benefits of Wellness, Education, Laughing and Living well). The main focus of this program is our B-FIT credits, which can be earned by employees throughout the year. When the minimum goal amount of credits is reached, the employee receives a reduction to their medical contributions in the next year, amounting to \$240 annually. In 2011, we experienced a 23% increase in employee participation from 2010!

South Suburban Park and Recreation District

Mission and Goals

Human Resources (continued)

Accomplishments (continued)

- **Safety and Risk Management.** Our Safety and Risk Management program continues to be a leader in our industry, as evaluated by the Special District's Pool and CTSI, our third party administrator. As it relates to employment risk management, this is a major focus of our department day and day out. Once again, we have successfully resolved many employee relations issues, with very little legal intervention and no successful claims against the District. I believe our success in this area largely goes back to our mission statement, in which we commit to act with integrity, consistency, approachability, confidentiality, and trustworthiness.
- **Administration and Compliance.** We are in the process of implementing a new Time and Attendance System, which will have huge benefits for the organization moving into the next 10+ years. This year, we went through a comprehensive process to choose a vendor that would be a strategic partner with us into the future. We are currently in the implementation phase, with a go-live goal of April 2012.

Key Performance Indicators

Description	2008	2009	2010	2011 Estimated	2012 Projected	District Goals
Full-time and Regular Part-time "Voluntary" Turnover Rate	14%	10%	8%	7%	8%	#1GO, #4GO
Approved Full-Time and Regular Part-time Positions	269	255	254	255	247	#1GO
Medical Plan Contribution increase/(decrease)	6.3%	0%	0%	0%	0%	#1GO
Worker's Compensation Renewal Premium increase/(decrease)	11.1%	2.6%	(-15.9%)	(-1.2%)	0.76%	#1GO
Number of Worker's Compensation Injures	67	59	68	61	60	#1GO

South Suburban Park and Recreation District Mission and Goals

Human Resources (continued)

Goals and Objectives for the 2012 Budget

1. Stewardship of “human” resources (District Goals #1GO and #4GO)
 - Hire the right person the first time by improving applicant tracking/recruiting
 - Create & sustain a “community” culture through Recognition Programs
 - Successful Year-2 of the STEP-UP Leadership Academy, including increasing participants from 8 to 10
2. Stewardship of financial resources (District Goals #1GO and #4GO)
 - Structured approach to implementing the part-time pay plan to minimize the cost impact, comply with minimum wage standards, and stay competitive in the job market for like positions
 - Maintain Performance Achievement & Reward (PAR) Program
 - Quantify results of employee wellness efforts and revise and update program for 2013
 - Continue preparations for implementation of health care reform, and specifically, evaluate the use of part-time employees who currently work over 30 hours a week
3. Provide quality services utilizing technology (District Goals #1GO and #2GO)
 - Implement new time and attendance system, including necessary changes in Great Plains payroll
 - Explore cost effective and/or cost neutral solutions for applicant tracking and recruiting activities.
4. Leadership in managing legal exposure (District Goals #1GO and #4GO)
 - Effective and timely resolution to employee-related issues
 - Close monitoring for compliance with FLSA, FMLA, ADA, others, and legislative changes that materialize
 - Implementation and distribution of new Employee Handbook.

Communications Department

Mission

The Communications/Registration Department partners with clients to generate revenue, create awareness of District programs and facilities, and provide customer service.

Overview of Department

The Communications Department serves to assist with all components of the marketing and publicity cycle. As the District’s needs change from time to time, the Communications Department shifts its efforts to help where most needed. During bond election years, we place our emphasis on creating awareness and support for critical issues. When major capital projects are approved, we reinforce public trust by informing constituents about how projects are progressing on time and within budget. When facilities and programs are identified for needed guidance with marketing, we try to make staff’s jobs more successful by arming them with information they may need to make decisions and by coordinating promotional efforts.

South Suburban Park and Recreation District

Mission and Goals

Communications (continued)

Overview of Department (continued)

If a crisis or emergency situation emerges, the Communications staff coordinates appropriate responses to the media and public.

The Communications Department's proposed 2012 budget provides for the following functions: marketing support, media relations, community relations, volunteer coordination, publication editing, writing and design, website content, sponsorship and grant assistance, award nominations and Public Art Committee liaison. The Registration Department's activities are also included in Communications' proposed 2012 budget. The Registration Department is responsible for processing the majority of phone-in and walk-in class registrations, and providing some oversight and training for other District facilities, which also process class registrations. The Registration Department's other major functions include serving as the District's information center, inputting and verifying the online versions of our catalogs of activities, monitoring and updating the customer "history" online database, coordinating gift cards sales, managing the scholarship program and oversight of customer service standards through the secret shopper program.

Accomplishments

Highlights of Major Accomplishments for 2011:

- Started a new editorial and marketing "calendar" to help plan for promotional opportunities 6-10 months into the future, rather than focusing on reacting to immediate needs. The calendar helps with preparing content for e-newsletters, HOAs, city publications, website splash page, social media, photo ops and traditional media.
- Significantly increased print and electronic media coverage of District programs, events and facility improvements.
- Served as a facilitator of a social media group with staff members meeting monthly to teach and share ideas for Facebook, Twitter, etc. to increase engagement with followers. Some of the District's more active Facebook pages are County Line BMX, Family Sports and South Platte Park.
- Coordinated content and produced three separate e-newsletters, Lone Tree, Goodson and Buck that were sent monthly to the District's existing database of people living near the centers. Provided training for other departments starting e-newsletters.
- Sold two major sponsorships, one for \$3,700 to Keystone and one for \$4,750 to Christian Living Centers.
- Improved the *Staffer* newsletter by including photos and making it more employee-driven.
- Created and distributed the District's *Annual Report* with a current and fun theme of "The Original Social Network" and highlighted South Suburban's major accomplishments.
- Changed printing format of *Adult Connection* to reduce costs.

South Suburban Park and Recreation District

Mission and Goals

Communications (continued)

Accomplishments (continued)

- Met deadlines for producing and distributing semi-annual issues of the printed *Connection* activities catalog. The Registration staff coordinated the “sister” project to the print catalog and directly posted and proofed thousands of classes to the website. Staff manually cross-proofed the print version of the catalogs with the website version.
- Met with staff to develop and implement marketing plans for Colorado Journey and South Suburban Ice Arena.
- Participated with the Golf Marketing Committee to help coordinate marketing efforts and track results.
- Met with Ice Arena Manager Bill Dobbs to prepare a marketing plan for Family Sports Center.
- Met with the Recreation Center Marketing Committee with a focus on customer retention and attaining new customers.
- Helped various programs with promotional efforts; offered suggestions for reaching target markets and prepared collateral materials.
- Conducted the Secret Shopper program to focus attention on rating District facilities for cleanliness, service and salesmanship.
- Shortened the time for processing scholarship applications and implemented a tracking system.
- Coordinated the Sheridan Renovation Celebration of facility improvements and new wall murals.
- Worked with Littleton Public Schools to coordinate and publicize a Walk-to-School Day at 9 schools, and a trail dedication event at Peabody Elementary.
- Helped with volunteer recruitment and promotion of the 200 Trees events and dedication of the east-side trail.
- Assisted Parks staff with the dedication of the new South Suburban Service Center.
- Coordinated a South Suburban presence at the South Metro Denver Chamber Business Expo, Arapahoe Community College’s Chalk it Up event, Centennial Under the Stars, Western Welcome Week Family Fireworks & BBQ , Carousel of Music, etc.
- Supported the efforts of the Public Art Committee, in coordination with South Suburban staff members Melissa Reese-Thacker and Vickie Willis, to launch a new Art on Loan Program with three sculptures installed outside Goodson.
- Served as a Learning Journey presenter for a seminar on Emergency and Crisis Preparedness.
- Stayed current with trends and issues in the world of communication and marketing. Staff attended a number of free or low cost webinars and Meet-Ups related to topics such as the “How To’s” of social media. Information was shared amongst the Communications staff, as well as with interested staff from other departments. Teresa will attend the LERN conference in December and share what is learned.

South Suburban Park and Recreation District Mission and Goals

Communications (continued)

Goals and Objectives for the 2012 Budget:

- Assist with the process to update the District's long-range strategic plan. Generate public awareness of critical needs identified in the plan. (District Goals #2LT, #5LT, #1GO, #2GO)
- Assist the IT Department with content for the new website. The splash page will be monitored weekly for current content and calendar content will be posted monthly. (District Goals #5LT, #2GO)
- Continue to assist various departments with their social media efforts. (District Goals #2GO)
- Serve on the Golf Marketing Committee and actively participate with planning, implementing and tracking marketing and revenue generating efforts. The rounds of golf will be measured against other similar local golf courses. (District Goals #2GO)
- Continue to produce monthly e-newsletters for Buck, Goodson and Lone Tree Recreation Centers. Assist the Recreation Center Marketing Committee with marketing and revenue generating strategies. (District Goals #2GO)
- Assist with implementation of the marketing plans for South Suburban Ice Arena and Colorado Journey. (District Goals #2GO)
- Work with Bill Dobbs and his staff to implement a marketing plan for Family Sports Center. (District Goals #2GO)
- Produce and distribute the District's major marketing publications. A new strategy will be developed for promoting senior programs, rather than printing the Adult Connection and having it available for pick up at Buck. (District Goals #2GO)
- Create and distribute the District's Annual Report. (District Goals #2GO)
- Submit an application for the Gold Medal Award. (District Goals #2GO)
- Facilitate the VolunTeen program. A process will be developed to streamline the scheduling of the teens. (District Goals #2GO)
- Provide excellent customer service for people wanting to register for classes. (District Goals #2GO)
- Monitor and manage, as needed, the registration database, such as merging duplicative customer accounts, posting classes to the website and proofing the website catalog to the print catalog. (District Goals #2GO)
- Process and track recreation scholarships. To assist with evaluating the program, a tracking report will be produced and shared annually with staff. (District Goals #1GO, #2GO)
- Coordinate with community events, such as Western Welcome Week and Centennial Under the Stars, to generate awareness and goodwill. (District Goals #2GO)
- Coordinate South Suburban dedications for completed capital projects and for planning and promoting various special events to generate awareness and goodwill. (District Goals #2GO)
- Continue to work with the Public Art Committee. A new sculpture will be installed. (District Goals #3GO)

South Suburban Park and Recreation District Mission and Goals

Finance

Mission

The mission of the Finance Department is to preserve and maintain the integrity of all financial systems, records and functions of the District in accordance with applicable laws, ordinances, policies, and procedures.

Accomplishments

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to South Suburban Park and Recreation District for its comprehensive annual financial report for the fiscal year ended December 31, 2009. This was the ninth consecutive year that the District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our 2010 comprehensive annual financial report continues to meet the Certificate of Achievement program's requirements and have submitted it to the GFOA to determine its eligibility for another certificate.

The District was also awarded the Distinguished Budget Presentation Award for the Budget beginning January 1, 2011 from the Government Finance Officers Association of the United States and Canada (GFOA). This was the second consecutive year that the District has achieved this prestigious award. The District's 2012 Budget will also be submitted for review from the GFOA's Distinguished Budget Presentation Award program.

Key Performance Indicators

Workload	2008	2009	2010	2011 Projected	District Goals
W-2s Issued	1,896	1685	1,587	1,600	#1GO
Accounts Payable Checks Processed	11,301	10,165	9,288	9,000	#1GO
Purchase Cards Transactions	9,806	9,175	10,270	11,000	#1GO
1099s Issued	165	167	172	170	#1GO

South Suburban Park and Recreation District Mission and Goals

Finance (continued)

Goals and Objectives for the 2012 Budget

1. Continue to provide accurate financial reports on a timely basis for monitoring District's finances and use in decision making. (District Goals #2LT, #1GO)
2. Continue to track and report on District's grant/intergovernmental projects (District Goals #1LT, #3GO)
3. Complete the Implementation of the Electronic Time Keeping system (District Goals #1GO, #2GO)
4. Implement an electronic pay stub system to eliminate paper checks and direct deposit stubs. (District Goals #1GO, #2GO)
5. Continue to monitor and improve internal controls (District Goals #2LT, #1GO)
6. Cross train staff on key processes (District Goals #4GO)

Information Technology

Mission

The mission of the South Suburban Information Technology Department (IT) is to provide high quality, cost effective technology products and services that support the overall mission of South Suburban Park and Recreation District.

Department Overview

The Information Technology Department is responsible for developing all strategic and operational planning related to District technology. This role includes acquisition, maintenance, and support of the District's Local Area Networking (LAN), Wide Area Networking (WAN), desktop computers, and server computers. The IT Department is also responsible for providing office and email software to each facility, as well as providing high-speed internet access to the District. The IT Department is responsible for installing and maintaining all Network Operating Systems, Desktop Operating Systems, database systems, and for creating and maintaining remote VPN access. The District has built custom software that includes the public website, our Intranet, and our internal applications (Point of Sale, Registration, Facility Scheduling, Work Orders, League Management, Customer Relationship Management, and Self Check-in). The IT Department is responsible for developing and maintaining these applications in order to ensure that they are operational, useful, and up to date.

Lastly, the IT Department is responsible for establishing and executing proper security measures for data and equipment. This includes creating and implementing District security policy, controlling physical access to servers, implementing authority rights and audit controls, installation of an anti-virus system, secure configuration of the District firewalls, data encryption, data backup, intrusion detection, intrusion prevention, data restoration and disaster recovery.

South Suburban Park and Recreation District Mission and Goals

IT (continued)

Accomplishments

1. Replaced 49 Desktop PCs and added 8 additional PCs to District Inventory. We purchased “green” computers, which are partially made from recycled materials and designed to have a longer lifespan than traditional desktop PCs.
2. Added a rewritten Program Registration Module to our array of custom-built applications. This application allows users to enroll in programs and purchase a daily admission or a pass in a single transaction.
3. Renegotiated our T1 contracts, increasing speed at South Platte Park and Sheridan Recreation Center while not increasing costs. This renegotiation also allowed us to put Willow Spring Service Center and Colorado Journey on the District network, also at no additional costs.
4. Replaced our email software with Exchange 2010, allowing users a more robust email system and increasing the ability of employees to use smart phones to access email.
5. Developed a Smart Phone policy that governs acceptable phone models and levels of support given to approved staff.
6. Replaced three aging servers with newer models that will ensure uptime, increase performance, and decrease bottlenecks across the District.
7. Replaced our old internal web server with a newer machine with better performance.
8. Worked with Finance staff to upgrade the District Financial hardware and Software
9. Installed a security system at the Administration office, maintaining PCI compliance.
10. Began rewriting the public website, starting with a simplified and more attractive navigation scheme.
11. Began taking over phone support for the two VOIP facilities in the District
12. Begun to implement the client/server/clock portion of our Time and Attendance management system.

Key Performance Indicators

Description	2009	2010	2011	District Goals
Total Number of Computers	285	296	304	#2GO, #5GO
Number of Computers Replaced	32	45	49	#2GO, #5GO
VOIP Phone systems supported	0	1	2	#2GO, #5GO

South Suburban Park and Recreation District Mission and Goals

IT (continued)

Goals and Objectives for the 2012 Budget

1. Continue to rewrite and release improved applications across the District. (District Goal #2GO)
2. Coordinate upgrade of our connection to the internet, increasing internal and external bandwidth. (District Goal #2GO)
3. Continue to replace older District PCs with new, “green” desktop PCs. (District Goal #5GO)
4. Continue phone replacement program by migrating Administration Office phones and Goodson Recreation Center phones to our VOIP system (District Goal #2GO, #5GO)
5. Continue redesigning the public site with an emphasis on a cleaner, easier to read feel for customers and content management solutions for staff. (District Goal #2GO)
6. Redesign and release an updated public web site that is more responsive, more easily navigable, and easier to maintain. (District Goal #2GO)
7. Redesign and release an updated Facility Scheduling that allows staff greater ease in scheduling spaces and allows customers to see available dates and times for rentable District resources. (District Goal #2GO)
8. Redesign and release an updated Reservations system that will better meet the needs of Park and Birthday reservation staff members. (District Goal #2GO)
9. Redesign and release an updated Intranet system that will allow supervisors to upload their own documents and reduce the amount of maintenance performed by IT staff. (District Goal #2GO)
10. Determine the future method of managing and designing enewsletters (District Goal #2GO)
11. Ensure that all internet facing PCs and applications follow industry best practices for security
12. Continue staff development on .NET, HTML 4 & 5 and CSS. (District Goal #4GO)
13. Coordinate and implement the hardware installations for time and Attendance software and assist with development of policies and training on this application (District Goal #2GO, #4GO)
14. Evaluate new technologies and new trends in IT that can save time, money and/or increase customer service. (District Goal #2GO, #5GO)

Planning, Building Infrastructure and Construction

Mission

In support of the District’s mission to foster healthy living, the Planning, Building Infrastructure and Construction Department will plan, design, and construct quality parks, trails, open spaces, and facilities in a sensitive and energy efficient manner; and maintain the associated playgrounds, sign systems and facility infrastructures.

South Suburban Park and Recreation District Mission and Goals

Planning, Building Infrastructure and Construction (continued)

Department Overview

The Planning, Building Infrastructure and Construction Department has five distinct areas of responsibility that all work together. The five areas are Planning, Preventive Maintenance, General Construction (includes Playgrounds), Construction Maintenance (Wood Shop) and the Sign Shop.

Planning is responsible for planning, design, and construction of all capital construction projects identified in the annual budget. This includes: grant writing, cost estimates, coordination with project partners, selection and hiring of professional design consultants, public/neighborhood meetings, master planning, design development, production of construction documents, approval by regulatory agencies, formal and informal bidding, construction observation, approval of contractor's pay applications, project close out and budgetary reporting. Planning is also responsible for working with the cities and counties to review development plans and obtain new parks/facilities or cash in lieu of park development, coordination of easement requests and recommendation of easement fees to the Board of Directors, and cooperatively working with cities, counties, special districts and other outside resources to collectively fund capital construction projects.

Preventive Maintenance is responsible for skilled labor tasks to maintain electrical, mechanical and plumbing equipment at all the District's parks and facilities through the on-line work order system. This includes: routine maintenance and repair on air conditioners, evaporator coolers, heat pumps, water heaters, boilers, furnaces, fans, heat exchangers, compressors, chillers, condensers, toilets, drinking fountains, showers, lighting systems, park lights, parking lot lights, park shelter lights, and park restroom lights. The changing of filters and belts, cleaning of coils, replacing light bulbs, indoor and outdoor pool start-up and shut-down are examples of the routine maintenance performed by this group.

General Construction is responsible for skilled labor tasks including: playground installation/renovation, concrete flatwork installation/repair, tenant finish at facilities, facility remodels, memorial bench installations, excavation and trucking, painting, and completing work orders through the on-line work order system.

Department Overview (continued)

Playgrounds are responsible for skilled labor tasks including: maintenance, installation and safety inspections for playgrounds, skateparks, and inline hockey rinks throughout the District. Example tasks are graffiti removal, playground wood chip replenishment, deck and slide replacements, and swing chain replacement.

Construction Maintenance (Wood Shop) is responsible for production of custom cabinetry, woodworking repair, shelving units, installing laminate on counter tops, and all of the duties of the general construction crews on an as needed basis.

South Suburban Park and Recreation District Mission and Goals

Planning, Building Infrastructure and Construction (continued) Department Overview (continued)

The Sign Shop is responsible for skilled labor tasks including: sign maintenance, sign construction, and sign installation throughout the District. Example tasks are park monument signs, rules and regulations signs, banners for special events, graffiti removal and work order completion through the on-line work order system.

In 2011, the following major Capital Projects were constructed.

1. Alice Terry Field Renovations
2. Carson Nature Center Native Garden
3. Carson Nature Center Outdoor Classroom
4. Centennial Link Trail Phase 1
5. Family Sports Center eXerGame Zone
6. Goodson Recreation Center Pool Locker Room Remodel
7. Mary Carter Greenway East Side Trail
8. Progress Park Pedestrian Bridge
9. South Platte Park Access Road, Parking, Restroom and Fishing Pier
10. South Platte Park Handicap River Access
11. South Platte Park River Access and Sitting Points
12. South Suburban Golf Course Clubhouse Roof
13. South Suburban Ice Arena Roof
14. South Suburban Service Center

South Suburban Park and Recreation District Mission and Goals

Planning, Building Infrastructure and Construction (continued)

Key Performance Indicators

Workload	# Completed through Oct 2011	District Goals
Planning Division		
Capital planning and construction projects	20	
Capital planning and construction projects anticipated to be complete by the end of the year or early 2011	5	
Total Projects	25	#2GO, #3GO
General Construction Division		
Work orders	77	
Capital projects or non-work order projects completed to date	22	
Total Projects	99	#2GO
Preventive Maintenance Division		
Total Work orders	182	#2GO
Playgrounds Division		
Total playgrounds maintained	60	#2GO
Sign Shop Division		
Total Work orders	120	#2GO

Grants Awarded in 2011:

- ACOS Cornerstone Park Ball Field Improvements \$250,000
 - GOCO Cornerstone Park Ball Field Improvements \$200,000
 - ACOS Sheridan Community Park Improvements \$250,000
 - JeffCO CTF TrailMark Port-o-let Enclosure \$12,000
- Total: \$712,000**

Goals and Objectives for the 2012 Budget

1. Find opportunities to maximize capital project budgets in order to keep the same level of service using fewer cash resources. (District Goals #1GO, #2GO)
 - a. Utilize in-house construction labor and equipment to compete small scale projects.
2. Continue energy saving research for facilities. (District Goals #5GO)
 - a. Identify areas in the energy savings master plan that are practical and can be done with limited cash resources.
3. Leverage available funding. (District Goals #3GO)
 - a. Apply for grant funding from GOCO, ACOS, CDBG, cities' and counties'.

South Suburban Park and Recreation District Mission and Goals

Parks and Natural Open Space Department

Mission

The Parks and Natural Open Space Department provides residents with safe, secure and well maintained parks, natural open spaces and outdoor facilities. The mission will be carried out through the stewardship of the District resources.

Department Overview

The Parks and Open Space Department consists of seven divisions:

- Administration
- Garage and Shop
- Landscape Maintenance
- Forestry / Horticulture
- Grounds & Facilities, Trails and Natural Open Space
- South Platte Park / Carson Nature Center
- Visitor Services

There are sixty-five full-time, one regular part-time and seventy-two part-time seasonal positions within the Department whose primary objective is the maintenance and upkeep of developed and undeveloped park land. Generally, the Parks and Natural Open Space Department operates very efficiently. Our major strength is our excellent staff within each of the divisions. Their knowledge, experience and dedication have enabled the Department to meet the objective of maintenance and upkeep of the park lands and outdoor facilities even under financial constraints.

A variety of projects are planned and coordinated with the service and expertise of other departments within the District:

- Communications
- Finance
- Planning, Building Infrastructure and Construction (PBIC)
- Recreation Services & Facilities

The Department also coordinates projects with the cities of Littleton, Centennial, Lone Tree and Sheridan, the counties of Arapahoe, Douglas and Jefferson and the agencies of the Urban Drainage and Flood Control District (UD&FCD) and the Southeast Metro Storm water Authority (SEMSWA).

South Suburban Park and Recreation District Mission and Goals

Parks and Natural Open Space Department (continued) Department Overview (continued)

Most of the Parks and Open Space staff has reported to and operated out of two service centers: the South Suburban Service Center (SSSC) aka Jamison Service Center since 1974 and the Willow Spring Service Center (WSSC) which has housed the Forestry/Horticulture Division since 1994. The staff at the Jamison Service Center is in the process of moving to a new location (see Accomplishments below). Other areas which crews utilize for storage and operations projects are the Hahn House and Storage Yard, Gallup Park Irrigation Shop, Grandpa's Acres Storage Building, South Platte Park Maintenance Shop, Cornerstone Park Shop and Littleton Golf Course (10,000 Trees crews during the summer). Also, the Murray Property located at 4829 South Santa Fe in Littleton, has housed the Trails crew over the past year; that crew will be moving into the new SSSC and the Murray Property (2010) will be used for a tree nursery, maintenance building, trailhead parking and a natural open space area.

Accomplishments

- The South Suburban Service Center at 101 West Jamison Avenue in Littleton is moving to a new facility formerly known as The Boatworks. In August 2010, the District purchased The Boatworks located at 5500 Boatworks Drive located off of County Line Road at South Holly Street. The official name approved by the Board is The South Suburban Service Center. It is believed the relocation will greatly relieve the overcrowded conditions and enhance the morale, efficiency and productivity of the operations.
- Sterne Park is one of the more popular and heavily used parks within the City of Littleton. The pond located in the park has developed serious sludge and silt problems since it was last dredged in 1998. Through an agreement between the City of Littleton and the District for \$75K each, Sterne Pond was approved for funding for dredging in 2012. This project will be managed by Urban Drainage.
- Staff coordinated with the City of Littleton to construct a concrete swale across the north parking lot at Sterne Park to drain the pooling water off the street and parking lot.
- Forestry crews were awarded a \$20K grant from the Colorado Tree Coalition and the Million Tree Initiative for planting two hundred replacement trees with two hundred volunteers along the Mary Carter Greenway Trail.
- Matching Gift Funds of \$5K was utilized for tree planting in the Foxridge and TrailMark communities.
- The Society for Creative Anachronism donated \$1K for additional tree plantings at Cornerstone Park where they regularly practice their sword fighting and other skills.
- Forestry staff will have planted over seven hundred trees in 2011 with the help of volunteers from service clubs in Littleton, Eagle Scouts, Girls Scouts and Friends of Trees.
- The Horticulture staff educated and led over fifty volunteers during the annual rose pruning workshop where one thousand eight hundred roses were pruned at the War Memorial Rose Garden.

South Suburban Park and Recreation District Mission and Goals

Parks and Natural Open Space Department (continued) Accomplishments (continued)

- The GIS team working with the Horticulture staff created and posted an interactive map of the War Memorial Rose Garden on the SSPR website.
- The Forestry and Horticulture Teams completed the renovation of the native garden at the Carson Nature Center vastly improving the beauty and interpretive value of this highly visible site.
- The Carson Nature Center's Native Garden was re-established to be instructive for home landscapes along with the establishment of an outdoor presentation with native sod by the Carson Nature Center classroom.
- A river access pier and lake handicap fishing pier were built in South Platte Park.
- South Platte Park's operations and the Carson Nature Center were reorganized under one division and one supervisor for cost savings and efficiency improvements.
- Revenues exceeded projections for both Nature and Outdoor Recreation programming through mid-year. It is anticipated that revenues will exceed projects for both Nature and Outdoor programs by the end of the year.
- South Platte Park has a Facebook following of over nine hundred fifty people.
- South Platte Park's public news and volunteer updates have gone to an electronic newsletter format.
- The Nature Center Program successfully led a safe and financially successful trip to Panama.
- The Outdoor Recreation Program utilized in-house archery instruction during 2011 which resulted in a savings of \$750 over contracting the classes.
- Trips and Tours programs continue to generate good participation interest and revenue including a new Utah hiking trip in the spring of 2011.
- A fence was installed on both sides of the Easter underpass at the Big Dry Creek Trail to prevent accidents at the drop off area.
- Perennial ruts and muddy conditions at the Foxridge Trail at Foxridge Park were corrected by expanding the entryway to the trail by utilizing new asphalt.
- Athletic field renovations were performed on thirty-eight fields including nearly seventy-nine thousand square feet of sod and over four thousand pounds of seed.
- Dugouts were improved and enlarged at the baseball field at Gallup Park.
- Infields on baseball fields were improved with new soil at Gallup, Bowles, Prairie Sky, Puma and Writers Vista.
- Irrigation crews repaired forty-three main breaks, replaced fourteen backflow devices due to theft or replacement, upgraded seven irrigation system controllers, performed an in-house upgrade to the irrigation system at TrailMark and replaced the booster pump at Taylor Park.
- The Disc Golf at the David A. Lorenz Regional Park was re-designed to accommodate the construction of the new Service Center. This included relocating five tee pads and eight baskets.

South Suburban Park and Recreation District Mission and Goals

Parks and Natural Open Space Department (continued) Accomplishments (continued)

- During 2011, the following Capital projects were completed:
 - #447 – Howard Price
 - #468 – Toro 60” Mower
 - Bob Cat Tool Cat
 - Trash Can Tipper
 - #629 Vermeer Chipper
 - Asphalt removal and replacement of portion of the parking lot at Lone Tree Golf
 - District-wide asphalt trails at Bowles Grove, Sterne, Little Dry Creek, Alice Terry, Quebec Street and Foxridge
 - Central irrigation control upgrades at Little Dry Creek, Hunter’s Hill, Palos Verdes West, Sunset, Milliken, Hamlet and Mark Hopkins
 - Multi-purpose field refurbishment at Cornerstone, deKoevend, Cherry Knolls and Willow Creek
 - Irrigation backflow preventer replacement at deKoevend Tot Lot, Ketrang, Willow Creek, South Suburban Ice Arena
 - Tennis court repairs at Arapaho, Gallup, Sheridan, Walnut Hills, Charley Emley, Harlow
 - Tree replacement District –wide

Key Performance Indicators (District Goals #2GO)

Measurements	2008	2009	2010	2011	Budget 2012
District Population	141,671	143,359	148,019	148,019	135,674
District Assessed Value	\$ 2,282,531,976	\$ 2,273,270,150	\$ 2,390,836,700	\$ 2,393,062,513	\$ 2,245,342,030
Developed Parks (acres)	1,436	1,447	1,447	1,456	1,456
Natural Areas (acres)	2,002	2,011	2,011	2,016	2,016
Undeveloped Land (acres)	338	340	340	340	340
Total Acres	3,776	3,798	3,798	3,812	3,812
Parks Department Expenditures	\$ 6,186,773	\$ 6,157,515	\$ 6,831,600	\$ 6,943,075	\$ 7,169,385
Number of Acres of Parks Per Resident	0.027	0.026	0.026	0.026	0.028
Parks Expenditures Per Acre	\$ 1,638	\$ 1,621	\$ 1,799	\$ 1,821	\$ 1,881
Parks Expenditures Per Capita	\$ 44	\$ 43	\$ 46	\$ 47	\$ 53

(Note: 2012 Budget Includes \$1.1million for park irrigation. This amount was moved to the 2010 1 Mill Fund for 2012)

South Suburban Park and Recreation District Mission and Goals

Parks and Natural Open Space Department (continued)

Goals and Objectives for 2012 Budget

- Endeavor to ensure the clean and orderly appearance of the parks, natural open space and outdoor facilities while protecting the health, safety and enjoyment of the people using them. (District Goals #2GO)
- Utilize the knowledge, experience and dedication of Departmental staff to meet the objectives of maintenance and upkeep of the park lands, natural open spaces and outdoor facilities even under financial constraints. (District Goals #2GO)
- Provide and ensure clear communication, honest answers and responses to the questions and concerns of the public in a professional and timely manner. (District Goals #2GO)
- Conversion of 8.49 acres of low-use turf areas to natural open space. (District Goals #2GO)
- Develop a Community Garden Program within the District. (District Goals #2GO)
- In addition to the maintenance of new projects, continue with philosophy of “Maintaining What We Have” which includes irrigation system upgrades, vehicle and equipment replacement, concrete and asphalt replacement, tree replacement, athletic field renovations, tennis court repairs, facility renovations of shelters, ball fields, backstops, fencing, etc., routine trail refurbishing, water and energy conservation, recycling program, District-wide weed management, S.T.A.R.P.R. Program (Safety, Teamwork, Accountability, Respect, Partnerships, and Resource Conservation), park reservations/access permit monitoring, privatization of mowing services in twenty-three parks, privatization of park fertilization, maintenance and upkeep of the synthetic turf at David A. Lorenz Regional Park, and use of volunteers and community service workers for numerous projects, particularly at South Platte Park. (District Goals #2GO)
- During the first several months of the year, staff will continue the transition/move to the South Suburban Service Center from the Jamison site to the new location. This will entail a complete transfer of all offices, vehicles and equipment, fuel tanks, maintenance related materials and supplies, etc. Staff will also assist in accommodating the purchaser of the Jamison site with any information, records, etc. as necessary. (District Goals #2GO)

Recreation Services and Facilities Department

Mission

The mission of the Recreation Services and Facilities Department is to provide citizens with a variety of recreation programs for fun and enjoyment!

South Suburban Park and Recreation District Mission and Goals

Recreation Services and Facilities Department (continued)

Department Overview

The Recreation Services and Facilities Department provides opportunities for the community to learn, exercise, grow, develop skills, compete, travel, and to accomplish and enjoy their leisure pursuits. Within the Department, programs are created and coordinated, and a variety of year-round and seasonal facilities are managed and maintained. Program areas include Aquatics, Athletics, Arts and Culture, Children's Programs, Teen Activities, Licensed Day Care, Special Events, Fitness and Wellness, Seniors, and those with Special Needs. Facilities include the Sheridan Recreation Center, Douglas H. Buck Community Recreation Center, Grant Goodson Recreation Center, Lone Tree Recreation Center, Family Sports Center, South Suburban Ice Arena, Family Sports Dome, Holly Tennis Center, Littleton Tennis Bubble, Lone Tree Tennis Center, Cornerstone Batting Cages and Miniature Golf, BMX track, Skate Parks, In-Line Hockey Rinks, and four Outdoor Pools (Harlow, Franklin, Holly, and Cook Creek). Additionally, the Department schedules all Athletic Fields within the District and works closely with more than a dozen Organized Youth Sport Groups.

Accomplishments

- Kid's Living Well van purchased equipped and making appearances at Community events to promote physical activity in children.
- Silver Sneaker program expand to Sheridan recreation Center bringing the number of sites South Suburban hosts to four.
- Overall Silver Sneakers revenue increases from \$19,311/month in 2010 to \$22,546/month in 2011.
- The Buck Wellness Center opened in March of 2011 offering massage and facials. YTD has generated \$2,200 in rental revenues.
- Holly Park Pool resurfaced, retiled and an automatic fill system was installed all in time for our season opening in May.
- The Sheridan Recreation Center renovation work was completed resulting in a 43% increase in pass sales.
- Culture and Enrichment began providing services to the after school program in Sheridan resulting in an increase in revenues of \$30,500.
- Developed a partnership with Ridgeway to cover the cost of providing the summer walk concert series in Lone Tree. This was a \$3,800 sponsorship.
- Provided temporary space at the Sheridan Recreation Center for the Arapahoe Library District resulting in a onetime revenue benefit of \$7,600.
- Successfully trained 15 staff members as Certified Pool Operators (CPO). By providing this training in-house we realized a cost savings of \$2,400.
- Experimented with two social media marketing campaigns, Living Social and Denver Perks. Over 800 certificates were purchased for either Colorado Journey Mini-Golf or the Batting Cages at Cornerstone. Preliminary survey data indicates that 60% of these purchases were from new customers.
- Recognized with the USTA Outstanding Facility Award for the Lone Tree Tennis facility and with the USTA Intermountain E.L.Griffey Award, given to an organization for outstanding contributions to its tennis community.

South Suburban Park and Recreation District Mission and Goals

Recreation Services and Facilities Department (continued) Accomplishments (continued)

- Contracted with Running Guru to promote our community runs resulting in an increase of 58% in the Highline Canal 5K/10K Run from 593 runners in 2010 to 935 runners in 2011. Hoofin' it through the Hallows 5K Run increased from 50 runners in 2010 to 135 runners in 2011 due to the exposure this web site provide to the running community.
- Established the use of Facebook and Twitter, and created several new monthly electronic newsletters to increase and improve awareness of programming and information.
- Began new Rugby program resulting in 20 participants in this inaugural year.
- Expanded our internal Adult Hockey program to the South Suburban Ice Arena.
- Increased team enrollments in our Summer Adult Hockey League from 28 teams in 2010 to 36 teams in 2011.
- Completed transition of Entertainment Center space at the Family Sports Center resulting in a successful auction of rides and amusement, generating \$40,000.
- Entered into a multiyear Lease Agreement with "Lollipop Park" to provide children's amusement rides in some vacant space at our Family Sports Center .
- Enhanced the skating experience and promoted special Teen Nights at our South Suburban Ice Arena. Disco light and a live Disc Jockey are part of the draw for this age group, numbers are climbing.
- Initiated several community events in the parking lot at the South Suburban Ice Arena to attract new customers and draw attention to this hard to find facility. This special event planning will expand to the Family Sports Center in 2012.
- Implemented the State required *Concussion Training Certification* requirement for all volunteer coaches and several staff working in and around all youth sports programs.
- Extended Lease Agreement with pro shop Skater's Edge at the South Suburban Ice Arena.
- Restructured the Learn to Skate program at both Ice Arenas bridging the gap between many of our sessions.
- Adult Softball increased 3% from 411 teams in 2010 to 423 in 2011.
- Youth Flag Football increased 19% from 1,090 youth in 2010 to 1,297 youth in 2011.
- Summer Youth Lacrosse grew 9% from 1,454 youth in 2010 to 1,583 youth in 2011.
- County Line BMX ridership is on a pace to break all time ridership numbers with a steady 3% increase.
- Youth TRYathlon participation increased 33% from prior year.
- Gymnastics program revenue increased 22%.
- Received City of Littleton funding for Buck Blitz teen program for \$1,000
- Secured \$26,000 in major multi-year sponsorships with ImageTek Photography, Dick's Sporting Goods, and Plumblne Services..
- Updated all 200 individual "Google" athletic field maps for accuracy.

South Suburban Park and Recreation District Mission and Goals

Recreation Services and Facilities Department (continued) Accomplishments (continued)

- Closed the Rocking Horse Day Care program located at the Sheridan Recreation Center after several years of increasing subsidies.
- Developed new staffing plan for our South Suburban Ice Arena and Family Sports Center centralizing the management of those to facilities under one Manager.
- Centralized all Food and Beverage Operations under the Golf Department resulting in the Avalanche Grill and Concession operations at Family Spots now falling under the direction of the Business Manager in the Golf Department.
- Successful continued with the popular class at “I Wanna Drive the Zamboni” and expanded it to the Family Sports Center.
- Following a competitive application process our Culture and Enrichment program was again awarded a grant from the Scientific Culture and Facilities District.
- STAR program received \$8,550 from DC and PUSH America to expand programming.
- Continued work with Lone Tree Citizens advisory committee to expand programming in the Lone Tree area.
- Continued development of the “Kid’s Living Well Initiative” with the introduction of several new fitness and health education programs for children.
- Kept ‘going green’ and ‘sustainability’ front and center and on the minds of staff throughout the year.
- Continue Departmental efforts to identify area where expenses could be reduced by being more efficient and /or economical; OR tried to identify areas where we could produce more revenue and/or increase revenue potential.
- Promoted cleanliness and upkeep of facilities within the District.
- Promoted excellent Customer Service with both internal and external customers.

South Suburban Park and Recreation District Mission and Goals

Recreation Services and Facilities Department (continued)

Key Performance Indicators (District Goals #2GO)

	2010	2011	% Increase (decrease)
FSC Adventure Camp Revenue	\$ 27,543	\$ 53,670	95%
Gymnastics Program Revenue	\$ 186,626	\$ 227,161	22%
Silver Sneakers Revenue	\$ 231,732	\$ 270,553	17%
Cook Creek Pool # of Pass Sales	3,544	6,496	83%
Attendance:			
Adult Softball Teams	411	423	3%
Adult Summer Hockey	28	36	29%
Cook Creek Pool	24,161	25,511	6%
County Line BMX	1,407	1,446	3%
Fall Youth Lacrosse	1,247	1,295	4%
Highline Canal Run	593	935	58%
Summer Youth Lacrosse	1,454	1,583	9%
Summer Youth Track	72	89	24%
Youth Baseball/Softball	1,414	1,491	5%
Youth Cross Country	13	15	15%
Youth Flag Football	1,090	1,297	19%
Youth Triathlon	61	81	33%

2012 Goals and Objectives

- To encourage each and every individual working for the District (employees and volunteers) to strive to “Make a Difference” in the life of one patron/guest. (District Goals #2GO, #4GO)
- To provide leadership and direction for all programs and facilities within the Department resulting in opportunities for the community to learn, grow, exercise, develop skills, compete, travel, accomplish, and enjoy their leisure pursuits. (District Goals #2GO, #4GO)
- To provide exceptional customer service to all whom we come in contact with. (District Goals #2GO, #4GO)
- To continue to advertise and promote our services and facilities and attract new customers. (District Goals #1GO, #2GO)
- To continue to nurture existing partnerships and foster new ones in the community, to share resources and promote our purpose. (District Goals #3GO)
- To provide additional programs and facilities as the population changes in order to maintain the expected level of service. (District Goals #2GO)
- To maintain all recreational facilities and areas in a high degree of excellence. (District Goals #2GO)

South Suburban Park and Recreation District Mission and Goals

Recreation Services and Facilities Department (continued) 2012 Goals and Objectives (continued)

- To strive continually to improve our product, our delivery, and our communication with the public. (District Goals #2GO)
- To ensure that new and innovative programming is constantly being developed and implemented. (District Goals #2GO, #4GO)
- To strive for full utilization of existing facilities and programs. (District Goals #2GO)
- To ensure communication is achieved throughout other departments in order to properly plan for events and to schedule facility maintenance and improvements. (District Goals #2GO)
- To continue with our planned goals to enhance the Family Sports Center, in order to increase user visits and revenues. (District Goals #2GO)

Golf Department

Mission

The Golf Department's mission is to promote interest in the game of golf by providing the opportunity for District residents to enjoy the game of golf on well maintained, affordable golf facilities. The District's golf courses should satisfy the skill levels of all players and should provide services that enhance the social aspect of the game of golf.

Department Overview

The Golf Department provides 4 golf courses of different design qualities that provide playing opportunities for golfers of all levels, as well as complete practice and learning facilities at each course. Through comprehensive lessons and junior golf programs staffed by PGA and LPGA-certified golf professionals, the department assists new players in learning the game of golf, as well as allowing existing players to improve their skills. The department facilitates numerous clubs and leagues, which provide social and competitive opportunities for residents and guests, as well as to providing a venue for company and organizational golf outings. Each golf facility provides food/beverage service to enhance each guests visit to the facilities.

Accomplishments

- Provided learning and playing opportunities for over 450 youth through the junior golf program.
- Continued to provide exceptional playing conditions throughout the year.
- Developed extensive marketing program to enhance revenue potential of golf courses and food/beverage operations. Hired new marketing specialist to assist with plan development.
- Increased levels of service and product presentation in food/beverage areas of operation
- Assumed operation control of Avalanche Grill at the Family Sports Center.

South Suburban Park and Recreation District Mission and Goals

Golf Department (continued) Accomplishments (continued)

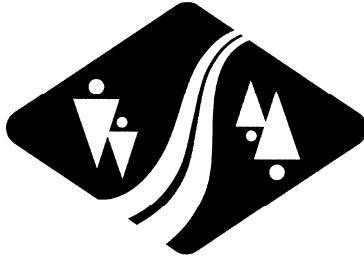
- Implemented the “Kids Play Free” program to enhance junior golf and future customer base
- Hosted several large golf tournaments including the Colorado Girls 5A High School State Championship

Key Performance Indicators (District Goals #2GO)

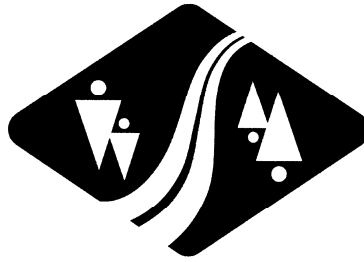
	2009	2010	Estimated 2011	Budget 2012
Rounds of Golf	178,756	174,310	170,000	172,000
Operating Cost per Round	\$44	\$46	\$46	\$47

Goals and Objectives for the 2012 Budget

1. To provide quality playing conditions at competitive fees to residents of the District and their guests. (District Goals #2GO)
2. To provide exceptional customer service to all facility users(District Goals #2GO)
3. To promote the game of golf and attract new users through a quality lesson program(District Goals #2GO)
4. To serve the youth in the community by offering a comprehensive junior program and by providing playing opportunities for juniors at affordable fees(District Goals #2GO)
5. To provide opportunities for competition in golf events by providing clubs and leagues(District Goals #2GO)
6. To ensure that golf facilities generate net revenues for the District(District Goals #1GO, #2GO)
7. To operate the District’s golf facilities using environmentally safe applications of pesticides, herbicides, and other chemical applications traditionally used on golf courses; and to conserve water use through good management plans. (District Goals #2GO, #5GO)
8. To increased the recycling efforts in the golf department(District Goals #5GO)
9. To improve the profitability and the service levels in the golf course food/beverage operations. (District Goals #1 GO, #2GO)
10. To improve the profitability of the Lone Tree Hotel operation (District Goals #1GO)



South Suburban
PARKS AND RECREATION



South Suburban
PARKS AND RECREATION

Budget Process and Calendar

South Suburban Park and Recreation District Budget Process and Calendar

South Suburban Park and Recreation District begins the annual budget process in the spring of each calendar year with a planning meeting. Management discusses and develops goals and objectives for the upcoming budget. These priorities are discussed with staff and the Board of Directors. A proposed budget calendar is created which outlines target dates, as well as, dates for the public hearings, a date for formal adoption of the proposed budget, and a date for the certification of the mill levy.

In July, each department is provided with a budget packet to use for compiling their department's budget. The Finance Department is responsible for preparing the budget packet. This packet normally includes financial worksheets, salary information, and standardized budget forms. The financial worksheets contain their department's revenues and expenditures for year to date of the current year, annual for the prior year, and the current year's annual budget. There are columns provided to include the current year's annual estimate and for the proposed budget.

The staff from each department develops the budget for their individual programs based on the goals developed for the budget. These program level budgets are reviewed by each department manager. The budgets are due back to the finance department and the executive director by the end of the summer. The budgets are then compiled and reviewed by staff and managers and adjusted to reflect the District's mission and budget priorities.

There is normally a budget retreat with the Board of Directors before the proposed budget is formally presented to them in October. At the budget retreat the budget overview is discussed, as well as, important key issues. These may include salary and benefit information, proposed capital projects, departmental budgets, proposed fee and charges, and citizen's comments and requests. Changes are made to the proposed budget based on this retreat.

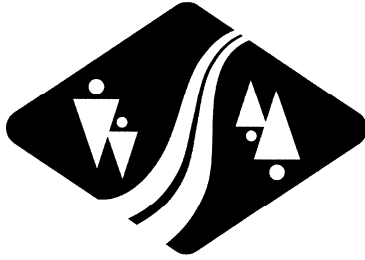
The proposed budget is presented to the Board of Directors in October of each year. A legal notice is also published at this time. Proposed budgets are made available to the public for review and comment. Proposed fees and charges increases are also presented to the Board and public during the October meeting. The public has four opportunities to comment or request budget items during the District's public board meetings, once per month in August, September, October, and November.

The budget may be adjusted again based on Board direction or citizen's comments before it is formally presented for approval at the November or December public meeting of the Board of Directors. Also in December the certification of the mill levies is completed. Certifications are sent to each county by December 15th and the final approved budget is sent to the appropriate agencies and posted on the District's web site.

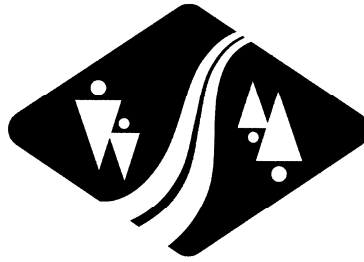
Annually in March the adopted budget is reviewed and amended. Generally the reason for amendment is to carryover uncompleted capital projects and associated grants or intergovernmental revenue. The appropriation can only be modified by Board approval upon completion of notification and publication requirements. However, the District can modify the budget by line item within the total appropriation without notification.

South Suburban Park and Recreation District Budget Process and Calendar

Fri., July 15	Budget work papers (with June numbers) and salary information due to Staff from Finance Department.
Mon., Aug 1	Preliminary list of capital projects due to Executive Director and the Finance Department.
Wed., Aug 10	First Public Hearing on 2012 Budget.
Thurs., Aug 25	Preliminary Assessed Valuations due from Assessors.
Fri., Aug 26	All 2012 Budget work papers (including 2011 estimates), fees and charges information, transmittal letter, requests for new programs, requests for new full-time and regular part-time positions, department goals, and updated capital list with estimates due to Executive Director and the Finance Department.
Wed., Sept 14	Second Public Hearing on 2012 Budget
Wed., Oct 12	2012 Proposed Budget, including Proposed Fees and Charges Increases, submitted to Board (must publish “Notice of Budget” upon receipt of proposed budget).
Wed., Nov 9	Third and Final Public Hearing on 2012 Proposed Budget.
Fri., Dec 9	Final Assessed Valuation due from Assessors.
Wed., Dec 14	Board formally adopts 2012 Budget. Certifies Mill Levy to Counties.
Thurs., Dec 15	Mill Levies transmitted to Counties.



South Suburban
PARKS AND RECREATION



South Suburban
PARKS AND RECREATION

Summary of Significant Financial Policies

South Suburban Park and Recreation District Summary of Significant Financial Policies

The following is a summary of the more significant Financial Policies for South Suburban Park and Recreation District.

Financial Policies

The Finance Department is responsible for implementing and maintaining the systems of accounting, controls, and auditing. This department shall distribute monthly financial reports and other requested reports to staff and the Board of Directors that show the financial condition of the District. An audit is required to be prepared annually by an independent Certified Public Accountant within the State of Colorado.

Basis of Accounting

Governmental fund audited financial statements and budgets are reported using the modified accrual basis of accounting. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenue to be available if it is collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due.

Property taxes and certain service fees associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

For the 2012 Budget, the District reports the following major governmental funds:

General Fund – This fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund.

Conservation Trust Fund – This fund is used to account for lottery proceeds from the State of Colorado that are legally restricted to expenditures for park and recreation purposes.

2010 1 Mill Fund – This fund is used to account for property taxes received from the 2010 1 Mill tax that are restricted for acquisition of parks, open space and natural areas, acquisition and development of trails, and development and maintenance of open space, parks, and trails. This fund will also account for any related grants or intergovernmental funds received for qualifying projects.

Debt Service Fund – This fund is used to account for the accumulation of resources for, and the payment of long-term obligation principal, interest, and related costs (other than proprietary fund debt).

South Suburban Park and Recreation District Summary of Significant Financial Policies

Basis of Accounting (continued)

The General Fund, Conservation Trust Fund, 2012 1 Mill Fund, and the Debt Service fund all have an annually adopted budget.

Proprietary funds distinguish operating revenue and expenditures from nonoperating items. Operating revenue and expenditures generally result from providing services and goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's enterprise fund are charges to customers for sales and services. Operating expenditures for the enterprise fund include the cost of sales and services and administrative expense. All revenue and expenditures not meeting this definition are reported as nonoperating revenue and expenditures.

For audited financial statement purposes the proprietary fund statements are prepared using Full Accrual Basis of Accounting. For the full accrual method, revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. For Budget purposes the proprietary fund statements are prepared using Non-GAAP Budgetary Basis of Accounting (modified accrual). Several of the differences in these two methods include the recording of debt service principal payments and capital expenditures. These items are recorded as an expense for the budgetary basis. Depreciation and amortization are not shown for the budgetary basis, as they are non cash items. Other differences between the two methods can also include how the statements reflect the proceeds from issuance of debt, contribution of capital assets, gain or loss on sales of assets, and a change in the long term portion of compensated absences.

The District reports the following major proprietary fund:

Enterprise Fund – This fund is used to account for operations that are financed and operated in a manner where the intent of the District is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges, similar to a business; or where the District has decided that periodic determination of revenue earned, expenditures incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The Enterprise Fund has an annually adopted budget.

Budgets

In accordance with the State Budget Law, the District's Board of Directors holds public hearings in the fall each year to approve the budget and appropriate the funds for the ensuing year. The appropriation is at the total fund expenditures level and lapses at year end. The District can modify the budget by line item within the total appropriation without notification. The appropriation can only be modified by Board approval upon completion of notification and publication requirements. It is the District's practice to adopt a balanced budget, in which planned expenditures are equal to estimated net revenues and appropriated fund balances.

South Suburban Park and Recreation District Summary of Significant Financial Policies

Pooled Cash and Investments

The District follows the practice of pooling cash and investments of all funds to maximize investment earnings. Except when required by trust or other agreements, all cash is deposited to and disbursed from a single bank account. Cash in excess of immediate operating requirements is pooled for deposit and investment flexibility. Net investment income is allocated periodically to the participating funds based upon each fund's average equity balance in total cash.

Investment Policy

The investment policy of the District is to minimize credit and market risks while maintaining a competitive yield on its portfolio. Accordingly, all deposits are either insured by federal depository insurance or collateralized. Allowable investments include U.S. Government Securities and Agencies, Repurchase Agreements, Commercial Paper, Money Market Funds, Time Certificates of Deposit, and Local Government Investment Pools. The maturities of the investments generally range from 30 days to one year, with the average maturity being six months. Investments must have a maturity date that is less than three years.

Capitalization Policy

The following is the approved **capitalization policy** of the South Suburban Park and Recreation District:

The following definitions of capital expenditures are provided to ensure uniform reporting by all departments.

Capital Expenditures - A capital expenditure is any physical resource that benefits a department for more than three years and has a unit cost in excess of \$5,000 for equipment and \$50,000 for improvements. Capital expenditures include funds expended for land, water rights, building and improvements, improvements other than buildings, and equipment.

Land - Land includes the direct cost of acquisition, legal fees, site preparation costs and the cost of demolishing unwanted structures on the land. Costs incurred to obtain easements are considered services and other changes.

Water Rights - Water rights includes the direct cost of acquisition, legal and engineering fees related to the development and augmentation of water rights. All other costs, including legal and engineering fees incurred for the protection of water rights are considered services and other charges.

South Suburban Park and Recreation District Summary of Significant Financial Policies

Capitalization Policy (continued)

Buildings and Improvements - Buildings and improvements includes the direct cost of acquisition, engineering fees and structural elements including shells and components such as heating, air conditioning and elevators.

Major structural remodeling and other improvements which increase the useful life of the building, costing in excess of \$50,000 per project and which are completed subsequent to the original building construction are capital expenditures. Structural remodeling and other improvements which cost less than \$50,000 per project are considered services and other charges.

Improvements Other than Buildings - Improvements other than buildings include the direct cost of acquisition and engineering fees associated with the initial construction of pools, parking lots, park facilities, utility lines, streets and sidewalks.

Major structural improvements, additions and replacements, not including routine maintenance and repairs (such as chip and seal programs), costing in excess of \$50,000 per project are considered capital expenditures. Structural improvements, additions and replacements which cost less than \$50,000 per project are considered services and other charges expenditures.

Equipment - Equipment includes tangible property which is not permanently built into a building, does not lose its identity through incorporation into a more complex unit has a unit cost in excess of \$5,000 and an estimated useful life of three or more years. Equipment includes machinery, office furniture, computers, vehicles and miscellaneous fixtures. Items which cost less than \$5,000 per unit and/or whose estimated useful life is less than three years are considered supplies and materials.

Allocation of Administrative Expenditures

The District's practice is to allocate 67% of its administrative expenditures from the General Fund to the Enterprise fund. These include Administration, Finance, and Information Technology expenditures that are all originally charged to the General Fund. The percentage allocated to the Enterprise Fund represents an estimate of that fund's administration expenditures.

Transfers

Annually the District transfers funds from the General Fund to the Enterprise Fund. This is to help offset administrative expenditures. The amount is generally around \$2,000,000. However the amount can change annually to meet the needs of the District and the separate funds. Also, the Debt Service Fund transfers any interest earning to the General Fund on an annual basis.

South Suburban Park and Recreation District Summary of Significant Financial Policies

Debt Management

The District's debt policy states that all general obligation debt must be approved by a vote of the District's residents. The Board of Directors authorizes each individual debt issuance in accordance with the Colorado Revised Statutes Section 32-1-1101. Below is a listing of the District's current outstanding debt and the 2012 payment due:

Outstanding Debt as of December 31, 2011

Description	Balance as of December 31, 2011	Debt Type	Moody's Rating
(2006) - \$19,805,000 General Obligation Refunding Bonds	\$ 18,925,000	GO Debt	Aaa, Aa3
(2008) - \$10,000,000 General Obligation Refunding Bonds	4,580,000	GO Debt	not rated, private sale
Total General Obligation Bonds Outstanding	<u>\$ 23,505,000</u>		
(1999) - \$2,920,000 Golf Course and Ice Arena Facilities Revenue Bonds	\$ 1,380,000	Revenue Bonds	Baa3
(2007) - \$3,555,000 Golf Course and Ice Arena Facilities Revenue Bonds	1,935,000	Revenue Bonds	Baa2
Total Revenue Bonds Outstanding	<u>\$ 3,315,000</u>		
(2010) - \$9,620,000 Certificates of Participation	\$ 8,855,000	COP	not rated
Total COPs Outstanding	<u>\$ 8,855,000</u>		
(2001) - \$999,863 Capital Lease Baystone Financial Group - Energy Saving Improvements	\$ 32,705	Capital Lease	not rated
(2009) - \$135,992 Wells Fargo Fitness Equipment Lease	47,009	Capital Lease	not rated
Total Leases	<u>\$ 79,714</u>		
Total Outstanding Debt as of December 31, 2011	<u>\$ 35,754,714</u>		

South Suburban Park and Recreation District Summary of Significant Financial Policies

Debt Service Schedule 2012

General Obligation Bond Payments	
Debt Issuance	Total
2006 General Obligation Refunding Bonds - Principal	\$ 225,000
2008 General Obligation Refunding Bonds - Principal	2,255,000
Total General Obligation Principal Payments	<u>\$ 2,480,000</u>
2006 General Obligation Refunding Bonds - Interest	\$ 889,487
2008 General Obligation Refunding Bonds - Interest	142,896
Total General Obligation Interest Payments	<u>\$ 1,032,383</u>
Total General Obligation Bond Payments	<u>\$ 3,512,383</u>

Revenue Bond Payments	
Debt Issuance	Total
1999 Ice Arena Revenue Bonds - Principal	\$ 170,000
2007 Revenue Bonds - Principal	455,000
Total Revenue Bonds Principal Payments	<u>\$ 625,000</u>
1999 Ice Arena Revenue Bonds - Interest	\$ 69,990
2007 Revenue Bonds - Interest	85,908
Total Revenue Bonds Interest Payments	<u>\$ 155,898</u>
Total Revenue Bond Payments	<u>\$ 780,898</u>

COP/Lease Payments	
Debt Issuance	Total
COP - Principal	\$ 770,000
Total COP Principal Payments	<u>\$ 770,000</u>
COP - Interest	\$ 270,077
Total COP Interest Payments	<u>\$ 270,077</u>
Wells Fargo Equipment Lease - Principal	\$ 47,009
Baystone Financial Group - Principal	32,705
Total Lease Principal Payments	<u>\$ 79,714</u>
Wells Fargo Equipment Lease - Interest	\$ 1,763
Baystone Financial Group - Interest	434
Total Lease Interest Payments	<u>\$ 2,197</u>
Total COP/Lease Payments	<u>\$ 1,121,988</u>

Grand Total Principal	\$ 3,954,714
Grand Total Interest	1,460,555
Grand Total	<u>\$ 5,415,269</u>

By Fund:	
General Fund	\$ 520,725
Debt Service Fund	3,512,383
Enterprise Fund	1,382,161
Grand Total	<u>\$ 5,415,269</u>

The District's General Obligation bonds are subject to debt limitation as described in the Colorado Revised Statute Section 32-1-1101 (6) (a) "The total principal amount of general obligation debt of a special district issued, on or after July 1, 1991, shall not at the time of issuance exceed the greater of two million dollars or fifty percent of the valuation for assessment of the taxable property in the special district, as certified by the assessor."

South Suburban Park and Recreation District

Summary of Significant Financial Policies

Fund Balance

Reserved Fund Balance is reported for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change. The District considers all unreserved fund balances to be "reserves" for future operations or capital projects as defined within Article X, Section 20 of the Constitution of the State of Colorado.

Summary of Fund Balance Restrictions and Assignments

		Governmental Funds				Proprietary Funds
		(including 2000 1 Mill)	Conservation Trust	2010 1 Mill Fund	Debt Service	Enterprise
Estimated Fund Balance	December 31, 2011	\$ 6,655,853	\$ 17,737	\$ 250,319	\$ 43,149	\$ 2,339,632
Restricted for:						
Emergencies		534,615	-	-	-	189,091
Open Space Acquisition and Trail Development (2000 1 Mill)		1,855,378	-	-	-	-
Open Space Acquisition, Trail Development, and maintenance on Parks, Trails, and Open Space (2010 1 Mill)		-	-	250,319	-	-
Environmental Liability Escrow		158,717	-	-	-	-
Capital Projects		-	17,737	-	-	-
Debt Service		-	-	-	43,149	597,580
Total Restricted Fund Balance		2,548,710	17,737	250,319	43,149	786,671
Assigned to:						
Health Insurance Claims		1,000,000	-	-	-	-
Subsequent year's expenditures		207,069	-	-	-	205,642
Total Assigned Fund Balance		1,207,069	-	-	-	205,642
Unassigned:						
7% Reserve (net of emergency reserve listed above)		145,016	-	-	-	1,347,319
Cherry Hill Village Reserve		2,755,058	-	-	-	-
Total Unassigned Fund Balance		2,900,074	-	-	-	1,347,319
Remaining Fund Balance	December 31, 2011	\$ -	\$ -	\$ -	\$ -	\$ -

South Suburban Park and Recreation District Summary of Significant Financial Policies

Fund Balance (continued)

The **General Fund** has the following **Restrictions**:

Emergencies	\$534,615
--------------------	------------------

TABOR requires local governments to establish Emergency Reserves. These reserves must be at least 3% of Fiscal Year Spending (excluding bonded debt service). Local governments are not allowed to use the emergency reserve to compensate for economic conditions, revenue shortfalls, or salary and benefit increases.

Open Space Acquisition/Trail Development (2000 1 Mill)	\$1,855,378
---	--------------------

On May 2, 2000, a majority of the District's electors also authorized the District to increase property taxes \$1,700,000 in the first full fiscal year (for collection in 2001) for a period not to exceed ten years. The increased levy (to be known as the Open Space Tax or 1 Mill) will continue at the rate of up to one (1) mill annually, for collection through fiscal year 2012, in whatever amounts are generated by such levy. The revenue from the Open Space Tax is to be used solely to acquire or to offset the cost of acquiring open space and parks, and to develop or to offset the cost of development of trails and is not subject to any limitation under TABOR.

Environmental Liability Escrow	\$158,717
---------------------------------------	------------------

On August 1, 2001, the District entered into a Ground Lease with Arapahoe County (County) to lease land previously used as a landfill. As of execution of the lease, the District was required to deposit \$40,000 into an Environmental Liability Escrow interest bearing account. Annually thereafter, the District shall deposit into said account, the sum of \$10,000 until the balance in the account reaches \$200,000. All monies in the escrow account shall be used by the County to pay for environmental liability incurred by the County or any operator of the landfill as a result of District activities on the site. Upon expiration of this lease, or the purchase of the site by the District, all monies in the escrow account, including accrued interest, shall be returned to the District.

The **General Fund** has the following **Assignments**:

Health Insurance Claims (estimated)	\$1,000,000
--	--------------------

The District has a self-insurance plan for employee health and dental care. An outside administrator is utilized to monitor individual employee claims and negotiate excess coverage insurance policies. Excess coverage insurance policies are purchased to cover individual yearly health claims in excess of \$60,000 and aggregate total yearly health claims in excess of \$1,701,216. The liability is estimated based upon the experience of the District, trends in costs of services, and changes in the number of members. Estimates are revised as changes in these factors occur and such revisions are reflected in operations of the current period. Liabilities include an amount for claims that have been incurred but not reported.

South Suburban Park and Recreation District Summary of Significant Financial Policies

Fund Balance (continued)

General Fund Assignments (continued)

Subsequent Year's Expenditures

\$207,069

The General Fund assigns the amount of fund balance used in the following year's annual budget.

The **General Fund** has **Unassigned** Fund Balance (internal designation):

7% Reserve

\$145,016 (\$679,631 - \$534,615 Emergency Reserve)

The District has a practice of holding 7% of the budgeted operational expenditures for cash flow purposes and emergencies. This amount includes the 3% Emergency Restriction. This amount is not included in the annual budget.

CHV Reserve

\$2,755,058

The District is currently designating the funds received as of December 31, 2012 from the Cherry Hill Village Exclusion Settlement.

Any remaining fund balance in the General Fund is unassigned.

Any fund balance in the **Conservation Trust Fund** is **restricted** for future Parks and Recreation expenditures (Reserve for Capital Projects - \$17,737).

Any fund balance in the **2010 1 Mill Fund** is **restricted for Open Space Acquisition, Trail Development, and maintenance on Parks, Trails, and Open Space** (\$250,319). On May 4, 2010, a majority of the District's electors authorized the District to extend the Open Space Tax Levy for an additional 10 years, for collection through fiscal year 2020. The electors approved that the revenue generated from this tax is to be used for acquisition of parks, open space, and natural areas; acquisition and development of trails; and development and maintenance of open space, parks, and trails.

The **Debt Service Fund** balance is **restricted** for future general obligation debt payments (Debt Service Reserve - \$43,149).

The **Enterprise Fund** has the following **Restrictions**:

Emergencies

\$189,091

TABOR requires local governments to establish Emergency Reserves. These reserves must be at least 3% of Fiscal Year Spending (excluding bonded debt service). Local governments are not allowed to use the emergency reserve to compensate for economic conditions, revenue shortfalls, or salary and benefit increases.

South Suburban Park and Recreation District Summary of Significant Financial Policies

Fund Balance (continued)

Enterprise Fund Restrictions (continued)

2007 Revenue Bond	\$355,500
--------------------------	------------------

Per the 2007 Golf Course and Ice Arena Facilities Refunding Revenue Bonds covenants, this amount is restricted to prevent deficiencies in the payment of bonds.

1999 Revenue Bond	\$242,080
--------------------------	------------------

Per the 1999 Golf Course and Ice Arena Facilities Revenue Bonds covenants, this amount is restricted to prevent deficiencies in the payment of bonds.

The **Enterprise Fund** has the following **Assignments**:

Subsequent Year's Expenditures	\$205,642
---------------------------------------	------------------

The Enterprise Fund assigns the amount of fund balance used in the following year's annual budget.

The **Enterprise Fund** has **Unassigned** Fund Balance (internal designation):

7% Reserve	\$1,347,319 (\$1,536,410 - \$189,091 Emergency Reserve)	
-------------------	--	--

The District has a practice of holding 7% of the budgeted operational expenditures for cash flow purposes and emergencies. This amount includes the 3% Emergency Reserve. This amount is not included in the annual budget.

Any remaining fund balance in the Enterprise Fund is unassigned.

Fund balances are anticipated to change more the 10% due to the following reasons:

The Budgeted fund balance in the General Fund shows a significant change. This is mainly due to the CHV Reserve and the 2000 1 Mill Reserve. The total reserves for these two items are included as expenditures in the 2012 Budget, as the District may have to use some or all of these funds for operational or capital expenditures. Budgeting the total amounts of these reserves causes fund balance to change more than 10%.

The Conservation Trust fund balance change is due to anticipated spending of all funds on 2012 capital projects.

The 2010 1 Mill fund balance change is due to anticipated spending of funds on approved 2012 capital projects (\$468,150) and park irrigation water expenditures (\$1,119,688). However, the 2012 Budget also includes undesignated funds of \$945,370. A portion of these funds may be spent in 2012 if any eligible projects are approved. Otherwise the undesignated amount will remain in fund balance for future years.

South Suburban Park and Recreation District Summary of Significant Financial Policies

Fund balances are anticipated to change more the 10% due to the following reasons (continued):

The Enterprise fund balance is estimated to change only about 9%. This change could increase depending on the success of program operations during 2012. Staff has included new fees and anticipated increases in attendance in the budget. If the anticipated levels are not achieved, staff will look at the expenses directly related to the program and cut accordingly.

Property Taxes

Property taxes are levied by the District's Board of Directors. The levy is based on assessed valuations determined by the County Assessors generally as of January 1 of each year. The levy is normally set December 15 by certification to the County Commissioners to put the tax lien on the individual properties as of January 1 of the following year. The County Treasurers collect the determined taxes during the ensuing calendar year. The taxes are payable by April, or if in equal installments, at the taxpayer's election, in February and June. Delinquent taxpayers are notified in August and sales of the tax liens on delinquent properties are normally held in November or December. The County Treasurers remit the taxes collected monthly to the District, minus a 1.5% collection fee.

Property taxes, net of estimated uncollectible taxes, are recorded initially as deferred revenue in the year they are levied and measurable. The deferred property tax revenue is recorded as revenue in the year it is available or collected (the year it is levied for).

Fees and Charges

Staff is responsible for recommending any changes to the fee structure. These changes are market driven and usually based on surveys conducted by staff or industry specialists. Program costs and net revenues are also considered. These changes to the fee structure for program fees and charges are reviewed and approved by the District's Board of Directors annually as part of the budget process. Fees and Charges are discussed and reviewed in a public session of the Board of Directors and this information is made available to the public for review and comment. The fees and charges are then formally approved upon the formal approval for the District's annual budget.

South Suburban Park and Recreation District Summary of Significant Financial Policies

Authority to Contract and Procure

Under the direction of the Board of Directors, the Executive Director is responsible for awarding all contracts and will give final approval of all purchases of materials, supplies, equipment, and goods, as well as, construction, maintenance, repair, and services in accordance with District policy and applicable provisions of law.

The Board of Directors adopted the following Bidding Requirements:

\$2,000-\$4,999	At least three verbal bids or catalog price quotations are required.
\$5,000-\$59,999	Three written bids and department manager's approval are required.
\$60,000 & above	Formal bid procedure as required by Colorado Revised Statute 32-1-1001(d)(I) which requires a notice to be published for bids on all construction contracts for work or material, or both, involving an expense of \$60,000 or more of public moneys

Cash Disbursement and Receipts

All claims and demands against the District shall be approved in an open meeting by a majority of the members of the Board of Directors. The Manager of Finance may approve and pay claims conforming to a previously approved budget, but only if such claims are presented to the Board of Directors for ratification and approval at the next regular Board meeting subsequent to the date of payment.

All checks are signed by the Executive Director and the Treasurer of the Board of Directors.

Receipts of the District shall be deposited as soon as possible. The District's practice is to deposit all funds within three business days.

Risk Management

The District participates in the Colorado Special District Insurance Pool for insurance coverage of property, general liability, public officials, auto physical damage, inland marine, and boiler and machinery. The annual premium is approximately \$350,000.

The District has a self-insurance plan for employee health and dental care. An outside administrator is utilized to monitor individual employee claims and negotiate excess coverage insurance policies. Excess coverage insurance policies are purchased to cover individual yearly health claims in excess of \$60,000 and aggregate total yearly claims in excess of approximately \$1,701,216.

South Suburban Park and Recreation District Summary of Significant Financial Policies

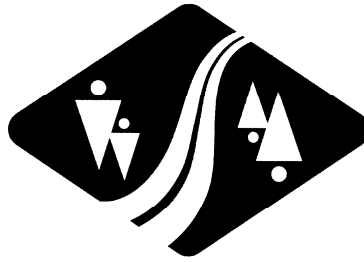
Pension Plan

The salaries employees of the District participate in a Money Purchase Pension Plan which is a defined contribution plan established by the District and is maintained and administered by Principal Mutual Life. Benefits depend solely on amounts contributed to the plan plus investment earnings. Employees become plan members after six months of employment. Under this plan, 6% of the plan members' compensation is remitted to the Plan Administrator by the District. The District's contributions, plus earnings, become vested after three years of participation in the plan. District contributions for plan members who leave employment before they are fully vested are used to reduce the District's current period contribution requirement. There is no liability for benefits under the plan beyond the District's payments. Plan provisions and contribution requirements are established and may be amended by the District's Board of Directors.

The District also has a deferred compensation plan created in accordance with Internal Revenue Code Section 457. This plan is administered by Principal Mutual Life. Participation in the plan is optional for all employees. The plan allows the employees to defer a portion of their salary until future years.

Financial Reporting

The District uses Microsoft Dynamics GP for accounting and an add-on package called XL Report Writer for financial reporting. The finance department sends out monthly financial reports to staff, managers, and the Board of Directors. These are very useful for analyzing the performance of the District's programs and facilities on a monthly basis.



South Suburban
PARKS AND RECREATION

Capital Improvement Plan

South Suburban Park and Recreation District Capital Improvement Plan

The Capital Improvement Plan (also called “Five Year Capital Replacement Plan”) identifies the capital needs of the District for the next five years. Management staff considers the goals and priorities of the District, along with submissions from department staff, Board of Directors, and citizens. District priorities for recommending capital projects are based on the following criteria:

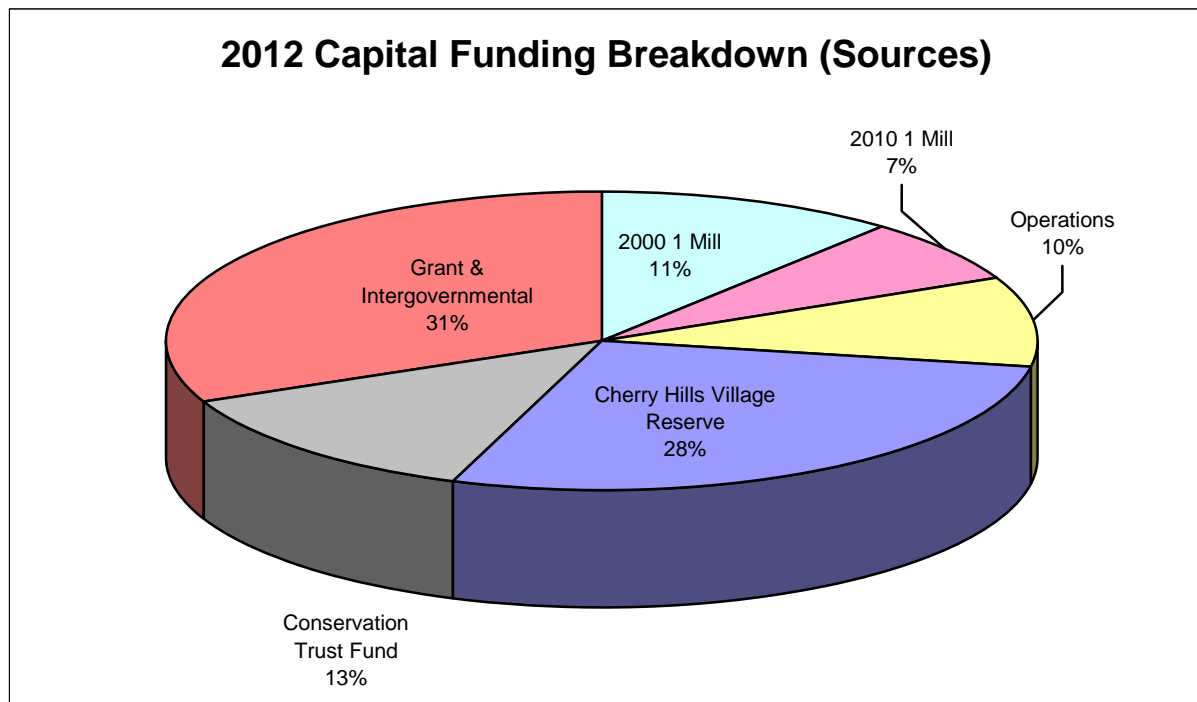
Priority Ranking	Criteria Description	Criteria Measurement
Priority 1	Improvement is necessary to comply with federal, state, or local laws or regulations	<ul style="list-style-type: none"> • Required by law or legal judgment • Reduces legal liability • Significant consequences for failure to perform
Priority 2	Improvement is necessary for Safety and Health Reasons	<ul style="list-style-type: none"> • High risk of damage to asset • Possible injury to user • Hazardous Materials
Priority 3	Maintaining What We Have	<ul style="list-style-type: none"> • Ensure timely maintenance • Replace or Repair existing Facility/Equipment • Failure to Maintain could reduce value of asset or shorten useful life
Priority 4	Direct or indirect effect on the District’s revenue or expenditures.	<ul style="list-style-type: none"> • Generates new revenue • Decreases expenditures in the long run • Cost of project may be offset by revenue enhancements
Priority 5	Possibility to leverage District funds	<ul style="list-style-type: none"> • Increased priority due to matching of funds from other agencies to help offset costs of project • Joint projects with District’s partners • Projects that qualify for grant submission
Priority 6	Supports objective or actions of the Board of Directors	<ul style="list-style-type: none"> • Supports formally adopted plan or action by Board of Directors • Makes contribution to wider area goals while meeting the goals of the District, such as open space acquisition, Highline Canal Working Group, etc...

South Suburban Park and Recreation District Capital Improvement Plan

The recommended projects are then submitted to the Board of Directors along with the proposed budget for further review. The Board reviews the requested capital projects, as well as, the funding recommendations from staff. The Board of Directors will adopt the first year of the five year capital replacement plan as a part of the budget adoption process.

Summary of the Sources and Uses of Funds

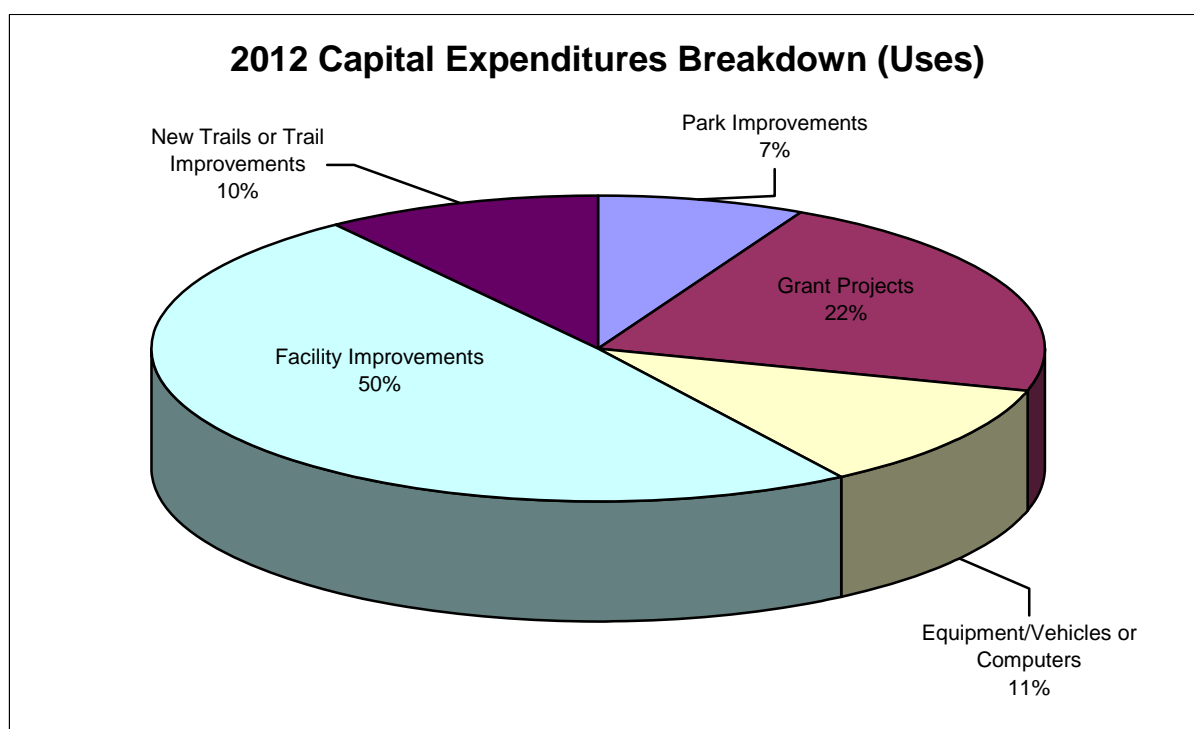
Over the last few budget years, the District has focused on finding ways to provide additional funding for capital projects and other one-time priorities and needs. The total source of revenue for the capital expenditures for 2012 is \$5,306,714 (\$7,535,082 less undesignated funds of \$2,228,368). These expenditures are funded by the 2000 1 Mill Fund for \$572,380, 2010 1 Mill Fund 368,150, Operations \$509,126, Cherry Hills Village Reserve \$1,537,792, and Conservation Trust Funds of \$669,333. The remaining funds of \$1,649,933 will be contributed to the District by grants, donations, or other intergovernmental agencies. Capital projects that are still in progress at the end of 2011 will have the available unspent balance reappropriated in 2012, upon approval by the Board of Directors. Since the exact amount of unspent project funds are not known as the budget is being developed these ongoing projects are not budgeted as part of the original budget, but will be submitted for appropriation in March when we plan to amend the original budget.



South Suburban Park and Recreation District Capital Improvement Plan

Summary of the Sources and Uses of Funds (continued)

The chart below shows the 2012 percentage breakdown of approved capital expenditures. Facility improvements account for 50% (\$2,645,458) of the capital expenditures. Another 22% (\$1,145,000) represents projects to be funded by grants from Arapahoe County Open Space and Great Outdoors Colorado, along with the required matching funds from the District. At the time of the budget development, these grants have not yet been submitted or approved by the granting agencies. Equipment, vehicles, and computers represent 11% (\$597,300) of the capital expenditures, new trails or trail improvements are 10% (\$527,980), and the remaining 7% (\$390,976) comes from park improvement items. A detailed listing of all the approved capital projects is including in Section 2 of this document.



Project Highlights for 2012

Some of the major facility improvements projects include:

1. Replacement of the South Suburban Ice Arena roof (estimated cost of \$700,000) - The roof on the Ice Arena is leaking onto the ice, which creates bumps in the ice surface and shuts down the arena during heavy precipitation. The roof is also in danger of blowing off in a heavy wind storm. The recommended roof material comes with a 30 year warranty. This replacement will prevent further damage to the facility and maintain it for many years to come.
2. Holly Pool and Tennis Court Improvements (estimated total costs of \$1,086,332 – 2011 Budget of \$257,666 and 2012 Budget of \$828,666). This project is funded jointly by the City of Centennial (\$414,333 for 2012) and the District (\$414,333 for 2012). Improvements to the facility include a bathhouse renovation, zero depth water feature, and tennis court improvements.

South Suburban Park and Recreation District Capital Improvement Plan

Project Highlights for 2012 (continued)

3. Outdoor Pool Improvements at Franklin and Harlow Pools (estimated cost of \$87,500). Project will include concrete pool deck repairs (\$2,500 at Franklin and \$5,000 at Harlow) and pool replastering (\$10,000 for Franklin Wading Pool and \$70,000 for Harlow Main Pool).
4. Family Sports Center Interior Painting Phase I (estimated cost of \$67,000). The District took over the Family Sports Center in 2001. Since that time the building has not been painted and is looking rundown in some areas. Phase I will include highly visible public areas of the facility.
5. Redrill Well #1 at South Suburban Golf Course (estimated cost of \$400,000). The South Suburban Golf Course is irrigated with well water. Well #1 is in need of redrilling to continue to effectively maintain the golf course turf.
6. South Suburban Golf Course Clubhouse Improvements Phase I (estimated cost of \$175,000). South Suburban Golf Course clubhouse has become dated and does not have the most effective set up for the large number of people who go through the facility. Staff is recommending improvements to the restaurant, pro shop, and bathrooms. Total cost for these improvements has an estimated range of \$259,000 to \$353,500. The Board of Directors approved Phase I improvements of \$175,000 in the 2012 Budget. Citizen's comments will be taken into consideration with regard to the priority of the improvements.
7. South Suburban Golf Course Halfway House Improvements (estimated cost of \$100,000). The restroom facility (halfway house) on the golf course is in need of major repair. One of the two stalls was closed this season due to a rotted out floor. The District plans to use in house crews to repair and improve the halfway house.
8. Lone Tree Golf Course Clubhouse improvements (estimated cost of \$50,000). The exterior of the Lone Tree Clubhouse is in need of repairs. This project includes repair to siding and painting, as well as, repair to the railings on the hotel deck areas.

The District's capital expenditures for 2012 include \$1,145,000 for anticipated grant projects. Great Outdoor Colorado grants are for \$400,000 (two \$200,000 grants), with matching funds from the District of \$120,000. Arapahoe County Open Space grants are for \$500,000 (two \$250,000 grants), with matching funds from the District of \$125,000. Applications for these grants are typically due in March. There are several projects under consideration at this time, including open space acquisitions, new trail development or existing trail enhancements. Actual projects submitted will be finalized in early 2012. If the grant funds are not awarded to the District by the granting agencies, the District will not spend the pledged matching funds. They will return to contingency or undesignated funds for reappropriation.

South Suburban Park and Recreation District Capital Improvement Plan

Project Highlights for 2012 (continued)

Expenditures for replacement equipment, vehicles, and computers represent 11% of the total capital budget or \$597,300. Some of the major items include:

1. Parks Mowers (\$151,150) - Replacement of rolling stock equipment and vehicles to maintain fleet at current standards. All items are in poor condition and require annual maintenance to keep operating.
2. Vehicles for Parks (\$69,850) - Same as above.
3. Golf Equipment (\$176,600) - Same as above.
4. Computer Equipment (\$53,600) - South Suburban has approximately 304 computers in use throughout the District. Every year we replace some of the older computers in order to enhance productivity and reduce maintenance costs on the older machines. In addition, a few computers are needed for emergency replacements when existing machines fail or when a new position is created.

Major Trail projects for 2012 include:

1. Centennial Link Trail Phase II (\$361,900 - City of Centennial \$200,600 and District \$161,300) – This project consists of the planning, design and construction of approximately 1.3 miles of on-street and off-street multi-use trail. The off-street trail is proposed to be crusher fine. The trail will extend the Centennial Link Trail east to Holly Park from the High Line Canal Trail at East Orchard Road.
2. Willow Springs Trail (east side) (\$125,000) – This project consists of the planning, design and construction of approximately ¾ mile crusher fine trail that will improve an existing dirt footpath that currently extends from Homestead Elementary School to the Willow Spring Dam.

Park Improvements Capital expenditures for 2012 are estimated to be \$390,976. Projects include:

1. Sterne Park Pond Dredging (\$150,000 - \$75,000 from City of Littleton and \$75,000 from the District) - The pond has developed serious problems since it was last dredged in 1998. The main inlet area of the pond has silted due to storm drainage and street run off. The build-up of silt provides unsuitable conditions for fish habitat. Currently, a significant portion of the pond is only 1'-2' feet in depth.
2. Tree Replacement Programs (\$25,000) and New Tree Nursery at the Murray Property (\$15,000) - The urban forestation program to replace trees removed due to weather, insects, disease, vandalism and incorrect planting and management of invasive species. We currently remove over 300 trees each year with an estimated value in excess of \$250K. Without consistent and on-going funding for replacing lost trees, the environmental values are lost and the aesthetics and value of our parks and trails are lowered substantially. A new tree nursery at the Murray Property is needed to replace the High Line Canal Tree Bank that we closed last year at Denver Water's request. The location of the new site would be more practical for planting trees on the west side of the District. The area for the tree nursery was identified in the conceptual Master Plan for the Murray Property.

South Suburban Park and Recreation District Capital Improvement Plan

Project Highlights for 2012 (continued)

3. Central Irrigation Control replacements (\$48,000) - When the first controllers for the central control systems were installed in 1991, they were stand alone F-Units. These controllers had direct communication to the base station and at the time functioned quite well. Over the past 20 years these, due to the advancements, these controllers have become outdated and obsolete. We can no longer purchase parts or replacement components. The cost for repairs averages around \$200.00 per unit. There were 32 repairs over the last 16 months. In 2012 we would like to upgrade the controllers at Lewis Ames, Sunset, LaQuinta, Palos Verdes West, Ida, Barnes, Sheridan Middle School, and Harlow Pool.
4. Tennis Court Repairs \$17,500 - District staff evaluates the condition of all the outdoor tennis courts annually. The information collected during these inspections as well as the scheduled use of each court helps us to establish the priorities for needed repairs. Generally the primary objective is to patch the cracks on all the courts and in some cases re-coloring and stripping if the courts condition warrants. Patching the cracks prevents moisture from getting under the courts which can cause additional damage. This process also helps to minimize further cracking.

Operating Impact of Capital Projects

In addition to the cost of the capital project, the impact on operating costs is important when recommending a project for funding. The District defines Routine Capital Projects (or called Replacement) as replacement equipment and facility and park improvements. Non-routine Capital Projects (or called New) are defined as projects that are infrequent, new, or have a significant improvement which expands the original usage. Non-routine projects can also include projects with grant and joint funding sources.

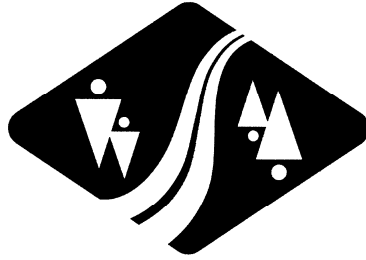
For 2012, \$4,804,614 (\$7,033,182 less undesignated \$2,228,368) is budgeted for Routine capital projects. A majority of these projects include improvements to existing parks, trails, and facilities or replacement of old equipment, vehicles, and computers. These projects will have a minimal impact on current operating expenditures and are likely to lead to a reduction in long term operating expenditures. Replacement of older equipment, vehicles, etc with more efficient items will have the greatest impact on the operating budget. Some of these projects include replacement mowers, vehicles, golf equipment, lighting, and newer computers. Replacement of older items and improvements to facilities decrease the maintenance costs and prolongs the life of existing assets.

South Suburban Park and Recreation District Capital Improvement Plan

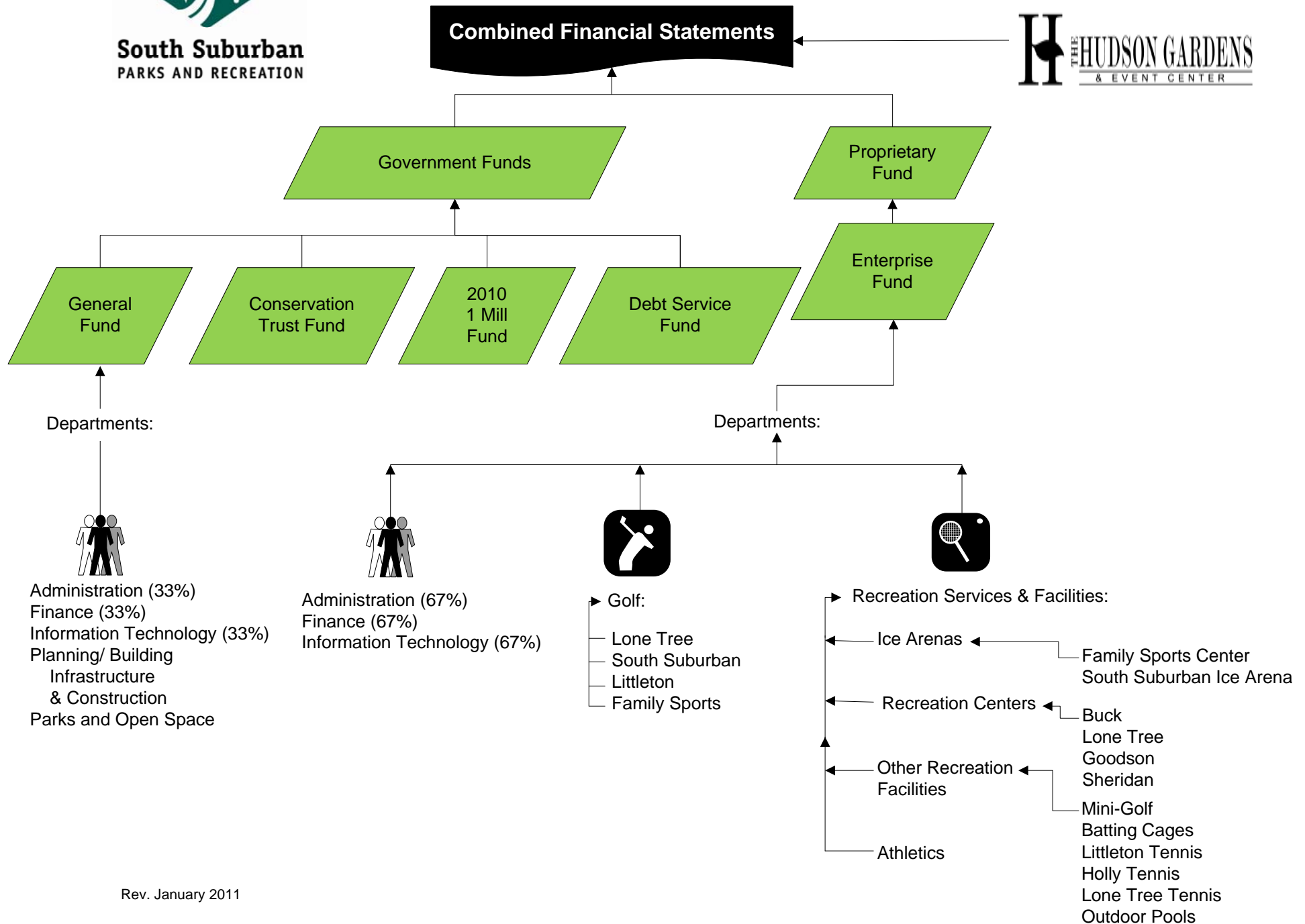
Operating Impact of Capital Projects (continued)

Non-routine projects are also included in the 2012 Budget in the amount of \$501,900. These projects include possible property acquisition (amounts are yet to be determined), and development of new trails. Some of these projects have multiple funding sources and some are multi-year projects. Property acquisition and new trail development will have an impact on future operating expenditures. Currently the cost to maintain open space is \$283 per acre and for developed parks it is \$8,987 per acre. Adding trails will also increase operating expenditures at a rate of \$1,821 per mile for hard surface (concrete) or \$476 per mile for soft service (crusher fine). These costs include labor of 26%, Materials of 62%, and Equipment usage of 12%. The Centennial Link trail, which is funded by the City of Centennial, will be completed in 2012. This new trail will be maintained by the District in future years, adding 2.3 miles to our operating budget in 2013.

A detailed listing of the 2012 capital projects is included in Section 2 of this document. Also a five year capital replacement schedule is included in the appendix section of this document.



South Suburban
PARKS AND RECREATION



***Principal Officials of the
South Suburban Parks and Recreation District***
Arapahoe, Douglas and Jefferson Counties, Colorado

Board of Directors

Chairman and President Katherine C. Geitner
Vice Chairman Susan M. Rosser
Secretary Pamela M. Eller
Treasurer John K. Ostermiller
Assistant Secretary and Assistant Treasurer...Michael T. Anderson

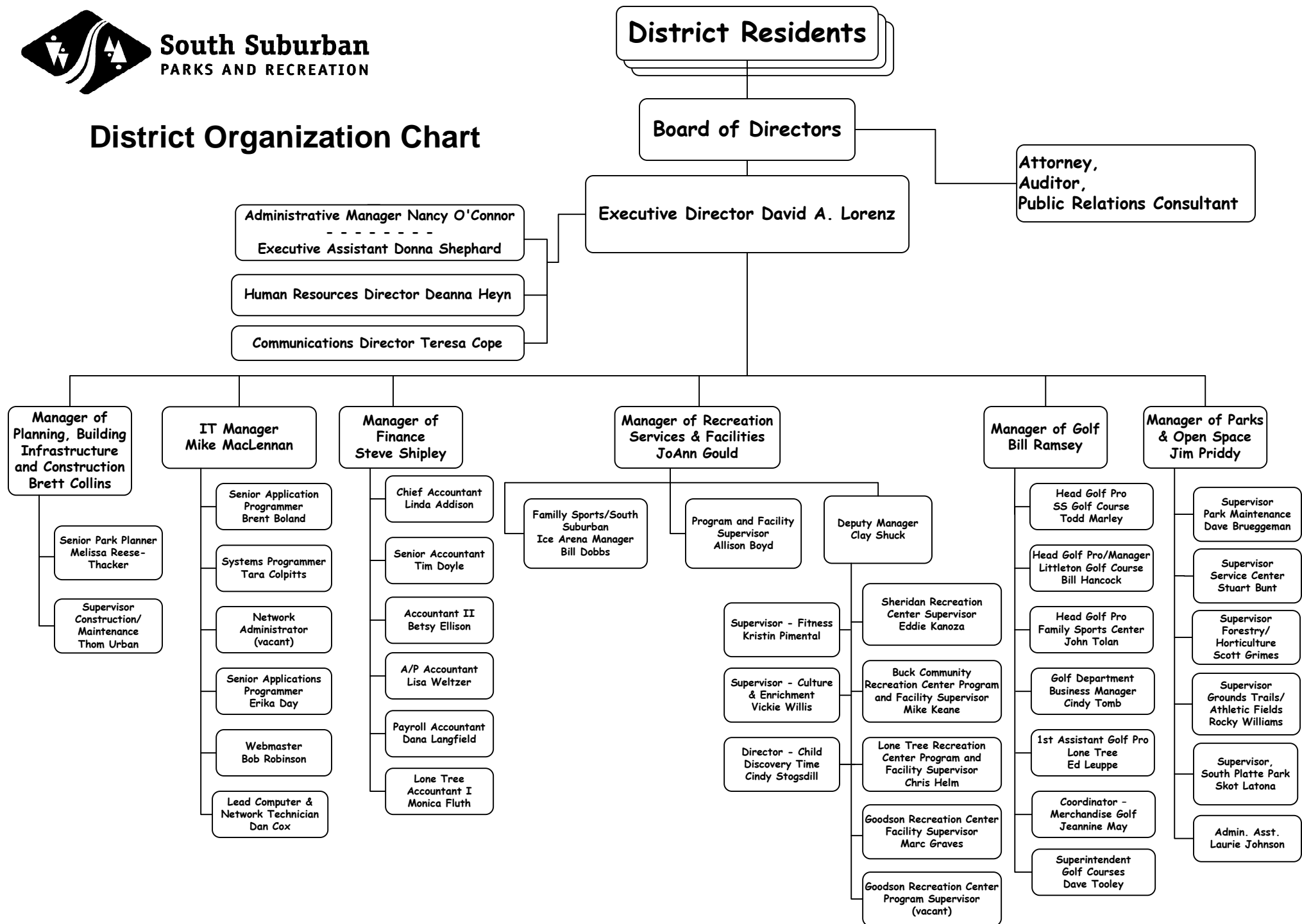
District Officials

Executive Director David A Lorenz

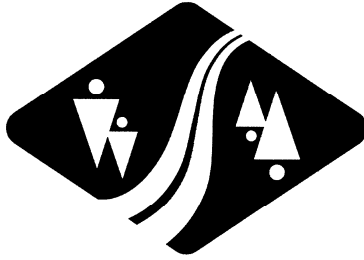
Manager of Finance Steve Shipley
Manager of Information Technology..... Mike MacLennan
Manager of Recreation Services and Facilities JoAnn Gould
Manager of Golf..... Bill Ramsey
Manager of Parks and Open Space Jim Priddy
Manager of Planning, Building Infrastructure
and Construction Brett Collins
Human Resources Director Deanna Heyn
Communications Director Teresa Cope



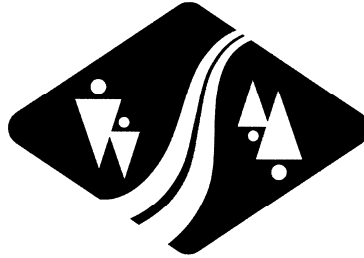
District Organization Chart



November 2011



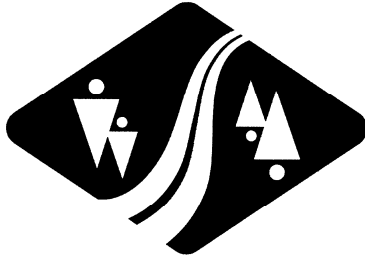
South Suburban
PARKS AND RECREATION



South Suburban

PARKS AND RECREATION

2. BUDGET SUMMARIES



South Suburban
PARKS AND RECREATION

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
TOTAL DISTRICT SUMMARY BY FUND**

	ACTUAL 2010	BUDGET 2011	ESTIMATE 2011	BUDGET 2012
REVENUE AND OTHER SOURCES OF FUNDS:				
GENERAL FUND	\$ 20,891,168	\$ 20,146,013	\$ 17,835,485	\$ 14,739,198
CONSERVATION TRUST FUND	631,036	601,500	651,700	651,700
2010 1 MILL FUND	-	4,473,883	4,273,883	2,322,889
ENTERPRISE FUND	28,384,068	24,683,003	23,766,510	23,633,994
DEBT SERVICE FUND	3,634,537	3,480,961	3,481,961	3,533,234
TOTAL	53,540,809	53,385,360	50,009,539	44,881,015
EXPENDITURES AND OTHER USES OF FUNDS:				
GENERAL FUND	20,143,649	29,127,079	21,991,360	19,556,703
CONSERVATION TRUST FUND	326,624	1,441,357	1,473,820	669,437
2010 1 MILL FUND	-	4,473,883	4,023,564	2,573,208
ENTERPRISE FUND	29,045,861	24,829,787	23,728,218	23,839,636
DEBT SERVICE FUND	3,580,057	3,571,856	3,572,856	3,576,383
TOTAL	53,096,191	63,443,962	54,789,818	50,215,367
NET INCREASE IN FUND BALANCE	444,618	(10,058,602)	(4,780,279)	(5,334,352)
BEGINNING FUNDS AVAILABLE	13,642,351	14,043,820	14,086,969	9,306,690
ENDING FUNDS	14,086,969	3,985,218	9,306,690	3,972,338
LESS RESERVES:				
7% OPERATING RESERVE (includes 3% emergency reserve)	(2,180,313)	(2,238,060)	(2,177,315)	(2,216,041)
CHV RESERVE	(4,661,484)	-	(1,855,378)	-
2000 1 MILL RESERVE	(2,195,094)	-	(2,755,058)	-
DEBT SERVICE RESERVE	(731,624)	(597,580)	(640,729)	(597,580)
CONSERVATION TRUST RESERVE	(839,857)	-	(17,737)	-
2010 1 MILL RESERVE	-	-	(250,319)	-
INSURANCE RESERVE	(1,000,975)	(1,000,975)	(1,000,975)	(1,000,000)
ENVIRONMENTAL RESERVE	(148,603)	(148,603)	(148,603)	(158,717)
UNRESERVED FUNDS AVAILABLE	\$ 2,329,019	\$ -	\$ 460,576	\$ -

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
TOTAL DISTRICT SUMMARY BY CATEGORY**

	ACTUAL 2010	BUDGET 2011	ESTIMATE 2011	BUDGET 2012
REVENUE:				
PROPERTY TAXES	\$ 14,014,932	\$ 16,429,422	\$ 16,429,422	\$ 15,783,856
SPECIFIC OWNERSHIP	1,099,939	1,000,000	990,000	980,000
INTERGOVERNMENTAL/DONATIONS	923,058	3,138,692	3,123,741	1,101,892
NET INVESTMENT INCOME	99,549	74,500	51,700	51,700
PROGRAM REVENUE	17,186,766	18,359,418	17,143,901	18,014,507
RESTAURANT	1,905,233	2,041,135	1,806,285	1,883,824
RETAIL SALES REVENUE	968,665	958,035	913,578	931,167
FACILITY RENTAL REVENUE	591,538	850,867	660,529	673,073
CONTRACT SALES REVENUE	38,454	43,355	65,627	69,375
OTHER REVENUE	345,794	230,822	492,105	419,688
TOTAL OPERATING REVENUE	37,173,928	43,126,246	41,676,888	39,909,082
EXPENDITURES:				
SALARY	16,181,221	16,812,380	16,312,616	16,456,298
BENEFITS	3,133,624	3,538,038	3,458,461	3,554,138
PROGRAM EXPENSES	345,772	307,391	268,990	334,640
RESTAURANT SALES EXPENSE	177,899	158,987	160,452	158,485
SUPPLIES	2,767,456	2,852,254	2,755,598	2,825,973
SERVICE & MATERIALS	1,278,214	1,331,093	1,271,292	1,368,213
MAINTENANCE	176,375	190,510	178,723	187,360
EQUIPMENT	182,967	131,749	119,051	129,600
UTILITIES	3,916,136	4,006,370	3,832,719	3,919,318
CONTRACTUAL	803,273	723,893	631,761	696,485
OTHER EXPENSES	1,883,240	2,050,794	1,914,831	2,027,209
DEBT SERVICE	5,122,363	4,992,495	4,993,937	4,894,547
TREASURER & PAYING AGENT FEES	248,966	292,288	292,288	302,000
TOTAL OPERATING EXPENDITURES	36,217,506	37,388,242	36,190,719	36,854,266
EXCESS OPERATING REVENUE OVER EXPENDITURES	956,422	5,738,004	5,486,169	3,054,816
OTHER REVENUE:				
CHV PAYMENT	767,503	757,371	757,371	740,000
INTERGOVERNMENTAL/DONATIONS FOR CAPITAL PROJECTS	966,009	5,850,743	4,923,280	1,549,933
OPERATING TRANSFER IN	2,639,024	2,151,000	2,652,000	1,832,000
PROCEEDS FROM DEBT ISSUANCE	9,620,000	-	-	-
SALE OF ASSET	-	1,500,000	-	850,000
2000 1 MILL PROPERTY TAX	2,374,345	-	-	-
TOTAL OTHER REVENUE	16,366,881	10,259,114	8,332,651	4,971,933
OTHER EXPENDITURES:				
CHV RESERVE	-	4,599,040	-	2,755,058
CONTINGENCY	-	375,740	-	1,063,606
COP PAYMENT	-	523,865	523,865	520,725
HUDSON GARDENS MANAGEMENT FEE	200,000	350,000	350,000	350,000
PROPOSED MERIT INCREASE	-	-	-	250,000
OPERATING TRANSFER OUT	2,639,024	2,151,000	2,652,000	1,832,000
PAYMENT TO ESCROW AGENT	5,432,595	-	-	-
1 MILL EXPENDITURES	1,078,470	-	-	-
CAPITAL EXPENDITURES	7,528,596	18,056,075	15,073,234	6,589,712
TOTAL OTHER EXPENDITURES	16,878,685	26,055,720	18,599,099	13,361,101
NET REVENUE OVER EXPENDITURES	\$ 444,618	\$ (10,058,602)	\$ (4,780,279)	\$ (5,334,352)

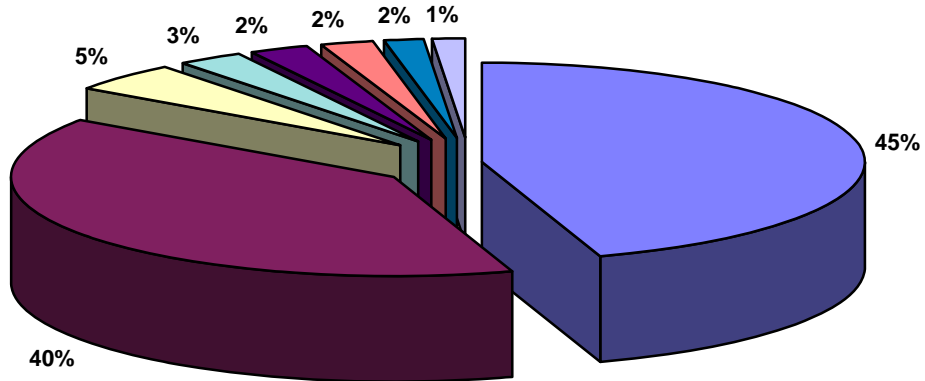
(continued)

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
TOTAL DISTRICT SUMMARY BY CATEGORY**

	ACTUAL 2010	BUDGET 2011	ESTIMATE 2011	BUDGET 2012
(continued)				
TOTAL REVENUE	\$ 53,540,809	\$ 53,385,360	\$ 50,009,539	\$ 44,881,015
TOTAL EXPENDITURES	53,096,191	63,443,962	54,789,818	50,215,367
NET REVENUE OVER (UNDER) EXPENDITURES	444,618	(10,058,602)	(4,780,279)	(5,334,352)
BEGINNING FUNDS AVAILABLE	13,642,351	14,043,820	14,086,969	9,306,690
ENDING FUNDS AVAILABLE	14,086,969	3,985,218	9,306,690	3,972,338
LESS RESERVES:				
7% OPERATING RESERVE (includes 3% emergency reserve)	(2,180,313)	(2,238,060)	(2,177,315)	(2,216,041)
CHV RESERVE	(4,661,484)	-	(2,755,058)	-
2000 1 MILL RESERVE	(2,195,094)	-	(1,855,378)	-
DEBT SERVICE RESERVE	(731,624)	(597,580)	(640,729)	(597,580)
CONSERVATION TRUST RESERVE	(839,857)	-	(17,737)	-
2010 1 MILL RESERVE	-	-	(250,319)	-
INSURANCE RESERVE	(1,000,975)	(1,000,975)	(1,000,975)	(1,000,000)
ENVIRONMENTAL RESERVE	(148,603)	(148,603)	(148,603)	(158,717)
UNRESERVED FUNDS AVAILABLE	<u>\$ 2,329,019</u>	<u>\$ -</u>	<u>\$ 460,576</u>	<u>\$ -</u>

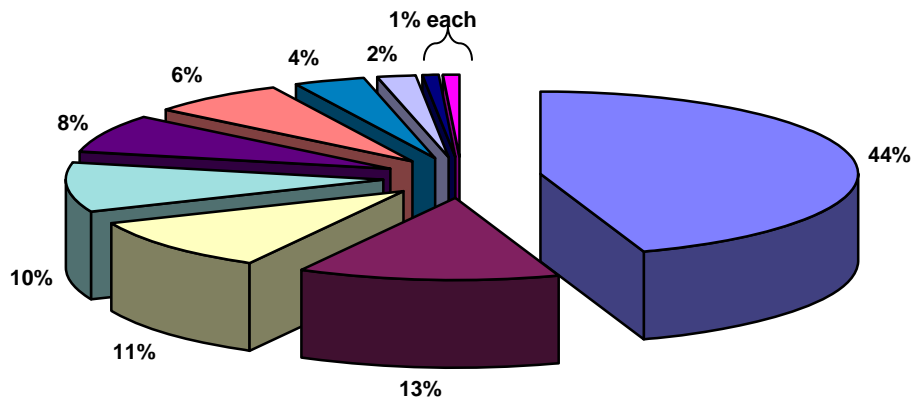
**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
TOTAL DISTRICT SUMMARY BY CATEGORY**

TOTAL DISTRICT REVENUE BY CATEGORY



PROGRAM REVENUE - 45%	PROPERTY TAXES - 40%
RESTAURANT - 5%	INTERGOVERNMENTAL/DONATIONS - 3%
SPECIFIC OWNERSHIP - 2%	RETAIL SALES REVENUE - 2%
FACILITY RENTAL REVENUE - 2%	OTHER REVENUE - 1%

TOTAL DISTRICT EXPENDITURES BY CATEGORY



SALARY - 44%	DEBT SERVICE - 13%
UTILITIES - 11%	BENEFITS - 10%
SUPPLIES - 8%	OTHER EXPENSES - 6%
SERVICE & MATERIALS - 4%	CONTRACTUAL - 2%
PROGRAM EXPENSES - 1%	TREASURER & PAYING AGENT FEES - 1%

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
FUND BALANCE SUMMARY**

	PROJECTED FUNDS AVAILABLE 1/1/2012	2012 BUDGETED REVENUE	2012 BUDGETED EXPENDITURES	2012 BUDGETED RESERVES	PROJECTED FUNDS AVAILABLE 12/31/2012
GENERAL FUND	\$ 6,655,853	\$ 14,739,198	\$ (19,556,703)	\$ (1,838,348)	\$ -
CONSERVATION TRUST FUND	17,737	651,700	(669,437)	-	-
2010 1 MILL FUND	250,319	2,322,889	(2,573,208)	-	-
ENTERPRISE FUND	2,339,632	23,633,994	(23,839,636)	(2,133,990)	-
DEBT SERVICE FUND	43,149	3,533,234	(3,576,383)	-	-
TOTAL	<u>\$ 9,306,690</u>	<u>\$ 44,881,015</u>	<u>\$ (50,215,367)</u>	<u>\$ (3,972,338)</u>	<u>\$ -</u>

Notes:

The District uses a balanced budget approach, which assumes funds available plus current year's revenue will equal current year's expenditures and reserves. Funds Available after the current year's revenue and expenditures represent the District reserves.

Fund balances are anticipated to change more the 10% due to the following reasons:

The Budgeted fund balance in the General Fund shows a significant change. This is mainly due to the CHV Reserve and the 2000 1 Mill Reserve. The total reserves for these two items are included as expenditures in the 2012 Budget, as the District may have to use some of these funds for operational or capital expenditures. Budgeting the total amounts of these reserves causes fund balance to change more than 10%.

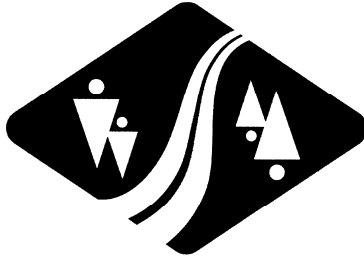
The Conservation Trust fund balance change is due to anticipated spending of all funds on 2012 capital projects.

The 2010 1 Mill fund balance change is due to anticipated spending of funds on approved 2012 capital projects (\$468,150) and park irrigation water expenditures (\$1,119,688). However, the 2012 Budget also includes undesignated funds of \$945,370. A portion of these funds may be spent in 2012 if any eligible projects are approved. Otherwise the undesignated amount will remain in fund balance for future years.

The Enterprise fund balance is estimated to change about 9%. This change could increase depending on the success of program operations during 2012. Staff has included new fees and anticipated increases in attendance in the budget. If the anticipated levels are not achieved, staff will look at the expenses directly related to the program and cut accordingly.

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
GENERAL FUND SUMMARY**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
PROPERTY TAXES	\$ 10,389,419	\$ 10,579,335	\$ 10,579,335	\$ 10,029,733
SPECIFIC OWNERSHIP TAX	1,099,939	1,000,000	990,000	980,000
INTERGOVERNMENTAL/DONATION	241,559	299,432	341,789	285,074
INTEREST INCOME	76,260	65,000	45,000	45,000
OTHER	321,600	240,715	344,293	257,458
TOTAL OPERATING REVENUE	12,128,777	12,184,482	12,300,417	11,597,265
EXPENDITURES:				
ADMINISTRATION	916,822	920,545	923,710	948,549
FINANCE	221,375	242,308	224,400	227,492
IT DEPARTMENT	168,540	201,925	181,173	206,187
PLANNING & CONSTRUCTION	1,301,396	1,365,746	1,329,606	1,357,398
PARKS AND OPEN SPACE	6,831,600	7,089,588	6,943,075	6,049,697
TOTAL OPERATING EXPENDITURES	9,439,733	9,820,112	9,601,964	8,789,323
EXCESS OPERATING REVENUE OVER (UNDER) EXPEND	2,689,044	2,364,370	2,698,453	2,807,942
OTHER REVENUE:				
CHV PAYMENT	767,503	757,371	757,371	740,000
INTERGOVERNMENTAL/DONATION FOR CAPITAL	776,519	5,703,160	4,775,697	1,549,933
PROCEEDS FROM DEBT ISSUANCE	4,835,000	-	-	-
SALE OF ASSET	-	1,500,000	-	850,000
OPERATING TRANSFER IN	9,024	1,000	2,000	2,000
TOTAL 2000 1 MILL REVENUE	2,374,345	-	-	-
TOTAL OTHER REVENUE	8,762,391	7,961,531	5,535,068	3,141,933
OTHER EXPENDITURES:				
CHV RESERVE	-	4,599,040	-	2,755,058
CONTINGENCY	-	35,690	-	77,544
COP PAYMENT	-	523,865	523,865	520,725
HUDSON GARDENS MGMT FEE	200,000	350,000	350,000	350,000
PROPOSED MERIT INCREASE	-	-	-	100,000
PART TIME SALARY ADJUSTMENT	-	-	-	7,500
OPERATING TRANSFER OUT	2,630,000	2,150,000	2,650,000	1,830,000
CAPITAL EXPENDITURES	4,909,466	9,003,653	8,076,190	3,271,175
DEBT ISSUANCE COST	46,741	-	-	-
2000 1 MILL EXPENDITURES	1,078,470	-	-	-
2000 1 MILL CAPITAL EXPENDITURES	1,839,239	2,644,719	789,341	1,855,378
TOTAL OTHER EXPENDITURES	10,703,916	19,306,967	12,389,396	10,767,380
NET REVENUE OVER (UNDER) EXPENDITURES	747,519	(8,981,066)	(4,155,875)	(4,817,505)
TOTAL REVENUE	20,891,168	20,146,013	17,835,485	14,739,198
TOTAL EXPENDITURES	20,143,649	29,127,079	21,991,360	19,556,703
NET REVENUE OVER (UNDER) EXPENDITURES	747,519	(8,981,066)	(4,155,875)	(4,817,505)
BEGINNING FUNDS AVAILABLE	6,876,126	8,167,009	8,167,009	4,800,475
BEGINNING FUNDS AVAILABLE - 2000 1 MILL	3,188,083	2,644,719	2,644,719	1,855,378
ENDING FUNDS	10,811,728	1,830,662	6,655,853	1,838,348
LESS RESERVES:				
7% OPERATING RESERVE	(661,556)	(681,084)	(672,138)	(679,631)
CHV RESERVE	(4,661,484)	-	(1,855,378)	-
2000 1 MILL RESERVE	(2,195,094)	-	(2,755,058)	-
INSURANCE RESERVE	(1,000,975)	(1,000,975)	(1,000,975)	(1,000,000)
ENVIRONMENTAL RESERVE	(148,603)	(148,603)	(148,603)	(158,717)
UNRESERVED FUNDS AVAILABLE	\$ 2,144,016	\$ -	\$ 223,701	\$ -



South Suburban
PARKS AND RECREATION

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
GENERAL FUND SUMMARY BY CATEGORY**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
PROPERTY TAXES	\$ 10,389,419	\$ 10,579,335	\$ 10,579,335	\$ 10,029,733
SPECIFIC OWNERSHIP	1,099,939	1,000,000	990,000	980,000
INTERGOVERNMENTAL/DONATIONS	241,148	299,432	341,789	285,074
NET INVESTMENT INCOME	76,260	65,000	45,000	45,000
PROGRAM REVENUE	134,536	118,240	129,563	121,100
OTHER REVENUE	187,475	122,475	214,730	136,358
TOTAL OPERATING REVENUE	12,128,777	12,184,482	12,300,417	11,597,265
EXPENDITURES:				
SALARY	6,016,001	6,307,965	6,139,551	6,232,100
BENEFITS	1,315,573	1,587,612	1,574,103	1,608,422
PROGRAM EXPENSES	41,915	38,857	46,332	45,050
SUPPLIES	367,770	395,878	379,376	396,009
SERVICE & MATERIALS	583,261	592,292	574,298	628,274
MAINTENANCE	125,941	137,810	134,723	138,610
EQUIPMENT	43,581	49,390	49,970	50,990
UTILITIES	1,537,615	1,543,382	1,527,266	424,457
CONTRACTUAL	84,490	90,523	82,626	92,739
OTHER EXPENSE	1,080,417	1,017,287	902,652	1,060,056
TREASURER AND PAYING AGENT FEES	191,833	200,000	200,000	200,000
OVERHEAD CHARGEBACK (1)	(1,948,664)	(2,140,884)	(2,008,933)	(2,087,384)
TOTAL OPERATING EXPENDITURES	9,439,733	9,820,112	9,601,964	8,789,323
EXCESS OPERATING REVENUE OVER EXPENDITURES	2,689,044	2,364,370	2,698,453	2,807,942
OTHER REVENUE:				
CHV PAYMENT	767,503	757,371	757,371	740,000
INTERGOVERNMENTAL/DONATION FOR CAPITAL	776,519	5,703,160	4,775,697	1,549,933
PROCEEDS FROM DEBT ISSUANCE	4,835,000	-	-	-
SALE OF ASSET	-	1,500,000	-	850,000
TRANSFER IN	9,024	1,000	2,000	2,000
1 MILL REVENUE	2,374,345	-	-	-
TOTAL OTHER REVENUE	8,762,391	7,961,531	5,535,068	3,141,933
OTHER EXPENDITURES:				
CHV RESERVE	-	4,599,040	-	2,755,058
CONTINGENCY	-	35,690	-	77,544
COP PAYMENT	-	523,865	523,865	520,725
HUDSON GARDENS MANAGEMENT FEE	200,000	350,000	350,000	350,000
PROPOSED MERIT INCREASE	-	-	-	107,500
TRANSFER OUT	2,630,000	2,150,000	2,650,000	1,830,000
CAPITAL EXPENDITURES	4,909,466	9,003,653	8,076,190	3,271,175
DEBT ISSUANCE COST	46,741	-	-	-
1 MILL EXPENDITURES	1,078,470	-	-	-
1 MILL CAPITAL EXPENDITURES	1,839,239	2,644,719	789,341	1,855,378
TOTAL OTHER EXPENDITURES	10,703,916	19,306,967	12,389,396	10,767,380
NET REVENUE OVER (UNDER) EXPENDITURES	\$ 747,519	\$ (8,981,066)	\$ (4,155,875)	\$ (4,817,505)

(continued)

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
GENERAL FUND SUMMARY BY CATEGORY**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
(continued)				
TOTAL REVENUE	\$ 20,891,168	\$ 20,146,013	\$ 17,835,485	\$ 14,739,198
TOTAL EXPENDITURES	20,143,649	29,127,079	21,991,360	19,556,703
NET REVENUE OVER (UNDER) EXPENDITURES	747,519	(8,981,066)	(4,155,875)	(4,817,505)
BEGINNING FUNDS AVAILABLE	10,064,209	10,811,728	10,811,728	6,655,853
ENDING FUNDS	10,811,728	1,830,662	6,655,853	1,838,348
LESS RESERVES:				
7% OPERATING RESERVE	(661,556)	(681,084)	(672,138)	(679,631)
1 MILL RESERVE	(2,195,094)	-	(1,855,378)	-
CHV RESERVE	(4,661,484)	-	(2,755,058)	-
INSURANCE RESERVE	(1,000,975)	(1,000,975)	(1,000,975)	(1,000,000)
ENVIRONMENTAL RESERVE	(148,603)	(148,603)	(148,603)	(158,717)
UNRESERVED FUNDS AVAILABLE	\$ 2,144,016	\$ -	\$ 223,701	\$ -

(1) 67% of administrative costs charged to the Enterprise fund.

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
CONSERVATION TRUST FUND SUMMARY AND BY CATEGORY**

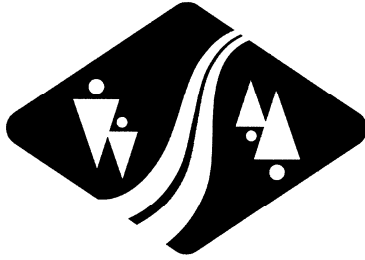
	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
INTERGOVERNMENTAL	\$ 628,363	\$ 600,000	\$ 650,000	650,000
INTEREST INCOME	2,673	1,500	1,700	1,700
TOTAL REVENUE	631,036	601,500	651,700	651,700
EXPENDITURES:				
CAPITAL OUTLAY	326,624	1,473,820	1,473,820	669,333
CONTINGENCY	-	(32,463)	-	104
TOTAL EXPENDITURES	326,624	1,441,357	1,473,820	669,437
NET REVENUES OVER (UNDER) EXP	304,412	(839,857)	(822,120)	(17,737)
BEGINNING FUND BALANCE	535,445	839,857	839,857	17,737
ENDING FUND BALANCE	839,857	-	17,737	-
LESS RESERVES:				
CTF RESERVE	(839,857)	-	(17,737)	-
UNRESERVED FUNDS AVAILABLE	\$ -	\$ -	\$ -	\$ -

SOUTH SUBURBAN PARK AND RECREATION DISTRICT
2010 1 MILL FUND SUMMARY AND BY CATEGORY

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
PROPERTY TAX	\$ -	\$ 2,370,126	\$ 2,370,126	2,222,889
GRANT REVENUE	-	2,103,757	1,903,757	100,000
TOTAL REVENUE	-	4,473,883	4,273,883	2,322,889
EXPENDITURES:				
CAPITAL OUTLAY	-	4,187,776	3,987,776	468,150
COLLECTION CHARGES	-	35,788	35,788	40,000
PARK MAINTENANCE WATER	-	-	-	1,119,688
UNDESIGNATED	-	250,319	-	945,370
TOTAL EXPENDITURES	-	4,473,883	4,023,564	2,573,208
NET REVENUES OVER (UNDER) EXP	-	-	250,319	(250,319)
BEGINNING FUND BALANCE	-	-	-	250,319
ENDING FUND BALANCE	-	-	250,319	-
LESS 2010 1 MILL RESERVE	-	-	(250,319)	-
UNRESERVED FUNDS AVAILABLE	\$ -	\$ -	\$ -	\$ -

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
ENTERPRISE FUND SUMMARY**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
ICE ARENAS	\$ 4,445,536	\$ 4,784,915	\$ 4,461,799	\$ 4,749,594
RECREATION CENTERS	4,323,475	4,847,200	4,417,829	4,393,379
ATHLETICS	1,967,212	2,153,994	2,004,657	2,155,230
OTHER RECREATION FACILITIES	1,535,600	1,546,613	1,490,633	1,610,600
GOLF COURSES	8,464,672	9,016,498	8,562,939	8,866,491
INTEREST INCOME	11,592	7,000	3,000	3,000
OTHER REVENUE	31,491	29,200	28,070	25,700
TOTAL OPERATING REVENUE	20,779,578	22,385,420	20,968,927	21,803,994
EXPENDITURES:				
ADMINISTRATION	1,662,159	1,813,878	1,731,111	1,757,550
FINANCE DEPARTMENT	449,459	466,990	455,600	461,879
IT DEPARTMENT	342,186	411,180	367,836	418,622
ICE ARENAS	4,569,350	4,605,020	4,410,061	4,509,408
RECREATION CENTERS	5,764,853	6,098,369	5,819,627	5,636,103
ATHLETICS	1,235,541	1,312,791	1,188,443	1,301,811
OTHER RECREATION FACILITIES	1,189,903	1,258,609	1,169,111	1,236,651
GOLF COURSES	7,993,289	7,994,649	7,840,322	8,008,848
TOTAL OPERATING EXPENDITURES	23,206,740	23,961,486	22,982,111	23,330,872
EXCESS OPERATING REVENUE OVER (UNDER) EXPENDITURES	(2,427,162)	(1,576,066)	(2,013,184)	(1,526,878)
OTHER REVENUE:				
OPERATING TRANSFER IN	2,630,000	2,150,000	2,650,000	1,830,000
PROCEEDS FROM DEBT ISSUANCE	4,785,000	-	-	-
INTERGOVERNMENTAL INCOME FOR C	189,490	147,583	147,583	-
TOTAL OTHER REVENUE	7,604,490	2,297,583	2,797,583	1,830,000
OTHER EXPENDITURES:				
CONTINGENCY	-	122,194	-	40,588
PROPOSED MERIT INCREASE	-	-	-	100,000
PART TIME SALARY ADJUSTMENT	-	-	-	42,500
PAYMENT TO BOND ESCROW AGENT	5,385,854	-	-	-
CAPITAL OUTLAY	453,267	746,107	746,107	325,676
TOTAL OTHER EXPENDITURES	5,839,121	868,301	746,107	508,764
NET REVENUE OVER (UNDER) EXP	(661,793)	(146,784)	38,292	(205,642)
TOTAL REVENUE	28,384,068	24,683,003	23,766,510	23,633,994
TOTAL EXPENDITURES	29,045,861	24,829,787	23,728,218	23,839,636
NET REVENUE OVER (UNDER) EXPENDIT	(661,793)	(146,784)	38,292	(205,642)
BEGINNING FUNDS AVAILABLE	2,963,133	2,301,340	2,301,340	2,339,632
ENDING FUNDS	2,301,340	2,154,556	2,339,632	2,133,990
LESS RESERVES:				
7% OPERATING RESERVE	(1,518,757)	(1,556,976)	(1,505,177)	(1,536,410)
DEBT SERVICE RESERVE	(597,580)	(597,580)	(597,580)	(597,580)
UNRESERVED FUNDS AVAILABLE	\$ 185,003	\$ -	\$ 236,875	\$ -



South Suburban
PARKS AND RECREATION

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
ENTERPRISE FUND SUMMARY BY CATEGORY**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
INTERGOVERNMENTAL/DONATIONS	\$ 53,547	\$ 135,503	\$ 228,195	\$ 66,818
NET INVESTMENT INCOME	11,592	7,000	3,000	3,000
PROGRAM REVENUE	17,052,230	18,241,178	17,014,338	17,893,407
RESTAURANT	1,905,233	2,041,135	1,806,285	1,883,824
RETAIL SALES REVENUE	968,665	958,035	913,578	931,167
FACILITY RENTAL REVENUE	591,538	850,867	660,529	673,073
CONTRACT SALES REVENUE	38,454	43,355	65,627	69,375
OTHER REVENUE	158,319	108,347	277,375	283,330
TOTAL OPERATING REVENUE	20,779,578	22,385,420	20,968,927	21,803,994
EXPENDITURES:				
SALARY	10,165,220	10,504,415	10,173,065	10,224,198
BENEFITS	1,818,051	1,950,426	1,884,358	1,945,716
PROGRAM EXPENSES	303,857	268,534	222,658	289,590
RESTAURANT SALES EXPENSE	177,899	158,987	160,452	158,485
SUPPLIES	2,399,686	2,456,376	2,376,222	2,429,964
SERVICE & MATERIALS	694,953	738,801	696,994	739,939
MAINTENANCE	50,434	52,700	44,000	48,750
EQUIPMENT	139,386	82,359	69,081	78,610
UTILITIES	2,378,521	2,462,988	2,305,453	2,375,173
CONTRACTUAL	718,783	633,370	549,135	603,746
OTHER EXPENSES	802,823	1,033,507	1,012,179	967,153
DEBT SERVICE	1,608,463	1,478,139	1,479,581	1,382,164
OVERHEAD CHARGEBACK (1)	1,948,664	2,140,884	2,008,933	2,087,384
TOTAL OPERATING EXPENDITURES	23,206,740	23,961,486	22,982,111	23,330,872
EXCESS OPERATING REVENUE OVER (UNDER) EXPENDITURES	(2,427,162)	(1,576,066)	(2,013,184)	(1,526,878)
OTHER REVENUE:				
TRANSFER IN	2,630,000	2,150,000	2,650,000	1,830,000
PROCEEDS FROM DEBT ISSUANCE	4,785,000	-	-	-
INTERGOVERNMENTAL INCOME FOR CAPITAL	189,490	147,583	147,583	-
TOTAL OTHER REVENUE	7,604,490	2,297,583	2,797,583	1,830,000
OTHER EXPENDITURES:				
CONTINGENCY	-	122,194	-	40,588
PROPOSED MERIT INCREASE	-	-	-	142,500
PAYMENT TO BOND ESCROW AGENT	5,385,854	-	-	-
CAPITAL OUTLAY	453,267	746,107	746,107	325,676
TOTAL OTHER EXPENDITURES	5,839,121	868,301	746,107	508,764
NET REVENUE OVER (UNDER) EXP	\$ (661,793)	\$ (146,784)	\$ 38,292	\$ (205,642)

(continued)

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
ENTERPRISE FUND SUMMARY BY CATEGORY**

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
(continued)				
TOTAL REVENUE	\$ 28,384,068	\$24,683,003	\$ 23,766,510	\$ 23,633,994
TOTAL EXPENDITURES	29,045,861	24,829,787	23,728,218	23,839,636
NET REVENUE OVER (UNDER) EXPENDITURES	(661,793)	(146,784)	38,292	(205,642)
BEGINNING FUNDS AVAILABLE	2,963,133	2,301,340	2,301,340	2,339,632
ENDING FUNDS	2,301,340	2,154,556	2,339,632	2,133,990
LESS RESERVES:				
7% OPERATING RESERVE	(1,518,757)	(1,556,976)	(1,505,177)	(1,536,410)
DEBT SERVICE RESERVE	(597,580)	(597,580)	(597,580)	(597,580)
UNRESERVED FUNDS AVAILABLE	\$ 185,003	\$ -	\$ 236,875	\$ -

SOUTH SUBURBAN PARK AND RECREATION DISTRICT
DEBT SERVICE FUND SUMMARY AND BY CATEGORY

	Actual 2010	Budget 2011	Estimated 2011	Budget 2012
REVENUE:				
PROPERTY TAXES	\$ 3,625,513	\$ 3,479,961	\$ 3,479,961	\$ 3,531,234
BOND PROCEEDS	-	-	-	-
INTEREST EARNINGS	9,024	1,000	2,000	2,000
TOTAL REVENUE	3,634,537	3,480,961	3,481,961	3,533,234
EXPENDITURES:				
ADMINISTRATION	57,133	56,500	56,500	62,000
BOND PRINCIPAL	2,330,000	2,405,000	2,405,000	2,480,000
BOND INTEREST	1,183,900	1,109,356	1,109,356	1,032,383
OPERATING TRANSFER OUT	9,024	1,000	2,000	2,000
TOTAL EXPENDITURES	3,580,057	3,571,856	3,572,856	3,576,383
NET REVENUE OVER EXPENDITURES	54,480	(90,895)	(90,895)	(43,149)
BEGINNING FUND BALANCE	79,564	90,895	134,044	43,149
ENDING FUND BALANCE	134,044	-	43,149	-
LESS RESERVES:				
DEBT SERVICE RESERVE	(134,044)	-	(43,149)	-
UNRESERVED FUNDS AVAILABLE	\$ -	\$ -	\$ -	\$ -

SUMMARY OF POSITIONS BY DEPARTMENT

	2007	2008	2009	2010	Estimated 2011	Budgeted 2012
FULL TIME POSITIONS:						
ADMINISTRATION:						
ADMINISTRATIVE MANAGER	1	1	1	1	1	1
ADMINISTRATIVE ASSISTANT (1)	1	0	0	0	0	0
COMMUNICATIONS DIRECTOR	1	1	1	1	1	1
EXECUTIVE ASSISTANT	1	1	1	1	1	1
EXECUTIVE DIRECTOR	1	1	1	1	1	1
GRAPHIC DESIGNER	1	1	1	1	1	1
HUMAN RESOURCES ASSISTANT	1	1	1	1	1	1
HUMAN RESOURCES DIRECTOR	1	1	1	1	1	1
HUMAN RESOURCES GENERALIST	1	1	1	1	1	1
RECEPTIONIST, LEAD	1	1	1	1	1	1
REGISTRATION OFFICE ASSISTANT	1	1	1	1	1	1
SECRETARY II (1)	1	0	0	0	0	0
SPECIALIST - COMMUNITY RELATIONS	1	1	1	1	1	1
SPECIALIST - MARKETING	1	1	1	1	1	1
SUPERVISOR - REGISTRATION	1	1	1	1	1	1
TECHNICIAN - GENERAL SERVICES	1	1	1	1	1	1
TOTAL ADMINISTRATION	16	14	14	14	14	14
FINANCE:						
ACCOUNTANT I	3	3	3	3	3	3
ACCOUNTANT II	1	1	1	1	1	1
ACCOUNTANT, SENIOR	1	1	1	1	1	1
CHIEF ACCOUNTANT (3)	0	0	0	1	1	1
MANAGER OF FINANCE	1	1	1	1	1	1
TECHNICIAN - ACCOUNTS PAYABLE (1) (3)	2	1	1	0	0	0
TOTAL FINANCE	8	7	7	7	7	7
INFORMATION TECHNOLOGY:						
COMPUTER TECHNICIAN (3)	0	0	0	0	0	1
MANAGER OF INFORMATION SYSTEM	1	1	1	1	1	1
NETWORK ADMINISTRATOR	1	1	1	1	1	1
SENIOR APPLICATIONS PROGRAMMER (2)	1	2	2	2	2	2
SYSTEMS SPECIALIST INTERNET (3)	1	0	0	0	0	0
WEBMASTER (4)	0	0	0	0	1	1
LEAD COMPUTER AND NETWORK TECHNICIAN (3)	0	1	1	1	1	1
TOTAL IT	4	5	5	5	6	7

SUMMARY OF POSITIONS BY DEPARTMENT

	2007	2008	2009	2010	Estimated 2011	Budgeted 2012
GOLF:						
1ST ASST GOLF PRO	4	4	4	4	4	4
ADMINISTRATIVE ASSISTANT GOLF(1)	1	0	0	0	0	0
APPRENTICE MECHANIC - PARTS DRIVER (SSGC)	1	1	1	1	1	1
ASSISTANT MANAGER - FOOD & BEVERAGE	1	1	1	1	1	1
ASSISTANT SUPERVISOR - GOLF	3	3	3	3	3	3
ASST SUPERVISOR - FOOD & BEVERAGE (FSC)	1	1	1	1	1	1
BUSINESS MANAGER - GOLF	1	1	1	1	1	1
COORDINATOR - MERCHANDISE - GOLF	1	1	1	1	1	1
COORDINATOR - SPECIAL EVENTS	1	1	1	1	1	1
COORDINATOR CONCESSIONS - FSC	1	1	1	1	1	1
FOOD & BEVERAGE MANAGER - LTGC	1	1	1	1	1	1
HEAD CHEF (LTGC)	1	1	1	1	1	1
HEAD GOLF PRO & MANAGER	3	3	3	3	3	3
LEAD MAINT SPEC - GOLF	4	4	4	4	4	4
LEAD NIGHT AUDITOR - LTGC	1	1	1	1	1	1
MAINTENANCE TECH - GOLF	4	4	4	4	4	4
MANAGER OF GOLF	1	1	1	1	1	1
MARKETING MANAGER	1	1	1	1	1	1
MECHANIC	4	4	4	4	4	4
RESTAURANT MANAGER (SSGC)	1	1	1	1	1	1
SOUS CHEF	1	1	1	1	1	1
SUPERINTENDENT - GOLF COURSES	1	1	1	1	1	1
SUPERVISOR - FOOD & BEV - FSC	1	1	1	1	1	1
SUPERVISOR - GOLF COURSE MAINTENANCE	4	4	4	4	4	4
SUPERVISOR - GRILL (LITTLETON)	1	1	1	1	1	1
SUPERVISOR - HOUSEKEEPING	1	1	1	1	1	1
SUPERVISOR - ROOMS DIVISION	1	1	1	1	1	1
TOTAL GOLF	46	45	45	45	45	45
PARKS AND OPEN SPACE:						
ADMINISTRATIVE ASSISTANT - PARKS	1	1	1	1	1	1
APPRENTICE MECHANIC - PARTS DRIVER	1	1	1	1	1	1
COORDINATOR - GIS	1	1	1	1	1	1
COORDINATOR - SPP	1	1	1	1	1	1
CREW LEADER	4	4	4	4	4	4
FORMAN	8	8	8	8	8	8
LEAD MAINT SPEC (3)	15	16	16	16	16	16
MAINTENANCE TECH (4)	21	22	22	22	22	22
MANAGERS OF PARKS AND OPEN SPACE	1	1	1	1	1	1
MECHANIC (SERVICE CENTER)	3	3	3	3	3	3
PARK RANGER	1	1	1	1	1	1
PARK RANGER, SENIOR	1	1	1	1	1	1
RESOURCE SPECIALIST	1	1	1	1	1	1
SPECIALIST - SERVICE CENTER	1	1	1	1	1	1
SUPERVISOR	5	5	5	5	5	5
WELDER/FABRICATOR/MECHANIC	1	1	1	1	1	1
TOTAL PARKS AND OPEN SPACE	65	67	67	67	67	67

SUMMARY OF POSITIONS BY DEPARTMENT

	2007	2008	2009	2010	Estimated 2011	Budgeted 2012
PLANNING AND CONSTRUCTION:						
PARK PLANNER, SENIOR	2	2	2	2	2	2
PARK PLANNER I (1)	1	0	0	0	0	0
PARK PLANNER II (1)	2	1	1	1	1	1
CONSTRUCTION EQUIPMENT OPERATOR	1	1	1	1	1	1
CREW LEADER - CONSTRUCTION	1	1	1	1	1	1
FOREMAN - CONSTRUCTION	1	1	1	1	1	1
FOREMAN - PLAY GROUNDS AND SIGNS	1	1	1	1	1	1
LEAD MAINT SPEC - CONSTRUCTION WOOD SHOP	1	1	1	1	1	1
LEAD MAINT SPEC - SIGNS	1	1	1	1	1	1
LEAD MAINT. SPEC. - PREVENT/MAINT	1	1	1	1	1	1
MAINTENANCE TECHNICIAN - PREVENT MAINT	1	1	1	1	1	1
MAINTENANCE TECH - CONSTRUCTION	2	2	2	2	2	2
MAINTENANCE TECH - PLAY GROUNDS	1	1	1	1	1	1
MAINTENANCE TECH - SIGNS	1	1	1	1	1	1
MANAGER OF PLANNING AND CONSTRUCTION	1	1	1	1	1	1
SKILLED TRADES WORKER - PREVENT MAINT	3	3	3	3	3	3
SUPERVISOR - CONSTRUCTION MAINTENANCE	1	1	1	1	1	1
SUPERVISOR - PREVENTIVE MAINTENANCE	1	1	1	1	1	1
TOTAL BUILDING INFRASTRUCTURE AND CONSTRUCTION	23	21	21	21	21	21
RECREATIONS SERVICES AND FACILITIES:						
ADMINISTRATIVE ASSISTANT (FSC) (1)	1	1	1	1	1	0
ASSISTANT MANAGER - ICE ARENA	2	2	2	2	2	2
ASSISTANT SUPERVISOR - ICE (FSC) (1)	1	1	1	1	1	0
ASST FACILITY MANAGER (1)	3	3	2	2	2	2
CONTROLLER (FSC)	1	1	1	1	1	1
COORDINATOR	16	16	16	16	16	16
DEPUTY MANAGER - RECREATION	1	1	1	1	1	1
DIRECTOR OF CHILD CARE	1	1	1	1	1	1
DIRECTOR OF CHILD DISCOVERY TIME PRE-SCHOOL	1	1	1	1	1	1
DIRECTOR OF FIGURE SKATING	1	1	1	1	1	1
DIRECTOR OF SPORTS PROGRAMMING (FSC)	1	1	1	1	1	1
GENERAL MANAGER (FSC)	1	1	1	1	1	1
ICE OFFICE ADMINISTRATOR (FSC)	1	1	1	1	1	1
LEAD MAINT SPEC - ICE ARENA	1	1	1	1	1	1
LEAD MAINT TECH (1)	4	3	3	3	3	3
MAINTENANCE TECH (1)	12	12	11	11	11	11
MANAGER - ICE ARENA	1	1	1	1	1	1
MANAGER OF RECREATION SERVICES AND FACILITIES	1	1	1	1	1	1
MANAGER OF ICE OPERATIONS & PROGRAMS (4)	0	0	1	1	1	1
OFFICE ASSISTANT (BUCK CENTER) (1)	1	1	1	1	1	0
RECEPTIONIST - ICE ARENA	1	1	1	1	1	1
RECEPTIONIST, LEAD (ATHLETICS)	1	1	1	1	1	1
SPECIALIST	2	2	2	2	2	2
SUPERVISOR (1)	12	12	11	11	11	10
TENNIS PROFESSIONAL	1	1	1	1	1	1
TOTAL RECREATION SERVICES AND FACILITIES	68	67	65	65	65	61
TOTAL FULL TIME POSITIONS	230	226	224	224	225	222

SUMMARY OF POSITIONS BY DEPARTMENT

	2007	2008	2009	2010	Estimated 2011	Budgeted 2012
REGULAR PART TIME POSITIONS:						
ADMINISTRATION (1)	1	0	0	0	0	0
GOLF (1)	11	11	10	10	10	9
INFORMATION TECHNOLOGY (1)	1	0	0	0	0	0
PARKS AND OPEN SPACE (1) (4)	3	2	3	3	3	3
BUILDING INFRASTRUCTURE AND CONSTRUCTION (1)	1	1	1	0	0	0
RECREATION SERVICES AND FACILITIES (1)	35	29	17	17	17	13
TOTAL REGULAR TIME POSITIONS	52	43	31	30	30	25
TOTAL FULL TIME EQUIVALENTS (5)	502	514	486	480	500	500
W-2s ISSUED	1895	1869	1685	1587	1700	1700

Notes:

One new full-time position was approved in the 2012 budget. The new position was a reclassification from part-time to full-time for a Computer Technician in the Information Technology Department. Four full-time positions and four regular part-time positions were eliminated in the Recreation Services and Facilities Department. Of these positions, four were unfunded in the 2011 Budget. The remaining four were eliminated due to the closure of the Rocking Horse Daycare center in October of 2011.

(1) Position was eliminated

(2) Positions upgraded from regular part-time to full-time

(3) Position reclassified

(4) New approved position

(5) Full Time Equivalents are calculated using full time, regular part time, and part time hours worked (or estimated for budget year).

2012 CAPITAL REQUESTS SUMMARY

	District's Share Project Cost	Partner Share	Total Project Cost
Funding Source:			
2000 1 Mill	\$ 1,855,378	\$ -	\$ 1,855,378
2010 1 Mill	1,313,520	100,000	1,413,520
Operations	509,126	1,549,933	2,059,059
CHV Funds	1,537,792	-	1,537,792
Conservation Trust Fund	669,333	-	669,333
Total	\$ 5,885,149	\$ 1,649,933	\$ 7,535,082

By Type:			
Routine	\$ 5,583,849	\$ 1,449,333	\$ 7,033,182
Non-routine	301,300	200,600	501,900
Total	\$ 5,885,149	\$ 1,649,933	\$ 7,535,082

By Fund:			
General Fund:			
2000 1 Mill	\$ 1,855,378	\$ -	\$ 1,855,378
CHV Reserve	1,537,792	-	1,537,792
Operations	183,450	1,549,933	1,733,383
Total General Fund	3,576,620	1,549,933	5,126,553
Conservation Trust Fund	669,333	-	669,333
2010 1 Mill	1,313,520	100,000	1,413,520
Enterprise Fund	325,676	-	325,676
Total	\$ 5,885,149	\$ 1,649,933	\$ 7,535,082

Notes:

* **Routine capital expenditures** - It is the District's practice to consider replacement equipment, facility improvements, and maintenance as routine capital expenditures.

* **Non-routine Capital Projects** are defined as projects that are infrequent, new, or have a significant improvement which expands the original usage. Non-routine projects can also include projects with grant and joint funding source

* **2000 1 Mill** includes \$1,282,998 of undesignated capital, which represents the amount remaining in the fund.

* **2010 1 Mill includes** \$945,370 of undesignated capital, which represents the amount remaining in the fund.

2000 1 Mill

Routine or Non- routine	Project	Description	District Amount	Partner Match	Total
N	Trail - Willow Springs	East Side Possible ACOS Grant Project combined with unfunded trail improvements	\$ 125,000	\$ -	\$ 125,000
R	Willow Creek Trail Replacement	Asphalt - Willow Creek between Dry Cr Rd. and Quebec Street. Possible ACOS Grant Project combined with unfunded trail improvements	41,080	-	41,080
N	Centennial Link Trail - Phase 2	SSPRD Match	161,300	-	161,300
R	GOCO Grants Match	2 grants for \$200,000	120,000	-	120,000
R	ACOS Grants	2 grants for \$250,000	125,000	-	125,000
R	Undesignated		1,282,998	-	1,282,998
	Total High Priority Projects Funded by 2000 1 Mill		\$ 1,855,378	\$ -	\$ 1,855,378

R - Routine	1,569,078	-	1,569,078
N - Non-routine	286,300	-	286,300
Total	\$ 1,855,378	\$ -	\$ 1,855,378

2010 1 Mill

Routine or Non- routine	Project	Description	District Amount	Partner Match	Total
R	Sterne Pond Dredging	Proposed funding - SSPRD, City of Littleton, and Urban Drainage \$50k each. This pond is located in Sterne Park which is one of the more popular and heavily used parks within the City of Littleton.	\$ 50,000	\$ 100,000	\$ 150,000
R	Tennis Court Repairs	Arapahoe, Gallup, Sheridan, Walnut Hills, Charley Emley, Harlow	17,500	-	17,500
R	Parks - Walker 48" Turf Mower	# 458 - 2004 / Poor / 2,970 mileage hours	21,350	-	21,350
R	Parks - Toro 60" Turf Mower	# 468 - 2001 / Poor / 2,602 mileage hours	23,550	-	23,550
R	Parks - Rhino 84" Mower	# 620 - 1998 / Poor / NA	7,300	-	7,300
R	Parks - Howard Price Hydro 180 Mower	# 422 - 2006 / Poor / 3,626 mileage hours - joint purchase with #22	98,950	-	98,950
R	Parks - Jackson 5th Wheel Trailer	# 22 - 1996 / Poor / NA - joint purchase with #422	11,250	-	11,250
R	Parks - MSC Turf Sprayer	# 439 - 1999 / Poor / NA	30,250	-	30,250
R	Park Tree Replacement Program/ New Tree Nursery at Murray	Reduced tree replacement program from \$50,000 in 2011 to \$25,000 in 2012. Additional \$15,000 to Install a new tree nursery at the Murray Property to replace the High Line Canal Tree Bank that we closed last year at Denver Water's request.	40,000	-	40,000
R	In Ground Trash Cans and Concrete Pads at Rentable Shelters in Various Parks	12 new in-ground trash cans and install concrete pads and consolidate the trash cans at rentable shelters	20,000		20,000
R	Central Control Upgrades: Lewis Ames, Sunset, LaQuinta, Palos Verdes West, Ida, Barnes, Sheridan Middle School, Harlow Pool	Continuation of a multi-year program started in 2007 to replace the earliest generation of controllers for the centralized irrigation control system	48,000	-	48,000
R	Undesignated		945,370	-	945,370
	Total High Priority Projects Funded by 2010 1 Mill		\$ 1,313,520	\$ 100,000	\$ 1,413,520

R - Routine

N - Non-routine

Total

1,313,520 100,000 1,413,520

- - -

\$ 1,313,520 \$ 100,000 \$ 1,413,520

OPERATIONS

Routine or Non-routine	Project	Description	District Amount	Partner Match	Total
R	Barnes Park Playground	CDBG Grant	\$ -	\$ 35,000	\$ 35,000
R	Admin Telephone replacement		45,000	-	45,000
R	FSC Golf Fairway Mower		45,000	-	45,000
R	Littleton Beverage Cart		15,000	-	15,000
R	Lone Tree Rough Mower		55,000	-	55,000
R	Lone Tree Tri-Plex Tee Mower		35,000	-	35,000
R	SSGC Range Tractor		20,000	-	20,000
R	FSC Replace blower	Driving range	6,600	-	6,600
R	SSGC Bar Stools	Replace 18 bar stools	3,600	-	3,600
R	Asphalt Repairs	Parking Lots at Sheridan West Entry Drive and Family Sports Center	80,476	-	80,476
R	Computer Equipment		53,600	-	53,600
R	Parks - Ford 1/2 Ton Pickup	# 117 - 1999 / Poor / 131, 235 mileage hours	22,950	-	22,950
R	Parks - Chevrolet S-10 Pickup	# 118 - 1994 / Poor / 152,110 mileage hours	27,250	-	27,250
R	Parks - Chevrolet S-10 Pickup	# 116 - 1997 / Poor/ 134,500 mileage hours	19,650	-	19,650
R	Holly Pool and Tennis Courts Improvements (Partner Portion)	Bathhouse renovation, 0 depth water feature, tennis court lighting renovation	-	414,333	414,333
N	Centennial Link Trail - Phase 2	Partner Match	-	200,600	200,600
R	GOCO Grants Match	2 grants for \$200,000	-	400,000	400,000
R	ACOS Grants	2 grants for \$250,000	-	500,000	500,000
R	Sheridan Purchase Floor Care Equipment	Scrubber, Buffer, and Carpet Cleaner	16,000	-	16,000
R	SS Ice Arena Pizza Oven		9,000	-	9,000
R	SS Ice Arena Skate Sharpener		15,000	-	15,000
R	SS Ice Arena Rental Skates		16,000	-	16,000
N	Public Art throughout the District	Reduced by \$15,000 from 2011	15,000	-	15,000
R	LTRC Recover Retractable Walls	Classrooms	9,000	-	9,000
	Total High Priority Projects Funded by Operations		\$ 509,126	\$ 1,549,933	\$ 2,059,059

R - Routine

494,126 1,349,333 1,843,459

N - Non-routine

15,000 200,600 215,600

Total

\$ 509,126 \$ 1,549,933 \$ 2,059,059

CHERRY HILLS VILLAGE FUNDS

Routine or Non- routine	Project	Description	District Amount	Partner Match	Total
R	SSGC Redrill well #1		\$ 400,000	\$ -	\$ 400,000
R	SSGC Clubhouse Improvements		175,000	-	175,000
R	Lone Tree Improvements	Hotel improvements and built-in sound system	50,000	-	50,000
R	Lone Tree Lake dredging #6		20,000	-	20,000
R	SSGC Restroom renovation	Halfway House - range \$50k to \$100k	100,000	-	100,000
R	SS Ice Arena Roof/Improvements		700,000	-	700,000
R	Par 3 Bridges (already in 2011)		92,792		92,792
	Total High Priority Projects Funded by CHV		\$ 1,537,792	\$ -	\$ 1,537,792

R - Routine

N - Non-routine

Total

1,537,792 - 1,537,792

- - -

\$ 1,537,792 \$ - \$ 1,537,792

CONSERVATION TRUST FUND

Routine or Non- routine	Project	Description	District Amount	Partner Match	Total
R	Holly Pool and Tennis Courts Improvements (District Portion)	Bathhouse renovation, 0 depth water feature, tennis court lighting renovation	\$ 414,333	\$ -	\$ 414,333
R	FSC Paint Interior		67,000	-	67,000
R	FSC Replace Laser Tag Packs		13,500	-	13,500
R	Franklin Pool Concrete Deck		2,500	-	2,500
R	Franklin Pool Replaster Wading Pool		10,000	-	10,000
R	Harlow Pool Concrete Deck		5,000	-	5,000
R	Harlow Pool Replaster Main Pool and Wading Pool		70,000	-	70,000
R	BCRC Computer room Improvements	Remodel computer room into multi-use room increasing its functionality and future use.	25,000	-	25,000
R	LTRC Resurface Wood Floors	Racquetball Courts and Classrooms	7,500	-	7,500
R	LTGC clubhouse exterior improvements	Paint and railings	54,500	-	54,500
	Total High Priority Projects Funded by CTF		\$ 669,333	\$ -	\$ 669,333

R - Routine

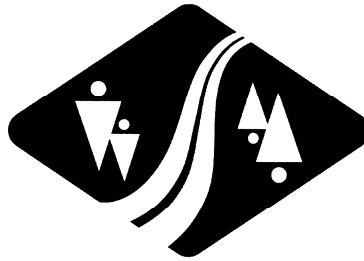
N - Non-routine

Total

669,333 - 669,333

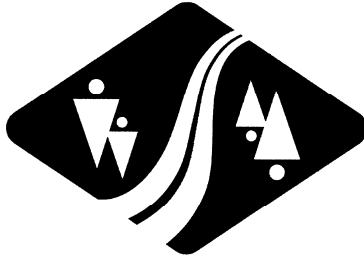
- - -

\$ 669,333 \$ - \$ 669,333



South Suburban
PARKS AND RECREATION

3. GENERAL FUND BUDGET



South Suburban
PARKS AND RECREATION

South Suburban Park and Recreation District General Fund Budget Overview

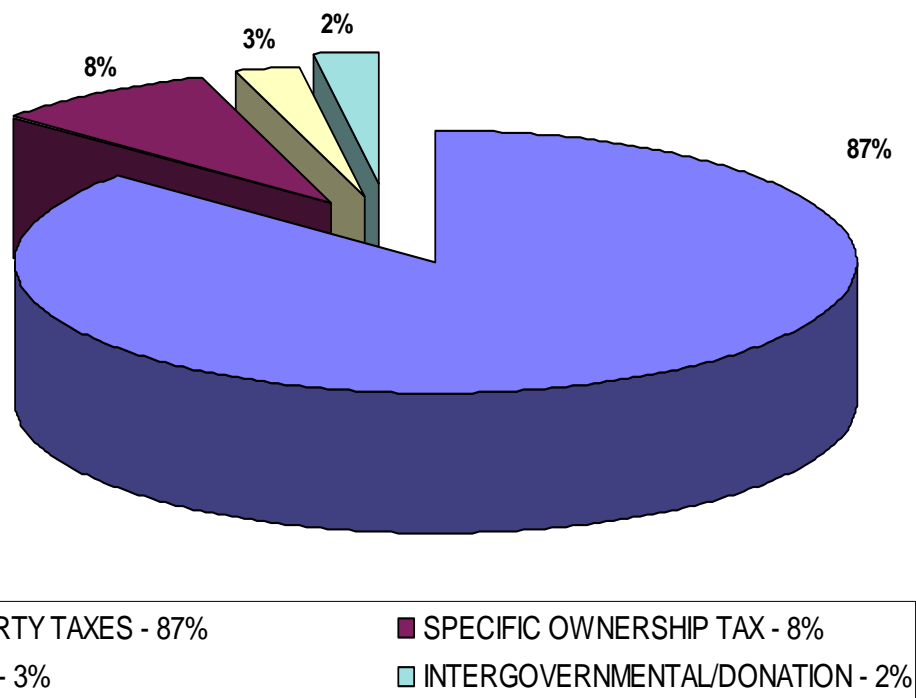
General Fund Description

The General Fund accounts for the District's general operations. It is used to account for all transactions not specifically related to the District's other funds.

Major Revenue Sources

The major revenue sources for the General Fund are property taxes (87%), specific ownership taxes (8%), other income (3%), and intergovernmental revenue and donations (2%).

GENERAL FUND REVENUE - 2012 BUDGET



South Suburban Park and Recreation District General Fund Budget Overview

Property Taxes

Property taxes are levied by the District's Board of Directors. The levy is based on assessed valuations determined by the County Assessors as of January 1 of each year. The levy is normally set December 15 by certification to the County Commissioners to put the tax lien on the individual properties as of January 1 of the following year. The County Treasurers collect the determined taxes during the ensuing calendar year. The taxes are payable by April, or if in equal installments, at the taxpayer's election, in February and June. Delinquent taxpayers are notified in August and sales of the tax liens on delinquent properties are normally held in November or December. The County Treasurers remit the taxes collected monthly to the District less a 1.5 % collection fee. The annual budget for Property taxes is based on the assessed valuation received from each county and the historical collection rate. Below is a table showing the operating tax levy and taxes collected for the last ten years (excluding debt service):

Operating Property Taxes				
Collection Year	Operating Levy	Tax Collection	Est. Outstanding Delinquent Taxes	Percentage Collected to Levy
2001	\$ 9,682,803	\$ 9,550,793	\$ 132,010	98.64%
2002	11,768,591	11,649,405	119,186	98.99%
2003	12,055,497	11,973,347	82,150	99.32%
2004	12,042,104	11,972,283	69,821	99.42%
2005	12,281,644	12,150,142	131,502	98.93%
2006	11,298,011	11,273,652	24,359	99.78%
2007	11,327,554	11,208,687	118,867	98.95%
2008	12,535,666	12,404,563	131,103	98.95%
2009	12,525,718	12,443,100	82,618	99.34%
2010	13,046,795	12,763,764	283,031	97.83%
2011 Estimate	13,279,104	13,146,313	132,791	99.00%
2012 Budget	12,563,551	12,437,915	125,636	99.00%

Specific Ownership Tax

This revenue source is collected by each of the counties the District is in (Arapahoe, Douglas, and Jefferson). It represents the ownership tax portion of the vehicle registration fee, which is based on the taxable value of the purchased vehicle. The County Treasurers allocate and remit the taxes collected monthly to the District. The allocation is based on the District's property tax revenue as a percent of the total property tax revenue of all entities within the county. The budget amount is generated using historical information and any anticipated future changes in the market place.

South Suburban Park and Recreation District General Fund Budget Overview

Other Revenue

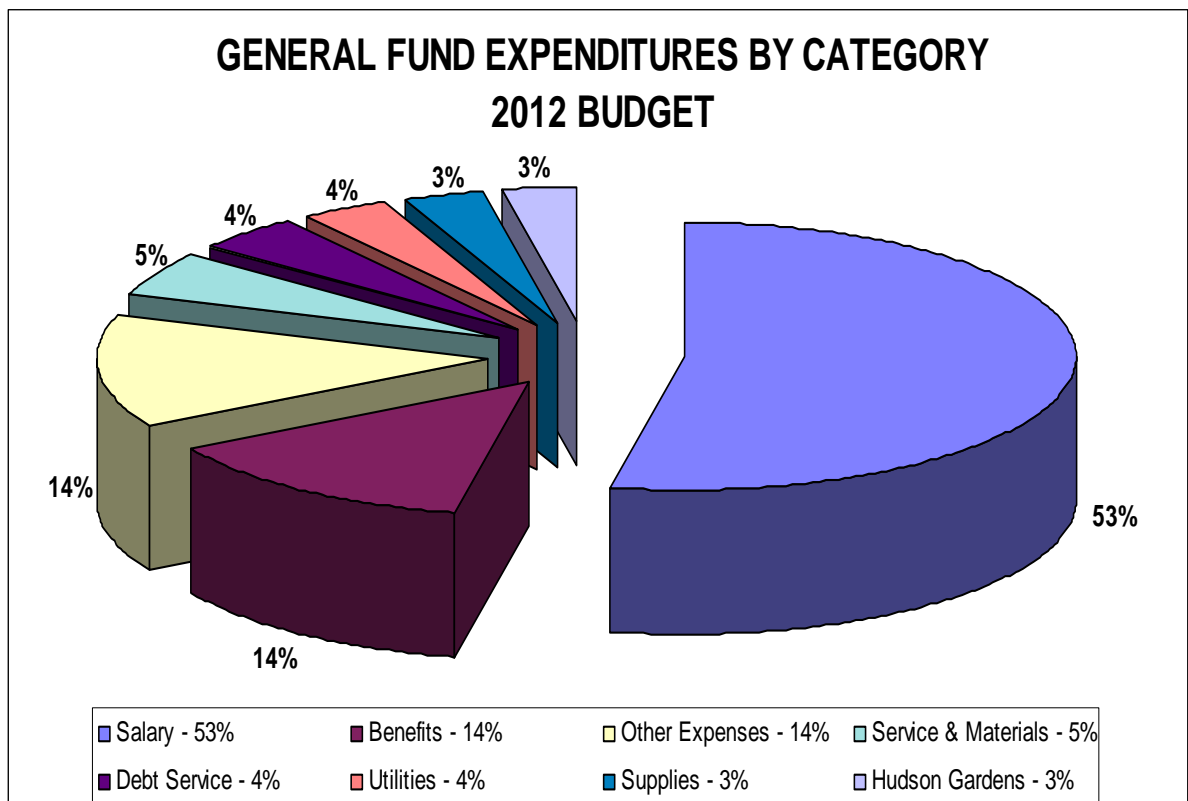
Other revenue for the General Fund includes; Net Investment Income, Program Revenue (from South Platte Park operations), and other miscellaneous revenue sources.

Intergovernmental Revenue and Donations (for Operations)

Intergovernmental revenue is received from other governmental agencies and municipalities, generally for a specific purpose or project. Donation revenue is received from a private donor or company and is generally for a specific program. The District has an intergovernmental agreement with the City of Littleton for the operation of South Platte Park. The City of Littleton reimburses the District for half the operational expenditures at South Platte Park. This park is owned by the City of Littleton, but operated by the District. The budget amount is generated using historical information and any new projects or intergovernmental agreements.

Major Expenditures

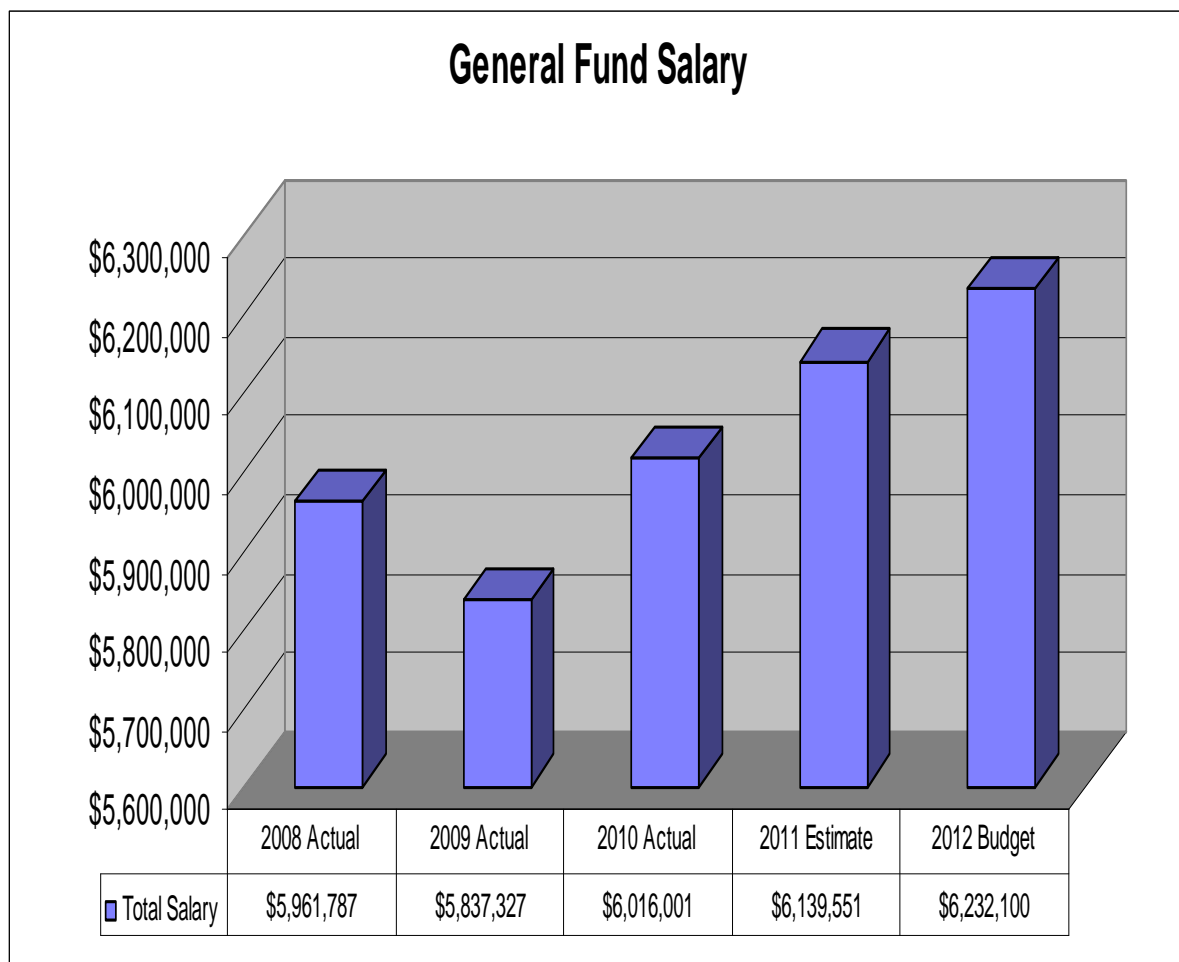
Expenditures include salaries (53%), benefits (14%), other expenses (14%), service and materials (5%), debt service (4%), utilities (4%), supplies (3%), and Hudson Gardens (3%).



South Suburban Park and Recreation District General Fund Budget Overview

Salary

Salary represents about 53% of the General Fund expenditures. The General Fund includes salary for Administration, Planning, Building Infrastructure and Construction, Finance, Information Technology, and Parks and Open Space. The budgeted expenditures for salary are calculated using the current pay rates, historical turnover rates, and the merit pool amount approved by the Board of Directors.



Benefits

Benefits represent about 14% of the General Fund expenditures. The General Fund includes the following benefits; FICA, Medicare, Medical, Dental, Life, Employee Assistance, Pension, and Workers' Compensation. The budgeted expenditures for benefits are calculated using the historical rates and estimated changes in insurance and other benefits costs.

South Suburban Park and Recreation District General Fund Budget Overview

Other Expenditures

Other Expenditures for the General Fund include; Program Expenses (for South Platte Park operations), maintenance, small equipment, paying agent fees, contractual, insurance, and other miscellaneous expenditures.

Service and Materials

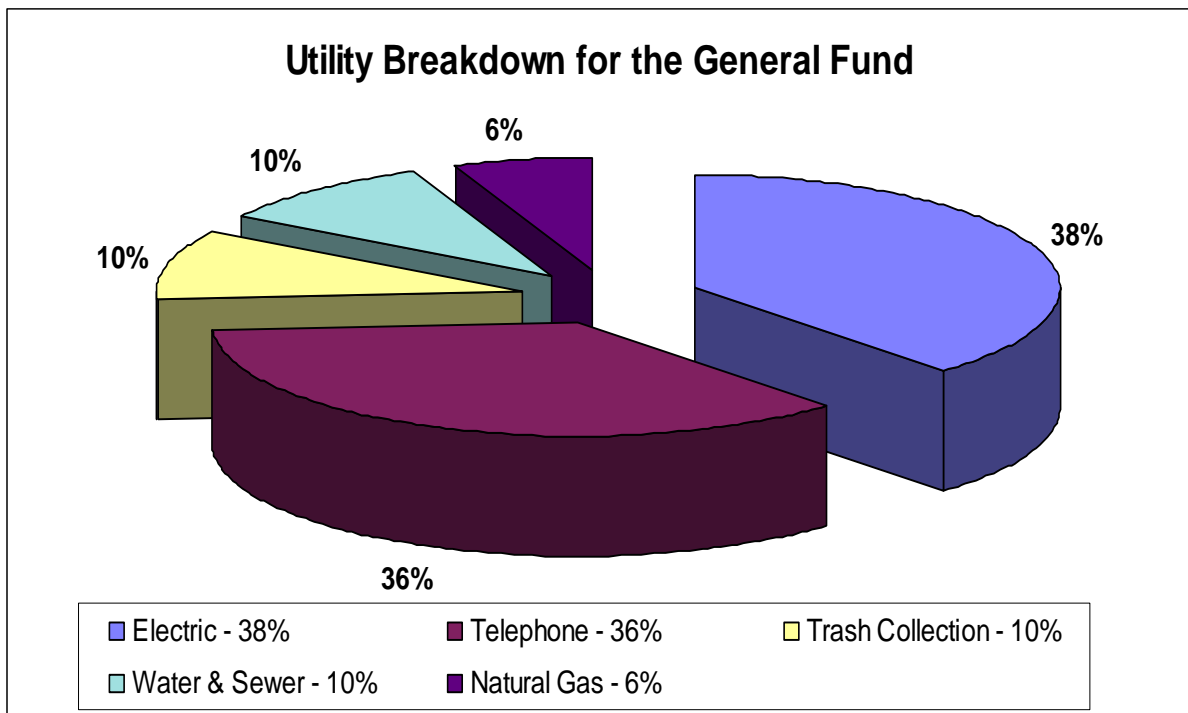
Service and Materials include costs to maintain facilities, equipment, trails, roads, parking lots, playgrounds, and landscaping. The budget amount is generated using historical information.

Debt Service

Debt Service expense is the payment on the new 2010 Certificates of Participation for the purchase and improvement of the new maintenance facility. The budget amount will be generated based on the debt service schedule for the COPs.

Utilities

Utilities for the General Fund include water and sewer, electric, natural gas, trash collection, and telephone. The water and sewer budget for the General Fund decreased significantly in 2012, due to moving water expenditures for park irrigation (estimated amount \$1,119,688) to the 2010 1 Mill fund. Water and sewer made up 73% of the total utility expenditures in the 2011 General Fund Budget. Due to the change discussed above, water and sewer expenditures for the 2012 General Fund Budget are only 10% of the total.



(This graph does not include the water expenditures for park irrigation moved to the 2010 1 Mill Fund)

South Suburban Park and Recreation District General Fund Budget Overview

Supplies

Supplies include expenditures for office and custodial supplies. This also includes the cost of postage and some educational supplies. The budget amount is generated using historical information.

Hudson Gardens Management Fee

This expenditure represents the management fee paid to Hudson Gardens. Hudson Gardens is owned by the District, but managed by the Hudson Gardens Foundation. The 2012 Budget includes a \$350,000 management fee for Hudson Gardens.

GENERAL FUND SUMMARY

Table of Contents

	2012 Budget	Page
Revenue:		
Property Taxes	\$ 10,029,733	119
Specific Ownership Tax	980,000	119
Intergovernmental/Donation Revenue	285,074	119
Interest Income	45,000	119
Other Revenue	257,458	119
Total Operating Revenue	11,597,265	
Expenditures:		
Administration	192,123	120
General Office	114,241	120
Communication Department	354,114	121
Human Resources	156,071	121
Insurance	132,000	122
Subtotal Administration	948,549	
Finance Department	227,492	122
IT Department	206,187	122
Building Infrastructure and Construction Department	1,357,398	123
Parks and Open Space	6,049,697	124
Total Operating Expenditures	8,789,323	
Excess Operating Revenue over Expenditures	2,807,942	
Other Revenue		
CHV Payment	740,000	131
Intergovernmental/Donation for Capital	1,549,933	131
Miscellaneous	852,000	132
Total Other Revenue	3,141,933	
Other Expenditures		
CHV Reserve	2,755,058	132
Contingency	77,544	132
COP Payment	520,725	132
Proposed Merit Pay/Part-time Salary Adj	107,500	132
Transfer Out	1,830,000	132
Hudson Gardens Management Fee	350,000	132
Capital Projects	3,271,175	133
2000 1 Mill Capital Projects	1,855,378	133
Total Other Expenditures	10,767,380	
Net Revenue Over Expenditures	(4,817,505)	
Carryover	6,655,853	132
Funds Available	\$ 1,838,348	

GENERAL FUND DETAIL

		2012 Budget
OPERATING REVENUE		
PROPERTY TAX REVENUE		
Revenue:		
10-10-01-100-4001	Property Tax	\$ 10,229,733
10-10-01-100-4015	Net Delinquent Tax Over Abatement	(200,000)
TOTAL PROPERTY TAX REVENUE		10,029,733
SPECIFIC OWNERSHIP TAX		
Revenue:		
10-10-01-100-4010	Specific Ownership Tax	980,000
TOTAL SPECIFIC OWNERSHIP TAX		980,000
INTERGOVERNMENTAL/DONATION REVENUE		
Revenue:		
10-11-01-120-4032	Public Arts Committee	3,530
10-40-51-120-4030	Platte Park Program Donation Rev	13,713
10-40-51-121-4030	Platte Park Fund Donation Rev	51,020
10-40-51-540-4020	City of Littleton Reimbursement	149,767
10-40-51-542-4020	City of Littleton Reimbursement	67,044
TOTAL INTERGOVERNMENTAL/DONATION REVENUE		285,074
INTEREST INCOME		
Revenue:		
10-10-01-100-4017	Interest from Taxes	5,000
10-10-01-100-4050	Interest Earnings	40,000
TOTAL INTEREST INCOME		45,000
OTHER REVENUE		
Revenue:		
10-10-01-100-4096	Development Fees	5,000
10-10-01-100-4099	Miscellaneous Revenue	71,333
10-10-01-100-4172	Temporary Access Permit Fee	7,000
10-10-01-100-4174	Park Permits	55,000
10-10-01-100-4266	Pepsi Sponsorship	30,000
10-10-01-110-4170	Insurance Reimbursements	30,000
10-11-01-100-4099	Communications Miscellaneous Revenue	3,025
10-40-51-540-4157	Facility Rental	1,000
10-40-51-541-4130	Retail Sales	1,400
10-40-51-541-4173	Carson Center Program Fund	53,700
TOTAL OTHER REVENUE		257,458
TOTAL OPERATING REVENUE		\$ 11,597,265

GENERAL FUND DETAIL

		2012 Budget
ADMINISTRATION		
Expenditures:		
10-10-01-100-5001	Full-Time Salaries	\$ 138,859
10-10-01-100-5004	Board Salary Expense	6,500
10-10-01-100-5009	Fringe Benefits	24,932
10-10-01-100-5102	Legal Services	95,000
10-10-01-100-5103	Board Election Expense	15,000
10-10-01-100-5104	Board Expense	15,000
10-10-01-100-5107	Consultants & Special Projects	20,000
10-10-01-100-5119	Collection Charges	200,000
10-10-01-100-5123	Landfill Maintenance Payment	10,000
10-10-01-100-5406	Englewood Pay Off	8,000
10-10-01-100-5407	Centennial Storm Water Fee	35,000
10-10-01-100-5803	Dues & Subscriptions	8,400
10-10-01-100-5805	Staff Development	1,000
10-10-01-100-5806	Miscellaneous	2,000
10-10-01-100-5809	Fireworks	2,500
	Subtotal	582,191
10-10-01-100-5857	Overhead Chargeback	(390,068)
	Total Expenditures	192,123

GENERAL OFFICE

Expenditures:		
10-10-01-115-5001	Full-Time Salaries	194,879
10-10-01-115-5002	Part Time Salaries	300
10-10-01-115-5009	Fringe Benefits	42,946
10-10-01-115-5201	Office Supplies	2,000
10-10-01-115-5203	Custodial Supplies	600
10-10-01-115-5204	Postage	9,500
10-10-01-115-5400	Utilities Natural Gas	9,000
10-10-01-115-5401	Utilities Electric	18,000
10-10-01-115-5402	Water & Sewer	3,700
10-10-01-115-5403	Telephone	20,000
10-10-01-115-5404	Trash Collection	1,000
10-10-01-115-5496	Copy Machine (MPC 6501)	12,000
10-10-01-115-5497	Copy Machine (MP 171)	1,260
10-10-01-115-5499	Color Copy Machine (R1107)	13,000
10-10-01-115-5501	Contractual Services	15,000
10-10-01-115-5701	Services/Materials to Maintain Facilities/Building	3,000
	Subtotal	346,185
10-10-01-115-5857	Overhead Chargeback	(231,944)
	Total Expenditures	\$ 114,241

GENERAL FUND DETAIL

		2012 Budget
COMMUNICATIONS		
Expenditures:		
10-11-01-100-5001	Full Time Salaries	\$ 186,211
10-11-01-100-5002	Part Time Salaries	30,194
10-11-01-100-5009	Fringe Benefits	31,639
10-11-01-100-5134	Special Event Expense	2,000
10-11-01-100-5201	Office Supplies	1,000
10-11-01-100-5204	Postage	34,550
10-11-01-100-5211	Audio Visual Supplies	900
10-11-01-100-5230	Printing/Copies	53,980
10-11-01-100-5403	Telephone	540
10-11-01-100-5501	Contractual Services	500
10-11-01-100-5503	Contractual Persons	500
10-11-01-100-5506	Computer Maintenance	500
10-11-01-100-5507	Computer Software Maintenance	500
10-11-01-100-5802	Promo, Publicity & Printing	3,000
10-11-01-100-5803	Dues & Subscriptions	3,000
10-11-01-100-5805	Staff Development	500
10-11-01-100-5854	Mileage Reimbursement	1,600
10-11-01-100-5856	Volunteer Development	3,000
Total Expenditures		354,114
HUMAN RESOURCES		
Expenditures:		
10-12-01-100-5001	Full-Time Salaries	199,871
10-12-01-100-5002	Part Time Salaries	38,418
10-12-01-100-5009	Fringe Benefits	66,646
10-12-01-100-5014	Benefit Consulting Fees & Charges	25,000
10-12-01-100-5107	Consultants & Special Projects	6,170
10-12-01-100-5501	Pre-Employment Screening	1,000
10-12-01-100-5502	Background Checks	25,000
10-12-01-100-5515	Mountain States Employers Services	4,700
10-12-01-100-5610	Unemployment Insurance	44,000
10-12-01-100-5781	Learning Journey	5,500
10-12-01-100-5803	Dues & Subscriptions	1,425
10-12-01-100-5805	Staff Development	4,120
10-12-01-100-5806	Miscellaneous	8,690
10-12-01-100-5851	Recruiting Costs	1,800
10-12-01-100-5853	Employee Service Awards	10,563
10-12-01-100-5854	Mileage Reimbursement	1,000
10-12-01-100-5855	Tuition Reimbursement	5,000
10-12-01-100-5863	Employee Recognition Expense	6,038
10-12-01-100-5865	Leadership Training	18,000
Subtotal		472,941
10-12-01-100-5857	Overhead Chargeback	(316,871)
Total Expenditures		\$ 156,071

GENERAL FUND DETAIL

			2012 Budget
			<hr/>
INSURANCE			
Expenditures:			
10-10-01-110-5600	Insurance		\$ 100,000
10-10-01-110-5601	Insurance Premiums		300,000
	Subtotal		<hr/> 400,000
10-10-01-110-5857	Overhead Chargeback		(268,000)
	Total Expenditures		<hr/> 132,000 <hr/>
TOTAL ADMINISTRATION EXPENDITURES			<hr/> 948,549 <hr/>
FINANCE			
Expenditures:			
10-20-01-100-5001	Full-Time Salaries		472,271
10-20-01-100-5002	Part Time Salaries		40,000
10-20-01-100-5003	Overtime		500
10-20-01-100-5009	Fringe Benefits		97,000
10-20-01-100-5105	Bank Service Charges		5,000
10-20-01-100-5114	Auditing Services		22,000
10-20-01-100-5201	Office Supplies		3,000
10-20-01-100-5403	Telephone		600
10-20-01-100-5506	Contractual Services		4,000
10-20-01-100-5507	Computer Software Maintenance		30,000
10-20-01-100-5803	Dues & Subscriptions		1,500
10-20-01-100-5805	Staff Development		1,000
10-20-01-100-5806	Miscellaneous		2,500
10-20-01-100-5854	Mileage Reimbursement		10,000
	Subtotal		<hr/> 689,371
10-20-01-100-5857	Overhead Chargeback		(461,879)
TOTAL FINANCE EXPENDITURES			<hr/> 227,492 <hr/>
IT DEPARTMENT			
Expenditures:			
10-25-01-100-5001	Full Time Salaries		296,108
10-25-01-100-5002	Part Time Salaries		43,000
10-25-01-100-5009	Fringe Benefits		74,061
10-25-01-100-5403	Telephone		121,540
10-25-01-100-5506	Computer Maintenance		88,100
10-25-01-100-5854	Mileage Reimbursement		2,000
	Subtotal		<hr/> 624,809
10-25-01-100-5857	Overhead Chargeback		(418,622)
TOTAL IT EXPENDITURES			<hr/> \$ 206,187 <hr/>

GENERAL FUND DETAIL

**2012
Budget**

PLANNING, BUILDING INFRASTRUCTURE AND CONSTRUCTION ADMINISTRATION

Expenditures:

10-30-01-100-5001	Full-Time Salaries	\$ 207,807
10-30-01-100-5009	Fringe Benefits	54,037
10-30-01-100-5403	Telephone	3,000
10-30-01-100-5702	Services/Materials to Maintain Equipment	2,000
10-30-01-100-5803	Dues & Subscriptions	2,000
10-30-01-100-5806	Miscellaneous	1,000
10-30-01-100-5854	Mileage Reimbursement	2,000
Total Expenditures		271,844

CONSTRUCTION MAINTENANCE

Expenditures:

10-30-42-211-5001	Full-Time Salaries	41,220
10-30-42-211-5009	Fringe Benefits	11,646
10-30-42-211-5302	Minor Tools & Equipment	1,000
10-30-42-211-5701	Services/Materials to Maintain Facilities/Building	2,500
Total Expenditures		56,366

GENERAL CONSTRUCTION

Expenditures:

10-30-42-212-5001	Full-Time Salaries	362,074
10-30-42-212-5009	Fringe Benefits	111,440
10-30-42-212-5302	Minor Tools & Equipment	2,000
10-30-42-212-5403	Telephone	2,500
10-30-42-212-5701	Services/Materials to Maintain Facilities/Building	10,000
10-30-42-212-5708	Services to Maintain Playgrounds	38,550
10-30-42-212-5805	Staff Development	1,300
10-30-42-212-5806	Miscellaneous	1,000
10-30-42-212-5826	Vandalism	200
Total Expenditures		529,064

SIGN SHOP

Expenditures:

10-30-42-213-5001	Full-Time Salaries	72,570
10-30-42-213-5002	Part Time Salaries	2,500
10-30-42-213-5009	Fringe Benefits	22,988
10-30-42-213-5700	Service & Materials	18,000
10-30-42-213-5826	Vandalism	1,500
Total Expenditures		\$ 117,558

GENERAL FUND DETAIL

**2012
Budget**

PREVENTIVE MAINTENANCE

Expenditures:

10-30-43-250-5001	Full-time Salary	\$ 271,374
10-30-43-250-5003	Overtime	1,000
10-30-43-250-5009	Benefits	94,992
10-30-43-250-5302	Minor Tool & Equipment	3,000
10-30-43-250-5304	Equipment Rental	1,200
10-30-43-250-5403	Telephone	2,500
10-30-43-250-5701	Service/Material to Maintain Facilities/Building	4,000
10-30-43-250-5708	Service/Material to Maintain Area Lighting	4,500
Total Expenditures		382,566

TOTAL PLANNING/BIC EXPENDITURES

1,357,398

PARKS AND OPEN SPACE

MAINTENANCE ADMINISTRATION

Expenditures:

10-40-41-261-5001	Full-Time Salaries	143,963
10-40-41-261-5009	Fringe Benefits	32,588
10-40-41-261-5204	Postage	125
10-40-41-261-5230	Printing/Copies	3,000
10-40-41-261-5400	Utilities Natural Gas	1,210
10-40-41-261-5401	Utilities Electric	60,435
10-40-41-261-5403	Telephone	693
10-40-41-261-5501	Contractual Services	18,450
10-40-41-261-5510	STARPR	8,000
10-40-41-261-5701	Services/Materials to Maintain Facilities	120
10-40-41-261-5803	Dues & Subscriptions	2,235
10-40-41-261-5805	Staff Development	10,084
10-40-41-261-5806	Miscellaneous	400
10-40-41-261-5812	Uniforms	13,600
Total Expenditures		\$ 294,903

GENERAL FUND DETAIL

		2012 Budget
GARAGE & SHOP		
Expenditures:		
10-40-42-264-5001	Full-Time Salaries	\$ 375,577
10-40-42-264-5003	Overtime	500
10-40-42-264-5009	Fringe Benefits	98,557
10-40-42-264-5116	Licensing	312
10-40-42-264-5202	Motor Fuels & Lubricants	215,400
10-40-42-264-5203	Custodial Supplies	2,897
10-40-42-264-5302	Minor Tools & Equipment	9,020
10-40-42-264-5304	Equipment Rental	990
10-40-42-264-5312	Small Engine Repair	5,510
10-40-42-264-5400	Utilities Natural Gas	10,250
10-40-42-264-5401	Utilities Electric	45,390
10-40-42-264-5402	Water & Sewer	3,755
10-40-42-264-5403	Telephone	7,310
10-40-42-264-5701	Materials To Maintain Building	13,460
10-40-42-264-5702	Srv/Mat to Maintain Equipment	78,500
10-40-42-264-5703	Srv/Mat to Maintain Autos	87,500
10-40-42-264-5806	Miscellaneous	4,965
Total Expenditures		959,893
TURF OPERATIONS		
Expenditures:		
10-40-41-410-5001	Full-Time Salaries	298,957
10-40-41-410-5002	Part Time Salaries	54,952
10-40-41-410-5003	Overtime	3,000
10-40-41-410-5009	Fringe Benefits	98,188
10-40-41-410-5209	Agricultural Supplies	91,840
10-40-41-410-5302	Minor Tools & Equipment	1,000
10-40-41-410-5304	Equipment Rental	500
10-40-41-410-5516	Privatization Contracts	59,231
10-40-41-410-5700	Service & Materials	35,000
10-40-41-410-5806	Miscellaneous	750
10-40-41-410-5826	Vandalism	200
Total Expenditures		\$ 643,618

GENERAL FUND DETAIL

**2012
Budget**

IRRIGATION OPERATIONS

Expenditures:

10-40-41-430-5001	Full-Time Salaries	\$ 416,302
10-40-41-430-5002	Part Time Salaries	37,430
10-40-41-430-5003	Overtime	3,000
10-40-41-430-5009	Fringe Benefits	129,863
10-40-41-430-5302	Minor Tools & Equipment	2,500
10-40-41-430-5304	Equipment Rental	1,500
10-40-41-430-5401	Utilities Electric	49,263
10-40-41-430-5403	Telephone	2,050
10-40-41-430-5700	Service & Materials	59,257
10-40-41-430-5702	Service & Materials Maintenance Equipment	14,000
10-40-41-430-5806	Miscellaneous	600
10-40-41-430-5826	Vandalism	2,000
Total Expenditures		717,765

ATHLETIC FIELDS & PLAY COURTS

Expenditures:

10-40-41-450-5001	Full-Time Salaries	171,431
10-40-41-450-5002	Part Time Salaries	46,050
10-40-41-450-5003	Overtime	3,000
10-40-41-450-5009	Fringe Benefits	59,930
10-40-41-450-5302	Minor Tools & Equipment	900
10-40-41-450-5403	Telephone	600
10-40-41-450-5700	Service & Materials	48,102
10-40-41-450-5806	Miscellaneous	850
10-40-41-450-5826	Vandalism	1,000
Total Expenditures		331,863

CORNERSTONE PARK CREW

Expenditures:

10-40-64-263-5001	Full Time Salaries	124,381
10-40-64-263-5002	Part Time Salaries	42,170
10-40-64-263-5003	Overtime	500
10-40-64-263-5009	Fringe Benefits	36,735
10-40-64-263-5302	Minor Tools & Equipment	750
10-40-64-263-5806	Miscellaneous	8,395
Total Expenditures		\$ 212,931

GENERAL FUND DETAIL

		2012 Budget
DAVID A. LORENZ REGIONAL PARK		
Expenditures:		
10-40-65-263-5001	Full Time Salaries	\$ 62,543
10-40-65-263-5002	Part Time Salaries	12,640
10-40-65-263-5003	Overtime	500
10-40-65-263-5009	Fringe Benefits	26,958
10-40-65-263-5302	Minor Tool & Equipment	1,000
10-40-65-263-5700	Service & Materials	4,635
Total Expenditures		108,276

FORESTRY OPERATIONS

Expenditures:		
10-40-41-435-5001	Full-Time Salaries	380,507
10-40-41-435-5002	Part Time Salaries	116,190
10-40-41-435-5003	Overtime	2,400
10-40-41-435-5009	Fringe Benefits	122,243
10-40-41-435-5134	Special Event Expense	2,500
10-40-41-435-5302	Minor Tools & Equipment	8,000
10-40-41-435-5304	Equipment Rental	400
10-40-41-435-5400	Utilities Gas	3,600
10-40-41-435-5401	Utilities Electric	3,296
10-40-41-435-5402	Water & Sewer	845
10-40-41-435-5403	Telephone	4,180
10-40-41-435-5404	Trash Collection	9,500
10-40-41-435-5700	Service & Materials	40,000
10-40-41-435-5701	Services/Materials to Maintain Facilities	3,200
10-40-41-435-5702	Services/Materials GIS Program	17,000
10-40-41-435-5806	Miscellaneous	600
10-40-41-435-5826	Vandalism	5,250
10-40-41-435-5827	Tree Donation Expense	5,000
10-40-41-435-5828	Waste Wood Utilization	2,200
Total Expenditures		\$ 726,911

GENERAL FUND DETAIL

**2012
Budget**

HORTICULTURE OPERATION

Expenditures:

10-40-41-440-5001	Full-Time Salaries	\$ 179,628
10-40-41-440-5002	Part Time Salaries	46,068
10-40-41-440-5003	Overtime	600
10-40-41-440-5009	Fringe Benefits	54,887
10-40-41-440-5302	Minor Tools & Equipment	720
10-40-41-440-5516	Privatization Contracts	39,000
10-40-41-440-5700	Service & Materials	6,300
10-40-41-440-5709	Service & Materials to Maintain Landscape	3,600
10-40-41-440-5806	Miscellaneous	450
10-40-41-440-5826	Vandalism	450
Total Expenditures		331,703

GROUNDS & PARK FACILITIES

Expenditures:

10-40-41-445-5001	Full-Time Salaries	189,636
10-40-41-445-5002	Part Time Salaries	43,928
10-40-41-445-5003	Overtime	3,325
10-40-41-445-5009	Fringe Benefits	67,603
10-40-41-445-5302	Minor Tools & Equipment	950
10-40-41-445-5403	Telephone	522
10-40-41-445-5404	Trash Collection	36,765
10-40-41-445-5705	Serv/Mat to Maint Fences	2,500
10-40-41-445-5707	Serv/Mat to Maint Water Areas	10,000
10-40-41-445-5710	Serv/Mat to Maint Picnic Facilities	9,000
10-40-41-445-5806	Miscellaneous	900
10-40-41-445-5826	Vandalism	2,000
Total Expenditures		\$ 367,129

GENERAL FUND DETAIL

		2012 Budget
TRAILS		
Expenditures:		
10-40-41-446-5001	Full-Time Salaries	\$ 215,455
10-40-41-446-5002	Part Time Salaries	21,587
10-40-41-446-5003	Overtime	2,250
10-40-41-446-5009	Fringe Benefits	70,147
10-40-41-446-5302	Minor Tools & Equipment	950
10-40-41-446-5403	Telephone	522
10-40-41-446-5701	Serv/Mat to Maint Facilities/Building	19,000
10-40-41-446-5702	Serv/Mat to Maint Asphalt	18,000
10-40-41-446-5706	Serv/Mat to Maint Paths, Roads, Parking	52,500
10-40-41-446-5516	Privatization - Parking Lots	24,000
10-40-41-446-5516	Privatization - Crack Filling	25,000
10-40-41-446-5806	Miscellaneous	900
10-40-41-446-5826	Vandalism	500
Total Expenditures		450,811
NATURAL OPEN SPACE OPERATIONS		
Expenditures:		
10-40-41-425-5001	Full-Time Salaries	150,564
10-40-41-425-5002	Part Time Salaries	20,585
10-40-41-425-5003	Overtime	2,500
10-40-41-425-5009	Fringe Benefits	48,318
10-40-41-425-5209	Agricultural Supplies	7,615
10-40-41-425-5302	Minor Tools & Equipment	350
10-40-41-425-5806	Miscellaneous	550
Total Expenditures		\$ 230,482

GENERAL FUND DETAIL

		2012 Budget
PLATTE PARK		
Expenditures:		
10-40-51-540-5001	Full-Time Salaries	\$ 141,533
10-40-51-540-5002	Part Time Salaries	54,322
10-40-51-540-5003	Overtime	100
10-40-51-540-5009	Fringe Benefits	39,074
10-40-51-540-5204	Postage	2,400
10-40-51-540-5201	Office Supplies	1,600
10-40-51-540-5205	Volunteer Program Supplies	3,090
10-40-51-540-5210	Educational Support	1,600
10-40-51-540-5217	Miscellaneous Supplies	9,000
10-40-51-540-5230	Printing/Copies	2,000
10-40-51-540-5400	Utilities Natural Gas	3,090
10-40-51-540-5401	Utilities Electric	3,811
10-40-51-540-5402	Water & Sewer	1,700
10-40-51-540-5403	Telephone	3,339
10-40-51-540-5404	Trash Collection	800
10-40-51-540-5501	Contractual Services	19,744
10-40-51-540-5701	Service/Materials to Maintain Facility	2,450
10-40-51-540-5707	Service/Materials to Maintain Reservoir	6,000
10-40-51-540-5803	Dues and Subscriptions	320
10-40-51-540-5805	Staff Development	2,710
10-40-51-540-5812	Uniforms	500
10-40-51-540-5854	Mileage Reimbursement	350
Total Expenditures		299,533

CARSON NATURE CENTER PROGRAM FUND

Expenditures:		
10-40-51-541-5002	Part Time Salaries	596
10-40-51-541-5009	Fringe Benefits	8,014
10-40-51-541-5010	Regular Part Time Salaries	26,390
10-40-51-541-5205	Program Supplies	7,192
10-40-51-541-5208	Carson Center Retail Supplies	500
10-40-51-541-5501	Contractual Services	2,870
10-40-51-541-5503	Contractual Persons (Accounts Payable Only)	9,538
Total Expenditures		\$ 55,100

GENERAL FUND DETAIL

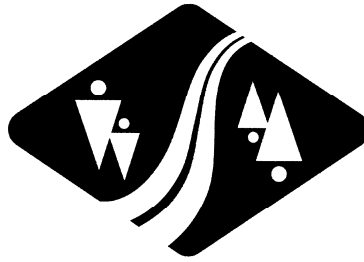
		2012 Budget
SPP PROGRAM DONATIONS		
Expenditures:		
10-40-51-120-5002	Part Time Salaries	\$ 11,925
10-40-51-120-5009	Fringe Benefits	1,193
10-40-51-120-5805	Staff Development	595
Total Expenditures		13,713
SPP FUND DONATIONS		
Expenditures:		
10-40-51-121-5002	Part Time Salaries	4,800
10-40-51-121-5009	Fringe Benefits	480
10-40-51-121-5709	Service/Materials to Maintain Landscape	15,000
10-40-51-121-5108	Platte Program Fund Donation Expense	16,610
Total Expenditures		36,890
Expenditures:		
10-40-51-542-5001	Full-Time Salaries	112,548
10-40-51-542-5002	Part Time Salaries	94,460
10-40-51-542-5003	Overtime	500
10-40-51-542-5009	Fringe Benefits	55,602
10-40-51-542-5217	Miscellaneous Supplies	1,200
10-40-51-542-5403	Telephone	2,216
10-40-51-542-5702	Services/Materials to Maintain Equipment	600
10-40-51-542-5805	Staff Development	400
10-40-51-542-5812	Uniforms	650
Total Expenditures		268,176
TOTAL PARKS AND OPEN SPACE EXPENDITURES		6,049,697
OTHER REVENUE		
CHERRY HILLS VILLAGE PAYMENT		
Revenue:		
10-10-01-970-9003	CHV Principal Payment	730,000
10-10-01-970-9004	CHV Interest Payment	10,000
TOTAL CHV PAYMENT		740,000
INTERGOVERNMENTAL/DONATION REVENUE FOR CAPITAL		
Revenue:		
10-30-01-954-4019	2012 ACOS Grants - Pending approval	500,000
10-30-01-955-4047	2012 GOCO Grants - Pending approval	400,000
10-30-01-955-4032	CDBG Grant - Barnes Pk Playground	35,000
10-30-01-952-4041	City of Centennial - Centennial Link Trl	200,600
10-30-01-952-4044	City of Centennial - Holly Pool & Tennis	414,333
TOTAL INTERGOVERNMENTAL/DONATION FOR CAPITAL		\$ 1,549,933

GENERAL FUND DETAIL

		2012 Budget
Miscellaneous		
Revenue:		
10-10-01-990-9101	Transfer In from Debt Service Fund	\$ 2,000
10-10-01-100-4997	Sale of Asset	850,000
TOTAL MISCELLANEOUS		852,000
TOTAL OTHER REVENUE		3,141,933
OTHER EXPENDITURES		
HUDSON GARDEN'S MANAGEMENT FEE		
Expenditures:		
10-10-05-991-9102	Hudson Gardens Management Fee	350,000
TOTAL HUDSON GARDEN'S MANAGEMENT FEE		350,000
CHERRY HILLS VILLAGE RESERVE		
Expenditures:		
10-10-01-995-9202	CHV Reserve	2,755,058
TOTAL CHV RESERVE		2,755,058
OTHER		
Expenditures:		
10-10-01-100-5807	Proposed Merit Increase	100,000
10-10-01-100-5807	Part-time Salary Adjustment	7,500
10-10-01-970-9001	COPs Principal Payment (Boatworks)	385,000
10-10-01-970-9002	COPs Interest Payment (Boatworks)	135,725
TOTAL OTHER		628,225
TRANSFER OUT		
Expenditures:		
10-10-01-990-9100	Transfer Out to Enterprise Fund	1,830,000
10-10-01-995-9200	Contingency	77,544
TOTAL TRANSFER OUT		1,907,544
TOTAL OTHER EXPENDITURES		5,290,827
GENERAL FUND CARRYOVER		
Revenue:		
10-10-01-996-4998	Carryover Revenue - GF	4,800,475
11-10-01-996-4998	Carryover Revenue - 1 Mill	1,855,378
TOTAL CARRYOVER		\$ 6,655,853

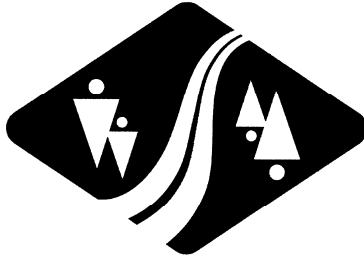
GENERAL FUND DETAIL

		2012 Budget
GENERAL FUND CAPITAL PROJECTS		
Expenditures:		
10-30-01-954-6001	ACOS Grant Projects	\$ 500,000
10-10-01-950-6849	Admin Telephone System Replacement	45,000
10-30-41-955-6986	Barnes Park Playground - CDBG Project	35,000
10-30-41-952-6998	Centennial Link Trail - City of Centennial	200,600
10-25-01-950-5508	Computer Equipment	53,600
10-30-01-955-6999	GOCO Grant Projects	400,000
10-30-87-952-6112	Holly Pool and Tennis Ct Imp - City of Cent	414,333
10-40-41-950-6026	Parks - Chevrolet S-10 Pickup	27,250
10-40-41-950-6026	Parks - Chevrolet S-10 Pickup	19,650
10-40-41-950-6026	Parks - Ford 1/2 Ton Pickup	22,950
10-11-01-950-6127	Public Art	15,000
TOTAL GENERAL FUND CAPITAL PROJECTS		<u>1,733,383</u>
CHV RESERVE CAPITAL PROJECTS		
Expenditures:		
10-70-71-950-6111	SSGC Redrill Well #1	400,000
10-70-71-950-6832	SSGC Clubhouse Improvements	175,000
10-70-70-950-6832	Lone Tree Improvements	50,000
10-70-70-950-6058	Lone Tree Lake #6 Dredging	20,000
10-70-71-950-6053	SSGC Restroom Renovation	100,000
10-80-83-950-6050	SS Ice Arena Roof Replacement	700,000
10-70-71-950-6049	Par 3 Bridges (already in 2011 Budget)	92,792
TOTAL CHV RESERVE CAPITAL PROJECTS		<u>1,537,792</u>
2000 1 MILL CAPITAL PROJECTS		
Expenditures:		
11-10-01-950-6559	Willow Springs Trail East Side	125,000
11-10-01-950-6743	Willow Creek Trail Replacement	41,080
11-10-01-952-6998	Centennial Link Trail - Phase 2 (District Share)	161,300
11-10-01-955-6999	GOCO Grants - District Match	120,000
11-10-01-954-6001	ACOS Grants - District Match	125,000
11-10-01-950-6001	Undesignated Capital	1,282,998
TOTAL 2000 1 MILL CAPITAL PROJECTS		<u>\$ 1,855,378</u>



South Suburban
PARKS AND RECREATION

4. CONSERVATION TRUST FUND BUDGET



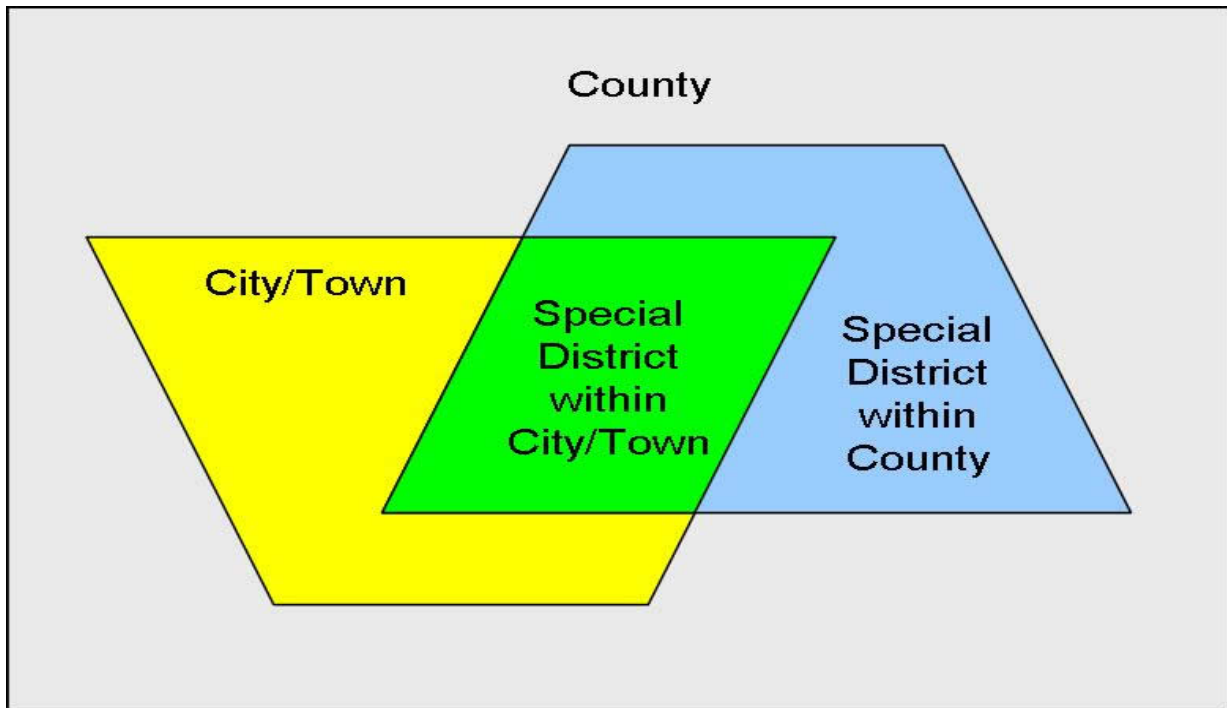
South Suburban
PARKS AND RECREATION

South Suburban Park and Recreation District Conservation Trust Fund Budget Overview

Conservation Trust Fund Description

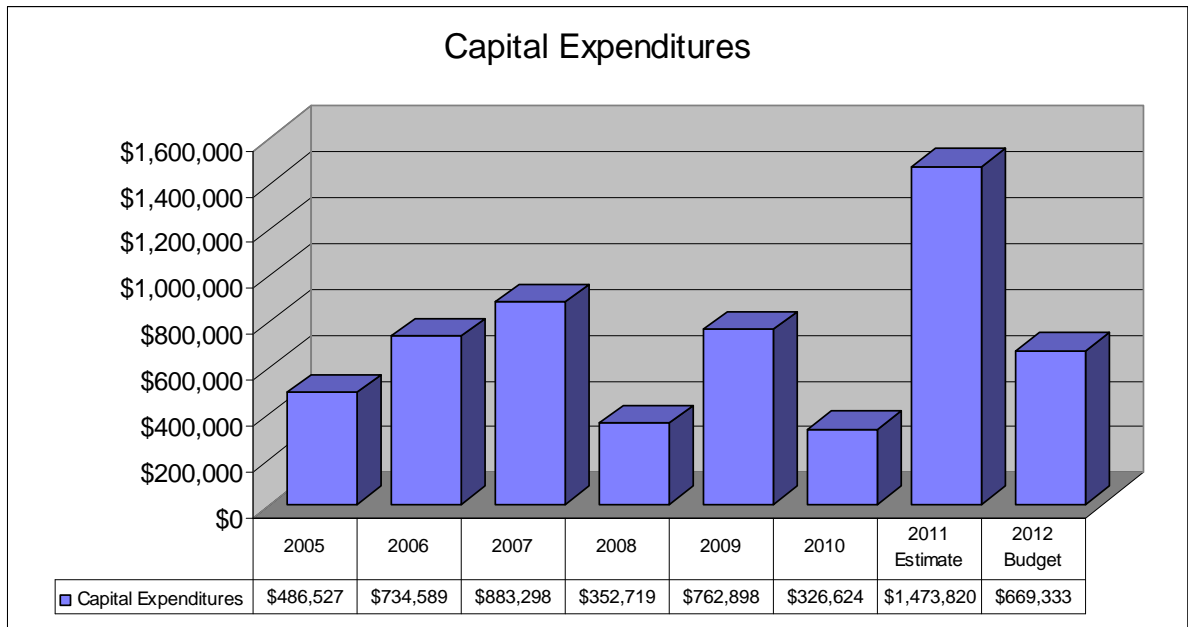
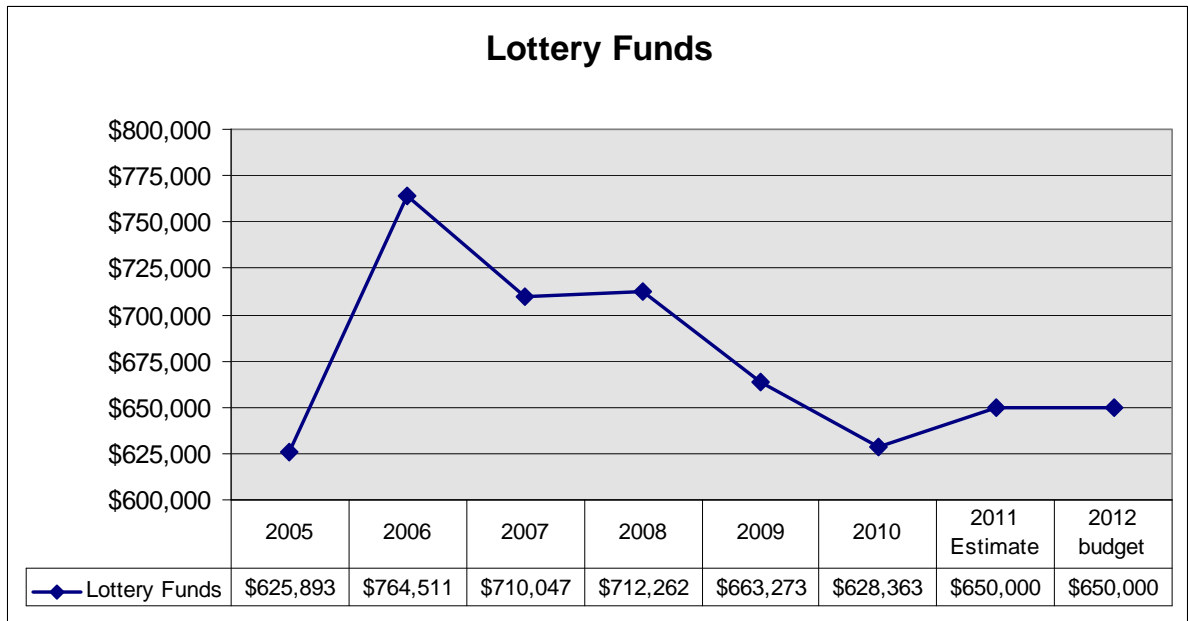
The Colorado Constitution, as amended in 1992, states that the net proceeds of the Colorado Lottery are to be used for state and local parks, recreation facilities, open space, environmental education, and wildlife habitats. This fund is used to account for the lottery proceeds received from the State of Colorado that are legally restricted for park and recreation purposes. The major revenue source for the Conservation Trust Fund is lottery proceeds. The fund is also allowed to record interest earnings. All expenditures are for parks and recreation capital projects.

Lottery fund distributions are received on a quarterly basis from the Colorado Department of Local Affairs, Division of Local Governments. Lottery fund are distributed on a per capita basis, with cities and counties receiving one full per person allocation. Special districts, within a county, receive one half per person allocation with the other half going to the county where the special district is located. For special districts, within a city, they also receive one half per person allocation with the other half going to the city. Population estimates are updated by the Division of Local Governments annually by July 1st.



South Suburban Park and Recreation District Conservation Trust Fund Budget Overview

The budget for lottery revenue is generated by using historical information, changes in estimated population, and adjusting any anticipated changes in the market place. Capital projects are budgeted based on the estimated cost of each approved project. Capital expenditures fluctuate from year to year depending on the timing of the project.



CONSERVATION TRUST FUND

Table of Contents

	2012 Budget	Page
Operating Revenue:		
Interest Income	\$ 1,700	139
Total Operating Revenue	1,700	
Excess Operating Revenues of Expenditures	1,700	
Other Revenue:		
Lottery Proceeds	650,000	139
Total Other Revenue	650,000	
Other Expenditures:		
Contingency	104	139
Capital Projects	669,333	139
Total Other Expenditures	669,437	
Net Revenue of Expenditures	(17,737)	
Carryover	17,737	139
Funds Available	\$ -	

CONSERVATION TRUST FUND

**2012
Budget**

CONSERVATION TRUST FUND

INTEREST INCOME

Revenue:

21-10-01-100-4050	Interest Earnings	\$ 1,700
TOTAL INTEREST INCOME		1,700

LOTTERY PROCEEDS

21-10-01-100-4027	Lottery Proceeds	650,000
TOTAL LOTTERY PROCEEDS		650,000

CONTINGENCY

Expenditures:

21-10-00-950-9200	Contingency	104
TOTAL CONTINGENCY		104

CARRYOVER

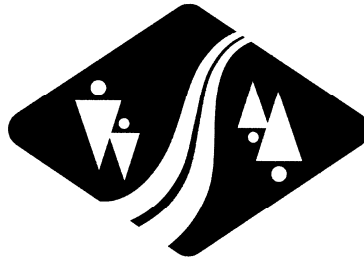
Revenue:

21-10-01-996-4998	Carryover	17,737
TOTAL CARRYOVER		17,737

CAPITAL PROJECTS

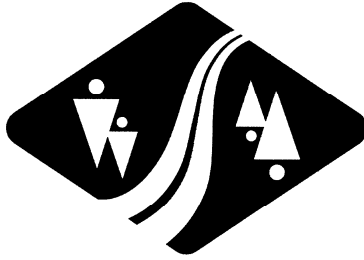
Expenditures:

21-50-52-950-6655	BCRC Computer Room Imp	25,000
21-80-85-950-6709	Franklin Pool Concrete Deck Repair	2,500
21-80-85-950-6220	Franklin Pool Replaster Wading Pool	10,000
21-80-84-950-6858	FSC Paint Interior	67,000
21-80-84-950-6722	FSC Replace Laser Tag Packs	13,500
21-80-90-950-6709	Harlow Pool Concrete Deck Repair	5,000
21-80-90-950-6620	Harlow Pool Replaster Main Pool	70,000
21-30-87-952-6112	Holly Pool and Tennis Ctr Improvements	414,333
21-70-70-950-6034	LTGC Clubhouse Exterior Imp	54,500
21-60-80-950-6931	LTRC Resurface Wood Floors	7,500
TOTAL CAPITAL PROJECTS		\$ 669,333



South Suburban
PARKS AND RECREATION

5. 2010 1 MILL FUND BUDGET



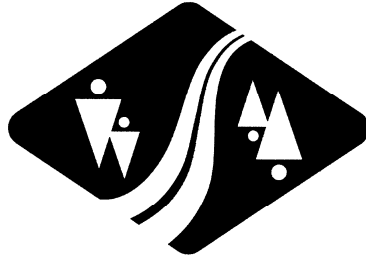
South Suburban
PARKS AND RECREATION

South Suburban Park and Recreation District 2010 1 Mill Fund Budget Overview

The 2010 1 Mill Fund is used to account for property taxes received from the 2010 1 Mill tax that are restricted for acquisition of parks, open space and natural areas, acquisition and development of trails, and development and maintenance of open space, parks, and trails (approved by voters in 2010, beginning in 2011 and continuing for ten years). Funds from the previous 1 Mill tax were accounted for in the General Fund. Staff recommended a separate special revenue fund for the new 1 mill tax. This will improve accountability and reporting.

The budget was calculated using the assessed valuation from the District and also using estimates for qualifying capital projects. The 2012 Budget includes \$2,222,889 for Property Tax Revenue, \$100,000 for Intergovernmental Revenue (represents funding for joint projects coming out of the 2010 1 Mill Fund), \$468,150 for Capital Projects, and \$945,370 for undesignated (contingency).

New in the 2012 Budget for the 2010 1 Mill Fund are the water expenditures for park irrigation. In previous years this expenditure was budgeted in the General Fund. The amount estimated for 2012 is \$1,119,688. Actual water expenditures will vary depending on the temperature and the amount of rain. The budget amount is generated using historical information, and any anticipated fee changes in the market place.



South Suburban
PARKS AND RECREATION

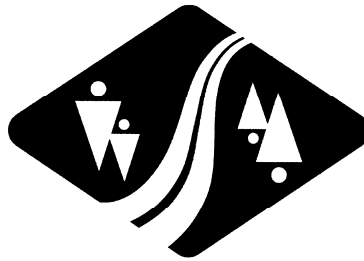
2010 1 Mill Fund

Table of Contents

	2012 Budget	Page
Operating Revenue:		
Property Tax Revenue	\$ 2,222,889	145
Grant Revenue	100,000	145
Total Operating Revenue	2,322,889	
Excess Operating Revenues of Expenditures	2,322,889	
Capital Projects	1,413,520	145
Park Irrigation Water	1,119,688	145
Collection Charges	40,000	145
Total Other Expenditures	2,573,208	
Net Revenue of Expenditures	(250,319)	
Carryover	250,319	145
Funds Available	\$ -	

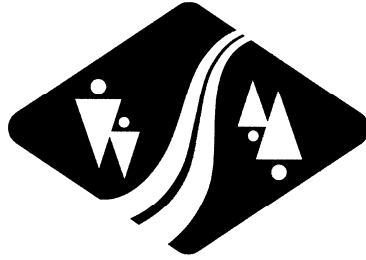
2010 1 Mill Fund

		2012 Budget
PROPERTY TAX		
Revenue:		
22-10-01-100-4001	Property Tax Revenue	\$ 2,222,889
TOTAL PROPERTY TAX REVENUE		2,222,889
INTERGOVERNMENTAL/DONATION REVENUE FOR CAPITAL		
Revenue:		
22-30-01-955-4038	City of Littleton - Sterne Pond Dredging	50,000
22-30-01-955-4040	Urban Drainage - Sterne Pond Dredging	50,000
TOTAL INTERGOVERNMENTAL/DONATION FOR CAPITAL		100,000
ADMINISTRATION		
22-10-01-100-5119	Collection Charges	40,000
22-40-41-430-5402	Parks Irrigation Water	1,119,688
TOTAL ADMINISTRATION EXPENDITURES		1,159,688
CARRYOVER		
Revenue:		
22-10-01-996-4998	Carryover	250,319
TOTAL CARRYOVER		250,319
CAPITAL PROJECTS		
Expenditures:		
22-30-41-950-6036	Central Control Upgrade	48,000
22-40-41-950-6945	In Ground Trash Cans	20,000
22-40-41-950-6007	Parks - Howard Price Hydro Mower	98,950
22-40-41-950-6117	Parks - Jackson 5th Wheel Trailer	11,250
22-40-41-950-6678	Parks - MSC Turf Sprayer	30,250
22-40-41-950-6007	Parks - Rhino Mower	7,300
22-40-41-950-6007	Parks - Walker Turf Mower	21,350
22-40-41-950-6007	Parks- Toro Turf Mower	23,550
22-40-41-950-6058	Sterne Pond Dredging	150,000
22-60-00-950-6568	Tennis Court Repairs	17,500
22-30-41-950-6069	Tree Replacement Program/Nursery	40,000
22-30-41-950-6001	Undesignated Capital Outlay	945,370
TOTAL CAPITAL PROJECTS		\$ 1,413,520



South Suburban
PARKS AND RECREATION

6. ENTERPRISE FUND BUDGET



South Suburban
PARKS AND RECREATION

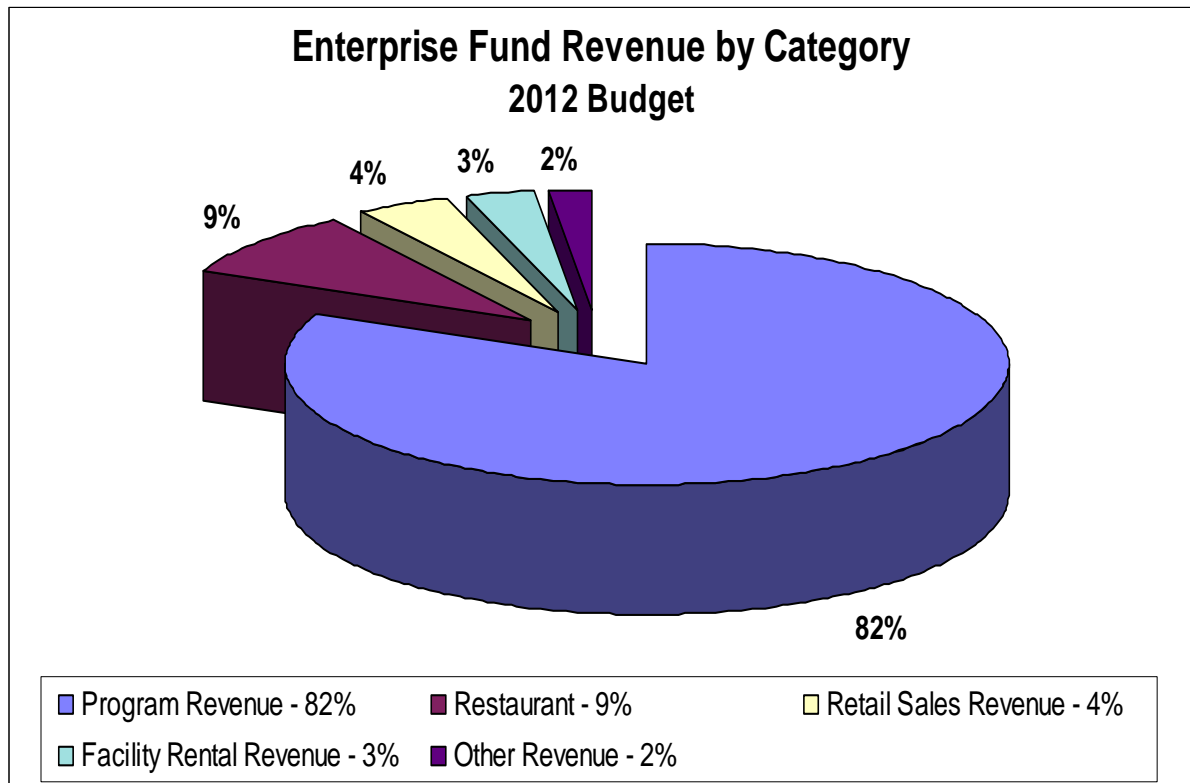
South Suburban Park and Recreation District Enterprise Fund Budget Overview

Enterprise Fund Description

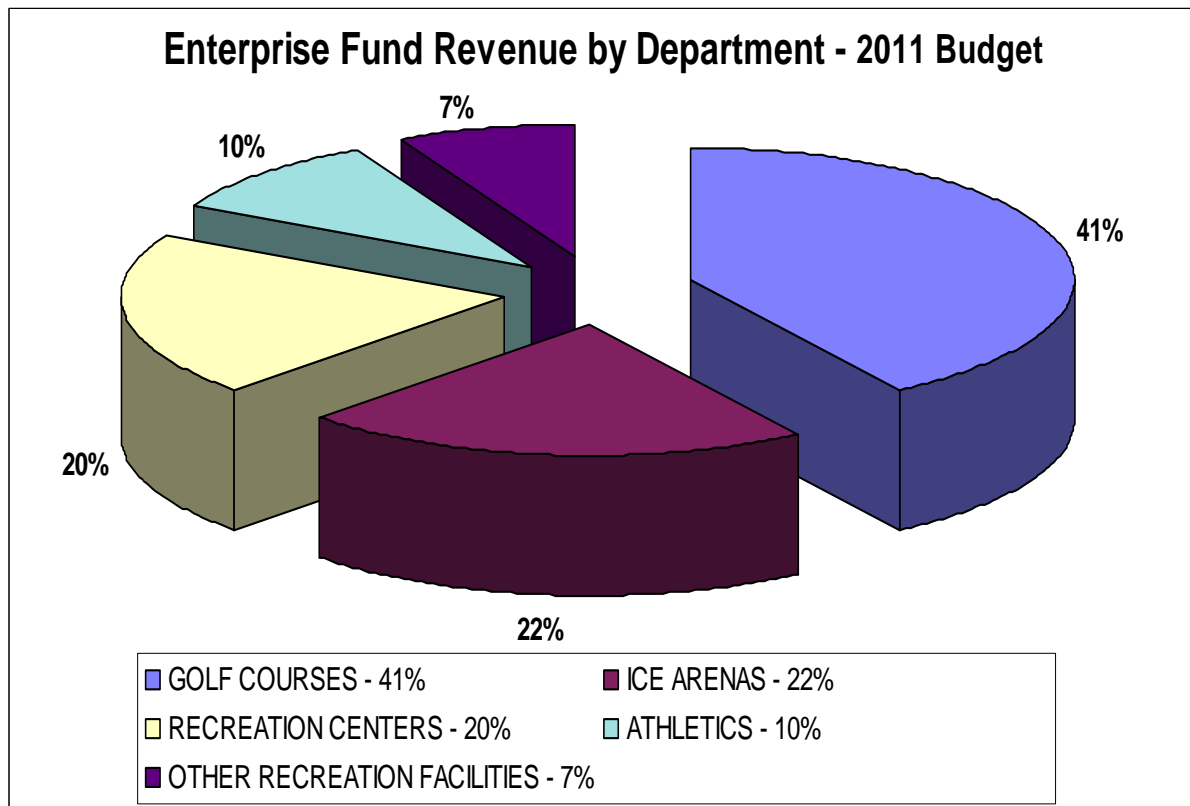
This fund is used to account for operations that are financed and operated in a manner where the intent of the District is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges (all fee based programs), similar to a business; or where the District has decided that periodic determination of revenue earned, expenditures incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Major Revenue Sources

The major revenue sources for the Enterprise Fund are program revenue (82% - also called "Fees and Charges"), restaurant revenue (9%), retail sales revenue (4%), facility rental (3%), and other revenue (2%). The revenue is also broken down by department, with golf courses (41%), ice arenas (22%), recreation centers (20%), athletics (10%), and other recreation facilities (7%).



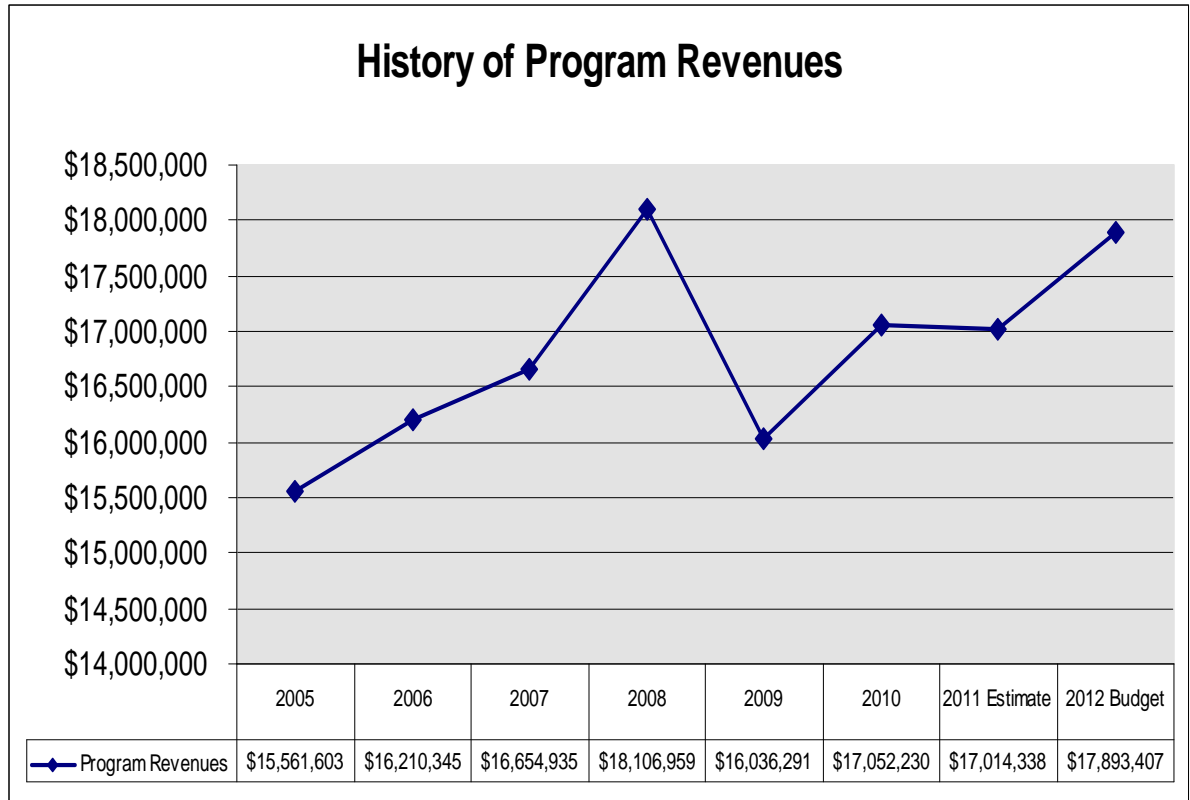
**South Suburban Park and Recreation District
Enterprise Fund Budget Overview**



South Suburban Park and Recreation District Enterprise Fund Budget Overview

Program Revenue (Fees and Charges)

Program revenue is generated by fees charged for programs and facilities. Program revenue includes admission, league fees, class revenue, private lessons, court reservations, pass sales, green fees, driving range fees, golf cart rentals, player fees, and fitness revenue. The budget amount for program revenue is generated using approved fees and charges and estimated attendance. Estimates for attendance are based on historical information, as well as adjustments for changes in program amenities.



Restaurant Revenue

This revenue is generated by food and beverage sales at the District's restaurants and concession stands and by vending machine sales. Estimates for restaurant revenue budget are based on historical information and changes in food sale prices.

Other Revenue

This category includes Intergovernmental Revenue, Interest Income, Contract Sales, and other miscellaneous revenue.

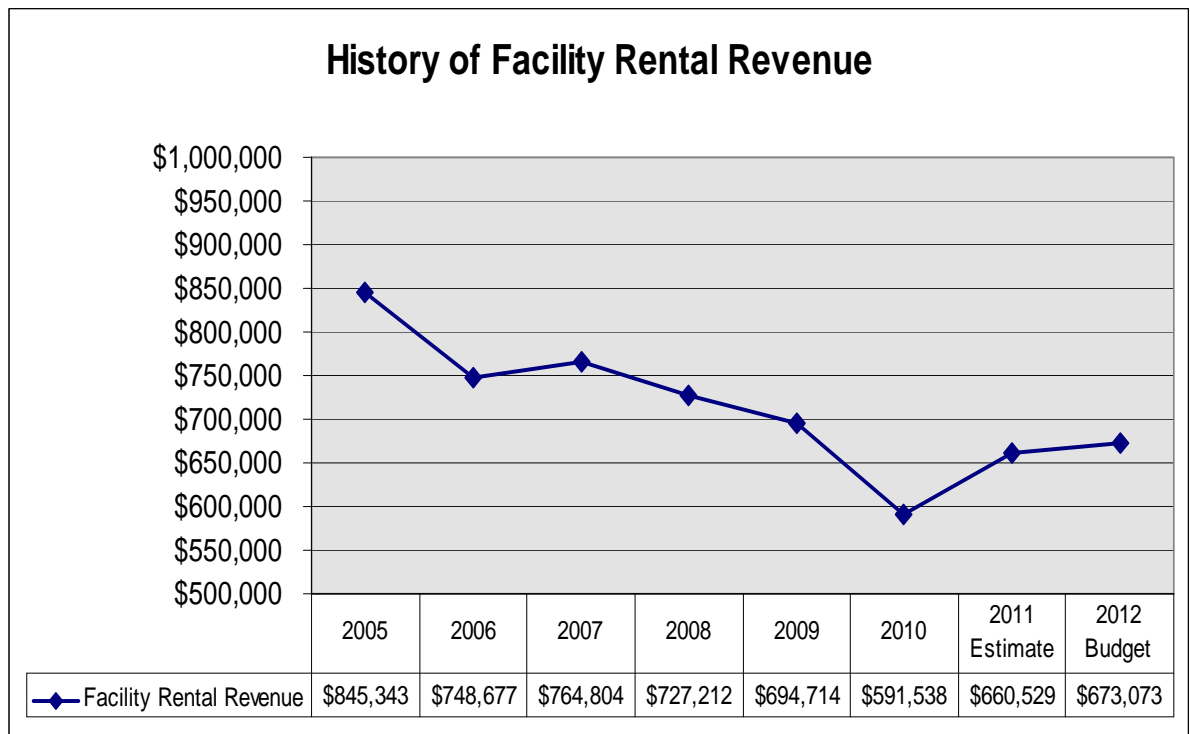
South Suburban Park and Recreation District Enterprise Fund Budget Overview

Retail Sales Revenue

Retail sales revenue is generated from sales of various types for retail items at the District's various pro shops. These items may include clothing, golf clubs, tennis racquets, and other sporting accessories. The District currently has pro shops at the following facilities; Buck Recreation Center, Lone Tree Recreation Center, Goodson Recreation Center, Lone Tree Golf Course, South Suburban Golf Course, Littleton Golf Course, Family Sports Center, and Holly Tennis Center. The budget for retail sales revenue is based on historical information and changes in sales prices.

Facility Rental Income

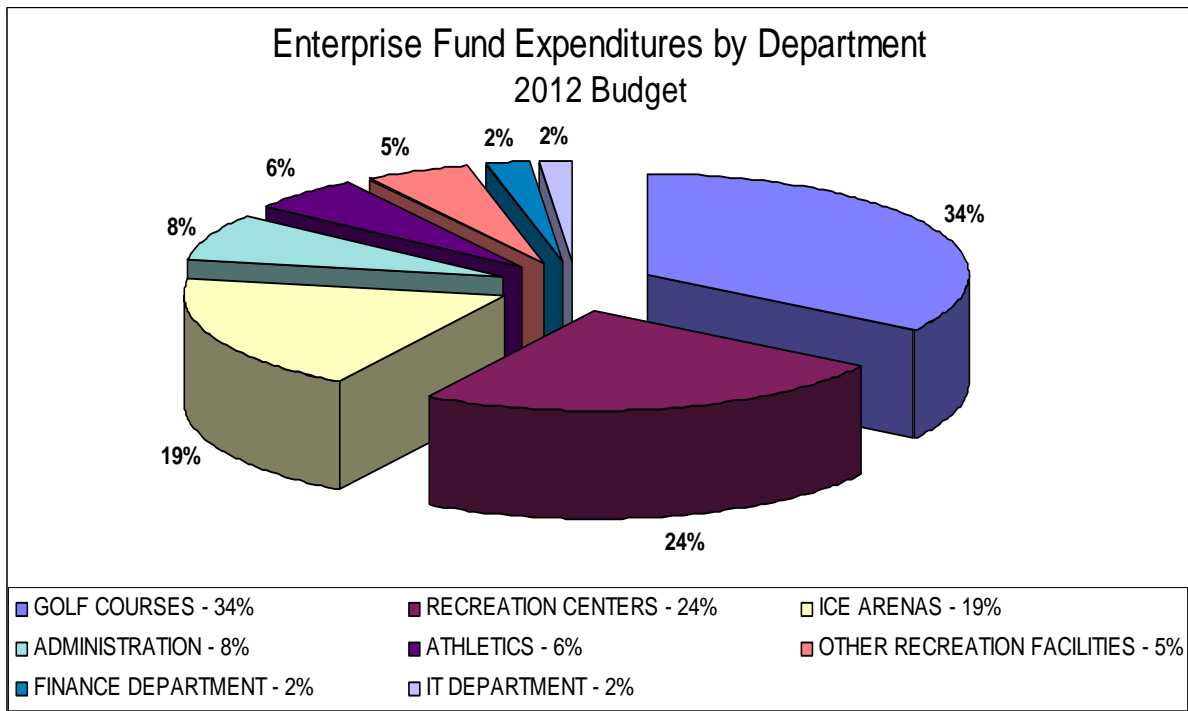
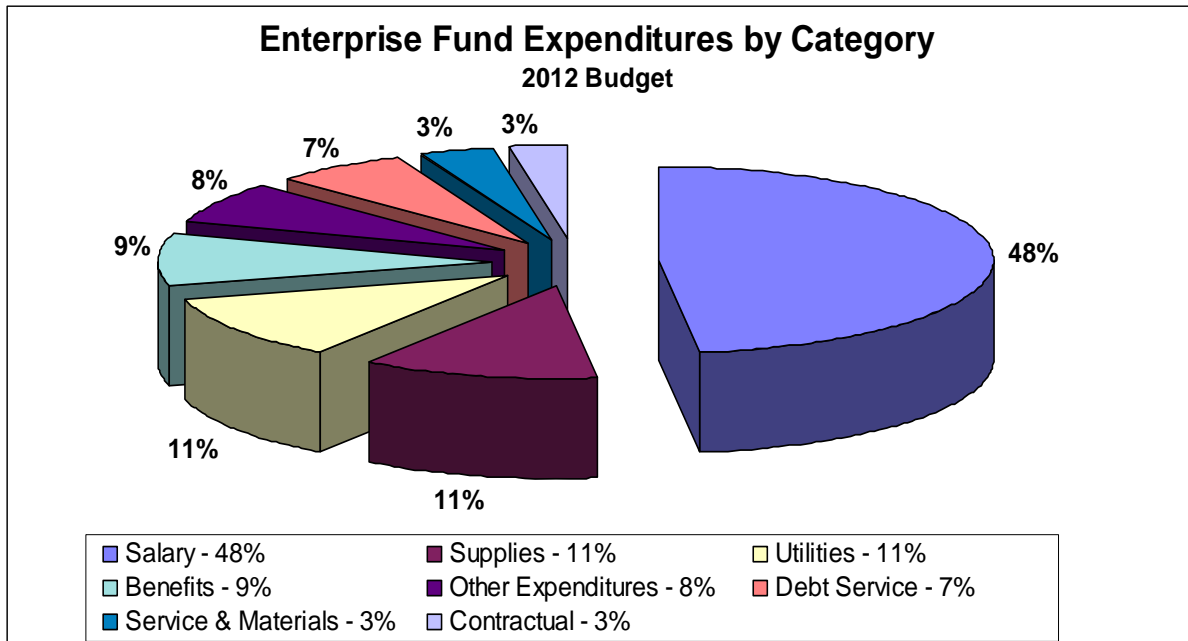
Facility Rental income is generated by the rental of all or a portion of one of our facilities for private use for an event or party. Rental income is also generated at the Ice Arenas and at David A. Lorenz Regional Park artificial turf fields when they are rented for use by a player's association. The budget amount is generated using historical information, as well as adjusting for any changes in the fee structure.



South Suburban Park and Recreation District Enterprise Fund Budget Overview

Major Operational Expenditures

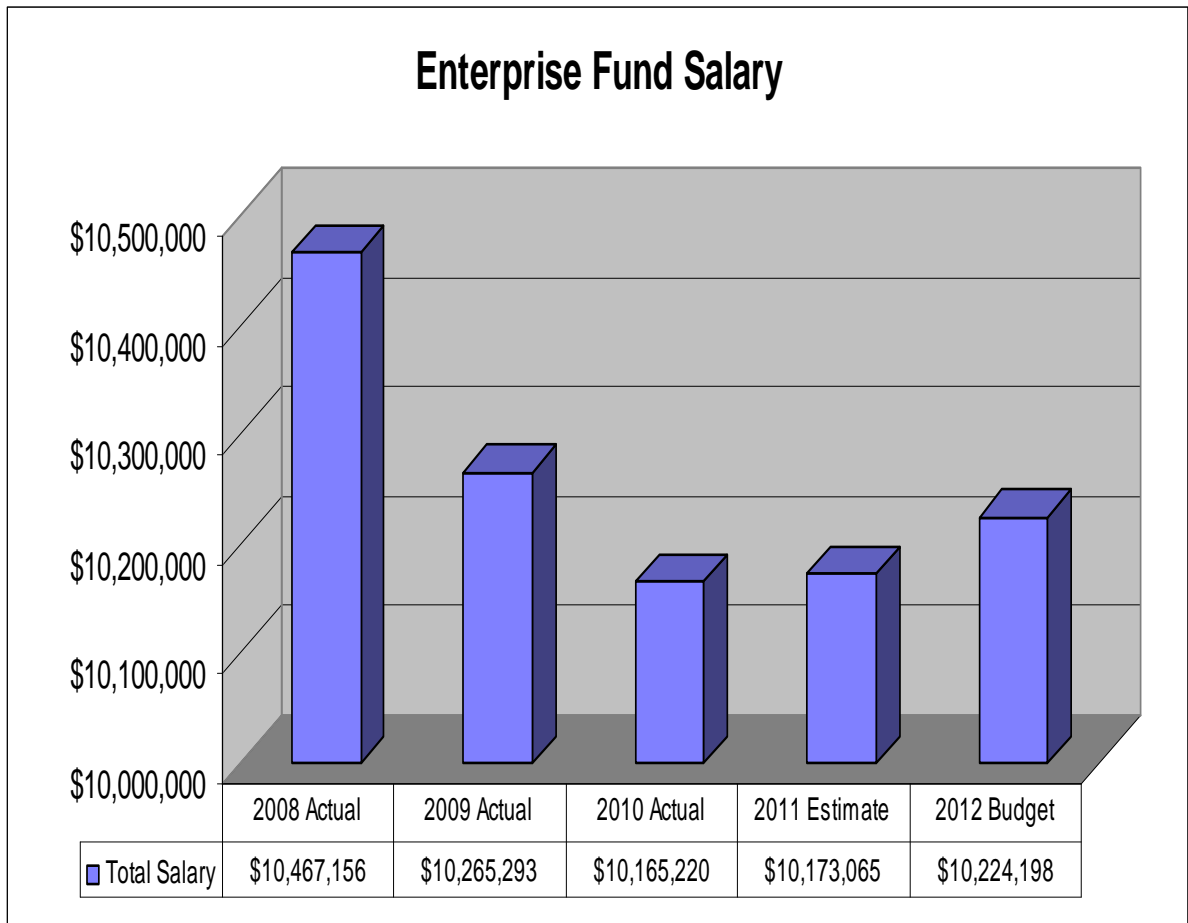
Significant operational expenditures include salary (48%), supplies (11%), utilities (11%), benefits (9%), other expenditures (8%), and debt service (7%). These expenditures are also grouped by department, with Golf Courses (34%), Recreation Centers (24%), Ice Arenas (19%), and Administration (8%) as the larger areas.



South Suburban Park and Recreation District Enterprise Fund Budget Overview

Salary

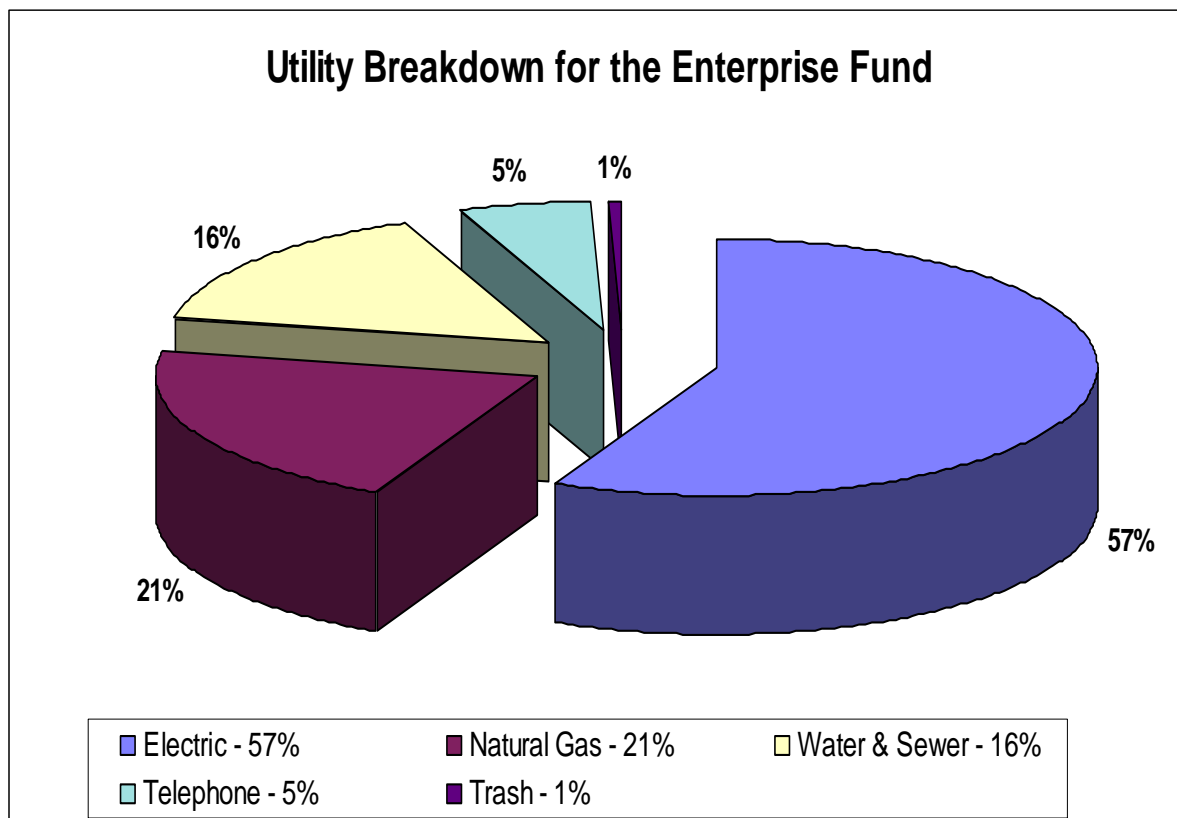
Salary represents about 48% of the Enterprise Fund expenditures. The Enterprise Fund includes salary from golf courses and the recreation services and facilities department. The budgeted expenditures for salary and benefits are calculated using the current pay rates, historical turnover rates, and the merit pool amount approved by the Board of Directors.



South Suburban Park and Recreation District Enterprise Fund Budget Overview

Utilities

Utilities for the Enterprise Fund include water and sewer, electric, natural gas, and telephone. The highest of these expenditures are for electric and natural gas, which are used to run our facilities and lighting. The budget amount is generated using historical information, as well as adjusting for any anticipated fee changes in the market place. The following is a chart of the breakdown of utility charges for budgeted 2012.



Supplies

This category includes expenditures for program supplies, pro shop supplies, food or concession supplies, chemical supplies, office supplies, and custodial supplies. The budget amount is generated using historical information.

Benefits

Benefits represent about 9% of the Enterprise Fund expenditures. The Enterprise Fund includes the following benefits; FICA, Medicare, Medical, Dental, Life, Employee Assistance, Pension, and Workers' Compensation. The budgeted expenditures for benefits are calculated using the historical rates and estimated changes in insurance and other benefits costs.

South Suburban Park and Recreation District Enterprise Fund Budget Overview

Debt Service

Debt service expenditures represent the payment of principal and interest due on an existing debt. The Enterprise fund currently has two revenue bond issues outstanding and several capital leases. The budget is calculated using the debt service schedules on the outstanding bonds. Amounts due for each year are identified on these schedules.

Other Expenditures

This category of expenditures includes; Program expenditures, Restaurant Sales expenditures, Maintenance expenditures, Equipment expenditures, and other miscellaneous expenditures.

ENTERPRISE FUND SUMMARY

Table of Contents

	2012 Budget	Page
Revenue:		
Ice Arenas	\$ 4,195,994	157
Recreation Centers	4,393,379	170
Athletic Programs	2,155,230	196
Other Recreation Facilities	1,610,601	209
Golf	9,420,091	222
Interest Income	3,000	247
Registration	25,700	247
Total Operating Revenue	<u>21,803,994</u>	
Expenditures:		
Administration	1,757,550	247
Finance Department	461,879	248
IT Department	418,622	248
Ice Arenas	3,991,481	157
Recreation Centers	5,636,103	170
Athletic Programs	1,301,811	196
Other Recreation Facilities	1,236,651	209
Golf	8,526,775	222
Total Operating Expenditures	<u>23,330,872</u>	
Excess Operating Revenue over Expenditures	<u><u>(1,526,878)</u></u>	
Other Revenue:		
Transfer In	1,830,000	248
Total Other Revenue	<u>1,830,000</u>	
Other Expenditures:		
Contingency	40,588	248
Proposed Merit/Part-time Salary Adj	142,500	248
Capital Projects	325,676	249
Total Other Expenditures	<u>508,764</u>	
Net Revenue Over Expenditures	(205,642)	
Carryover	2,339,632	248
Funds Available	<u><u>\$ 2,133,990</u></u>	

ICE ARENAS

	2012 BUDGET		
	REVENUE	EXPENSE	NET REVENUE OVER (UNDER) EXPENDITURES
ICE ARENAS:			
FAMILY SPORTS CENTER:			
GENERAL OPERATIONS	\$ 131,000	\$ 849,890	\$ (718,890)
FACILITY MAINTENANCE	-	227,858	(227,858)
IN HOUSE HOCKEY	479,525	164,795	314,730
YOUTH TRAVEL HOCKEY	372,547	98,918	273,629
FIGURE SKATING	424,198	272,395	151,803
ICE ARENA MAINTENANCE	-	148,238	(148,238)
ADULT HOCKEY LEAGUES	373,050	164,942	208,108
ICE ARENA OPERATIONS	368,243	245,561	122,682
BIRTHDAY PARTIES	96,207	74,751	21,456
SUMMER DAY CAMPS	58,980	50,781	8,199
RECREATION PROGRAMS	23,400	18,492	4,908
EXERGAME ZONE	45,925	38,942	6,983
FAMILY ENTERTAINMENT CENTER	261,065	256,822	4,243
GROUP SALES	11,875	5,120	6,755
TOTAL FAMILY SPORTS CENTER	2,646,015	2,617,505	28,510
SOUTH SUBURBAN ICE ARENA	1,549,979	1,373,976	176,003
TOTAL ICE ARENAS	\$ 4,195,994	\$ 3,991,481	\$ 204,513

ICE ARENAS

**2012
Budget**

FAMILY SPORTS CENTER: GENERAL OPERATIONS

Revenue:

31-80-84-140-4050	Interest Earnings	\$	200
31-80-84-140-4075	Rental Income		120,000
31-80-84-140-4099	Miscellaneous		4,000
31-80-84-140-4125	Contractual Sales		4,000
31-80-84-140-4150	Locker/Towel Rental		800
31-80-84-140-4360	Advertising		2,000
Total Revenue			131,000

Expenditures:

31-80-84-140-5001	Full Time Salaries		110,966
31-80-84-140-5009	Fringe Benefits		37,047
31-80-84-140-5010	Regular Part-time Salaries		32,578
31-80-84-140-5201	Office Supplies		1,500
31-80-84-140-5204	Postage		500
31-80-84-140-5205	Program Supplies		1,000
31-80-84-140-5230	Printing/Copies		1,500
31-80-84-140-5302	Minor Tools & Equipment		150
31-80-84-140-5400	Utilities Natural Gas		10,000
31-80-84-140-5401	Utilities Electric		45,000
31-80-84-140-5402	Water & Sewer		10,000
31-80-84-140-5403	Telephone		8,000
31-80-84-140-5511	Advertising		8,000
31-80-84-140-5702	Services/Materials to Maintain Equipr		5,160
31-80-84-140-5803	Dues & Subscriptions		-
31-80-84-140-5804	Rent/Lease Expense		220,000
31-80-84-140-5812	Uniforms		135
31-80-84-970-9001	Bond Principal		265,650
31-80-84-970-9002	Bond Interest		92,704
Total Expenditures		\$	849,890

ICE ARENAS

**2012
Budget**

FAMILY SPORTS CENTER: FACILITY MAINTENANCE

Expenditures:			
31-80-84-260-5001	Full Time Salaries	\$	82,136
31-80-84-260-5002	Part Time Salaries		48,500
31-80-84-260-5009	Fringe Benefits		37,667
31-80-84-260-5203	Custodial Supplies		16,000
31-80-84-260-5205	Program Supplies		200
31-80-84-260-5207	Chemical Supplies		3,500
31-80-84-260-5302	Minor Tools & Equipment		2,000
31-80-84-260-5501	Contractual Services		20,000
31-80-84-260-5701	Services/Materials to Maintain Facilitie		10,000
31-80-84-260-5702	Services/Materials to Maintain Equipr		6,400
31-80-84-260-5812	Uniforms		455
31-80-84-260-5826	Vandalism		1,000
Total Expenditures			227,858

IN HOUSE HOCKEY

Revenue:			
31-80-84-811-4105	League Fees		422,975
31-80-84-811-4157	Facility Rental		41,600
31-80-84-811-4216	Player Fees		14,950
Total Revenue			479,525

Expenditures:			
31-80-84-811-5001	Full-Time Salaries		59,938
31-80-84-811-5002	Part Time Salaries		8,394
31-80-84-811-5009	Fringe Benefits		24,616
31-80-84-811-5134	Special Event Expense		6,790
31-80-84-811-5205	Program Supplies		6,505
31-80-84-811-5501	Contractual Services		32,564
31-80-84-811-5802	Promo, Publicity & Printing		500
31-80-84-811-5812	Uniforms		25,488
Total Expenditures		\$	164,795

ICE ARENAS

2012 Budget

FAMILY SPORTS CENTER: YOUTH TRAVEL HOCKEY

Revenue:

31-80-84-812-4050	Interest Earnings	\$	2,222
31-80-84-812-4105	League Fees		341,615
31-80-84-812-4216	Player Fees		6,210
31-80-84-812-4217	Tryout Fees		22,500
Total Revenue			372,547

Expenditures:

31-80-84-812-5001	Full-Time Salaries		21,271
31-80-84-812-5002	Part Time Salaries		12,080
31-80-84-812-5009	Fringe Benefits		4,853
31-80-84-812-5204	Postage		400
31-80-84-812-5205	Program Supplies		2,700
31-80-84-812-5501	Contractual Services		19,814
31-80-84-812-5503	Contractual Persons		21,000
31-80-84-812-5802	Promo, Publicity & Printing		500
31-80-84-812-5803	Dues & Subscriptions		6,400
31-80-84-812-5812	Uniforms		9,900
Total Expenditures		\$	98,918

ICE ARENAS

**2012
Budget**

FAMILY SPORTS CENTER: FIGURE SKATING

Revenue:

31-80-84-813-4100	Pro Lesson Tickets	\$ 200,000
31-80-84-813-4106	Class Revenue	156,635
31-80-84-813-4197	Patch	62,563
31-80-84-813-4254	ISIA Revenue	5,000
Total Revenue		424,198

Expenditures:

31-80-84-813-5001	Full-Time Salaries	26,206
31-80-84-813-5002	Part Time Salaries	43,128
31-80-84-813-5005	Contractual/Pro Lessons (Payroll Only)	170,000
31-80-84-813-5009	Fringe Benefits	28,151
31-80-84-813-5134	Special Event Expense	500
31-80-84-813-5205	Program Supplies	1,010
31-80-84-813-5227	ISIA Expense	1,500
31-80-84-813-5230	Printing/Copies	150
31-80-84-813-5802	Promo, Publicity & Printing	200
31-80-84-813-5803	Dues & Subscriptions	350
31-80-84-813-5854	Mileage Reimbursement	1,200
Total Expenditures		272,395

ICE ARENA MAINTENANCE

Expenditures:

31-80-84-814-5001	Full-Time Salaries	42,416
31-80-84-814-5002	Part Time Salaries	50,000
31-80-84-814-5009	Fringe Benefits	17,447
31-80-84-814-5202	Motor Fuels & Lubricants	500
31-80-84-814-5203	Custodial Supplies	200
31-80-84-814-5207	Chemical Supplies	1,000
31-80-84-814-5302	Minor Tools & Equipment	200
31-80-84-814-5501	Contractual Services	2,000
31-80-84-814-5701	Services/Materials to Maintain Facilitie	3,700
31-80-84-814-5702	Services/Materials to Maintain Equiprr	30,000
31-80-84-814-5812	Uniforms	775
Total Expenditures		\$ 148,238

ICE ARENAS

2012 Budget

FAMILY SPORTS CENTER: ADULT HOCKEY LEAGUES

Revenue:

31-80-84-815-4101	Fines	\$	750
31-80-84-815-4105	League Fees		343,200
31-80-84-815-4106	Class Revenue		7,340
31-80-84-815-4216	Player Fees		21,760
Total Revenue			373,050

Expenditures:

31-80-84-815-5001	Full Time Salaries		58,845
31-80-84-815-5002	Part Time Salaries		15,000
31-80-84-815-5009	Fringe Benefits		19,242
31-80-84-815-5205	Program Supplies		3,672
31-80-84-815-5501	Contractual Services		62,193
31-80-84-815-5503	Contractual Persons		2,000
31-80-84-815-5803	Dues & Subscriptions		3,990
Total Expenditures		\$	164,942

ICE ARENAS

**2012
Budget**

FAMILY SPORTS CENTER: ICE ARENA OPERATIONS

Revenue:

31-80-84-818-4102	General Admissions	\$ 155,237
31-80-84-818-4157	Facility Rental	109,005
31-80-84-818-4201	Skate Rental	41,001
31-80-84-818-4397	High School Hockey	63,000
Total Revenue		368,243

Expenditures:

31-80-84-818-5001	Full-Time Salaries	27,740
31-80-84-818-5002	Part Time Salaries	46,013
31-80-84-818-5009	Fringe Benefits	11,008
31-80-84-818-5201	Office Supplies	1,000
31-80-84-818-5204	Postage	100
31-80-84-818-5205	Program Supplies	4,000
31-80-84-818-5230	Printing/Copies	1,450
31-80-84-818-5400	Utilities Natural Gas	23,000
31-80-84-818-5401	Utilities Electric	100,000
31-80-84-818-5402	Water & Sewer	25,000
31-80-84-818-5403	Telephone	5,000
31-80-84-818-5511	Advertising	150
31-80-84-818-5803	Dues & Subscriptions	300
31-80-84-818-5812	Uniforms	600
31-80-84-818-5854	Mileage Reimbursement	200
Total Expenditures		\$ 245,561

ICE ARENAS

**2012
Budget**

FAMILY SPORTS CENTER: BIRTHDAY PARTIES

Revenue:

31-80-84-850-4190	Service Charges	\$ 8,775
31-80-84-850-4268	Parties/Groups	87,432
Total Revenue		96,207

Expenditures:

31-80-84-850-5001	Full-Time Salaries	19,259
31-80-84-850-5002	Part Time Salaries	17,555
31-80-84-850-5007	Service Charge Compensation	8,775
31-80-84-850-5009	Fringe Benefits	9,236
31-80-84-850-5201	Office Supplies	400
31-80-84-850-5203	Custodial Supplies	200
31-80-84-850-5204	Postage	200
31-80-84-850-5205	Program Supplies	7,315
31-80-84-850-5206	Food & Concession Supplies	9,361
31-80-84-850-5230	Printing/Copies	150
31-80-84-850-5403	Telephone	2,000
31-80-84-850-5812	Uniforms	300
Total Expenditures		74,751

LICENSED DAY CAMPS

Revenue:

31-80-84-851-4102	General Admissions	58,980
Total Revenue		58,980

Expenditures:

31-80-84-851-5002	Part Time Salaries	34,539
31-80-84-851-5009	Fringe Benefits	7,656
31-80-84-851-5116	Licensing	121
31-80-84-851-5204	Postage	25
31-80-84-851-5205	Program Supplies	1,405
31-80-84-851-5206	Food & Concession Supplies	3,260
31-80-84-851-5230	Printing/Copies	50
31-80-84-851-5501	Contractual Services	2,430
31-80-84-851-5802	Promo, Publicity, & Printing	1,000
31-80-84-851-5805	Staff Development	295
Total Expenditures		\$ 50,781

ICE ARENAS

**2012
Budget**

FAMILY SPORTS CENTER: Recreation Programs

Revenue:		
31-80-84-530-4106	Recreation Programs	\$ 15,400
31-80-84-530-4208	Special Events	8,000
Total Revenue		23,400
Expenditures:		
31-80-84-530-5001	Full Time Salaries	10,710
31-80-84-530-5002	Part Time Salaries	1,570
31-80-84-530-5009	Fringe Benefits	3,302
31-80-84-530-5204	Postage	300
31-80-84-530-5205	Program Supplies	800
31-80-84-530-5206	Food & concessions Supplies	1,170
31-80-84-530-5230	Printing/Copies	100
31-80-84-530-5802	Advertising	300
31-80-84-530-5812	Uniforms	240
Total Expenditures		18,492

FAMILY SPORTS CENTER: Exergame Zone

Revenue:		
31-80-84-890-4102	Exergame Admission	45,925
Total Revenue		45,925
Expenditures:		
31-80-84-890-5001	Full Time Salaries	10,710
31-80-84-890-5002	Part Time Salaries	19,252
31-80-84-890-5009	Fringe Benefits	5,070
31-80-84-890-5201	Office Supplies	150
31-80-84-890-5204	Postage	150
31-80-84-890-5205	Program Supplies	950
31-80-84-890-5302	Minor Tools & Equipment	100
31-80-84-890-5206	Food & Concession Supplies	1,500
31-80-84-890-5230	Printing/copies	200
31-80-84-890-5702	Sev/Mat to Maintain Equipment	300
31-80-84-890-5802	Advertising	400
31-80-84-890-5812	Uniforms	160
Total Expenditures		\$ 38,942

ICE ARENAS

**2012
Budget**

FAMILY SPORTS CENTER: FAMILY ENTERTAINMENT CENTER

Revenue:

31-80-84-870-4075	Lollipop Park Lease Payment	\$	40,000
31-80-84-870-4099	Miscellaneous		665
31-80-84-870-4102	General Admissions		35,000
31-80-84-870-4240	Token Sales		75,000
31-80-84-870-4241	Attractions		110,400
Total Revenue			261,065

Expenditures:

31-80-84-870-5001	Full-Time Salaries		57,006
31-80-84-870-5002	Part Time Salaries		58,500
31-80-84-870-5009	Fringe Benefits		23,366
31-80-84-870-5116	Licensing		1,200
31-80-84-870-5201	Office Supplies		400
31-80-84-870-5204	Postage		300
31-80-84-870-5205	Program Supplies		13,500
31-80-84-870-5230	Printing/Copies		300
31-80-84-870-5400	Utilities Natural Gas		15,000
31-80-84-870-5401	Utilities Electric		60,000
31-80-84-870-5402	Water & Sewer		5,500
31-80-84-870-5403	Telephone		2,000
31-80-84-870-5501	Contractual Services		15,000
31-80-84-870-5702	Services/Materials to Maintain Equipm		3,500
31-80-84-870-5802	Promo, Publicity & Printing		100
31-80-84-870-5812	Uniforms		1,000
31-80-84-870-5854	Mileage Reimbursement		150
Total Expenditures		\$	256,822

ICE ARENAS

2012 Budget

FAMILY SPORTS CENTER: GROUP SALES

Revenue:

31-80-84-880-4102	General Admissions	\$	48,000
31-80-84-880-4135	Reimburse Division Sales Revenue		(48,000)
31-80-84-880-4268	Group Sales Events		875
31-80-84-880-4274	After Prom Events Deposits		9,000
31-80-84-880-4275	Group Sales Event Deposits		2,000
Total Revenue			11,875

Expenditures:

31-80-84-880-5002	Part-time Salaries		1,836
31-80-84-880-5009	Fringe Benefits		184
31-80-84-880-5205	Program Supplies		2,000
31-80-84-880-5230	Printing/Copies		500
31-80-84-880-5501	Contractual Services		300
31-80-84-880-5790	Linens		300
Total Expenditures		\$	5,120

ICE ARENAS

**2012
Budget**

SOUTH SUBURBAN ICE ARENA OPERATIONS

Revenue:

31-80-83-818-4050	Interest Earnings	\$	400
31-80-83-818-4075	Rental Income		10,320
31-80-83-818-4100	Pro Lesson Tickets		352,169
31-80-83-818-4102	General Admissions		96,500
31-80-83-818-4103	Season Tickets		6,370
31-80-83-818-4106	Class Revenue		128,650
31-80-83-818-4122	Concession Self Operated		62,500
31-80-83-818-4125	Contractual Sales		7,625
31-80-83-818-4150	Locker/Towel Rental		1,500
31-80-83-818-4157	Facility Rental		57,625
31-80-83-818-4158	Adult Ice		135,360
31-80-83-818-4159	Adult Hockey		49,770
31-80-83-818-4197	Freestyle Skating		179,080
31-80-83-818-4200	Junior Hockey Rental		284,875
31-80-83-818-4201	Skate Rental		37,022
31-80-83-818-4202	Skate Sharpening		173
31-80-83-818-4203	Skate Sharpening-Contract		7,200
31-80-83-818-4216	Player Fees		20,100
31-80-83-818-4254	ISI Revenue		11,040
31-80-83-818-4268	Parties/Groups		16,125
31-80-83-818-4271	Summer Programs		40,090
31-80-83-818-4360	Advertising		3,000
31-80-83-818-4396	Denver Figure Skating		29,215
31-80-83-818-4398	Colorado Skating Club		13,270
Total Revenue		\$	1,549,979

ICE ARENAS

**2012
Budget**

SOUTH SUBURBAN ICE ARENA OPERATIONS

Expenditures:

31-80-83-818-5001	Full Time Salaries	\$	275,264
31-80-83-818-5002	Part Time Salaries		122,715
31-80-83-818-5005	Contractual/Pro Lessons (Payroll Only)		281,735
31-80-83-818-5006	Concession Salary		14,018
31-80-83-818-5009	Fringe Benefits		129,673
31-80-83-818-5010	Regular Part Time Salaries		22,298
31-80-83-818-5210	Office Supplies		1,850
31-80-83-818-5202	Motor Fuels & Lubricants		100
31-80-83-818-5203	Custodial Supplies		8,885
31-80-83-818-5204	Postage		150
31-80-83-818-5205	Program Supplies		4,210
31-80-83-818-5206	Food & Concession Supplies		29,800
31-80-83-818-5207	Chemical Supplies		6,750
31-80-83-818-5227	ISI Expense		2,450
31-80-83-818-5230	Printing/Copies		1,400
31-80-83-818-5237	Parties & Groups Supplies		1,985
31-80-83-818-5302	Minor Tools & Equipment		1,000
31-80-83-818-5400	Utilities Natural Gas		25,000
31-80-83-818-5401	Utilities Electric		113,000
31-80-83-818-5402	Water & Sewer		17,500
31-80-83-818-5403	Telephone		5,350
31-80-83-818-5404	Trash Collection		2,400
31-80-83-818-5501	Contractual Services		7,393
31-80-83-818-5503	Contractual Persons		1,400
31-80-83-818-5701	Svc/Mat to Maintain Facility		13,010
31-80-83-818-5702	Ser/Mat to Maint Equipment		16,500
31-80-83-818-5802	Promo, Publicity & Printing		200
31-80-83-818-5803	Dues & Subscriptions		475
31-80-83-818-5812	Uniforms		1,500
31-80-83-818-5842	Repair Fund		25,000
31-80-83-818-5854	Mileage Reimbursement		975
31-80-83-970-9001	Bond Principal		170,000
31-80-83-970-9002	Bond Interest		69,990
Total Expenditures			1,373,976

TOTAL ICE ARENAS REVENUE

4,195,994

TOTAL ICE ARENAS EXPENDITURES

3,991,481

NET REVENUE OVER EXPENDITURES

\$ 204,513

RECREATION CENTERS

	2012 BUDGET		
	REVENUE	EXPENSE	NET REV OVER EXP
RECREATION CENTERS:			
GENERAL ADMINISTRATION	\$ -	\$ 299,960	\$ (299,960)
SHERIDAN RECREATION CENTER:			
OPERATIONS	37,390	161,624	(124,234)
MAINTENANCE	-	82,050	(82,050)
FITNESS	11,160	8,377	2,783
CULTURAL ARTS	\$32,166	32,166	-
TOTAL SHERIDAN RECREATION CENTER	80,716	284,217	(203,501)
DOUGLAS H. BUCK COMMUNITY RECREATION CENTER:			
OPERATIONS	\$367,759	384,807	(17,048)
MAINTENANCE	-	238,930	(238,930)
AQUATICS	206,458	308,341	(101,883)
STAR (THERAPEUTIC ACTIVE REC)	82,048	110,062	(28,014)
SENIOR PROGRAM	156,810	190,750	(33,940)
CULTURAL ARTS	45,919	48,626	(2,707)
REC "N" ROCK	7,900	4,805	3,095
FITNESS	242,892	204,130	38,762
TOTAL DOUGLAS H. BUCK COMMUNITY RECREATION CENTER	1,109,786	1,490,451	(380,665)
LONE TREE RECREATION CENTER:			
OPERATIONS	368,271	415,368	(47,097)
MAINTENANCE	-	241,923	(241,923)
AQUATICS	288,013	386,577	(98,564)
SENIOR PROGRAM	3,050	1,637	1,413
SCHOOL AGE CHILD CARE	88,382	81,352	7,030
CULTURAL ARTS	78,907	77,318	1,589
REC "N" ROCK	18,440	12,304	6,137
FITNESS	235,760	180,125	55,635
TOTAL LONE TREE RECREATION CENTER	1,080,823	1,396,603	(315,780)
GOODSON RECREATION CENTER:			
OPERATIONS	430,475	401,439	29,036
MAINTENANCE	-	355,484	(355,484)
AQUATICS	187,771	265,169	(77,399)
GYMNASTICS	288,889	195,939	92,950
COURT SPORTS	28,374	37,484	(9,110)
CHILD DISCOVERY TIME	232,079	194,421	37,658
SENIOR PROGRAM	1,445	1,004	441
CULTURAL ARTS	191,736	190,358	1,378
SCHOOL AGE CHILD CARE	91,639	88,974	2,665
REC "N" ROCK	16,250	11,426	4,825
FITNESS	647,796	417,575	230,221
KIDS FIT FUN MOBILE PLAYGROUND	600	598	2
SPECIAL EVENTS	5,000	5,000	-
TOTAL GOODSON RECREATION CENTER	2,122,054	2,164,871	(42,818)
TOTAL RECREATION CENTERS	\$ 4,393,379	\$ 5,636,103	\$ (1,242,724)

RECREATION CENTERS

**2012
Budget**

GENERAL AND ADMINISTRATION

Expenditures:

31-60-01-100-5001	Full-time Salaries	\$ 185,655
31-60-01-100-5009	Fringe Benefits	44,956
31-60-01-100-5201	Office Supplies	2,000
31-60-01-100-5204	Postage	100
31-60-01-100-5205	Program Supplies	10,000
31-60-01-100-5230	Printing/Copies	100
31-60-01-100-5403	Telephone	2,000
31-60-01-100-5803	Dues & Memberships	3,994
31-60-01-100-5805	Staff Development	16,016
31-60-01-100-5812	Uniforms	2,000
31-80-00-970-9001	Siemens Principal Payment	32,705
31-80-00-970-9002	Siemens Interest Payment	434

Total General and Administration Expendi		\$ 299,960
---	--	-------------------

RECREATION CENTERS

**2012
Budget**

SHERIDAN RECREATION CENTER: OPERATIONS

Revenue:		
31-80-82-140-4102	General Admission	\$ 6,765
31-80-82-140-4122	Concession Self Operated	596
31-80-82-140-4125	Contractual Sales	1,908
31-80-82-140-4155	Daily Guest Pass	14,625
31-80-82-140-4157	Facility Rental	11,760
31-80-82-140-4162	Games Self Operated	168
31-80-82-140-4165	ID Card Revenue	1,568
Total Revenue		37,390

Expenditures:		
31-80-82-140-5001	Full-Time Salaries	50,813
31-80-82-140-5002	Part Time Salaries	31,489
31-80-82-140-5009	Fringe Benefits	17,103
31-80-82-140-5054	Sheridan Occupation Tax	144
31-80-82-140-5204	Postage	15
31-80-82-140-5205	Program Supplies	3,284
31-80-82-140-5206	Food & Concession Supplies	476
31-80-82-140-5230	Printing/Copies	150
31-80-82-140-5400	Utilities Natural Gas	16,121
31-80-82-140-5401	Utilities Electric	29,183
31-80-82-140-5402	Water & Sewer	7,878
31-80-82-140-5403	Telephone	3,120
31-80-82-140-5501	Contractual Services	1,848
Total Expenditures		161,624

MAINTENANCE

Expenditures:		
31-80-82-260-5001	Full-Time Salaries	34,292
31-80-82-260-5002	Part Time Salaries	14,307
31-80-82-260-5009	Fringe Benefits	7,342
31-80-82-260-5054	Sheridan Occupation Tax	54
31-80-82-260-5203	Custodial Supplies	6,606
31-80-82-260-5404	Trash Collection	984
31-80-82-260-5501	Contractual Services	1,560
31-80-82-260-5701	Services/Materials to Maintain Facilities	11,401
31-80-82-260-5702	Services/Materials to Maintain Equipment	5,504
Total Expenditures		\$ 82,050

RECREATION CENTERS

**2012
Budget**

SHERIDAN RECREATION CENTER: FITNESS

Revenue:

31-50-82-830-4106	Class Revenue	\$ 60
31-50-82-830-4255	Silver Sneakers Program	5,100
31-50-82-830-4262	Martial Arts	6,000
Total Revenue		11,160

Expenditures:

31-50-82-830-5002	Part Time Salaries	4,379
31-50-82-830-5009	Fringe Benefits	438
31-50-82-830-5205	Program Supplies	500
31-50-82-830-5503	Contractual Persons	3,060
Total Expenditures		8,377

CULTURAL ARTS

Revenue:

31-50-82-520-4030	Donation Wells Fargo	1,500
31-50-82-520-4030	Contract Services	10,000
31-50-82-520-4030	Donation TBD	14,000
31-50-82-520-4030	Donations SCFD	6,666
Total Revenue		32,166

Expenditures:

31-50-82-520-5002	PT Salaries	18,096
31-50-82-520-5009	Fringe Benefits	1,810
31-50-82-520-5201	Office Supplies	300
31-50-82-520-5204	Postage	100
31-50-82-520-5205	Program Supplies	10,400
31-50-82-520-5408	Utility Allocation	110
31-50-82-520-5501	Contract Services	1,000
31-50-81-520-5230	Printing/Copies	250
31-50-82-520-5854	Mileage	100
Total Expenditures		\$ 32,166

RECREATION CENTERS

**2012
Budget**

DOUGLAS H. BUCK COMMUNITY RECREATION CENTER: OPERATIONS

Revenue:

31-50-52-140-4099	Miscellaneous	\$ 100
31-50-52-140-4102	General Admission	52,300
31-50-52-140-4122	Concessions Self Operated	8,000
31-50-52-140-4125	Contractual Sales	7,000
31-50-52-140-4130	Pro Shop	5,000
31-50-52-140-4155	Admission/Passes	233,980
31-50-52-140-4157	Facility Rental	32,324
31-50-52-140-4165	Photo ID Revenue	17,100
31-50-52-140-4183	Corporate Wellness Membership	500
31-50-52-140-4265	Babysitting	11,455
Total Revenue		367,759

Expenditures:

31-50-52-140-5001	Full Time Salaries	96,483
31-50-52-140-5002	Part Time Salaries	101,870
31-50-52-140-5009	Fringe Benefits	34,654
31-50-52-140-5201	Office Supplies	1,500
31-50-52-140-5203	Custodial Supplies	3,500
31-50-52-140-5204	Postage	500
31-50-52-140-5205	Program Supplies	8,000
31-50-52-140-5206	Food & Concession Supplies	5,000
31-50-52-140-5208	Pro Shop Supplies	3,000
31-50-52-140-5230	Printing/Copies	4,000
31-50-52-140-5400	Utilities Natural Gas	38,000
31-50-52-140-5401	Utilities Electric	72,500
31-50-52-140-5402	Water & Sewer	8,000
31-50-52-140-5403	Telephone	12,200
31-50-52-140-5408	Utility Allocation	(7,800)
31-50-52-140-5501	Contractual Services	2,500
31-50-52-140-5812	Uniforms	600
31-50-52-140-5854	Mileage Reimbursement	300
Total Expenditures		\$ 384,807

RECREATION CENTERS

**2012
Budget**

**DOUGLAS H. BUCK COMMUNITY RECREATION CENTER:
MAINTENANCE**

Expenditures:

31-50-52-260-5001	Full Time Salaries	\$ 107,229
31-50-52-260-5002	Part Time Salaries	39,765
31-50-52-260-5009	Fringe Benefits	33,135
31-50-52-260-5201	Office Supplies	200
31-50-52-260-5203	Custodial Supplies	20,000
31-50-52-260-5204	Postage	50
31-50-52-260-5230	Printing/Copies	100
31-50-52-260-5403	Telephone	120
31-50-52-260-5501	Contractual Services	8,066
31-50-52-260-5701	Services/Materials to Maintain Facilities	16,800
31-50-52-260-5702	Services/Materials to Maintain Equipment	13,000
31-50-52-260-5812	Uniforms	400
31-50-52-260-5854	Mileage Reimbursement	65
Total Expenditures		<u>\$ 238,930</u>

RECREATION CENTERS

**2012
Budget**

DOUGLAS H. BUCK COMMUNITY RECREATION CENTER: AQUATICS

Revenue:		
31-50-52-840-4100	Pro Lessons	\$ 6,040
31-50-52-840-4102	General Admission	45,838
31-50-52-840-4106	Class Revenue	64,200
31-50-52-840-4135	Reimbursements	500
31-50-52-840-4155	Admission/Passes	80,000
31-50-52-840-4268	Parties	9,880
Total Revenue		206,458
Expenditures:		
31-50-52-840-5001	Full-time Salaries	24,571
31-50-52-840-5002	Part-time Salaries	141,473
31-50-52-840-5009	Fringe Benefits	24,199
31-50-52-840-5203	Custodial Supplies	250
31-50-52-840-5204	Postage	25
31-50-52-840-5205	Program Supplies	2,000
31-50-52-840-5207	Chemical Supplies	11,000
31-50-52-840-5230	Printing/Copies	200
31-50-52-840-5400	Utilities Natural Gas	29,000
31-50-52-840-5401	Utilities Electric	57,200
31-50-52-840-5402	Water & Sewer	5,600
31-50-52-840-5453	Red Cross Fees	3,923
31-50-52-840-5701	Services/Materials to Maintain Facilities	4,350
31-50-52-840-5702	Srv/Mat to Maintain Equipment	3,750
31-50-52-840-5812	Uniforms	500
31-50-52-840-5854	Mileage Reimbursement	300
Total Expenditures		\$ 308,341

RECREATION CENTERS

**2012
Budget**

DOUGLAS H. BUCK COMMUNITY RECREATION CENTER: SOUTH SUBURBAN THERAPEUTIC ACTIVE RECREATION

Revenue:

31-50-52-510-4030	STAR Donations	\$ 7,500
31-50-52-510-4106	Class Revenue	71,548
31-50-52-510-4266	Sponsorship Revenue	3,000
Total Revenue		82,048

Expenditures:

31-50-52-510-5001	Full-Time Salaries	45,109
31-50-52-510-5002	Part Time Salaries	25,245
31-50-52-510-5009	Fringe Benefits	10,612
31-50-52-510-5108	IWD Donation Expenditures	7,500
31-50-52-510-5201	Office Supplies	300
31-50-52-510-5204	Postage	500
31-50-52-510-5205	Program Supplies	6,500
31-50-52-510-5230	Printing/Copies	600
31-50-52-510-5403	Telephone	50
31-50-52-510-5501	Contractual Services	13,296
31-50-52-510-5854	Mileage Reimbursement	350
Total Expenditures		\$ 110,062

RECREATION CENTERS

**2012
Budget**

DOUGLAS H. BUCK COMMUNITY RECREATION CENTER: SENIOR PROGRAMS

Revenue:

31-50-52-511-4030	Kitchen Donation	\$ 5,452
31-50-52-511-4035	Senior Programs Donation	3,500
31-50-52-511-4106	Class Revenue	30,564
31-50-52-511-4122	Catering and Concessions	5,000
31-50-52-511-4167	Meal Program	26,950
31-50-52-511-4266	Sponsorship Revenue	6,000
31-50-52-511-4269	Trips and Tours Revenue	79,344
Total Revenue		156,810

Expenditures:

31-50-52-511-5001	Full-Time Salaries	52,681
31-50-52-511-5002	Part Time Salaries	31,134
31-50-52-511-5006	Concession Salary	23,588
31-50-52-511-5009	Fringe Benefits	22,397
31-50-52-511-5012	Tax Rebate	5,500
31-50-52-511-5108	Donation Expense	500
31-50-52-511-5201	Office Supplies	300
31-50-52-511-5203	Custodial Supplies	1,000
31-50-52-511-5204	Postage	600
31-50-52-511-5205	Program Supplies	3,000
31-50-52-511-5206	Food & Concession Supplies	2,800
31-50-52-511-5230	Printing/Copies	700
31-50-52-511-5231	Trips and Tour Expense	26,000
31-50-52-511-5403	Telephone	300
31-50-52-511-5503	Contract Persons	2,724
31-50-52-511-5825	Meal Program Exp	17,226
31-50-52-511-5854	Mileage Reimbursement	300
Total Expenditures		\$ 190,750

RECREATION CENTERS

**2012
Budget**

DOUGLAS H. BUCK COMMUNITY RECREATION CENTER: CULTURAL ARTS

Revenue:		
31-50-52-520-4106	Class Revenue	\$ 35,013
31-50-52-520-4205	Theatre Revenue	10,406
31-50-52-520-4208	Special Events Revenue	500
Total Revenue		45,919

Expenditures:		
31-50-52-520-5001	Full-time Salaries	1,656
31-50-52-520-5002	Part-time Salaries	21,362
31-50-52-520-5009	Fringe Benefits	2,150
31-50-52-520-5201	Office Supplies	40
31-50-52-520-5204	Postage	25
31-50-52-520-5205	Program Supplies	2,000
31-50-52-520-5230	Printing/Copies	300
31-50-52-520-5401	Utilities/Electric	7,800
31-50-52-520-5503	Contractual Persons (A/P Only)	13,193
31-50-52-520-5854	Mileage Reimbursement	100
Total Expenditures		48,626

DOUGLAS H. BUCK COMMUNITY RECREATION CENTER: REC "N" ROCK

Revenue:		
31-50-52-534-4030	Donation	1,000
31-50-52-534-4106	Class Revenue	5,400
31-50-52-534-4122	Concession Self-Operated	1,500
Total Revenue		7,900

Expenditures:		
31-50-52-534-5001	Full-time Salary	536
31-50-52-534-5002	Part-time Salary	2,394
31-50-52-534-5009	Benefits	335
31-50-52-534-5201	Office Supplies	15
31-50-52-534-5204	Postage	10
31-50-52-534-5205	Program Supplies	1,500
31-50-52-534-5230	Printing/Copies	15
Total Expenditures		\$ 4,805

RECREATION CENTERS

**2012
Budget**

DOUGLAS H. BUCK COMMUNITY RECREATION CENTER: FITNESS

Revenue:

31-50-52-830-4100	Pro Lesson Tickets	\$ 21,405
31-50-52-830-4106	Class Revenue	96,900
31-50-52-830-4255	Silver Sneakers Program	95,000
31-50-52-830-4257	Yoga	6,515
31-50-52-830-4258	Pilates	2,075
31-50-52-830-4259	Tai Chi	1,525
31-50-52-830-4261	Weight Training	8,160
31-50-52-830-4262	Martial Arts	3,240
31-50-52-830-4264	Massage	8,072
Total Revenue		<u>242,892</u>

Expenditures:

31-50-52-830-5001	Full-time Salaries	41,122
31-50-52-830-5002	Part-time Salaries	122,268
31-50-52-830-5009	Fringe Benefits	24,540
31-50-52-830-5205	Program Supplies	3,000
31-50-52-830-5230	Printing/Copies	500
31-50-52-830-5503	Contractual Persons (Accounts Payable Onl	11,200
31-50-52-830-5513	Massage Expense	500
31-50-52-830-5854	Mileage Reimbursement	1,000
Total Expenditures		<u>\$ 204,130</u>

RECREATION CENTERS

**2012
Budget**

LONE TREE RECREATION CENTER: GENERAL OPERATIONS

Revenue:		
31-60-80-140-4100	Pro Lesson Tickets	\$ 1,500
31-60-80-140-4102	General Admission	57,494
31-60-80-140-4122	Concession Self Operated	11,500
31-60-80-140-4125	Contractual Sales	5,000
31-60-80-140-4130	Pro Shop Sales	6,000
31-60-80-140-4135	Uniform Reimbursement	1,200
31-60-80-140-4155	Daily Guest Pass	218,318
31-60-80-140-4157	Facility Rental	45,400
31-60-80-140-4165	ID Card Revenue	12,100
31-60-80-140-4183	Corporate Wellness Membership	1,000
31-60-80-140-4265	Babysitting Revenue	8,759
Total Revenue		368,271
Expenditures:		
31-60-80-140-5001	Full-time Salary	97,657
31-60-80-140-5002	Part-time Salary	110,680
31-60-80-140-5009	Benefits	40,987
31-60-80-140-5201	Office Supplies	2,500
31-60-80-140-5204	Postage	500
31-60-80-140-5205	Program Supplies	5,000
31-60-80-140-5206	Food & Concession Supplies	5,000
31-60-80-140-5208	Pro Shop Supplies	4,000
31-60-80-140-5230	Printing/Copies	2,500
31-60-80-140-5400	Utilities Natural Gas	28,000
31-60-80-140-5401	Utilities Electric	50,000
31-60-80-140-5402	Water & Sewer	8,000
31-60-80-140-5403	Telephone	13,632
31-60-80-140-5408	Utility Allocation	(8,000)
31-60-80-140-5501	Contractual Services	2,640
31-60-80-140-5503	Contractual Persons	1,050
31-60-80-140-5805	Staff Development	500
31-60-80-140-5812	Staff Uniforms	450
31-60-80-140-5854	Mileage Reimbursement	1,500
31-60-80-970-9001	Equip Lease Principal	47,009
31-60-80-970-9002	Equip Lease Interest Pymt	1,763
Total Expenditures		\$ 415,368

RECREATION CENTERS

**2012
Budget**

LONE TREE RECREATION CENTER: MAINTENANCE

Expenditures:		
31-60-80-260-5001	Full-Time Salaries	\$ 102,038
31-60-80-260-5002	Part Time Salaries	38,996
31-60-80-260-5009	Fringe Benefits	46,053
31-60-80-260-5201	Office Supplies	1,000
31-60-80-260-5203	Custodial Supplies	13,000
31-60-80-260-5204	Postage	100
31-60-80-260-5207	Chemical Supplies	8,500
31-60-80-260-5230	Printing/Copies	500
31-60-80-260-5403	Telephone	1,572
31-60-80-260-5404	Trash Collection	2,340
31-60-80-260-5501	Contractual Services	6,024
31-60-80-260-5701	S & M to Maintain Facilities	11,000
31-60-80-260-5702	S & M to Maintain Equipment	10,000
31-60-80-260-5812	Uniforms	300
31-60-80-260-5854	Mileage Reimbursement	500
Total Expenditures		<u>\$ 241,923</u>

RECREATION CENTERS

**2012
Budget**

LONE TREE RECREATION CENTER: AQUATICS

Revenue:

31-60-80-840-4100	Pro Lesson Tickets	\$ 9,460
31-60-80-840-4102	General Admissions	57,494
31-60-80-840-4106	Class Revenue	112,850
31-60-80-840-4135	Reimbursements	2,900
31-60-80-840-4155	Daily Guest Pass	33,684
31-60-80-840-4157	Rental Revenue	5,500
31-60-80-840-4268	Parties/Groups	66,125
Total Revenue		288,013

Expenditures:

31-60-80-840-5001	Full-time Salaries	30,499
31-60-80-840-5002	Part-time Salaries	160,005
31-60-80-840-5009	Benefits	24,263
31-60-80-840-5203	Custodial Supplies	800
31-60-80-840-5204	Postage	350
31-60-80-840-5205	Program Supplies	11,000
31-60-80-840-5207	Chemical Supplies	16,000
31-60-80-840-5230	Printing/Copies	500
31-60-80-840-5302	Minor Tools & Equipment	1,000
31-60-80-840-5400	Utilities Natural Gas	40,000
31-60-80-840-5401	Utilities Electric	74,160
31-60-80-840-5402	Water & Sewer	9,900
31-60-80-840-5403	Telephone	400
31-60-80-840-5453	Red Cross Fees	3,500
31-60-80-840-5701	Service/Material To Maintain Facilities/Buildi	5,800
31-60-80-840-5702	Service/Materials to Maintain Equipment	6,200
31-60-80-840-5812	Uniforms	1,000
31-60-80-840-5854	Mileage Reimbursement	1,200
Total Expenditures		\$ 386,577

RECREATION CENTERS

**2012
Budget**

LONE TREE RECREATION CENTER: SENIOR PROGRAMS

Revenue:

31-50-80-511-4106	Class Revenue	\$ 3,050
	Total Revenue	3,050

Expenditures:

31-50-80-511-5002	Part-time Salaries	1,193
31-50-80-511-5009	Benefits	119
31-50-80-511-5205	Program Supplies	100
31-50-80-511-5230	Printing/Copies	25
31-50-80-511-5503	Contractual Persons (Accounts Payable Only)	200
	Total Expenditures	1,637

SCHOOL AGE CHILD CARE

Revenue:

31-50-80-531-4106	Class Revenue	88,382
	Total Revenue	88,382

Expenditures:

31-50-80-531-5001	Full-Time Salary	24,603
31-50-80-531-5002	Part-time Salary	39,825
31-50-80-531-5009	Benefits	6,719
31-50-80-531-5201	Office Supplies	145
31-50-80-531-5204	Postage	115
31-50-80-531-5205	Program Supplies	4,500
31-50-80-531-5230	Printing/Copies	335
31-50-80-531-5403	Telephone	720
31-50-80-531-5501	Contractual Services	3,500
31-50-80-531-5803	Dues and Subscription	150
31-50-80-531-5805	Staff Development	240
31-50-80-531-5812	Uniforms	200
31-50-80-531-5854	Mileage	300
	Total Expenditures	\$ 81,352

RECREATION CENTERS

**2012
Budget**

LONE TREE RECREATION CENTER: CULTURAL ARTS

Revenue:

31-50-80-520-4031	Donation	\$ 3,800
31-50-80-520-4106	Class Revenue	70,427
31-50-80-520-4205	Theatre Revenue	4,180
31-50-80-520-4208	Special Events Revenue	500
Total Revenue		78,907

Expenditures:

31-50-80-520-5001	Full Time Salary	10,000
31-50-80-520-5002	Part-time Salary	37,848
31-50-80-520-5009	Benefits	6,103
31-50-80-520-5201	Office Supplies	100
31-50-80-520-5204	Postage	10
31-50-80-520-5205	Program Supplies	3,025
31-50-80-520-5230	Printing/Copies	650
31-50-80-520-5401	Utilities/Electric	7,800
31-50-80-520-5503	Contractual Persons	11,782
Total Expenditures		77,318

REC "N" ROCK

Revenue:

31-50-80-534-4106	Class Revenue	14,840
31-50-80-534-4122	Concession Self-Operated	3,600
Total Revenue		18,440

Expenditures:

31-50-80-534-5001	Full-time Salary	2,146
31-50-80-534-5002	Part-time Salary	6,205
31-50-80-534-5009	Benefits	1,003
31-50-80-534-5201	Office Supplies	25
31-50-80-534-5204	Postage	25
31-50-80-534-5205	Program Supplies	2,800
31-50-80-534-5230	Printing/Copies	50
31-50-80-534-5812	Uniforms	50
Total Expenditures		\$ 12,304

RECREATION CENTERS

**2012
Budget**

LONE TREE RECREATION CENTER: FITNESS

Revenue:

31-50-80-830-4100	Pro Lessons Tickets	\$	22,685
31-50-80-830-4102	General Admissions		65,325
31-50-80-830-4253	Jump Rope Class		4,175
31-50-80-830-4255	Silver Sneakers Program		60,030
31-50-80-830-4261	Weight Training		8,505
31-50-80-830-4262	Martial Arts		75,040
Total Revenue			235,760

Expenditures:

31-50-80-830-5001	Full Time Salary		12,543
31-50-80-830-5002	Part-time Salaries		103,235
31-50-80-830-5009	Benefits		13,622
31-50-80-830-5205	Program Supplies		3,000
31-50-80-830-5230	Printing/Copies		500
31-50-80-830-5503	Contractual Persons		46,975
31-50-80-830-5854	Mileage Reimbursement		250
Total Expenditures		\$	180,125

RECREATION CENTERS

**2012
Budget**

GOODSON RECREATION CENTER: OPERATIONS

Revenue:		
31-80-81-140-4102	General Admission	\$ 76,636
31-80-81-140-4122	Concession Self-Operated	33,475
31-80-81-140-4125	Contractual Sales	4,980
31-80-81-140-4130	Pro Shop Sales	1,538
31-80-81-140-4155	Daily Guest Pass	285,661
31-80-81-140-4157	Facility Rental	8,403
31-80-81-140-4186	Equipment Rental	605
31-80-81-140-4265	Babysitting Revenue	19,178
Total Revenue		430,475

Expenditures:		
31-80-81-140-5001	Full-Time Salaries	52,316
31-80-81-140-5002	Part Time Salaries	118,732
31-80-81-140-5006	Concession Salary	12,208
31-80-81-140-5009	Fringe Benefits	22,053
31-80-81-140-5201	Office Supplies	875
31-80-81-140-5204	Postage	50
31-80-81-140-5205	Program Supplies	7,400
31-80-81-140-5206	Food & Concession Supplies	21,475
31-80-81-140-5208	Pro Shop Supplies	1,025
31-80-81-140-5230	Printing/Copies	3,250
31-80-81-140-5400	Utilities Natural Gas	43,454
31-80-81-140-5401	Utilities Electric	66,098
31-80-81-140-5402	Water & Sewer	35,594
31-80-81-140-5403	Telephone	14,060
31-80-81-140-5501	Contractual Services	1,750
31-80-81-140-5812	Staff Uniforms	600
31-80-81-140-5854	Mileage Reimbursement	500
Total Expenditures		\$ 401,439

RECREATION CENTERS

**2012
Budget**

**GOODSON RECREATION CENTER:
MAINTENANCE**

Expenditures:

31-80-81-260-5001	Full-Time Salaries	\$ 159,915
31-80-81-260-5002	Part Time Salaries	40,673
31-80-81-260-5009	Fringe Benefits	47,348
31-80-81-260-5201	Office Supplies	125
31-80-81-260-5203	Custodial Supplies	28,446
31-80-81-260-5404	Trash Collection	3,325
31-80-81-260-5501	Contractual Services	1,450
31-80-81-260-5701	Services/Materials to Maintain Facilities	36,635
31-80-81-260-5702	Services/Materials to Maintain Equipment	37,400
31-80-81-260-5812	Staff Uniforms	168
Total Expenditures		<hr/> \$ 355,484 <hr/>

RECREATION CENTERS

		2012 Budget
AQUATICS		
Revenue:		
31-80-81-840-4092	Goodson Reimbursement	\$ 85,000
31-80-81-840-4100	Pro Lesson Tickets	19,897
31-80-81-840-4102	General Admissions	8,762
31-80-81-840-4106	Class Revenue	45,308
31-80-81-840-4119	Competitive Teams	8,730
31-80-81-840-4135	Uniform	125
31-80-81-840-4268	Parties/Groups	1,004
31-80-81-840-4277	Red Cross Training Revenue	18,945
Total Revenue		187,771
Expenditures:		
31-80-81-840-5001	Full-Time Salaries	35,765
31-80-81-840-5002	Part Time Salaries	122,420
31-80-81-840-5009	Fringe Benefits	27,954
31-80-81-840-5203	Custodial Supplies	100
31-80-81-840-5204	Postage	50
31-80-81-840-5205	Program Supplies	3,150
31-80-81-840-5207	Chemical Supplies	8,112
31-80-81-840-5230	Printing/Copies	800
31-80-81-840-5302	Minor Tools & Equipment	100
31-80-81-840-5400	Utilities Natural Gas	23,254
31-80-81-840-5401	Utilities Electric	33,750
31-80-81-840-5403	Telephone	260
31-80-81-840-5453	Red Cross Fees	2,054
31-80-81-840-5701	Services/Materials to Maintain Facilities/Buil	2,900
31-80-81-840-5702	Ser/Mat to Maintain Equipment	3,450
31-80-81-840-5812	Uniforms	250
31-80-81-840-5854	Mileage Reimbursement	800
Total Expenditures		\$ 265,169

RECREATION CENTERS

**2012
Budget**

GOODSON RECREATION CENTER: GYMNASTICS

Revenue:

31-80-81-820-4030	Gymnastics Donations	\$ 900
31-80-81-820-4100	Pro Lesson Tickets	8,238
31-80-81-820-4105	League Fees	63,575
31-80-81-820-4106	Class Revenue	179,261
31-80-81-820-4130	Pro Shop Revenue	5,915
31-80-81-820-4268	Parties/Groups	31,000
Total Revenue		<u>288,889</u>

Expenditures:

31-80-81-820-5001	Full-Time Salaries	39,343
31-80-81-820-5002	Part Time Salaries	82,203
31-80-81-820-5005	Contractual/Pro Lessons (Payroll Only)	4,119
31-80-81-820-5009	Fringe Benefits	14,982
31-80-81-820-5108	Gymnastics Donations Expense	900
31-80-81-820-5201	Office Supplies	300
31-80-81-820-5204	Postage	300
31-80-81-820-5205	Program Supplies	3,800
31-80-81-820-5208	Pro Shop Supplies	3,400
31-80-81-820-5230	Printing/Copies	100
31-80-81-820-5400	Utilities Natural Gas	5,000
31-80-81-820-5401	Utilities Electric	12,000
31-80-81-820-5403	Telephone	20
31-80-81-820-5503	Contractual Persons	20,072
31-80-81-820-5701	Service/Materials to Maintain Building	500
31-80-81-820-5702	Services/Materials to Maintain Equipment	8,000
31-80-81-820-5812	Uniforms	400
31-80-81-820-5854	Mileage Reimbursement	500
Total Expenditures		<u>\$ 195,939</u>

RECREATION CENTERS

**2012
Budget**

GOODSON RECREATION CENTER: COURT SPORTS

Revenue:		
31-80-81-852-4100	Pro Lesson Tickets	\$ 86
31-80-81-852-4102	Daily Admissions	1,235
31-80-81-852-4140	Handball/Racquetball Court Reservations	26,553
31-80-81-852-4266	Sponsorships	500
Total Revenue		28,374

Expenditures:		
31-80-81-852-5009	Benefits	6,380
31-80-81-852-5010	Regular Part-time Salary	30,230
31-80-81-852-5201	Office Supplies	150
31-80-81-852-5205	Program Supplies	424
31-80-81-852-5230	Printing/Copies	250
31-80-81-852-5854	Mileage Reimbursement	50
Total Expenditures		37,484

CHILD DISCOVERY TIME

Revenue:		
31-50-81-122-4030	CDT Donation Revenue	1,000
31-50-81-122-4035	CDT Donation Carryover Revenue	4,500
31-50-81-532-4030	Donations	2,000
31-50-81-532-4106	Class Revenue	224,579
Total Revenue		232,079

Expenditures:		
31-50-81-122-5108	Donation Expense	5,500
31-50-81-532-5001	Full-Time Salaries	49,523
31-50-81-532-5002	Part Time Salaries	77,000
31-50-81-532-5009	Fringe Benefits	26,000
31-50-81-532-5010	Regular Part Time Salaries	22,914
31-50-81-532-5108	Donation Expense	2,000
31-50-81-532-5204	Postage	300
31-50-81-532-5205	Program Supplies	10,000
31-50-81-532-5230	Printing/Copies	500
31-50-81-532-5805	Staff Development	684
Total Expenditures		\$ 194,421

RECREATION CENTERS

**2012
Budget**

GOODSON RECREATION CENTER: SENIOR PROGRAMS

Revenue:

31-50-81-511-4106	Class Revenue	\$ 1,445
	Total Revenue	1,445

Expenditures:

31-50-81-511-5002	Part Time Salaries	100
31-50-81-511-5009	Fringe Benefits	10
31-50-81-511-5205	Program Supplies	100
31-50-81-511-5230	Printing/Copies	20
31-50-81-511-5503	Contract Persons	774
	Total Expenditures	1,004

CULTURAL ARTS

Revenue:

31-50-81-520-4099	Clay	12,455
31-50-81-520-4106	Class Revenue	173,656
31-50-81-520-4208	Special Event Revenue	5,625
	Total Revenue	191,736

Expenditures:

31-50-81-520-5001	Full-Time Salaries	50,000
31-50-81-520-5002	Part Time Salaries	82,896
31-50-81-520-5009	Fringe Benefits	21,423
31-50-81-520-5201	Office Supplies	480
31-50-81-520-5204	Postage	110
31-50-81-520-5205	Program Supplies	14,800
31-50-81-520-5230	Printing/Copies	350
31-50-81-520-5403	Telephone	25
31-50-81-520-5408	Utility Allocation	7,800
31-50-81-520-5503	Contractual Persons	12,374
31-50-81-520-5854	Mileage Reimbursement	100
	Total Expenditures	\$ 190,358

RECREATION CENTERS

**2012
Budget**

GOODSON RECREATION CENTER: SCHOOL AGE CHILD CARE

Revenue:		
31-50-81-531-4106	Class Revenue	\$ 91,639
	Total Revenue	91,639
Expenditures:		
31-50-81-531-5001	Full Time Salary	24,603
31-50-81-531-5002	Part-time Salaries	40,043
31-50-81-531-5009	Benefits	9,373
31-50-81-531-5201	Office Supplies	75
31-50-81-531-5204	Postage	75
31-50-81-531-5205	Program Supplies	5,000
31-50-81-531-5230	Printing/Copies	190
31-50-81-531-5403	Telephone	900
31-50-81-531-5501	Contractual Services	7,625
31-50-81-531-5803	Dues & Subscriptions	200
31-50-81-531-5805	Staff Development	240
31-50-81-531-5812	Uniforms	150
31-50-81-531-5854	Mileage Reimbursement	500
	Total Expenditures	88,974

GOODSON RECREATION CENTER: REC "N" ROCK

Revenue:		
31-50-81-534-4106	Class Revenue	12,750
31-50-81-534-4122	Concession Self-Operated	3,500
	Total Revenue	16,250
Expenditures:		
31-50-81-534-5001	Full Time Salary	2,683
31-50-81-534-5002	Part Time Salaries	5,195
31-50-81-534-5009	Fringe Benefits	998
31-50-81-534-5201	Office Supplies	25
31-50-81-534-5204	Postage	25
31-50-81-534-5205	Program Supplies	2,400
31-50-81-534-5230	Printing/Copies	50
31-50-81-534-5812	Uniforms	50
	Total Expenditures	\$ 11,426

RECREATION CENTERS

**2012
Budget**

GOODSON RECREATION CENTER: FITNESS

Revenue:

31-50-81-830-4100	Pro Lesson Tickets	\$ 112,120
31-50-81-830-4106	Class Revenue	185,001
31-50-81-830-4253	Jump Rope Class	5,400
31-50-81-830-4255	Silver Sneakers Program	231,150
31-50-81-830-4257	Yoga	26,375
31-50-81-830-4258	Pilates	10,525
31-50-81-830-4259	Tai Chi	9,290
31-50-81-830-4261	Weight Training	6,970
31-50-81-830-4262	Martial Arts	29,275
31-50-81-830-4264	Massage	24,530
31-50-81-830-4266	Sponsorship Revenue	1,500
31-50-81-830-4272	Physical Therapy	260
31-50-81-830-4276	Summit Cancer Exercise Program Revenue	5,400
Total Revenue		647,796

Expenditures:

31-50-81-830-5001	Full-time Salary	37,629
31-50-81-830-5002	Part-Time Salary	270,205
31-50-81-830-5009	Fringe Benefits	37,406
31-50-81-830-5201	Office Supplies	1,200
31-50-81-830-5204	Postage	150
31-50-81-830-5205	Program Supplies	7,500
31-50-81-830-5230	Printing/Copies	1,500
31-50-81-830-5503	Contractual Persons	60,685
31-50-81-830-5854	Mileage Reimbursement	1,300
Total Expenditures		\$ 417,575

RECREATION CENTERS

**2012
Budget**

GOODSON RECREATION CENTER: KIDS FIT FUN MOBILE PLAYGROUND

Revenue:

31-80-81-831-4106	Class Revenue	\$ 600
	Total Revenue	600

Expenditures:

31-80-81-831-5002	Part Time Salaries	180
31-80-81-831-5009	Fringe Benefits	18
31-80-81-831-5205	Program Supplies	150
31-80-81-831-5854	Mileage Reimbursement	250
	Total Expenditures	598

SPECIAL EVENTS

Revenue:

31-80-81-880-4030	Sponsorships	5,000
	Total Revenue	5,000

Expenditures:

31-80-81-880-5002	Part Time Salaries	250
31-80-81-880-5009	Fringe Benefits	25
31-80-81-880-5201	Office Supplies	50
31-80-81-880-5204	Postage	25
31-80-81-880-5205	Program Supplies	1,500
31-80-81-880-5230	Printing/Copies	250
31-80-81-880-5503	Contractual Persons (Accounts Payable Only)	2,400
31-80-81-880-5702	Service/Materials to Maintain	500
	Total Expenditures	5,000

TOTAL RECREATION CENTERS REVENUE

4,393,379

TOTAL RECREATION CENTERS EXPENDITURES

5,636,103

NET REVENUE OVER (UNDER) EXPENDITURES

\$ (1,242,724)

ATHLETIC PROGRAMS

	2012 BUDGET		
	REVENUE	EXPENSE	NET REVENUE OVER (UNDER) EXPENDITURES
ATHLETIC PROGRAMS:			
GENERAL OPERATIONS	\$ 398,575	\$ 143,778	\$ 254,797
GENERAL ACTIVITIES	20,391	14,565	5,826
YOUTH BASEBALL	119,644	70,094	49,550
ADULT SOFTBALL	262,583	175,741	86,842
GIRLS' FASTPITCH SOFTBALL	39,868	29,984	9,884
VOLLEYBALL	39,580	37,852	1,728
TRACK	63,097	57,938	5,159
ADULT BASKETBALL	81,132	54,791	26,341
YOUTH BASKETBALL	153,853	61,075	92,778
SKIING	8,160	7,393	767
GOLF LESSONS	33,365	25,605	7,760
ADULT LACROSSE	19,760	15,756	4,004
YOUTH LACROSSE	263,371	121,441	141,931
ADULT FLAG FOOTBALL	27,665	25,862	1,803
YOUTH FLAG FOOTBALL	96,691	54,056	42,635
CLINICS & CAMPS	49,943	28,103	21,840
AFTER SCHOOL SPORTS	4,812	4,024	788
FAMILY SPORTS CENTER DOME:			
GENERAL OPERATIONS	101,080	269,036	(167,956)
ADULT SOCCER	119,000	29,674	89,326
YOUTH SOCCER	74,080	11,907	62,173
YOUTH LACROSSE	87,900	23,464	64,436
ADULT LACROSSE	22,680	7,017	15,663
CLINICS & CAMPS	44,230	20,741	23,489
FLAG FOOTBALL	23,770	11,914	11,856
TOTAL ATHLETIC PROGRAMS	\$ 2,155,230	\$ 1,301,811	\$ 853,419

ATHLETIC PROGRAMS

**2012
Budget**

GENERAL OPERATIONS

Revenue:

31-60-01-140-4104	Athletic Grass Field Rental	\$ 293,750
31-60-01-140-4105	Synthetic Fields	89,250
31-60-01-140-4135	Portalet Reimbursement	13,700
31-60-01-140-4125	Contractual Sales	1,875
Total Revenue		<u>398,575</u>

Expenditures:

31-60-01-140-5001	Full-Time Salaries	77,164
31-60-01-140-5009	Fringe Benefits	21,314
31-60-01-140-5201	Office Supplies	400
31-60-01-140-5204	Postage	100
31-60-01-140-5230	Printing/Copies	300
31-60-01-140-5403	Telephone	1,000
31-60-01-140-5450	San-o-Lets	22,000
31-60-01-140-5451	School Charges	12,000
31-60-01-140-5702	Services/Materials to Maintain Equipment	7,000
31-60-01-140-5812	Uniforms	2,000
31-60-01-140-5854	Mileage Reimbursement	500
Total Expenditures		<u>143,778</u>

GENERAL ACTIVITIES

Revenue:

31-60-01-601-4106	Class Revenue	20,166
31-60-01-601-4266	Sponsorship Revenue	225
Total Revenue		<u>20,391</u>

Expenditures:

31-60-01-601-5001	Full-Time Salaries	6,773
31-60-01-601-5002	Part Time Salaries	3,873
31-60-01-601-5009	Fringe Benefits	2,024
31-60-01-601-5205	Program Supplies	1,825
31-60-01-601-5230	Printing/Copies	70
Total Expenditures		<u>\$ 14,565</u>

ATHLETIC PROGRAMS

**2012
Budget**

YOUTH BASEBALL

Revenue:

31-60-61-610-4105	League Fees	\$ 118,144
31-60-61-610-4266	Sponsorship	1,500
Total Revenue		119,644

Expenditures:

31-60-61-610-5001	Full-Time Salaries	29,513
31-60-61-610-5002	Part Time Salaries	17,454
31-60-61-610-5009	Fringe Benefits	7,003
31-60-61-610-5204	Postage	65
31-60-61-610-5205	Program Supplies	14,243
31-60-61-610-5230	Printing/Copies	150
31-60-61-610-5403	Telephone	516
31-60-61-610-5450	San-o-lets	750
31-60-61-610-5854	Mileage	400
Total Expenditures		70,094

ADULT SOFTBALL

Revenue:

31-60-61-611-4105	League Fees	262,583
Total Revenue		262,583

Expenditures:

31-60-61-611-5001	Full-Time Salaries	26,906
31-60-61-611-5002	Part Time Salaries	49,340
31-60-61-611-5009	Fringe Benefits	14,495
31-60-61-611-5010	Regular Part Time Salaries	22,523
31-60-61-611-5201	Office Supplies	1,150
31-60-61-611-5204	Postage	550
31-60-61-611-5205	Program Supplies	12,051
31-60-61-611-5230	Printing/Copies	450
31-60-61-611-5401	Utilities Electric	43,657
31-60-61-611-5403	Telephone	2,010
31-60-61-611-5450	San-o-lets	1,160
31-60-61-611-5702	Services/Materials to Maintain Equipment	1,250
31-60-61-611-5854	Mileage Reimbursement	200
Total Expenditures		\$ 175,741

ATHLETIC PROGRAMS

**2012
Budget**

GIRLS' FASTPITCH SOFTBALL

Revenue:

31-60-61-612-4105	League Fees	\$ 39,243
31-60-61-612-4266	Sponsorships	625
Total Revenue		<u>39,868</u>

Expenditures:

31-60-61-612-5001	Full Time Salary	4,090
31-60-61-612-5002	Part Time Salary	1,080
31-60-61-612-5009	Benefits	1,267
31-60-61-612-5204	Postage	30
31-60-61-612-5205	Program Supplies	7,717
31-60-61-612-5230	Printing/Copies	50
31-60-61-612-5401	Gas & Electric	600
31-60-61-612-5450	San-o-Let	425
31-60-61-612-5503	Contractual Persons	14,625
31-60-61-612-5854	Mileage	100
Total Expenditures		<u>29,984</u>

VOLLEYBALL

Revenue:

31-60-61-620-4105	League Fees	31,578
31-60-61-620-4106	Class Revenue	8,002
Total Revenue		<u>39,580</u>

Expenditures:

31-60-61-620-5001	Full-Time Salaries	10,225
31-60-61-620-5002	Part Time Salaries	13,126
31-60-61-620-5009	Fringe Benefits	4,211
31-60-61-620-5204	Postage	10
31-60-61-620-5205	Program Supplies	10,175
31-60-61-620-5230	Printing/Copies	30
31-60-61-620-5450	San o let	75
Total Expenditures		<u>\$ 37,852</u>

ATHLETIC PROGRAMS

2012 Budget

TRACK

Revenue:

31-60-61-625-4105	League Fees	\$ 12,622
31-60-61-625-4106	Class Revenue	41,175
31-60-61-625-4266	Sponsorship	9,300
Total Revenue		<u>63,097</u>

Expenditures:

31-60-61-625-5001	Full Time Salary	12,683
31-60-61-625-5002	Part Time Salaries	7,476
31-60-61-625-5009	Fringe Benefits	4,501
31-60-61-625-5204	Postage	100
31-60-61-625-5205	Program Supplies	33,153
31-60-61-625-5854	Mileage	25
Total Expenditures		<u>57,938</u>

ADULT BASKETBALL

Revenue:

31-60-61-630-4105	League Fees	81,132
Total Revenue		<u>81,132</u>

Expenditures:

31-60-61-630-5001	Full-Time Salaries	12,824
31-60-61-630-5002	Part Time Salaries	34,427
31-60-61-630-5009	Fringe Benefits	5,681
31-60-61-630-5204	Postage	75
31-60-61-630-5205	Program Supplies	1,710
31-60-61-630-5230	Printing/Copies	75
Total Expenditures		<u>\$ 54,791</u>

ATHLETIC PROGRAMS

**2012
Budget**

YOUTH BASKETBALL

Revenue:

31-60-61-631-4105	League Fees	\$ 146,017
31-60-61-631-4106	Class Revenue	7,836
Total Revenue		153,853

Expenditures:

31-60-61-631-5001	Full-Time Salaries	23,429
31-60-61-631-5002	Part Time Salaries	19,996
31-60-61-631-5009	Fringe Benefits	8,320
31-60-61-631-5201	Office Supplies	100
31-60-61-631-5204	Postage	80
31-60-61-631-5205	Program Supplies	8,643
31-60-61-631-5230	Printing/Copies	200
31-60-61-631-5403	Telephone	288
31-60-61-631-5854	Mileage	20
Total Expenditures		61,075

SKIING

Revenue:

31-60-00-640-4106	Class Revenue	8,160
Total Revenue		8,160

Expenditures:

31-60-00-640-5002	Part-time Salary	840
31-60-00-640-5009	Fringe Benefits	84
31-60-00-640-5205	Program Supplies	6,469
Total Expenditures		\$ 7,393

ATHLETIC PROGRAMS

**2012
Budget**

GOLF LESSONS

Revenue:

31-60-00-645-4106	Class Revenue	\$ 33,365
	Total Revenue	33,365

Expenditures:

31-60-00-645-5001	Full-Time Salaries	10,732
31-60-00-645-5002	Part-time Salaries	3,058
31-60-00-645-5009	Fringe Benefits	2,216
31-60-00-645-5204	Postage	100
31-60-00-645-5205	Program Supplies	9,474
31-60-00-645-5230	Printing	25
	Total Expenditures	25,605

ADULT LACROSSE

Revenue:

31-60-61-670-4105	League Fees	19,760
	Total Revenue	19,760

Expenditures:

31-60-61-670-5001	Full Time Salaries	5,784
31-60-61-670-5002	Part Time Salaries	7,873
31-60-61-670-5009	Part Time Salaries	682
31-60-61-670-5204	Postage	25
31-60-61-670-5205	Program Supplies	1,372
31-60-61-670-5230	Printing/Copies	20
	Total Expenditures	\$ 15,756

ATHLETIC PROGRAMS

**2012
Budget**

YOUTH LACROSSE

Revenue:

31-60-61-671-4105	League Fees	\$ 246,155
31-60-61-671-4106	Class Revenue	17,216
Total Revenue		<u>263,371</u>

Expenditures:

31-60-61-671-5001	Full-Time Salaries	31,218
31-60-61-671-5002	Part Time Salaries	40,704
31-60-61-671-5009	Fringe Benefits	10,746
31-60-61-671-5010	Regular Part Time Salaries	2,503
31-60-61-671-5204	Postage	50
31-60-61-671-5205	Program Supplies	32,705
31-60-61-671-5230	Printing/Copies	400
31-60-61-671-5403	Telephone	300
31-60-61-671-5450	San-o-let	1,500
31-60-61-671-5503	Contractual Persons	1,290
31-60-61-671-5854	Mileage	25
Total Expenditures		<u>121,441</u>

ADULT FLAG FOOTBALL

Revenue:

31-60-61-690-4106	Class Revenue	27,665
Total Revenue		<u>27,665</u>

Expenditures:

31-60-61-690-5001	Full-time Salary	8,968
31-60-61-690-5002	Part Time Salaries	12,420
31-60-61-690-5009	Benefits	2,850
31-60-61-690-5204	Postage	60
31-60-61-690-5205	Program Supplies	1,504
31-60-61-690-5230	Printing/Copies	60
Total Expenditures		<u>\$ 25,862</u>

ATHLETIC PROGRAMS

**2012
Budget**

YOUTH FLAG FOOTBALL

Revenue:

31-60-61-691-4105	League Fees	\$ 96,691
	Total Revenue	96,691

Expenditures:

31-60-61-691-5001	Full-time Salary	12,683
31-60-61-691-5002	Part-time Salary	18,340
31-60-61-691-5009	Benefits	5,587
31-60-61-691-5201	Office Supplies	50
31-60-61-691-5204	Postage	20
31-60-61-691-5205	Program Supplies	16,576
31-60-61-691-5230	Printing/Copies	100
31-60-61-691-5450	San-o-lets	700
	Total Expenditures	54,056

CLINICS & CAMPS

Revenue:

31-60-61-851-4105	League Fees	49,943
	Total Revenue	49,943

Expenditures:

31-60-61-851-5001	Full-time Salary	8,180
31-60-61-851-5002	Part-time Salary	11,067
31-60-61-851-5009	Benefits	3,425
31-60-61-851-5204	Postage	50
31-60-61-851-5205	Program Supplies	5,081
31-60-61-851-5230	Printing/Copies	50
31-60-61-851-5854	Mileage	250
	Total Expenditures	\$ 28,103

ATHLETIC PROGRAMS

**2012
Budget**

AFTER SCHOOL SPORTS

Revenue:

31-60-61-695-4106	Class Revenue	\$ 4,812
	Total Revenue	4,812

Expenditures:

31-60-61-695-5001	Full-time Salary	2,683
31-60-61-695-5002	Part-time Salaries	648
31-60-61-695-5009	Fringe Benefits	543
31-60-61-695-5205	Program Supplies	100
31-60-61-695-5854	Mileage	50
	Total Expenditures	4,024

ATHLETICS REVENUE

1,682,490

ATHLETICS EXPENDITURES

928,058

NET REVENUE OVER (UNDER) EXPENDITURES

\$ 754,432

ATHLETIC PROGRAMS

**2012
Budget**

FAMILY SPORTS CENTER DOME: GENERAL OPERATIONS

Revenue:

31-60-84-140-4104	Athletic Field Rental	\$ 93,580
31-60-84-140-4125	Contractual Sales	3,500
31-60-84-140-4360	Advertising	4,000
Total Revenue		101,080

Expenditures:

31-60-84-140-5001	Full-Time Salaries	54,773
31-60-84-140-5002	Part Time Salaries	5,940
31-60-84-140-5009	Fringe Benefits	20,052
31-60-84-140-5010	Regular Part-Time Salaries	21,848
31-60-84-140-5201	Office Supplies	1,200
31-60-84-140-5204	Postage	200
31-60-84-140-5206	Cooler Concession Expense	750
31-60-84-140-5230	Printing/Copies	800
31-60-84-140-5400	Utilities Natural Gas	48,000
31-60-84-140-5401	Utilities Electric	36,000
31-60-84-140-5402	Water & Sewer	3,525
31-60-84-140-5403	Telephone	2,000
31-60-84-140-5701	Ser/Mat to Maint. Facilities/Building	3,000
31-60-84-140-5702	Services/Materials to Maintain Equipment	2,000
31-60-84-140-5804	Rent/Lease Expense	27,000
31-60-84-140-5812	Uniforms	200
31-60-84-140-5854	Mileage Reimbursement	200
31-60-84-970-9001	Bond Principal	30,800
31-60-84-970-9002	Bond Interest	10,748
Total Expenditures		269,036

ADULT SOCCER

Revenue:

31-60-84-660-4105	League Fees	119,000
Total Revenue		119,000

Expenditures:

31-60-84-660-5002	Part Time Salaries	25,335
31-60-84-660-5009	Fringe Benefits	2,534
31-60-84-660-5205	Program Supplies	1,805
Total Expenditures		\$ 29,674

ATHLETIC PROGRAMS

**2012
Budget**

FAMILY SPORTS CENTER DOME: YOUTH SOCCER

Revenue:

31-60-84-661-4105	League Fees	\$ 74,080
	Total Revenue	74,080

Expenditures:

31-60-84-661-5002	Part Time Salaries	10,329
31-60-84-661-5009	Fringe Benefits	1,033
31-60-84-661-5503	Contractual Persons	545
	Total Expenditures	11,907

YOUTH LACROSSE

Revenue:

31-60-84-671-4105	League Fees	87,900
	Total Revenue	87,900

Expenditures:

31-60-84-671-5002	Part Time Salaries	20,804
31-60-84-671-5009	Fringe Benefits	2,080
31-60-84-671-5205	Program Supplies	580
	Total Expenditures	23,464

ADULT LACROSSE

Revenue:

31-60-84-670-4105	League Fees	22,680
	Total Revenue	22,680

Expenditures:

31-60-84-670-5002	Part Time Salaries	5,810
31-60-84-670-5009	Fringe Benefits	581
31-60-84-670-5205	Program Supplies	626
	Total Expenditures	\$ 7,017

ATHLETIC PROGRAMS

**2012
Budget**

FAMILY SPORTS CENTER DOME: CLINICS & CAMPS

Revenue:

31-60-84-851-4106	Class Revenue	\$ 44,230
	Total Revenue	44,230

Expenditures:

31-60-84-851-5002	Part Time Salaries	1,720
31-60-84-851-5009	Fringe Benefits	172
31-60-84-851-5205	Program Supplies	2,460
31-60-84-851-5503	Contractual Persons	16,389
	Total Expenditures	20,741

FLAG FOOTBALL

Revenue:

31-60-84-690-4105	League Fees	23,770
	Total Revenue	23,770

Expenditures:

31-60-84-690-5002	Part Time Salaries	10,026
31-60-84-690-5009	Fringe Benefits	1,003
31-60-84-690-5205	Program Supplies	885
	Total Expenditures	11,914

FSC ATHLETIC REVENUE	450,060
FSC ATHLETIC EXPENDITURES	366,736
NET REVENUE OVER (UNDER) EXPENDITURES	83,324

TOTAL ATHLETIC REVENUE	2,155,230
TOTAL ATHLETIC EXPENDITURES	1,301,811
NET REVENUE OVER (UNDER) EXPENDITURES	\$ 853,419

OTHER RECREATION FACILITIES

	2012 BUDGET		
	REVENUE	EXPENSE	NET REVENUE OVER (UNDER) EXPENDITURES
OTHER RECREATION FACILITIES:			
OUTDOOR RECREATION	\$ 95,694	\$ 92,289	\$ 3,405
TENNIS:			
LITTLETON	573,952	283,214	290,738
HOLLY	97,448	85,154	12,294
LONE TREE	46,872	31,748	15,124
TOTAL TENNIS	718,272	400,116	318,156
COLORADO JOURNEY MINI GOLF	278,048	203,272	74,776
CORNERSTONE BATTING CAGES	89,260	66,464	22,796
COUNTY LINE BMX	25,400	24,016	1,384
OUTDOOR POOLS:			
FRANKLIN POOL	65,341	84,760	(19,419)
FRANKLIN SWIM TEAM	18,285	16,516	1,769
COOK CREEK POOL	180,293	164,378	15,915
COOK CREEK SWIM TEAM	28,000	24,143	3,857
HOLLY POOL	51,361	85,529	(34,167)
HOLLY SWIM TEAM	14,080	13,062	1,018
HARLOW POOL	46,567	62,108	(15,541)
TOTAL OUTDOOR POOLS	403,927	450,495	(46,568)
TOTAL OTHER RECREATION FACILITIES	\$ 1,610,601	\$ 1,236,651	\$ 373,949

OTHER RECREATION FACILITIES

		2012 Budget
OUTDOOR RECREATION PROGRAMS		
Revenue:		
31-40-51-543-4106	Class Revenue	\$ 51,396
31-40-51-543-4182	Eco Travel Revenue	44,298
Total Revenue		95,694
Expenditures:		
31-40-51-543-5001	Full Time Salaries	12,438
31-40-51-543-5009	Fringe Benefits	3,438
31-40-51-543-5205	Program Supplies	880
31-40-51-543-5231	Trip and Tours Expense	41,400
31-40-51-543-5503	Contractual Persons	34,133
Total Expenditures		92,289
LITTLETON TENNIS		
Revenue:		
31-60-72-650-4106	Class Revenue	67,476
31-60-72-650-4119	Competitive Teams	18,794
31-60-72-650-4136	Pro Lesson Court Fees	5,250
31-60-72-650-4140	Court Reservations	461,522
31-60-72-650-4141	Racquet Stringing	1,190
31-60-72-650-4145	Tournaments	19,220
31-60-72-650-4266	Sponsors	500
Total Revenue		573,952
Expenditures:		
31-60-72-650-5001	Full-Time Salaries	82,056
31-60-72-650-5002	Part Time Salaries	44,653
31-60-72-650-5009	Fringe Benefits	31,602
31-60-72-650-5203	Custodial Supplies	2,000
31-60-72-650-5204	Postage	200
31-60-72-650-5205	Program Supplies	8,870
31-60-72-650-5400	Utilities Natural Gas	54,000
31-60-72-650-5401	Utilities Electric	40,000
31-60-72-650-5402	Water & Sewer	900
31-60-72-650-5403	Telephone	2,600
31-60-72-650-5501	Contractual Services	2,670
31-60-72-650-5701	Services/Materials to Maintain Facilities/B	7,000
31-60-72-650-5812	Uniforms	200
31-60-72-650-5833	Tournaments	6,313
31-60-72-650-5854	Mileage Reimbursement	150
Total Expenditures		\$ 283,214

OTHER RECREATION FACILITIES

		2012 Budget
HOLLY TENNIS		
Revenue:		
31-60-88-650-4099	Miscellaneous	\$ 10,000
31-60-88-650-4106	Class Revenue	37,312
31-60-88-650-4119	Competitive Teams	23,458
31-60-88-650-4125	Contractual Sales	450
31-60-88-650-4130	Pro Shop Sales	3,500
31-60-88-650-4136	Pro Lesson Court Fees	4,980
31-60-88-650-4140	Court Reservations	570
31-60-88-650-4141	Racquet Stringing	360
31-60-88-650-4145	Tournaments	16,818
Total Revenue		97,448
Expenditures:		
31-60-88-650-5001	Full-Time Salaries	31,272
31-60-88-650-5002	Part Time Salaries	12,981
31-60-88-650-5009	Fringe Benefits	12,736
31-60-88-650-5205	Program Supplies	2,340
31-60-88-650-5208	Pro Shop Supplies	1,800
31-60-88-650-5401	Utilities Electric	13,000
31-60-88-650-5402	Water & Sewer	700
31-60-88-650-5403	Telephone	2,000
31-60-88-650-5701	Services/Materials to Maintain Facilities/B	900
31-60-88-650-5702	Services/Materials to Maintain Equipment	1,760
31-60-88-650-5812	Uniforms	200
31-60-88-650-5839	Tennis Tournaments Expense	5,315
31-60-88-650-5854	Mileage	150
Total Expenditures		\$ 85,154

OTHER RECREATION FACILITIES

		2012 Budget
TENNIS CENTER AT LTGC		
Revenue:		
31-60-70-650-4106	Class Revenue	\$ 32,170
31-60-70-650-4119	Competitive Teams	8,336
31-60-70-650-4130	Pro Shop	1,014
31-60-70-650-4136	Pro Lesson Court Fees	3,732
31-60-70-650-4140	Court Reservations	1,300
31-60-70-650-4141	Racquet Stringing	320
Total Revenue		46,872
Expenditures:		
31-60-70-650-5001	Full-Time Salaries	11,258
31-60-70-650-5002	Part Time Salaries	7,110
31-60-70-650-5009	Fringe Benefits	3,814
31-60-70-650-5201	Office Supplies	100
31-60-70-650-5204	Postage	50
31-60-70-650-5205	Program Supplies	2,712
31-60-70-650-5208	Pro Shop Supplies	1,190
31-60-70-650-5230	Copies	50
31-60-70-650-5401	Electric	3,000
31-60-70-650-5402	Water & Sewer	600
31-60-70-650-5403	Telephone	900
31-60-70-650-5701	Service/Materials to Maintain Facilities	624
31-60-70-650-5702	Service/Materials to Maintain Equipment	90
31-60-70-650-5812	Uniforms	100
31-60-70-650-5854	Mileage	150
Total Expenditures		\$ 31,748

OTHER RECREATION FACILITIES

		2012 Budget
COLORADO JOURNEY MINI GOLF		
Revenue:		
31-60-62-140-4102	General Admissions	\$ 229,425
31-60-62-140-4122	Concession Self Operated	21,500
31-60-62-140-4268	Parties/Groups	24,123
31-60-62-140-4360	Advertising Revenue	3,000
Total Revenue		278,048
Expenditures:		
31-60-62-140-5001	Full-Time Salaries	36,641
31-60-62-140-5002	Part Time Salaries	26,000
31-60-62-140-5009	Fringe Benefits	9,405
31-60-62-140-5201	Office Supplies	500
31-60-62-140-5203	Custodial Supplies	500
31-60-62-140-5204	Postage	50
31-60-62-140-5205	Program Supplies	4,550
31-60-62-140-5206	Food & Concession Supplies	12,500
31-60-62-140-5230	Printing/Copies	750
31-60-62-140-5401	Utilities Electric	15,778
31-60-62-140-5402	Water & Sewer	3,152
31-60-62-140-5403	Telephone	3,090
31-60-62-140-5404	Trash	1,020
31-60-62-140-5701	Services/Materials to Maintain Facilities/B	3,000
31-60-62-140-5702	Services/Materials to Maintain Equipment	2,000
31-60-62-140-5802	Promo, Publicity & Printing	3,000
31-60-62-140-5812	Uniforms	200
31-60-62-970-9001	Bond Principal	68,250
31-60-62-970-9002	Bond Interest	12,886
Total Expenditures		\$ 203,272

OTHER RECREATION FACILITIES

		2012 Budget
CORNERSTONE BATTING CAGES		
Revenue:		
31-60-63-140-4102	General Admissions	\$ 80,760
31-60-63-140-4122	Concessions	7,500
31-60-63-140-4360	Advertising Revenue	1,000
Total Revenue		89,260

Expenditures:		
31-60-63-140-5001	Full-Time Salaries	13,355
31-60-63-140-5002	Part Time Salaries	12,000
31-60-63-140-5009	Fringe Benefits	3,749
31-60-63-140-5204	Postage	50
31-60-63-140-5205	Program Supplies	2,500
31-60-63-140-5206	Food & Concession Supplies	3,500
31-60-63-140-5230	Printing/Copies	50
31-60-63-140-5401	Utilities Electric	2,674
31-60-63-140-5403	Telephone	850
31-60-63-140-5701	Services/Materials to Maintain Facilities/B	3,000
31-60-63-140-5702	Services/Materials to Maintain Equipment	2,500
31-60-63-140-5802	Promo, Publicity & Printing	600
31-60-63-970-9001	Bond Principal	18,200
31-60-63-970-9002	Bond Interest	3,436
Total Expenditures		66,464

COUNTY LINE BMX Revenue

Revenue:		
31-60-89-682-4099	Miscellaneous	250
31-60-89-682-4106	Class Revenue	24,670
31-60-89-682-4125	Contractual Sales Revenue	480
Total Revenue		25,400

Expenditures:		
31-60-89-682-5001	Full Time Salaries	8,180
31-60-89-682-5002	Part-time Salaries	81
31-60-89-682-5009	Fringe Benefits	3,128
31-60-89-682-5201	Office Supplies	100
31-60-89-682-5204	Postage	50
31-60-89-682-5205	Program Supplies	12,192
31-60-89-682-5230	Printing/Copies	15
31-60-89-682-5450	San-o-lets	270
Total Expenditures		\$ 24,016

OTHER RECREATION FACILITIES

		2012 Budget
FRANKLIN POOL		
Revenue:		
31-80-85-840-4100	Pro Lesson Tickets	\$ 220
31-80-85-840-4102	General Admissions	27,124
31-80-85-840-4103	Season Tickets	10,475
31-80-85-840-4106	Class Revenue	13,088
31-80-85-840-4122	Concession Self-Operated	13,000
31-80-85-840-4135	Uniform Reimbursement	50
31-80-85-840-4157	Facility Rental	1,384
Total Revenue		65,341
Expenditures:		
31-80-85-840-5001	Full-Time Salaries	5,670
31-80-85-840-5002	Part Time Salaries	33,941
31-80-85-840-5006	Concession Salary	2,548
31-80-85-840-5009	Fringe Benefits	5,918
31-80-85-840-5203	Custodial Supplies	400
31-80-85-840-5205	Program Supplies	800
31-80-85-840-5206	Food & Concession Supplies	7,500
31-80-85-840-5207	Chemical Supplies	6,000
31-80-85-840-5302	Minor Tools & Equipment	75
31-80-85-840-5400	Utilities Natural Gas	5,000
31-80-85-840-5401	Utilities Electric	6,500
31-80-85-840-5402	Water & Sewer	6,000
31-80-85-840-5403	Telephone	600
31-80-85-840-5404	Trash Collection	250
31-80-85-840-5701	Services/Materials to Maintain Facilities/B	2,250
31-80-85-840-5702	Services/Materials to Maintain Equipment	1,000
31-80-85-840-5812	Uniforms	100
31-80-85-840-5854	Mileage	208
Total Expenditures		\$ 84,760

OTHER RECREATION FACILITIES

		2012 Budget
FRANKLIN SWIM TEAM		
Revenue:		
31-80-85-841-4121	Swim Team	\$ 18,285
Total Revenue		18,285
Expenditures:		
31-80-85-841-5001	Full-Time Salaries	1,890
31-80-85-841-5002	Part Time Salaries	11,000
31-80-85-841-5009	Fringe Benefits	2,016
31-80-85-841-5205	Program Supplies	200
31-80-85-841-5501	Contractual Services	1,410
Total Expenditures		\$ 16,516

OTHER RECREATION FACILITIES

		2012 Budget
COOK CREEK POOL		
Revenue:		
31-80-86-840-4100	Pro Lesson Tickets	\$ 1,305
31-80-86-840-4102	General Admissions	81,254
31-80-86-840-4103	Season Tickets	1,055
31-80-86-840-4106	Class Revenue	18,244
31-80-86-840-4122	Concession Self Operated	40,000
31-80-86-840-4130	Pro Shop Sales	200
31-80-86-840-4135	Uniform Reimbursements	2,000
31-80-86-840-4155	Pass Sales	29,295
31-80-86-840-4157	Facility Rental	1,710
31-80-86-840-4208	Lone Tree Event Revenue	1,000
31-80-86-840-4268	Parties	4,230
Total Revenue		180,293
Expenditures:		
31-80-86-840-5001	Full-Time Salaries	6,100
31-80-86-840-5002	Part Time Salaries	64,676
31-80-86-840-5006	Concession Salary	10,007
31-80-86-840-5009	Fringe Benefits	9,120
31-80-86-840-5203	Custodial Supplies	1,000
31-80-86-840-5204	Postage	200
31-80-86-840-5205	Program Supplies	2,500
31-80-86-840-5206	Food & Concession Supplies	14,000
31-80-86-840-5207	Chemical Supplies	9,500
31-80-86-840-5208	Pro Shop Supplies	100
31-80-86-840-5230	Printing/Copies	800
31-80-86-840-5302	Minor Tools & Equipment	200
31-80-86-840-5400	Utilities Natural Gas	13,000
31-80-86-840-5401	Utilities Electric	15,500
31-80-86-840-5402	Water & Sewer	7,500
31-80-86-840-5403	Telephone	500
31-80-86-840-5453	Red Cross Fees	1,200
31-80-86-840-5501	Contractual Services	674
31-80-86-840-5701	Services/Materials to Maintain Facilities/B	3,000
31-80-86-840-5702	Ser/Mat to Maintain Equipment	4,000
31-80-86-840-5812	Uniforms	500
31-80-86-840-5854	Mileage Reimbursement	300
Total Expenditures		\$ 164,378

OTHER RECREATION FACILITIES

**2012
Budget**

COOK CREEK SWIM TEAM

Revenue:

31-80-86-841-4121	Swim Team	\$ 28,000
	Total Revenue	28,000

Expenditures:

31-80-86-841-5001	Full-Time Salaries	4,067
31-80-86-841-5002	Part Time Salaries	13,703
31-80-86-841-5009	Fringe Benefits	2,472
31-80-86-841-5204	Postage	100
31-80-86-841-5205	Program Supplies	1,000
31-80-86-841-5230	Printing/Copies	200
31-80-86-841-5501	Contractual Services	2,600
	Total Expenditures	\$ 24,143

OTHER RECREATION FACILITIES

		2012 Budget
HOLLY POOL		
Revenue:		
31-80-87-840-4102	General Admissions	\$ 22,075
31-80-87-840-4103	Season Tickets	9,158
31-80-87-840-4106	Class Revenue	14,838
31-80-87-840-4122	Concession Self-Operated	5,050
31-80-87-840-4157	Facility Rental	240
Total Revenue		51,361
Expenditures:		
31-80-87-840-5001	Full-Time Salaries	6,706
31-80-87-840-5002	Part Time Salaries	38,257
31-80-87-840-5006	Concession Salary	2,184
31-80-87-840-5009	Fringe Benefits	6,933
31-80-87-840-5203	Custodial Supplies	150
31-80-87-840-5205	Program Supplies	1,050
31-80-87-840-5206	Food & Concession Supplies	3,200
31-80-87-840-5207	Chemical Supplies	4,500
31-80-87-840-5302	Minor Tools & Equipment	75
31-80-87-840-5400	Utilities Natural Gas	6,000
31-80-87-840-5401	Utilities Electric	3,575
31-80-87-840-5402	Water & Sewer	5,379
31-80-87-840-5403	Telephone	800
31-80-87-840-5701	Services/Materials to Maintain Facilities/B	2,750
31-80-87-840-5702	Services/Materials to Maintain Equipment	3,650
31-80-87-840-5812	Uniforms	100
31-80-87-840-5854	Mileage	220
Total Expenditures		\$ 85,529

OTHER RECREATION FACILITIES

		2012 Budget
HOLLY SWIM TEAM		
Revenue:		
31-80-87-841-4121	Swim Team	\$ 14,080
	Total Revenue	14,080
Expenditures:		
31-80-87-841-5001	Full-Time Salaries	2,235
31-80-87-841-5002	Part Time Salaries	7,800
31-80-87-841-5009	Fringe Benefits	1,762
31-80-87-841-5204	Postage	25
31-80-87-841-5205	Program Supplies	150
31-80-87-841-5230	Printing/Copies	50
31-80-87-841-5501	Contractual Services	1,040
	Total Expenditures	13,062
HARLOW POOL		
Revenue:		
31-80-90-840-4100	Pro Lesson Tickets	166
31-80-90-840-4102	General Admissions	21,350
31-80-90-840-4103	Season Tickets	12,464
31-80-90-840-4106	Class Revenue	6,306
31-80-90-840-4121	Swim Team	3,108
31-80-90-840-4125	Contractual Sales	1,500
31-80-90-840-4157	Facility Rental	1,672
	Total Revenue	46,567
Expenditures:		
31-80-90-840-5001	Full-Time Salaries	5,670
31-80-90-840-5002	Part Time Salaries	26,616
31-80-90-840-5009	Fringe Benefits	4,930
31-80-90-840-5203	Custodial Supplies	200
31-80-90-840-5205	Program Supplies	300
31-80-90-840-5207	Chemical Supplies	3,500
31-80-90-840-5400	Utilities Natural Gas	4,000
31-80-90-840-5401	Utilities Electric	5,500
31-80-90-840-5402	Water & Sewer	7,500
31-80-90-840-5403	Telephone	600
31-80-90-840-5404	Trash	240
31-80-90-840-5701	Services/Materials to Maintain Facilities/B	1,300
31-80-90-840-5702	Ser/Mat to Maint Equipment	1,500
31-80-90-840-5812	Staff Uniforms	250
	Total Expenditures	\$ 62,108

OTHER RECREATION FACILITIES

	2012 Budget
TOTAL OTHER RECREATION FACILITIES REVENUE	<u>\$ 1,610,601</u>
TOTAL OTHER RECREATION FACILITIES EXPENDITURES	<u>1,236,651</u>
NET REVENUE OVER (UNDER) EXPENDITURES	<u><u>\$ 373,949</u></u>

GOLF DEPARTMENT

	2012 BUDGET		
	REVENUE	EXPENSE	NET REV OVER EXP
GOLF DEPARTMENT:			
LONE TREE GOLF COURSE:			
ADMINISTRATION	\$ 8,987	\$ 399,273	\$ (390,286)
FACILITY MAINTENANCE	-	16,700	(16,700)
GOLF COURSE MAINTENANCE			
ADMIN	-	97,368	(97,368)
LANDSCAPE MAINTENANCE	-	702,874	(702,874)
GARAGE & SHOP	-	159,779	(159,779)
PRO SHOP	220,000	180,386	39,614
GENERAL OPERATIONS	1,919,650	417,935	1,501,715
CAFÉ	280,175	253,360	26,815
BANQUET OPERATIONS	515,871	542,529	(26,658)
ROOMS DIVISION	172,047	185,234	(13,187)
PAVILION	1,350	12,236	(10,886)
TOTAL LONE TREE GOLF COURSE	3,118,080	2,967,674	150,406
SOUTH SUBURBAN GOLF COURSE:			
FACILITY MAINTENANCE	-	8,000	(8,000)
GOLF COURSE MAINTENANCE			
ADMIN	-	105,734	(105,734)
LANDSCAPE MAINTENANCE	-	648,904	(648,904)
GARAGE & SHOP	-	153,904	(153,904)
PRO SHOP	155,000	140,049	14,951
GENERAL OPERATIONS	2,104,210	465,513	1,638,697
RESTAURANT OPERATIONS	354,353	341,811	12,542
TOTAL SOUTH SUBURBAN GOLF COURSE	2,613,563	1,863,915	749,648
LITTLETON GOLF COURSE:			
ADMINISTRATION	-	438,136	(438,136)
FACILITY MAINTENANCE	-	4,800	(4,800)
GOLF COURSE MAINTENANCE			
ADMIN	-	85,379	(85,379)
LANDSCAPE MAINTENANCE	-	460,141	(460,141)
GARAGE & SHOP	-	107,467	(107,467)
PRO SHOP	115,000	92,820	22,180
GENERAL OPERATIONS	1,143,400	302,700	840,700
CENTENNIAL RESTAURANT	198,925	198,576	349
TOTAL LITTLETON GOLF COURSE	1,457,325	1,690,019	(232,694)
FAMILY SPORTS CENTER GOLF COURSE:			
FACILITY MAINTENANCE	-	2,200	(2,200)
GOLF COURSE MAINTENANCE			
ADMIN	-	62,659	(62,659)
LANDSCAPE MAINTENANCE	-	394,242	(394,242)
GARAGE & SHOP	-	43,447	(43,447)
PRO SHOP	435,000	332,108	102,892
GENERAL OPERATIONS	1,242,523	652,584	589,939
AVALANCHE GRILL	390,000	377,259	12,741
CONCESSION	163,600	140,668	22,932
TOTAL FAMILY SPORTS CENTER GOLF COURSE	2,231,123	2,005,167	225,956
TOTAL GOLF DEPARTMENT	\$ 9,420,091	\$ 8,526,775	\$ 893,316

GOLF DEPARTMENT

2012 Budget

LONE TREE GOLF COURSE:

ADMINISTRATION

Revenue:

31-70-70-100-4099	Miscellaneous	\$ 425
31-70-70-100-4165	ID Cards	4,812
31-70-70-100-4360	Advertising	3,750
Total Revenue		8,987

Expenditures:

31-70-70-100-5001	Full-Time Salaries	187,524
31-70-70-100-5002	Part Time Salaries	33,627
31-70-70-100-5009	Fringe Benefits	62,283
31-70-70-100-5201	Office Supplies	7,250
31-70-70-100-5203	Custodial Supplies	11,500
31-70-70-100-5204	Postage	1,175
31-70-70-100-5222	Operations Supplies	3,000
31-70-70-100-5223	Amenities Expense	150
31-70-70-100-5224	Clubhouse Decorations	2,800
31-70-70-100-5230	Printing/Copies	4,000
31-70-70-100-5400	Utilities Natural Gas	6,000
31-70-70-100-5401	Utilities Electric	12,149
31-70-70-100-5402	Water & Sewer	660
31-70-70-100-5403	Telephone	2,100
31-70-70-100-5501	Contractual Services	15,500
31-70-70-100-5701	Services/Materials to Maintain Facilities/Build	15,000
31-70-70-100-5802	Promo, Publicity & Printing	32,000
31-70-70-100-5803	Dues & Subscriptions	1,655
31-70-70-100-5854	Mileage Reimbursement	900
Total Expenditures		399,273

FACILITY MAINTENANCE

Expenditures:

31-70-70-260-5701	Service/Materials to Maintain Facilities	8,700
31-70-70-260-5709	Service/Materials to Maintain Landscape	8,000
Total Expenditures		\$ 16,700

GOLF DEPARTMENT

**2012
Budget**

LONE TREE GOLF COURSE: GOLF COURSE MAINTENANCE ADMINISTRATION

Expenditures:

31-70-70-261-5001	Full-Time Salaries	\$ 50,052
31-70-70-261-5009	Fringe Benefits	11,650
31-70-70-261-5201	Office Supplies	1,200
31-70-70-261-5203	Custodial Supplies	1,300
31-70-70-261-5302	Minor Tools & Equipment	7,500
31-70-70-261-5400	Utilities Natural Gas	2,500
31-70-70-261-5401	Utilities Electric	3,100
31-70-70-261-5402	Water & Sewer	650
31-70-70-261-5403	Telephone	3,500
31-70-70-261-5404	Trash Collection	416
31-70-70-261-5501	Contractual Services	10,500
31-70-70-261-5803	Dues & Subscriptions	1,400
31-70-70-261-5805	Staff Development	1,800
31-70-70-261-5812	Uniforms	1,800
Total Expenditures		97,368

LANDSCAPE MAINTENANCE

Expenditures:

31-70-70-263-5001	Full-Time Salaries	142,400
31-70-70-263-5002	Part Time Salaries	140,320
31-70-70-263-5003	Overtime	1,200
31-70-70-263-5009	Fringe Benefits	61,430
31-70-70-263-5010	Regular Part Time Salaries	31,874
31-70-70-263-5209	Agricultural Supplies	111,000
31-70-70-263-5218	Irrigation Supplies	13,250
31-70-70-263-5304	Equipment Rental	2,900
31-70-70-263-5401	Utilities Electric	124,000
31-70-70-263-5709	Service/Materials to Maintain Landscape	32,000
31-70-70-263-5711	Service/Materials to Maintain Golf Course	22,000
31-70-70-263-5712	Irrigation Trans. & Dist.	20,000
31-70-70-263-5826	Vandalism	500
Total Expenditures		\$ 702,874

GOLF DEPARTMENT

**2012
Budget**

LONE TREE GOLF COURSE: GARAGE & SHOP

Expenditures:

31-70-70-264-5001	Full-Time Salaries	\$ 38,929
31-70-70-264-5002	Part-Time Salaries	22,000
31-70-70-264-5003	Overtime	250
31-70-70-264-5009	Fringe Benefits	8,250
31-70-70-264-5202	Motor Fuels & Lubricants	34,250
31-70-70-264-5702	Services/Materials to Maintain Equipment	47,000
31-70-70-264-5806	Miscellaneous	6,500
31-70-70-264-5812	Uniforms	2,600
Total Expenditures		159,779

PRO SHOP

Revenue:

31-70-70-750-4130	Pro Shop Sales	220,000
Total Revenue		220,000

Expenditures:

31-70-70-750-5001	Full-Time Salaries	17,222
31-70-70-750-5002	Part Time Salaries	14,244
31-70-70-750-5009	Fringe Benefits	5,920
31-70-70-750-5205	Program Supplies	5,000
31-70-70-750-5208	Pro Shop Supplies	138,000
Total Expenditures		\$ 180,386

GOLF DEPARTMENT

**2012
Budget**

LONE TREE GOLF COURSE: GENERAL OPERATIONS

Revenue:

31-70-70-751-4136	Pro Rental Fees	\$ 3,500
31-70-70-751-4175	Green Fees	1,198,250
31-70-70-751-4176	Junior Golf	5,400
31-70-70-751-4177	Driving Range	161,000
31-70-70-751-4178	Golf Cart Rental	321,000
31-70-70-751-4179	Club & Hand Cart Rental	8,500
31-70-70-751-4180	Expansion Fund	44,000
31-70-70-751-4183	Annual Membership	178,000
Total Revenue		<u>1,919,650</u>

Expenditures:

31-70-70-751-5001	Full-Time Salaries	120,097
31-70-70-751-5002	Part Time Salaries	107,047
31-70-70-751-5003	Overtime	500
31-70-70-751-5009	Fringe Benefits	47,657
31-70-70-751-5010	Regular Part Time Salaries	33,514
31-70-70-751-5201	Office Supplies	500
31-70-70-751-5202	Motor Fuels & Lubricants	700
31-70-70-751-5203	Custodial Supplies	500
31-70-70-751-5204	Postage	1,500
31-70-70-751-5205	Program Supplies	9,000
31-70-70-751-5302	Minor Tools & Equipment	900
31-70-70-751-5305	Cart Maintenance	10,000
31-70-70-751-5321	Lost Discount/Finance Charges	20
31-70-70-751-5400	Utilities Natural Gas	14,000
31-70-70-751-5401	Utilities Electric	34,000
31-70-70-751-5402	Water & Sewer	1,200
31-70-70-751-5403	Telephone	4,500
31-70-70-751-5404	Trash Collection	500
31-70-70-751-5501	Contractual Services	1,000
31-70-70-751-5701	Services/Materials to Maintain Facilities/Build	1,500
31-70-70-751-5702	Services/Materials to Maintain Equipment	2,000
31-70-70-751-5704	Service/Materials to Rental Equipment	500
31-70-70-751-5802	Promo, Publicity & Printing	5,000
31-70-70-751-5803	Dues & Subscriptions	2,500
31-70-70-751-5805	Staff Development	300
31-70-70-751-5812	Uniforms	1,000
31-70-70-751-5833	Tournaments	1,500
31-70-70-751-5834	Driving Range	12,000
31-70-70-751-5835	Junior Golf	4,500
Total Expenditures		<u>\$ 417,935</u>

GOLF DEPARTMENT

**2012
Budget**

LONE TREE GOLF COURSE: CAFÉ

Revenue:

31-70-70-760-4125	Contractual Sales	\$ 775
31-70-70-760-4185	Food Sales	143,600
31-70-70-760-4220	Restaurant Liquor Sales	31,700
31-70-70-760-4221	Restaurant Beer Sales	99,100
31-70-70-760-4222	Restaurant Wine Sales	5,000
Total Revenue		280,175

Expenditures:

31-70-70-760-5001	Full-Time Salaries	33,894
31-70-70-760-5002	Part Time Salaries	42,414
31-70-70-760-5003	Overtime	300
31-70-70-760-5006	Concession Salary	36,615
31-70-70-760-5009	Fringe Benefits	17,638
31-70-70-760-5116	Licensing	850
31-70-70-760-5201	Office Supplies	125
31-70-70-760-5202	Motor Fuels & Lubricants	430
31-70-70-760-5203	Custodial Supplies	1,980
31-70-70-760-5206	Food & Concession Supplies	48,269
31-70-70-760-5212	Bar Supplies	2,900
31-70-70-760-5221	Paper Supplies	9,800
31-70-70-760-5225	China, Silver, and Glass	600
31-70-70-760-5226	Kitchen Equipment	750
31-70-70-760-5233	Alcohol Supplies-Liquor	5,706
31-70-70-760-5234	Alcohol Supplies-Beer	26,262
31-70-70-760-5235	Alcohol Supplies-Wine	1,300
31-70-70-760-5400	Utilities Natural Gas	4,000
31-70-70-760-5401	Utilities Electric	9,300
31-70-70-760-5402	Water & Sewer	1,220
31-70-70-760-5403	Telephone	624
31-70-70-760-5404	Trash Collection	216
31-70-70-760-5501	Contractual Services	3,167
31-70-70-760-5701	Services/Materials to Maintain Facilities/Build	4,700
31-70-70-760-5790	Linen	300
Total Expenditures		\$ 253,360

GOLF DEPARTMENT

2012 Budget

LONE TREE GOLF COURSE: BANQUET OPERATIONS

Revenue:

31-70-70-761-4184	Miscellaneous Banquet Fees	\$ 49,022
31-70-70-761-4186	Equipment Rental	2,743
31-70-70-761-4188	Banquet Food Sales	329,707
31-70-70-761-4190	Service Charges	72,286
31-70-70-761-4192	Telephone Revenue	2,450
31-70-70-761-4223	Banquet Liquor Sales	22,073
31-70-70-761-4224	Banquet Beer Sales	16,289
31-70-70-761-4225	Banquet Wine Sales	21,301
Total Revenue		<u>\$ 515,871</u>

GOLF DEPARTMENT

**2012
Budget**

LONE TREE GOLF COURSE: BANQUET OPERATIONS

Expenditures:

31-70-70-761-5001	Full-Time Salaries	\$ 141,373
31-70-70-761-5002	Part Time Salaries	49,456
31-70-70-761-5003	Overtime	1,550
31-70-70-761-5006	Concession Salary	44,778
31-70-70-761-5007	Service Charge Compensation	65,057
31-70-70-761-5009	Fringe Benefits	48,873
31-70-70-761-5116	Licensing	850
31-70-70-761-5201	Office Supplies	383
31-70-70-761-5202	Motor Fuels & Lubricants	650
31-70-70-761-5203	Custodial Supplies	5,500
31-70-70-761-5206	Food & Concession Supplies	103,516
31-70-70-761-5212	Bar Supplies	120
31-70-70-761-5221	Paper Supplies	6,000
31-70-70-761-5224	Clubhouse Decorations	4,000
31-70-70-761-5225	China, Silver, and Glass	1,800
31-70-70-761-5226	Kitchen Equipment	1,750
31-70-70-761-5233	Alcohol Supplies-Liquor	3,973
31-70-70-761-5234	Alcohol Supplies-Beer	3,909
31-70-70-761-5235	Alcohol Supplies-Wine	5,538
31-70-70-761-5304	Equipment Rental	3,000
31-70-70-761-5400	Utilities Natural Gas	4,000
31-70-70-761-5401	Utilities Electric	10,148
31-70-70-761-5402	Water & Sewer	4,372
31-70-70-761-5403	Telephone	4,500
31-70-70-761-5404	Trash Collection	480
31-70-70-761-5501	Contractual Services	2,703
31-70-70-761-5701	Services/Materials to Maintain Facilities/Build	6,250
31-70-70-761-5790	Linen	1,200
31-70-70-761-5802	Promo, Publicity & Printing	16,000
31-70-70-761-5812	Uniforms	800
Total Expenditures		<u>\$ 542,529</u>

GOLF DEPARTMENT

**2012
Budget**

LONE TREE GOLF COURSE: ROOMS DIVISION

Revenue:

31-70-70-770-4123	Miscellaneous Sales Revenue	\$ 640
31-70-70-770-4192	Telephone Revenue	3,722
31-70-70-770-4193	Guest Accommodations	167,685
Total Revenue		172,047

Expenditures:

31-70-70-770-5001	Full-Time Salaries	52,936
31-70-70-770-5002	Part Time Salaries	58,547
31-70-70-770-5009	Fringe Benefits	26,219
31-70-70-770-5201	Office Supplies	100
31-70-70-770-5219	Linens	800
31-70-70-770-5223	Amenities Expense	8,583
31-70-70-770-5400	Utilities Natural Gas	5,184
31-70-70-770-5401	Utilities Electric	8,121
31-70-70-770-5402	Water & Sewer	2,018
31-70-70-770-5403	Telephone	3,708
31-70-70-770-5404	Trash Collection	744
31-70-70-770-5501	Contractual Services	2,136
31-70-70-770-5701	Services/Materials to Maintain Facilities/Build	2,720
31-70-70-770-5716	Television Expense	3,798
31-70-70-770-5802	Promo, Publicity & Printing	9,500
31-70-70-770-5836	Commissions	120
Total Expenditures		\$ 185,234

GOLF DEPARTMENT

**2012
Budget**

LONE TREE GOLF COURSE: PAVILION

Revenue:

31-70-70-775-4125	Contract Sales (Pepsi)	\$ 150
31-70-70-775-4157	Facility Rental	1,000
31-70-70-775-4186	Equipment Rental	200
Total Revenue		1,350

Expenditures:

31-70-70-775-5002	Part Time Salaries	6,524
31-70-70-775-5009	Fringe Benefits	652
31-70-70-775-5203	Custodial Supplies	860
31-70-70-775-5209	Agricultural Supplies	1,500
31-70-70-775-5218	Irrigation Supplies	700
31-70-70-775-5712	Irrigation Trans & Dist	2,000
Total Expenditures		12,236

FACILITY MAINTENANCE

Expenditures:

31-70-71-260-5701	Service/Materials to Maintain Facilities	3,500
31-70-71-260-5709	Service/Materials to Maintain Landscape	4,500
Total Expenditures		8,000

GOLF COURSE MAINTENANCE ADMINISTRATION

Expenditures:

31-70-71-261-5001	Full-Time Salaries	49,734
31-70-71-261-5009	Fringe Benefits	15,000
31-70-71-261-5201	Office Supplies	1,000
31-70-71-261-5203	Custodial Supplies	600
31-70-71-261-5302	Minor Tools & Equipment	5,000
31-70-71-261-5401	Utilities Electric	16,000
31-70-71-261-5403	Telephone	3,600
31-70-71-261-5501	Contractual Services	11,000
31-70-71-261-5803	Dues & Subscriptions	800
31-70-71-261-5805	Staff Development	1,500
31-70-71-261-5812	Uniforms	1,500
Total Expenditures		\$ 105,734

GOLF DEPARTMENT

**2012
Budget**

LONE TREE GOLF COURSE: LANDSCAPE MAINTENANCE

Expenditures:

31-70-71-263-5001	Full-Time Salaries	\$ 154,956
31-70-71-263-5002	Part Time Salaries	135,240
31-70-71-263-5003	Overtime	1,250
31-70-71-263-5009	Fringe Benefits	53,358
31-70-71-263-5209	Agricultural Supplies	110,000
31-70-71-263-5218	Irrigation Supplies	13,300
31-70-71-263-5304	Equipment Rental	2,700
31-70-71-263-5401	Utilities Electric	110,000
31-70-71-263-5709	Service/Materials to Maintain Landscape	48,900
31-70-71-263-5711	Service/Materials to Maintain Golf Course	10,700
31-70-71-263-5712	Irrigation Trans. & Dist.	8,000
31-70-71-263-5826	Vandalism	500
Total Expenditures		648,904

GARAGE & SHOP

Expenditures:

31-70-71-264-5001	Full-Time Salaries	51,753
31-70-71-264-5009	Fringe Benefits	16,876
31-70-71-264-5202	Motor Fuels & Lubricants	33,675
31-70-71-264-5302	Minor Tools & Equipment	2,000
31-70-71-264-5702	Services/Materials to Maintain Equipment	43,500
31-70-71-264-5806	Miscellaneous	1,500
31-70-71-264-5812	Uniforms	4,600
Total Expenditures		\$ 153,904

GOLF DEPARTMENT

**2012
Budget**

SOUTH SUBURBAN GOLF COURSE: PRO SHOP

Revenue:

31-70-71-750-4130	Pro Shop Sales	\$ 155,000
	Total Revenue	<u>155,000</u>

Expenditures:

31-70-71-750-5001	Full-Time Salaries	16,599
31-70-71-750-5002	Part Time Salaries	6,500
31-70-71-750-5009	Fringe Benefits	4,700
31-70-71-750-5205	Program Supplies	4,100
31-70-71-750-5208	Pro Shop Supplies	108,150
	Total Expenditures	<u>\$ 140,049</u>

GOLF DEPARTMENT

**2012
Budget**

SOUTH SUBURBAN GOLF COURSE: GENERAL OPERATIONS

Revenue:

31-70-71-751-4103	Season Tickets	\$ 79,490
31-70-71-751-4136	Pro Rental Fees	4,000
31-70-71-751-4175	Green Fees	1,381,825
31-70-71-751-4176	Junior Golf	9,800
31-70-71-751-4177	Driving Range	210,500
31-70-71-751-4178	Golf Cart Rental	333,625
31-70-71-751-4179	Club & Hand Cart Rental	12,220
31-70-71-751-4180	Expansion Fund	72,750
Total Revenue		<u>2,104,210</u>

Expenditures:

31-70-71-751-5001	Full-Time Salaries	190,820
31-70-71-751-5002	Part Time Salaries	125,000
31-70-71-751-5009	Fringe Benefits	50,000
31-70-71-751-5201	Office Supplies	3,500
31-70-71-751-5202	Motor Fuels & Lubricants	8,000
31-70-71-751-5203	Custodial Supplies	2,400
31-70-71-751-5204	Postage	43
31-70-71-751-5205	Program Supplies	8,000
31-70-71-751-5230	Printing/Copies	900
31-70-71-751-5305	Cart Maintenance	8,000
31-70-71-751-5400	Utilities Natural Gas	5,000
31-70-71-751-5401	Utilities Electric	7,000
31-70-71-751-5402	Water & Sewer	2,400
31-70-71-751-5403	Telephone	5,000
31-70-71-751-5501	Contractual Services	9,500
31-70-71-751-5701	Services/Materials to Maintain Facilities/Build	4,000
31-70-71-751-5704	Service/Materials to Rental Equipment	400
31-70-71-751-5802	Promo, Publicity & Printing	5,000
31-70-71-751-5803	Dues & Subscriptions	1,600
31-70-71-751-5805	Staff Development	850
31-70-71-751-5833	Tournaments	600
31-70-71-751-5834	Driving Range	20,000
31-70-71-751-5835	Junior Golf	7,500
Total Expenditures		<u>\$ 465,513</u>

GOLF DEPARTMENT

**2012
Budget**

SOUTH SUBURBAN GOLF COURSE: RESTAURANT OPERATIONS

Revenue:

31-70-71-760-4122	Concession Self-Operated	\$ 211,300
31-70-71-760-4125	Contract Sales	132
31-70-71-760-4181	Cigarette Sales	1,146
31-70-71-760-4220	Restaurant Liquor Sales	26,300
31-70-71-760-4221	Restaurant Beer Sales	112,250
31-70-71-760-4222	Restaurant Wine Sales	3,225
Total Revenue		354,353

Expenditures:

31-70-71-760-5001	Full-Time Salaries	52,346
31-70-71-760-5002	Part Time Salaries	26,775
31-70-71-760-5003	Overtime	1,400
31-70-71-760-5006	Concession Salary	40,604
31-70-71-760-5009	Fringe Benefits	26,148
31-70-71-760-5010	Regular Part-time Salaries	32,240
31-70-71-760-5116	Licensing	1,337
31-70-71-760-5201	Office Supplies	480
31-70-71-760-5202	Fuel	200
31-70-71-760-5203	Custodial Supplies	3,200
31-70-71-760-5206	Food & Concession Supplies	69,165
31-70-71-760-5212	Bar Supplies	2,375
31-70-71-760-5221	Paper Supplies	7,842
31-70-71-760-5225	China, Silver, and Glass	500
31-70-71-760-5226	Kitchen Equipment	500
31-70-71-760-5233	Alcohol Supplies-Liquor	4,734
31-70-71-760-5234	Alcohol Supplies-Beer	29,746
31-70-71-760-5235	Alcohol Supplies-Wine	774
31-70-71-760-5400	Utilities Natural Gas	3,240
31-70-71-760-5401	Utilities Electric	11,004
31-70-71-760-5402	Water & Sewer	4,005
31-70-71-760-5403	Telephone	2,292
31-70-71-760-5404	Trash Collection	1,236
31-70-71-760-5501	Contract Services	11,293
31-70-71-760-5701	Services to Maintain	5,075
31-70-71-760-5790	Linen	150
31-70-71-760-5812	Uniforms	300
31-70-71-760-5854	Mileage	2,850
Total Expenditures		\$ 341,811

GOLF DEPARTMENT

2012 Budget

LITTLETON GOLF COURSE:

ADMINISTRATION

Expenditures:

31-70-72-970-9001	Bond Principal	\$ 368,550
31-70-72-970-9002	Bond Interest	69,586
Total Expenditures		438,136

FACILITY MAINTENANCE

Expenditures:

31-70-72-260-5701	Serv./Materials to Main. Fac/Building	2,300
31-70-72-260-5709	Serv./Materials to Main. Landscape	2,500
Total Expenditures		4,800

GOLF COURSE MAINTENANCE ADMINISTRATION

Expenditures:

31-70-72-261-5001	Full-Time Salaries	47,077
31-70-72-261-5009	Fringe Benefits	12,682
31-70-72-261-5201	Office Supplies	550
31-70-72-261-5203	Custodial Supplies	300
31-70-72-261-5302	Minor Tools & Equipment	2,100
31-70-72-261-5401	Utilities Electric	5,700
31-70-72-261-5402	Water & Sewer	420
31-70-72-261-5403	Telephone	2,400
31-70-72-261-5501	Contractual Services	11,000
31-70-72-261-5803	Dues & Subscriptions	1,100
31-70-72-261-5805	Staff Development	1,200
31-70-72-261-5812	Uniforms	850
Total Expenditures		\$ 85,379

GOLF DEPARTMENT

**2012
Budget**

LITTLETON GOLF COURSE: LANDSCAPE MAINTENANCE

Expenditures:

31-70-72-263-5001	Full-Time Salaries	\$ 156,900
31-70-72-263-5002	Part Time Salaries	75,686
31-70-72-263-5003	Overtime	600
31-70-72-263-5009	Fringe Benefits	55,155
31-70-72-263-5209	Agricultural Supplies	65,900
31-70-72-263-5218	Irrigation Supplies	15,000
31-70-72-263-5304	Equipment Rental	2,000
31-70-72-263-5401	Utilities Electric	30,000
31-70-72-263-5402	Water & Sewer	9,500
31-70-72-263-5709	Service/Materials to Maintain Landscape	26,700
31-70-72-263-5711	Service/Materials to Maintain Golf Course	7,700
31-70-72-263-5712	Irrigation Trans. & Dist.	14,500
31-70-72-263-5826	Vandalism	500
Total Expenditures		460,141

GARAGE & SHOP

Expenditures:

31-70-72-264-5001	Full-Time Salaries	26,571
31-70-72-264-5009	Fringe Benefits	10,782
31-70-72-264-5010	Regular Part Time Salaries	25,514
31-70-72-264-5202	Motor Fuels & Lubricants	17,000
31-70-72-264-5702	Services/Materials to Maintain Equipment	24,000
31-70-72-264-5806	Miscellaneous	500
31-70-72-264-5812	Uniforms	3,100
Total Expenditures		\$ 107,467

GOLF DEPARTMENT

**2012
Budget**

LITTLETON GOLF COURSE: PRO SHOP

Revenue:

31-70-72-750-4130	Pro Shop Sales	\$ 115,000
	Total Revenue	<u>115,000</u>

Expenditures:

31-70-72-750-5001	Full-Time Salaries	4,706
31-70-72-750-5002	Part Time Salaries	2,200
31-70-72-750-5009	Fringe Benefits	1,414
31-70-72-750-5205	Program Supplies	4,000
31-70-72-750-5208	Pro Shop Supplies	80,500
	Total Expenditures	<u>\$ 92,820</u>

GOLF DEPARTMENT

**2012
Budget**

LITTLETON GOLF COURSE: GENERAL OPERATIONS

Revenue:

31-70-72-751-4099	Miscellaneous	\$ 200
31-70-72-751-4103	Season Tickets	20,000
31-70-72-751-4106	Class Revenue	7,000
31-70-72-751-4136	Pro Rental Fees	1,500
31-70-72-751-4165	ID Cards	5,200
31-70-72-751-4175	Green Fees	760,000
31-70-72-751-4176	Junior Golf	2,500
31-70-72-751-4177	Driving Range	90,000
31-70-72-751-4178	Golf Cart Rental	227,500
31-70-72-751-4179	Club & Hand Cart Rental	6,500
31-70-72-751-4180	Expansion Fund	23,000
Total Revenue		<u>1,143,400</u>

Expenditures:

31-70-72-751-5001	Full-Time Salaries	95,000
31-70-72-751-5002	Part Time Salaries	109,000
31-70-72-751-5003	Overtime	500
31-70-72-751-5009	Fringe Benefits	30,000
31-70-72-751-5202	Motor Fuels & Lubricants	6,000
31-70-72-751-5203	Custodial Supplies	2,000
31-70-72-751-5204	Postage	200
31-70-72-751-5205	Program Supplies	7,000
31-70-72-751-5230	Printing/Copies	300
31-70-72-751-5302	Minor Tools & Equipment	350
31-70-72-751-5305	Cart Maintenance	5,000
31-70-72-751-5400	Utilities Natural Gas	4,000
31-70-72-751-5401	Utilities Electric	3,500
31-70-72-751-5402	Water & Sewer	500
31-70-72-751-5403	Telephone	1,300
31-70-72-751-5501	Contractual Services	14,000
31-70-72-751-5701	Services/Materials to Maintain Facilities/Build	5,000
31-70-72-751-5802	Promo, Publicity & Printing	4,000
31-70-72-751-5803	Dues & Subscriptions	1,000
31-70-72-751-5805	Staff Development	550
31-70-72-751-5834	Driving Range	12,000
31-70-72-751-5835	Junior Golf	1,500
Total Expenditures		<u>\$ 302,700</u>

GOLF DEPARTMENT

**2012
Budget**

LITTLETON GOLF COURSE: CENTENNIAL RESTAURANT

Revenue:

31-70-72-760-4122	Concession Self-Operated	\$ 89,775
31-70-72-760-4220	Restaurant Liquor Sales	17,650
31-70-72-760-4221	Restaurant Beer Sales	85,850
31-70-72-760-4222	Restaurant Wine Sales	5,650
Total Revenue		198,925

Expenditures:

31-70-72-760-5001	Full-Time Salaries	34,221
31-70-72-760-5006	Concession Salary	43,750
31-70-72-760-5009	Fringe Benefits	17,769
31-70-72-760-5116	Licensing	2,387
31-70-72-760-5201	Office Supplies	390
31-70-72-760-5203	Custodial Supplies	4,000
31-70-72-760-5206	Food & Concession Supplies	31,344
31-70-72-760-5212	Bar Supplies	2,050
31-70-72-760-5221	Paper Supplies	3,800
31-70-72-760-5225	China, Silver, and Glass	250
31-70-72-760-5226	Kitchen Equipment	250
31-70-72-760-5233	Alcohol Supplies-Liquor	3,177
31-70-72-760-5234	Alcohol Supplies-Beer	22,750
31-70-72-760-5235	Alcohol Supplies-Wine	1,356
31-70-72-760-5400	Utilities Natural Gas	9,000
31-70-72-760-5401	Utilities Electric	12,000
31-70-72-760-5402	Water & Sewer	1,530
31-70-72-760-5403	Telephone	1,512
31-70-72-760-5404	Trash Collection	600
31-70-72-760-5501	Contractual Services	2,930
31-70-72-760-5701	Services/Materials to Maintain Facilities/Build	2,960
31-70-72-760-5854	Mileage Reimbursement	550
Total Expenditures		\$ 198,576

GOLF DEPARTMENT

2012 Budget

FAMILY SPORTS CENTER GOLF COURSE: FACILITY MAINTENANCE

31-70-84-260-5701	SVC/MAT Building	\$ 1,200
31-70-84-260-5709	SVC/MAT Landscape	1,000
Total Expenditures		2,200

GOLF COURSE MAINTENANCE ADMINISTRATION

Expenditures:

31-70-84-261-5001	Full Time Salaries	40,985
31-70-84-261-5009	Fringe Benefits	14,299
31-70-84-261-5201	Office Supplies	200
31-70-84-261-5203	Custodial Supplies	300
31-70-84-261-5302	Minor Tools & Equipment	1,000
31-70-84-261-5401	Utilities Electric	2,000
31-70-84-261-5404	Trash Collections	300
31-70-84-261-5501	Contractual Services	2,300
31-70-84-261-5803	Dues & Subscriptions	375
31-70-84-261-5805	Staff Development	600
31-70-84-261-5812	Uniforms	300
Total Expenditures		62,659

LANDSCAPE MAINTENANCE

Expenditures:

31-70-84-263-5001	Full Time Salaries	79,500
31-70-84-263-5002	Part Time Salaries	23,000
31-70-84-263-5003	Overtime	200
31-70-84-263-5009	Fringe Benefits	39,117
31-70-84-263-5010	Regular Part Time Salaries	29,025
31-70-84-263-5209	Agricultural Supplies	42,000
31-70-84-263-5218	Irrigation Supplies	6,500
31-70-84-263-5304	Equipment Rental	1,100
31-70-84-263-5401	Utilities Electric	3,500
31-70-84-263-5402	Water & Sewer	160,000
31-70-84-263-5709	Service/Materials to Maintain Landscape	3,200
31-70-84-263-5711	Service/Materials to Maintain Golf Course	5,200
31-70-84-263-5712	Irrigation Trans. & Dist	1,700
31-70-84-263-5826	Vandalism	200
Total Expenditures		\$ 394,242

GOLF DEPARTMENT

**2012
Budget**

FAMILY SPORTS CENTER GOLF COURSE: GARAGE & SHOP

Expenditures:		
31-70-84-264-5001	Full Time Salaries	\$ 17,809
31-70-84-264-5009	Fringe Benefits	4,278
31-70-84-264-5202	Motor Fuels & Lubricants	7,800
31-70-84-264-5702	Services/Materials to Maintain Equipment	11,000
31-70-84-264-5806	Miscellaneous	1,000
31-70-84-264-5812	Uniforms	1,560
Total Expenditures		<u>43,447</u>

PRO SHOP

Revenue:		
31-70-84-750-4130	Pro Shop Sales	415,000
31-70-84-750-4202	Skate Sharpening	20,000
Total Revenue		<u>435,000</u>

Expenditures:		
31-70-84-750-5001	Full Time Salaries	22,284
31-70-84-750-5002	Part Time Salaries	15,000
31-70-84-750-5009	Fringe Benefits	7,324
31-70-84-750-5205	Program Supplies	2,500
31-70-84-750-5208	Pro Shop Supplies	285,000
Total Expenditures		<u>\$ 332,108</u>

GOLF DEPARTMENT

2012 Budget

FAMILY SPORTS CENTER GOLF COURSE: GENERAL OPERATIONS

Revenue:

31-70-84-751-4102	General Admissions	\$ 48,000
31-70-84-751-4105	League Fees	8,000
31-70-84-751-4125	Contractual Sales	3,000
31-70-84-751-4136	Pro Rental Fees	30,000
31-70-84-751-4175	Green Fees	398,208
31-70-84-751-4176	Junior Golf	80,000
31-70-84-751-4177	Driving Range	580,000
31-70-84-751-4178	Golf Cart Rental	75,000
31-70-84-751-4179	Club & Hand Cart Rental	7,500
31-70-84-751-4180	Expansion Fund	12,815
	Total Revenue	<u>\$ 1,242,523</u>

GOLF DEPARTMENT

**2012
Budget**

FAMILY SPORTS CENTER GOLF COURSE: GENERAL OPERATIONS

Expenditures:

31-70-84-751-5001	Full Time Salaries	\$ 82,375
31-70-84-751-5002	Part Time Salaries	168,000
31-70-84-751-5003	Overtime	500
31-70-84-751-5009	Fringe Benefits	45,777
31-70-84-751-5201	Office Supplies	1,000
31-70-84-751-5202	Motor Fuels & Lubricants	3,750
31-70-84-751-5203	Custodial Supplies	150
31-70-84-751-5204	Postage	250
31-70-84-751-5205	Program Supplies	5,000
31-70-84-751-5230	Printing/Copies	500
31-70-84-751-5302	Minor Tools & Equipment	800
31-70-84-751-5305	Cart Maintenance	750
31-70-84-751-5307	Golf Cart Lease	15,480
31-70-84-751-5400	Utilities Natural Gas	13,000
31-70-84-751-5401	Utilities Electric	25,000
31-70-84-751-5402	Water & Sewer	5,500
31-70-84-751-5403	Telephone	3,000
31-70-84-751-5501	Contractual Services	3,000
31-70-84-751-5701	Services/Materials to Maintain Facilities/Build	2,000
31-70-84-751-5702	Services/Materials to Maintain Equipment	1,200
31-70-84-751-5802	Promo, Publicity & Printing	5,000
31-70-84-751-5803	Dues & Subscriptions	900
31-70-84-751-5804	Rent/Lease Expense	99,002
31-70-84-751-5834	Driving Range	50,000
31-70-84-751-5835	Junior Golf	1,200
31-70-84-970-9001	Bond Principal	88,550
31-70-84-970-9002	Bond Interest	30,900
Total Expenditures		\$ 652,584

GOLF DEPARTMENT

**2012
Budget**

FAMILY SPORTS CENTER: AVALANCHE GRILLE

Revenue:

31-70-84-760-4122	Concession Self-Operated	\$ 193,000
31-70-84-760-4190	Service Charges	3,500
31-70-84-760-4220	Restaurant Liquor Sales	32,000
31-70-84-760-4221	Restaurant Beer Sales	140,000
31-70-84-760-4222	Restaurant Wine Sales	13,000
31-70-84-760-4223	Banquet Liquor Sales	500
31-70-84-760-4224	Banquet Beer Sales	500
31-70-84-760-4268	Parties/Groups	5,000
31-70-84-760-4273	Parties/Groups (taxable)	2,500

Total Revenue

390,000

Expenditures:

31-70-84-760-5001	Full Time Salaries	48,637
31-70-84-760-5002	Part Time Salaries	42,000
31-70-84-760-5006	Concession Salary	70,000
31-70-84-760-5007	Service Charge Compensation	3,500
31-70-84-760-5009	Fringe Benefits	32,862
31-70-84-760-5116	Licensing	1,800
31-70-84-760-5201	Office Supplies	150
31-70-84-760-5203	Custodial Supplies	3,600
31-70-84-760-5205	Program Supplies	200
31-70-84-760-5206	Food & Concession Supplies	86,750
31-70-84-760-5212	Bar Supplies	1,000
31-70-84-760-5221	Paper Supplies	5,000
31-70-84-760-5225	China, Silver, and Glass	500
31-70-84-760-5226	Kitchen Equipment	500
31-70-84-760-5230	Printing/Copies	200
31-70-84-760-5233	Alcohol Supplies-Liquor	7,800
31-70-84-760-5234	Alcohol Supplies-Beer	28,100
31-70-84-760-5235	Alcohol Supplies-Wine	2,860
31-70-84-760-5400	Utilities Natural Gas	4,000
31-70-84-760-5401	Utilities Electric	15,000
31-70-84-760-5402	Water & Sewer	8,500
31-70-84-760-5403	Telephone	1,200
31-70-84-760-5501	Contractual Services	4,000
31-70-84-760-5511	Advertising	500
31-70-84-760-5702	Service/materials to Maintain Equipment	3,500
31-70-84-760-5790	Linens	4,500
31-70-84-760-5812	Uniforms	600

Total Expenditures

\$ 377,259

GOLF DEPARTMENT

**2012
Budget**

FAMILY SPORTS CENTER: CONCESSIONS

Revenue:

31-70-84-860-4122	Concession Self-Operated	\$ 120,000
31-70-84-860-4124	Vending Self Operated	23,000
31-70-84-860-4190	Service Charges	600
31-70-84-860-4273	Parties/Groups (taxable)	20,000
Total Revenue		163,600

Expenditures:

31-70-84-860-5001	Full Time Salaries	30,794
31-70-84-860-5006	Concession Salary	20,000
31-70-84-860-5007	Service Charge Compensation	600
31-70-84-860-5009	Fringe Benefits	12,564
31-70-84-860-5116	Licensing	250
31-70-84-860-5203	Custodial Supplies	500
31-70-84-860-5206	Food & Concession Supplies	48,000
31-70-84-860-5221	Paper Supplies	2,500
31-70-84-860-5225	China, Silver, and Glass	250
31-70-84-860-5226	Kitchen Equipment	500
31-70-84-860-5229	Vending Concession Supplies	10,500
31-70-84-860-5400	Utilities Natural Gas	1,200
31-70-84-860-5401	Utilities Electric	5,000
31-70-84-860-5402	Water & Sewer	6,000
31-70-84-860-5403	Telephone	600
31-70-84-860-5702	Ser/Mat to Maint. Equipment	1,000
31-70-84-860-5790	Linen	200
31-70-84-860-5812	Uniforms	210
Total Expenditures		140,668

TOTAL GOLF REVENUE

9,420,091

TOTAL GOLF EXPENDITURES

8,526,775

NET REVENUE OVER (UNDER) EXPENDITURES

\$ 893,316

ENTERPRISE FUND OTHER**2012
Budget****INTEREST INCOME****Revenues:**

31-10-01-100-4050	Interest Earnings	\$ 3,000
TOTAL INTEREST INCOME		<u>3,000</u>

REGISTRATION REVENUE**Revenues:**

31-11-81-150-4110	Cash Over/Under	(300)
31-11-81-150-4165	ID Card Revenue	26,000
TOTAL REGISTRATION REVENUE		<u>25,700</u>

TOTAL ADMINISTRATION REVENUE 28,700

ADMINISTRATION**Expenditures:**

31-10-01-100-5106	Merchant Vendor Fees	350,000
31-10-01-100-5857	Overhead Chargeback	390,068
31-10-01-115-5857	Overhead Chargeback	231,944
Total Expenditures		<u>972,012</u>

REGISTRATION EXPENDITURES**Expenditures:**

31-11-81-150-5001	Full Time Salaries	82,805
31-11-81-150-5002	Part Time Salaries	72,933
31-11-81-150-5009	Fringe Benefits	23,984
31-11-81-150-5204	Postage	725
31-11-81-150-5205	Program Supplies	19,500
31-11-81-150-5230	Printing/Copies	170
31-11-81-150-5403	Telephone	50
31-11-81-150-5854	Mileage Reimbursement	500
Total Expenditures		<u>200,667</u>

HUMAN RESOURCES**Expenditures:**

31-12-01-100-5857	Overhead Chargeback	316,871
Total Human Resources Expenditures		<u>316,871</u>

INSURANCE**Expenditures:**

31-10-01-110-5857	Overhead Chargeback	268,000
Total Insurance Expenditures		<u>268,000</u>

TOTAL ADMINISTRATION EXPENDITURES \$ 1,757,550

ENTERPRISE FUND OTHER**2012
Budget****FINANCE****Expenditures:**

31-20-01-100-5857 Overhead Chargeback

\$ 461,879

TOTAL FINANCE EXPENDITURES**461,879****IT Department****Expenditures:**

31-25-01-100-5857 Overhead Chargeback

418,622

TOTAL IT EXPENSES**418,622****OTHER REVENUE****TRANSFER IN****Revenues:**

31-10-01-990-9101 Transfer In from General Fund

1,830,000

TOTAL TRANSFERS IN**1,830,000****OTHER EXPENDITURES****Expenditures:**

31-10-01-995-9200 Contingency

40,588

31-10-01-100-5807 Proposed Merit Increase

100,000

31-10-01-100-5807 Part-time Salary Adjustment

42,500

TOTAL OTHER EXPENDITURES**183,088****CARRYOVER****Revenues:**

31-10-01-996-4998 Carryover Revenue

2,339,632

Total Carryover Revenues**\$ 2,339,632**

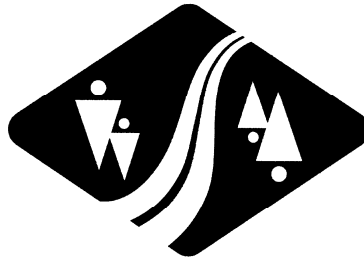
ENTERPRISE FUND OTHER

**2012
Budget**

CAPITAL PROJECTS

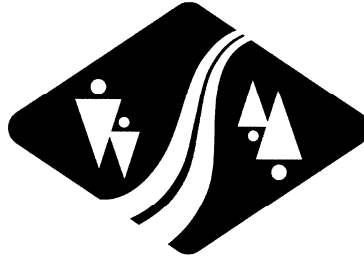
Expenditures:

31-40-41-905-6074	Asphalt Repairs - Parking Lots	\$ 80,476
31-70-84-950-6003	FSC Golf Fairway Mower	45,000
31-70-84-950-6718	FSC Replace Blower	6,600
31-70-72-950-6043	Littleton Beverage Cart	15,000
31-70-70-950-6006	LTGC Rough Mower	55,000
31-70-70-950-6002	LTGC Tri-Plex Tee Mower	35,000
31-80-80-950-6127	LTRC Recover Retractable Walls	9,000
31-70-72-950-6128	SSGC Range Tractor	20,000
31-80-82-950-6721	Sheridan Floor Care Equipment	16,000
31-80-83-950-6768	SS Ice Arena Pizza Oven	9,000
31-80-83-950-6049	SS Ice Arena Rental Skates	16,000
31-80-83-950-6824	SS Ice Arena Skate Sharpener	15,000
31-70-70-950-6934	SSGC Bar Stools	3,600
Total Capital Projects		\$ 325,676



South Suburban
PARKS AND RECREATION

7. DEBT SERVICE FUND BUDGET



South Suburban
PARKS AND RECREATION

South Suburban Park and Recreation District Debt Service Fund Budget Overview

Debt Service Fund

This fund is used to account for the accumulation of resources for, and the payment of general long-term obligation principal, interest and related costs. Property Taxes are assessed to cover the annual debt service payments for all voter approved General Obligation Debt. The major revenue source in this fund is property taxes. Expenditures are for principal and interest payments, collection fees, and paying agent fees.

The annual budget for Property taxes is based on the assessed valuation received from each county and the historical collection rate. Below is a table showing the tax levy and taxes collected for the last twelve years for the payment of general long-term obligation bonds:

GO Bond Property Taxes					
Collection Year	GO Debt Levy	Tax Collection	Est. Outstanding Delinquent Taxes	Percentage Collected to Levy	
2001	\$ 4,407,694	\$ 4,347,309	\$ 60,385	98.63%	
2002	4,210,988	4,168,457	42,531	98.99%	
2003	3,901,230	3,874,702	26,528	99.32%	
2004	3,812,193	3,790,082	22,111	99.42%	
2005	3,733,207	3,693,262	39,945	98.93%	
2006	3,735,067	3,726,850	8,217	99.78%	
2007	3,612,687	3,574,754	37,933	98.95%	
2008	3,607,014	3,569,501	37,513	98.96%	
2009	3,505,560	3,485,576	19,984	99.43%	
2010	3,692,505	3,625,513	66,992	98.19%	
2011 Estimate	3,694,007	3,657,067	36,940	99.00%	
2012 Budget	3,702,204	3,665,182	37,022	99.00%	

South Suburban Park and Recreation District Debt Service Fund Budget Overview

The principal and interest payment budgets are calculated using the debt service schedules on the outstanding bonds. Below is a listing of the current outstanding general obligation bonds and the payments due for 2012. Other expenditures are budgeted using historical information.

Current outstanding General Obligation debt is as follows:

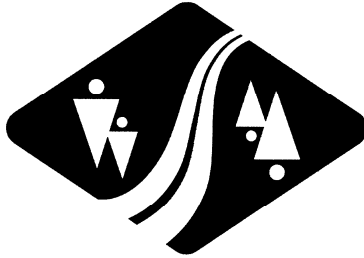
Description	Balance as of December 31, 2011	Debt Type	Moody's Rating
(2006) - \$19,805,000 General Obligation Refunding Bonds	\$ 18,925,000	GO Debt	Aaa, Aa3
(2008) - \$10,000,000 General Obligation Refunding Bonds	4,580,000	GO Debt	not rated, private sale
Total General Obligation Bonds Outstanding	\$ 23,505,000		

General Obligation Bond Payments Debt Issuance	Total
2006 General Obligation Refunding Bonds - Principal	\$ 225,000
2008 General Obligation Refunding Bonds - Principal	2,255,000
Total General Obligation Principal Payments	\$ 2,480,000
2006 General Obligation Refunding Bonds - Interest	\$ 889,487
2008 General Obligation Refunding Bonds - Interest	142,896
Total General Obligation Interest Payments	\$ 1,032,383
Total General Obligation Bond Payments	\$ 3,512,383

South Suburban Park and Recreation District Debt Service Fund Budget Overview

The District's General Obligation bonds are subject to the following debt limitation as described in the Colorado Revised Statute Section 32-1-1101 (6) (a) "The total principal amount of general obligation debt of a special district issued, on or after July 1, 1991, shall not at the time of issuance exceed the greater of two million dollars or fifty percent of the valuation for assessment of the taxable property in the special district, as certified by the assessor."

	Legal Debt Margin				
	2008	2009	2010	2011	2012
Assessed Valuation	\$ 2,282,531,976	\$ 2,273,270,150	\$ 2,390,836,700	\$ 2,393,062,513	\$ 2,242,690,279
Legal Debt Margin:					
Debt Limitation - 50% of the Total					
Valuation for Assessment per Colorado					
Revised Statutes, Section 32-1-1101 (6) (a)	\$ 1,141,265,988	\$ 1,136,635,075	\$ 1,195,418,350	\$ 1,196,531,257	\$ 1,121,345,140
Total General Obligation Debt	\$ 30,395,000	\$ 28,240,000	\$ 25,910,000	\$ 23,505,000	\$ 21,025,000
Legal Debt Margin	\$ 1,110,870,988	\$ 1,108,395,075	\$ 1,169,508,350	\$ 1,173,026,257	\$ 1,100,320,140
Total General Obligation Debt applicable to the limit as a percentage of the debt limit	2.66%	2.48%	2.17%	1.96%	1.87%



South Suburban
PARKS AND RECREATION

DEBT SERVICE FUND

Table of Contents

	2012 Budget	Page
Revenue:		
Property Taxes	\$ 3,531,234	257
Interest Income	2,000	257
Total Operating Revenue	3,533,234	
Expenditures:		
Administration	62,000	257
Bond Principal	2,480,000	257
Bond Interest	1,032,383	257
Total Operating Expenditures	3,574,383	
Excess Operating Revenue of Expenditures	(41,149)	
Other Expenditures:		
Transfer Out	2,000	257
Total Other Expenditures	2,000	
Net Revenue Over Expenditures	(43,149)	
Carryover	43,149	257
Funds Available	\$ -	

DEBT SERVICE FUND

2012
Budget

DEBT SERVICE FUND

PROPERTY TAXES

Revenue:

51-10-01-970-4001	Property Tax	\$ 3,531,234
TOTAL PROPERTY TAXES		3,531,234

INTEREST INCOME

Revenue:

51-10-01-970-4050	Interest Income	2,000
TOTAL INTEREST INCOME		2,000

TOTAL REVENUE

3,533,234

ADMINISTRATION

Expenditures:

51-10-01-970-5117	Paying Agent Fees	2,000
51-10-01-970-5119	Collection Charges	60,000
TOTAL ADMINISTRATION EXPENDITURES		62,000

BOND PRINCIPAL

Expenditures:

51-10-01-970-9001	Bond Principal	2,480,000
TOTAL BOND PRINCIPAL EXPENDITURES		2,480,000

BOND INTEREST

Expenditures:

51-10-01-970-9002	Bond Interest	1,032,383
TOTAL BOND INTEREST EXPENDITURES		1,032,383

TRANSFER OUT

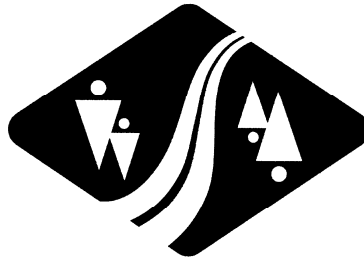
Expenditures:

51-10-01-970-9100	Transfer Out to General Fund	2,000
TOTAL TRANSFER OUT		2,000

CARRYOVER

Revenues:

51-10-01-970-4998	Carryover Revenue	43,149
TOTAL CARRYOVER		\$ 43,149



South Suburban
PARKS AND RECREATION

8. APPENDIX

SOUTH SUBURBAN PARK AND RECREATION DISTRICT

RESOLUTION TO ADOPT 2012 BUDGET

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND, AND ADOPTING A BUDGET FOR THE SOUTH SUBURBAN PARK AND RECREATION DISTRICT, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2012 AND ENDING THE LAST DAY OF DECEMBER, 2012.

WHEREAS, the Board of Directors of the South Suburban Park and Recreation District ("District") has appointed a budget committee to prepare and submit a proposed 2012 budget to the Board at the proper time; and

WHEREAS, the budget has been prepared to comply with all terms, limitations and exemptions, including, but not limited to, reserve transfers and expenditure exemptions, under Article X, Section 20 of the Colorado Constitution and other laws or obligations which are applicable to or binding upon the District; and

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, and public hearings were held on August 10, 2011; September 14, 2011; October 12, 2011, and November 9, 2011; and interested electors were given the opportunity to file or register any objections to said proposed budget; and

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law;

NOW, THEREFORE BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SOUTH SUBURBAN PARK AND RECREATION DISTRICT.

Section 1. That estimated expenditures for each fund are as follows:

General Fund	\$19,556,703
Debt Service Fund	3,576,383
Conservation Trust Fund	669,437
2010 1 Mill Fund	2,573,208
Golf and Recreation Facilities Enterprise Fund	<u>23,839,636</u>
TOTAL BUDGETED EXPENDITURES, ALL FUNDS	<u>\$50,215,367</u>

Resolution to adopt budget

Section 2. That estimated revenues for each fund are as follows:

General Fund

From the 2010 fund balance carryover	\$ 6,655,853	
From sources other than general property tax	2,871,117	
From the general property tax levy	<u>10,029,733</u>	
TOTAL GENERAL FUND		19,556,703

Debt Service Fund

From the 2010 fund balance carryover	43,149	
From sources other than general property tax	2,000	
From the general property tax levy	<u>3,531,234</u>	
TOTAL DEBT SERVICE FUND		3,576,383

Conservation Trust Fund

From the 2010 fund balance carryover	17,737	
From sources other than general property tax	<u>651,700</u>	
TOTAL CONSERVATION TRUST FUND		669,437

2010 1 Mill Fund

From the 2010 fund balance carryover	250,319	
From sources other than general property tax	100,000	
From the general property tax levy	<u>2,222,889</u>	
TOTAL 2010 1 MILL FUND		2,573,208

Golf and Recreation Facilities Enterprise Fund

From the 2010 fund balance carryover	2,339,632	
From sources other than general property tax	<u>21,500,004</u>	
TOTAL GOLF AND RECREATION FACILITIES ENTERPRISE FUND		23,839,636

TOTAL BUDGETED REVENUE, ALL FUNDS		<u>\$ 50,215,367</u>
-----------------------------------	--	----------------------

Section 3. That reserves have been or are hereby established for each appropriate fund or combined as a single reserve fund as set forth in the budget in order to preserve the spending exemption for reserves under Article X, Section 20 of the Colorado Constitution, and all such reserves shall be transferred or expended within any fund as set forth in the budget.

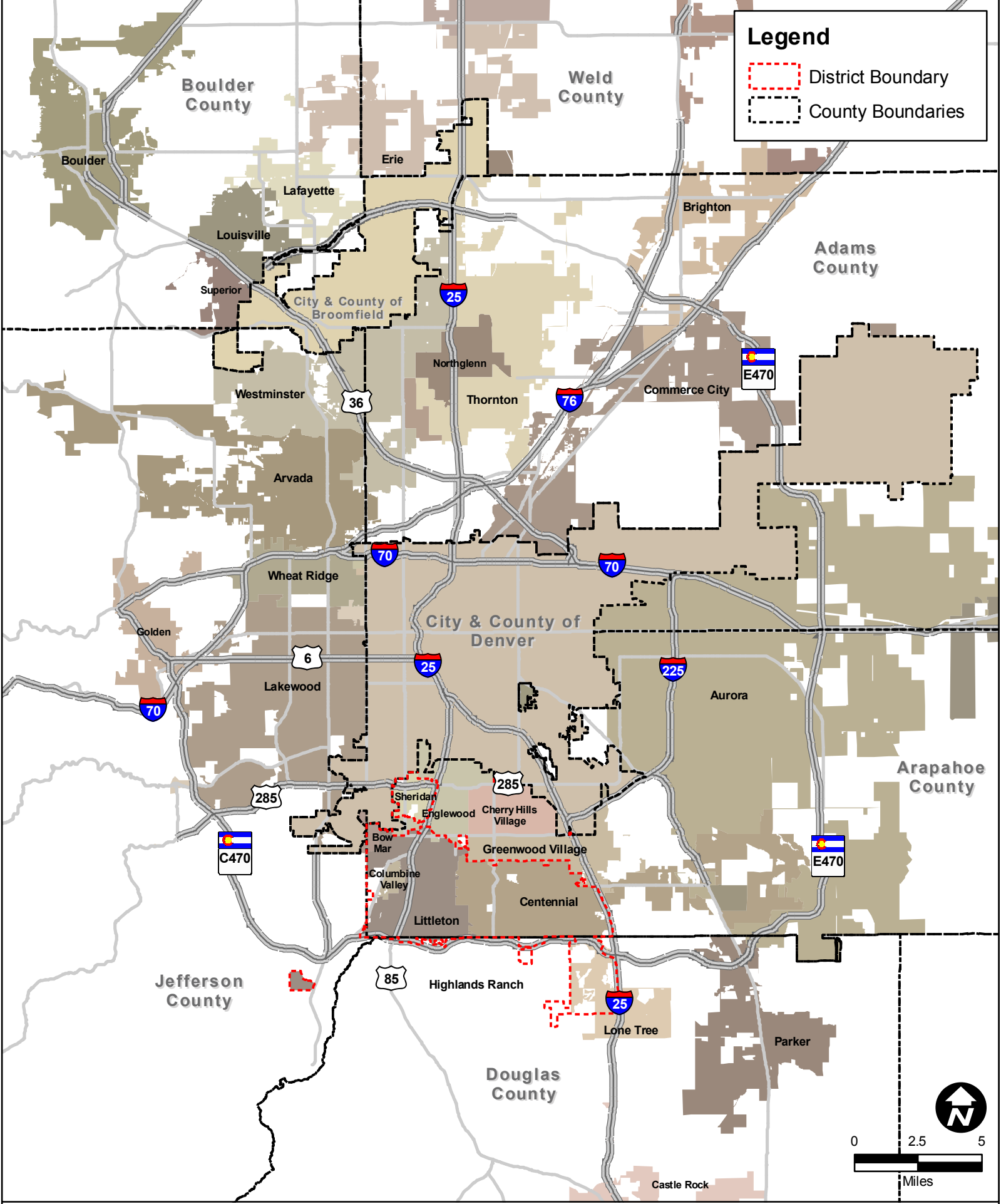
Section 4. That the budget as submitted, amended, and herein above summarized by fund, be, and the same hereby is approved and adopted as the budget of the South Suburban Park and Recreation District for the year 2012.

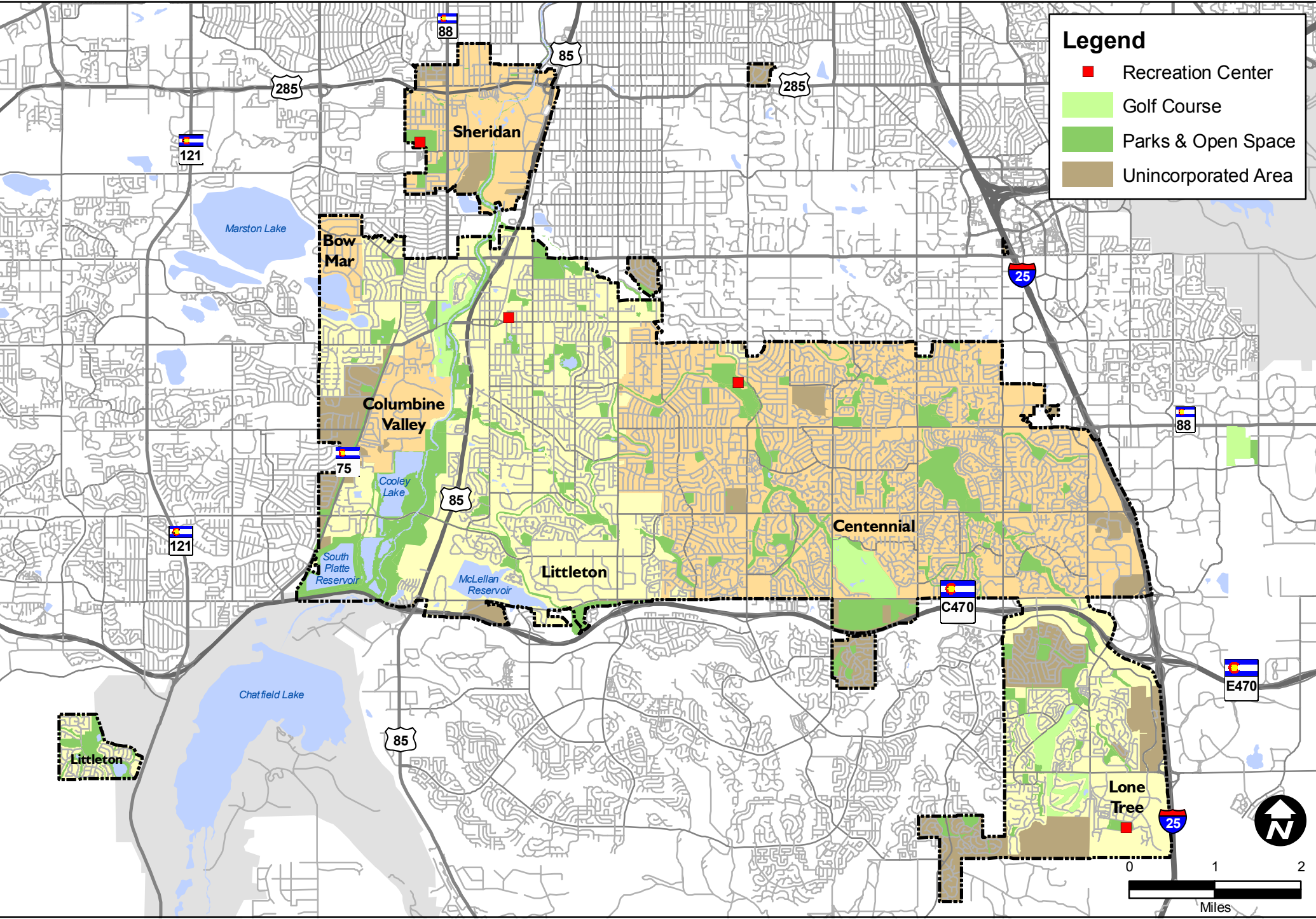
Section 5. That the budget hereby approved and adopted shall be signed Katherine C. Geitner, Chairman of the Board, attested to by Pamela M. Eller, Secretary, and made part of the public records of South Suburban Park and Recreation District.

ADOPTED this 9th day of November, 2011.

Attest: Signature on file at District Office
KATHERINE C. GEITNER, CHAIRMAN

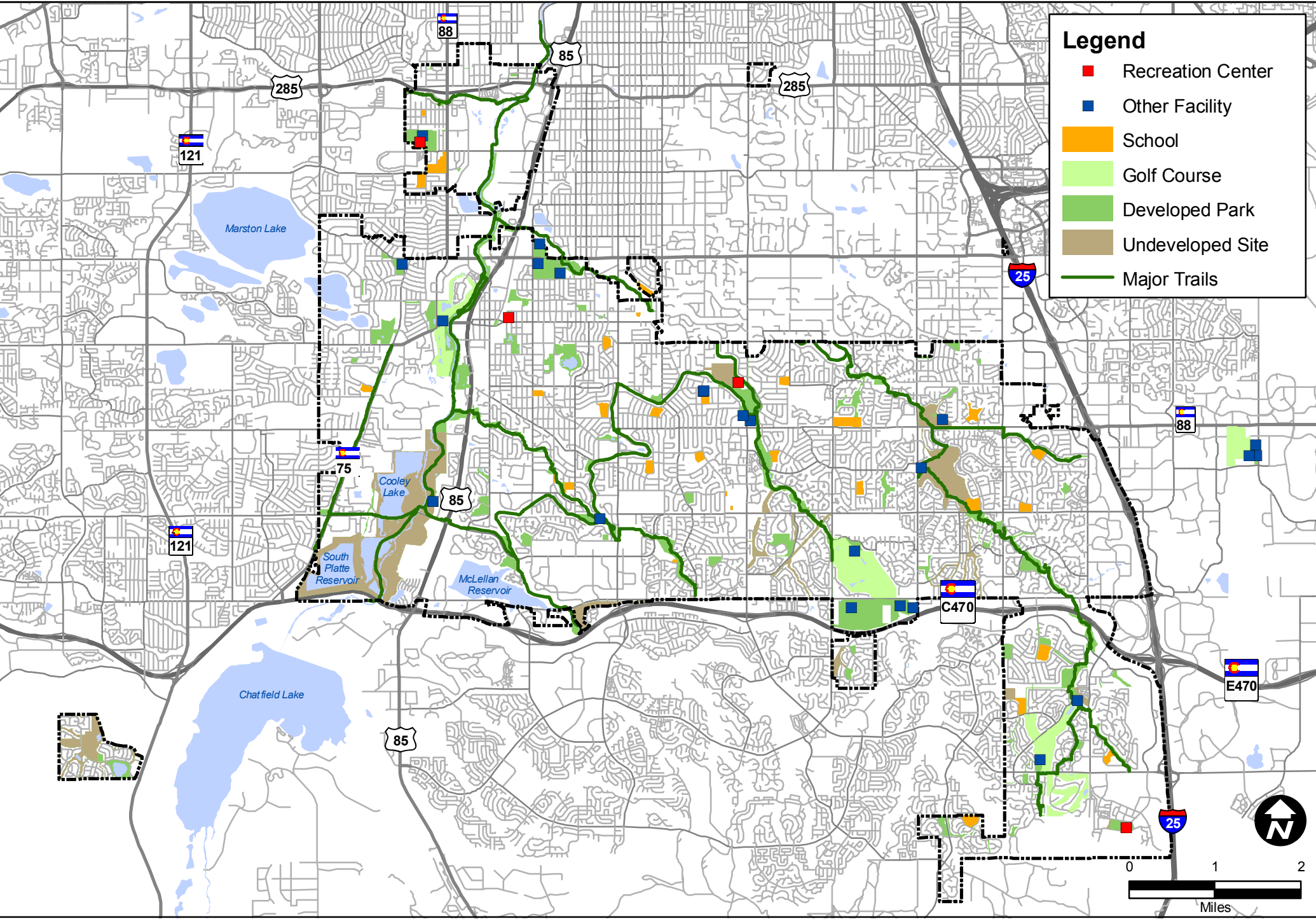
Signature on file at District Office
PAMELA M. ELLER, SECRETARY





South Suburban Parks and Recreation District Overview












Data Sources:
Colorado Department of Natural Resources;
Colorado Department of Transportation;
Arapahoe County; Douglas County; South
Suburban Parks and Recreation














District Facilities, Properties, and Trails

Data Sources:
Colorado Department of Natural Resources;
Colorado Department of Transportation;
Arapahoe County; Douglas County; South
Suburban Parks and Recreation

South Suburban Park and Recreation District
Park Amenities

 South Suburban PARKS AND RECREATION	 Ballfield	 Fishing	 Horseshoe Pit	 Multipurpose Court	 Multipurpose Field	 Natural Open Space	 Playground	 Restrooms	 Shelter	 Tennis
Abbott Park										
Acres Green Elementary School/Park										
Alice Terry Elementary School/Park										
Altair Park										
Arapaho Park										
Barnes Park										
Ben Franklin Elementary School/Park										
Berry Park										
Bobcat Park										
Bowles Grove Park	L									
Carbone Park										
Carl Sandburg Elementary School/Park										
Carriage Club Estates Park										
Centennial Ridge Park										
Charley Emley										
Chase Park										
Cherry Knolls Park										
Cherry Park										
Cimarron Trail										
Clarkson Park										
Columbine Manor Park										
Cornerstone Park	L									
Damon Runyon Elementary School/Park										
David A. Lorenz Regional Park										
deKoevend Park	L									L
deKoevend Tot Lot										
Dry Creek Elementary School/Park										
Eagle Ridge Elementary School/Park										
East Elementary School/Park										
Elati Park										
Eugene Field Elementary School										
Fairways at Lone Tree										
Footbridge Park										
Forest Park										
Fort Logan Elementary School/Park										
Foxhill Park										
Foxridge Open Space										
Foxridge Park/Greenbelt										
Foxridge West Open Space/Trails										
Gallup Park										
Grandpa's Acres										
Hamlet Park										
Harlow Park/Pool										
Harmony Park										
Heritage Village Park										
Highland Elementary School/Park										
Hogback Hill Park										
Holly Dam/Open Space										
Holly Park, Pool, Tennis										L
Homestead Elementary School/Park										
Horseshoe Park										
Hunter's Hill Park										
Ida Park										
Isaac Newton Middle School/Park										
Jackass Hill Park										
Ketring Park										
Kline Homestead Park										
LaQuinta Park										
Laura Ingalls Wilder Elem. School/Park										
Lewis Ames Elementary School/Park										
Linksvew Park										
Little Dry Creek Park										

South Suburban Park and Recreation District Park Amenities

 South Suburban PARKS AND RECREATION	 Ballfield	 Fishing	 Horseshoe Pit	 Multipurpose Court	 Multipurpose Field	 Natural Open Space	 Playground	 Restrooms	 Shelter	 Tennis
Little's Creek Park										
Littleton High School Tennis Center										
Lonesome Pine Park										
Mark Twain Elementary School/Park										
Maximus Park										
Medema Park										
Milliken Park										
Mission Viejo Open Space										
Monterey Open Space										
Nesbitt Park										
Otero Tennis Courts										
Palos Verdes Park										
Palos Verdes West Tot Lot										
Park & Tennis at Lone Tree Golf Course										
Park at Lone Tree Elementary School										
Peabody Elementary School/Park										
Persinger Park										
Powers Park										
Prairie Sky Park										
Progress Park										
Prominence Point Open Space										
Promise Park										
Province Center Open Space										
Province Center Park										
Puma Park										
Ralph Moody Elementary School/Park										
Reynold's Landing										
Ridgeview Park										
Ridgewood Park (lower)										
Ridgewood Park (upper)										
Rusty Sun Tennis Courts										
Sheridan Middle School Ballfield	L									
Slaughterhouse Gulch Park										
South Platte Park										
Southbridge Park										
Sterne Park										
Sunset Park										
Sweetwater Park										
Taos Open Space										
Trailmark Park										
Walnut Hills Elementary School/Park										
Walnut Hills Park										
Walt Whitman Elementary School/Park										
War Memorial Rose Garden										
Watson Lake										
Wildcat Mountain Elementary School/Park										
Wildcat Park										
Wildcat Ridge Park										
Willow Creek Park										
Willow Spring Open Space										
Writers Vista Park										
Wynetka Ponds										

L = Lighted Field or Tennis Court

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
ABBOTT PARK 8800 S. High St. Centennial, CO 80122	8.80	1 ballfield (skinned), 2 multi-use fields, 1 multi-purpose court, sitting shelter, playground, drinking fountain, 8.5 acres irrigated turf, 2 asphalt parking lots of 35 parking spaces		0.30	0.29	.29 concrete Handicap accessible
ACRES GREEN DR. MEDIANS 8400 Acres Green Dr. Uninc. Douglas 80124	4.38	xeriscape medians 2.1 acres of irrigated turf.		2.28		
ACRES GREEN ELEMENTARY SCHOOL/ PARK 13524 Acres Green Dr. Uninc. Douglas 80124	7.80	2 skinned ballfields w/backstops 5.5 acres, 1 multi-purpose field,		2.30	0.25	.25 crusher fines
ACRES GREEN TRAIL S. Quebec St. southeast to Sweetwater Rd. Lone Tree, CO 80124	9.00			9.00	1.49	1.49 crusher fines Part of Sweetwater Park Trail
ALICE TERRY ELEMENTARY SCHOOL/PARK 4485 S. Irving St. Sheridan, CO 80110	8.00	1 skinned field, 1 grass field, 1 multi-use field, 7.36 acres irrigated turf			0.36	.36 asphalt
ALTAIR PARK 13441 S. Peacock Dr. Uninc. Douglas 80124	6.50	2 skinned fields, 2 multi-use fields, shelter w/grill, 5.28 acres irrigated turf, crusher fines parking lot - 49 spaces		0.92		Handicap accessible
ARAPAHO PARK 7800 S. Adams St. Centennial, CO 80122	17.90	2 baseball fields (1 grass, 1 skinned), 6 multi-purpose fields, playground, 1 multi-purpose court, 2 tennis courts, sand volleyball court, shelter with restrooms, drinking fountain, 17.31 acres irrigated turf, asphalt parking lot - 56 spaces, 2 handicap spaces		0.59	0.06	.06 concrete
ASHBAUGH PARK/POND aka Windermere Pond 6954 S. Windermere St. Littleton, CO 80120	4.00			4.00	0.45	.45 crusher fines Part of Lee Gulch Trail System. Heritage High School to Windermere St.
BARNES PARK 1900 W. Girard Ave. Sheridan, CO 80110	1.30	1 ballfield (grass) , 2 horseshoe pits, playground, 1 unmarked "E" field, 1.29 acres irrigated turf				Handicap accessible
BEAR CREEK TRAIL Lowell St. east to Hamilton Pl. Sheridan, CO multiple	17.64			17.64	1.57	.48 asphalt 1.09 concrete Maintain trail
BEGA PARK 2250 W. Main St. Littleton, CO 80120	1.16	Drinking fountain, large fountain, statue and sitting area, 1.16 acres irrigated turf			0.16	.16 asphalt Handicap accessible
BEN FRANKLIN ELEMENTARY SCHOOL/PARK 1603 E. Euclid Ave. Centennial, CO 80121	3.11	1 skinned softball/baseball field w/backstop, 1 multi-purpose field				
BEN FRANKLIN POOL 1600 E. Panama Dr. Centennial, CO 80121	2.00	Outdoor pool with bath house, pool slide, asphalt parking lot, drinking fountain,				Handicap accessible
BERRY PARK 3400 W. Berry Ave. Littleton, CO 80121	2.10	Unmarked "E" field, sitting shelter, playground, 2.08 acres irrigated turf, asphalt parking lot -10 spaces			0.23	.23 asphalt
BIG DRY CREEK EAST TRAILHEAD 580 E. Powers Ave. Littleton, CO 80120	3.61			3.61		
BIG DRY CREEK TRAIL 7901 S. Colorado Blvd. Centennial, CO multiple northwest to the High Line Canal	56.00		2.06	53.94	5.66	2.37 crusher fines .26 Lehow to Broadway .59 Broadway to Powers Trail also runs through Cherry Knolls Park Handicap accessible

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
BOBCAT PARK 3101 W. Bear Creek Dr. Sheridan, CO 80110	0.80	Playground				
BOWLES GROVE PARK 5501 S. Federal Blvd. Littleton, CO 80123	18.00	3 ballfields, (1 lighted/skinned, 2 grass), 2 multi-purpose fields, bleachers, drinking fountain, pond (1.735 acres), 11.90 acres irrigated turf, asphalt parking lot of 65 spaces		6.10	0.50	.50 asphalt Handicap accessible
CARBONE PARK 7455 S. Elati St. Littleton, CO 80120	5.00			5.00	0.47	.47 crusher fines. Part of Lee Gulch Trail. High Line Canal to Elati St. Area is Natural Open Space. Handicap accessible
CARL SANDBURG ELEMENTARY SCHOOL/PARK 6900 S. Elizabeth St. Centennial, CO 80122	2.05	1 ballfield (skinned) with backstop, 1 unmarked "E" field				
CARRIAGE CLUB ESTATES 10461 Carriage Club Dr. Lone Tree, CO 80124	3.72	playground, half-court basketball, benches, shelter-16' hexagon, small multi-purpose field, concrete trails, drinking fountain, 3.72 acres irrigated turf			0.21	.21 concrete
CARRIAGE CLUB TRAIL EASEMENTS	5.71		5.71			
CENTENNIAL LINK TRAIL University Blvd to Highline Canal Trail					1.29	1.29 concrete
CENTENNIAL RIDGE 9998 Lone Tree Pkwy. Lone Tree, CO 80124	4.62	1 multi-purpose field, small sitting shelter with playground, drinking fountain, 2.09 acres irrigated turf		2.53	0.15	.15 asphalt Sunnydale Blvd to Lincoln Avenue
CHARLEY EMLEY PARK 2301 W. Briarwood Ave. Littleton, CO 80120	1.61	1 basketball court, 2 tennis courts, playground, sun shelter, 1.44 acres irrigated turf				
CHASE PARK 2750 W. Princeton Pl. Sheridan, CO 80110	1.00	Playground, .45 acres irrigated turf		0.45	0.05	.05 concrete Handicap accessible
CHERRY KNOLLS PARK 7077 S. Elizabeth St. Centennial, CO 80122	24.48	5 ballfields (2 skinned, 3 grass), 7 multi- purpose fields, 1 unmarked "E" field, restrooms, playground, drinking fountain, 21.48 acres irrigated turf, 52 parking spaces			0.57	.57 crusher fines Big Dry Creek Trail runs through the park
CHERRY PARK 6300 E. Weaver Dr. Centennial, CO 80111	6.00	1 multi-purpose field, sand volleyball court, playground, sitting shelter, 5.77 acres irrigated turf, drinking fountain			0.04	.04 concrete .07 crusher fines Handicap accessible
CIMARRON TRAIL PARK 5350 Bow Mar Dr. Littleton, CO 80123	2.50	2.5 acres irrigated native grasses		2.50	0.21	.21 crusher fines. Natural park area, landscaping, trees, shrubs, dry stream bed, benches,
CLARKSON PARK 7346 S. Clarkson St. Centennial, CO 80122	8.00	1 multi-use field, 1 unmarked "E" field, sitting shelter, playground, drinking fountain, 7.93 acres irrigated turf		0.07	0.38	.38 crusher fines Handicap accessible
COAL MINE TRAIL 5150 S. Windermere St. Uninc. Arapahoe 80123	0.70	Trail from Platte Canyon Rd. to S. Sheridan Blvd.		0.70	0.46	.46 asphalt
COLUMBINE MANOR PARK 5075 W. Ken Caryl Rd. Uninc. Arapahoe 80128	5.00	2 ballfields (1 grass) with backstop, 1 multi- purpose field, playground, 4.76 acres irrigated turf, asphalt parking lot -17 spaces		0.24	0.15	.15 concrete Handicap accessible

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
COLUMBINE TRAIL Platte Canyon Rd. & W. Bowles Ave. southwest to Jefferson County Uninc. Arapahoe multiple	34.63	Asphalt parking lot -16 spaces		34.63	2.40	2.40 asphalt 3 small wooden rest stops, signage
COLUMBINE VALLEY STREET BEAUTIFICATION Platte Canyon Road	1.20	Landscape, native grasses		1.20		
COOK CREEK PARK & POOL 8711 Lone Tree Pkwy. Lone Tree, CO 80124	15.00	Pool area with locker facilities, 2 tennis courts, 1.53 acres irrigated turf, 54 parking spaces		13.47	0.21	.21 asphalt Handicap accessible
CORNERSTONE PARK BATTING CAGES COLORADO JOURNEY M-GOLF 5150 S. Windermere St. Englewood, CO 80120	66.21	3 lighted ball fields (skinned), 7 multi-use fields, restrooms, playground, in-line hockey rink, skateboard park, 2-18 hole miniature golf courses, 23.8 acres irrigated turf, crusher fines parking of 354 spaces, 6 handicap spaces. <u>Colorado Journey @ Cornerstone</u> 5 drinking fountains, asphalt parking lot of 44 spaces, 3 handicap spaces	33.64		2.22	2.22 concrete Handicap accessible
DAMON RUNYON ELEMENTARY SCHOOL/PARK 7455 S. Elati St. Littleton, CO 80120	1.20	1 skinned/ballfield with backstop, 1 unmarked "E" field				
DAVID A. LORENZ REGIONAL PARK 8422 S. Colorado Blvd. Uninc. Douglas 80126 (includes High Ridge Trailhead)	96.71 3.30 15.79 6.66 29.07	3 "A" sized multi-use fields and 1-360' ballfield, 264 standard parking spaces, 15 handicap spaces, 8.1 acres synthetic turf, 1.15 acre dog park, 30 parking spaces, 14-acre disc golf, 0.5 acre RC track and 15 parking spaces	72.21 51.52			2 parcels
DEKOEVED PARK 6301 S. University Blvd. Centennial, CO 80121	76.45	23.7 acres developed park land, 2 restrooms 3 multi-purpose fields, 6 ballfields (1 lighted and skinned, 5 grass), 6 lighted tennis courts, 1 multi-purpose court, 4 picnic shelters, grill at all shelters, playground, 2 sets of bleachers, 3 drinking fountains, 21.5 acres irrigated turf, asphalt parking lot of 94 spaces		52.75	0.64	.32 asphalt .32 concrete Trails internal to the park and access road to Shelter A Handicap accessible
DEKOEVED TOT LOT 1901 E. Panama Dr. Centennial, CO 80121	2.00	Playground, 1.54 acres irrigated turf			0.07	.03 concrete .04 crusher fines
DOUGLAS H. BUCK COMMUNITY RECREATION CENTER 2004 W. Powers Ave. Littleton, CO 80120	4.30	recreation center, indoor pool				
DRY CREEK ELEMENTARY SCHOOL PARK 7686 E. Hinsdale Ave. Centennial, CO 80112	2.33 0.87	1 soccer field, baseball with backstop 3.2 acres irrigated turf				
EAGLE RIDGE ELEMENTARY 7716 Timberline Rd. Lone Tree, CO 80124	1.57	Not available yet - will provide when we receive a copy of the IGA				
EAST ELEMENTARY SCHOOL/PARK 5933 S. Fairfield St. Littleton, CO 80120	2.49	1 ballfield (skinned) with backstop, 1 multi- purpose field				
ELATI PARK 5340 S. Elati St. Littleton, CO 80120	0.21	Playground, .21 acres irrigated turf				Handicap accessible
EUGENE FIELD ELEMENTARY SCHOOL/PARK 5402 S. Sherman Way. Littleton, CO 80121	1.85	1 ballfield (skinned) with backstop, 1 multi- purpose field				

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
FAIRWAYS PARK AT LONE TREE 9608 Colinade Dr. Lone Tree, CO 80124 <u>LONE TREE TRAIL</u> Lone Tree Drive to Fairview Drive	4.09	1 soccer field ("C"), shelter, playground, 1 multi-purpose court, 2.59 acres irrigated turf, 9 parking spaces, 2 handicap spaces		1.50	1.09	.21 crusher fines .04 concrete .25 asphalt 0.59
FAMILY SPORTS CENTER 6901 South Peoria Street Centennial, CO 80112	68.09	135,000 sq. ft. Entertainment Center, includes twin regulation NHL ice rinks, restaurant, pro shop, birthday party facilities and entertainment center which includes video games, climbing wall, laser tag, rides, indoor multi-purpose Sports Dome, 18 hole miniature golf course 9 hole executive golf course				
FAMILY SPORTS CENTER GOLF COURSE 6901 South Peoria Street Centennial, CO 80112		9-hole executive golf course with 60 station driving range that is matted, heated, covered and lighted.				
FOOTBRIDGE PARK 1312 W. Geddes Ave. Littleton, CO 80120	0.40			0.40	0.08	0.08 asphalt trail 0.40 buffalo grass
FOREST PARK NATURAL AREA Highlands 460 - Dry Creek Rd. to County Line Rd. between South Colorado Boulevard and South University Boulevard Centennial, CO 80122	21.95			21.95		Area lies east and west of Arapaho Park
FT. LOGAN ELEMENTARY SCHOOL/PARK 3700 S. Knox Ct. Sheridan, CO 80236	1.79	2 ballfields (skinned), 1 multi-purpose field 1.79 acres irrigated turf				
FOXHILL PARK 8100 S. Holly St. Centennial, CO 80112	7.20	1 multi-purpose court, 1 unmarked "E" field, sitting shelter, playground, 2.67 acres irrigated turf		4.53	0.48	.38 concrete .10 crusher fines Handicap accessible
FOX RIDGE OPEN SPACE 6120 E. Phillips Ave. Centennial, CO 80112	65.30			65.30		
FOX RIDGE PARK AND TRAILWAYS 7900 S. Oneida Way Centennial, CO 80112	9.10	1 ballfield (grass) with backstop, 1 multi-purpose field (soccer field "D"), playground, sitting shelter, grill, 9.10 acres irrigated turf, drinking fountain			2.62	2.49 asphalt .13 crusher fines
FOX RIDGE WEST OPEN SPACE TRAILWAYS 6120 E. Otero Drive Centennial, CO 80112	6.40	Greenbelts with trailway, 1 multi-purpose court, Trophy Club area, 5.78 acres irrigated turf		0.62	1.08	1.08 asphalt
GALLUP GARDENS PARK 6015 S. Gallup St. Littleton, CO 80120	1.75	Pond, waterfall, large sculpture, 1,743 sq. ft. annual and perennial flower beds, 3,751 sq. ft. shrub beds, 1.54 acres irrigated turf, asphalt parking lot of 41 spaces			0.36	.36 brick paving Handicap accessible
GALLUP PARK 6147 S. Gallup St. Littleton, CO 80120	10.00	4 tennis courts, 1 ballfield (skinned), 3 multi-purpose fields, bleachers, sun shelter, playground, drinking fountain, 7.45 acres irrigated turf, 28 parking spaces				Handicap accessible
GOODSON RECREATION CENTER 6315 S. University Blvd. Centennial, CO 80121	4.00	Recreation Center 83,000 sq. ft. indoor pool with lift, playground, indoor running track, pool pots, .72 acres of irrigated turf, asphalt parking lot with 327 spaces, child care facility				Handicap accessible
GRANDPA'S ACRES 500 W. Ridge Road Littleton, CO 80120	5.00		5.00	5.00		
HAMLET PARK 4466 W. Lake Cr. Littleton, CO 80123	2.70	Multi-purpose court, 1 ballfield (grass), sitting shelter, playground, drinking fountain, 2.5 acres irrigated turf			0.06	.06 concrete Handicap accessible

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
HARLOW PARK AND POOL 5151 S. Lowell Blvd. Littleton, CO 80123	12.00	Outdoor pool w/slide, bathhouse, sitting shelter, 4 tennis courts, 4 multi-use fields, 3 ballfields (2 skinned, 1 grass), 1 multi-purpose court, 1,156 sq. ft. facility, playground, drinking fountain 10.10 acres irrigated turf, asphalt parking lot - 49 spaces			0.10	.10 asphalt Handicap accessible
HARMONY PARK 3377 S. Irving St. Sheridan, CO 80110	0.90	Playground, drinking fountain, parking lot, skate park, .85 acres irrigated turf		0.05		
HERITAGE VILLAGE PARK 5000 E. Fair Dr. Centennial, CO 80121 Centennial, CO 80121	8.00	1 ballfield (grass) with backstop, 1 multi- use field, 1 multi-purpose court, playground, 4.79 acres irrigated turf, parking lot of 18 asphalt parking spaces		3.21	0.14	.14 asphalt Handicap accessible Internal to Park: Part of Little Dry Creek Trail
HIGH LINE CANAL TRAIL Orchard Road to County Line Road Arapahoe County multiple	121.00	9.90 crusher fines. National Recreation Trail designation by U.S. Department of Interior, June-71		121.00	9.90	9.90 crusher fines National Recreation Trail designation by U.S. Department of Interior,
HIGHLAND ELEMENTARY SCHOOL/PARK 711 E. Euclid Ave. Centennial, CO 80121	2.65	2 ballfields (1 skinned/1 grass w/backstop), 1 unmarked "E" field				
HOGBACK HILL PARK (part of TrailMark) 8853 W. TrailMark Pkwy. Littleton, CO 80127	3.89	1 ballfield (grass) with backstop, 1 soccer field, ("D"), 1 basketball court, shelter, asphalt parking lot with 14 spaces (1 HC, 13 standard spaces)				
HOLLY DAM & OPEN SPACE 6651 S. Krameria Way Centennial, CO 80111	0.24				1.07	1.07 crusher fines
HOLLY PARK, POOL & TENNIS COURTS 6651 S. Krameria Way Centennial, CO 80111	40.00	Outdoor pool, 680 Sq. ft. tennis center, 6 tennis courts, 2007 sq. ft. pool area, .80 acres irrigated turf, asphalt parking lot of 86 spaces, 3 handicap spaces		39.20	0.48	.48 crusher fines Handicap accessible
HOMESTEAD ELEMENTARY SCHOOL/PARK 7451 S. Homestead Pkwy. Centennial, CO 80112	9.20	2 skinned ballfields, 3 multi-use fields, 9.2 acres irrigated turf			0.23	.23 asphalt
HORSESHOE PARK South Elati Street at the High Line Canal Littleton, CO 80120	15.30	Natural area with detention pond		15.30		Part of Lee Gulch
HUDSON GARDENS 6115 S. Santa Fe Drive Littleton, CO 80120	30.00				1.33	1.33 crusher fines
HUNTER'S HILL PARK 7275 S. Xanthia St. Centennial, CO 80112	6.14	1 grass ballfield w/backstop, 2 multi-use fields, playground, 6.14 acres irrigated turf			0.06	.06 asphalt Handicap accessible
IDA PARK 152 W. Ida Ave. Littleton, CO 80120	0.18	Playground, landscaping, .12 acres irrigated turf, drinking fountain			0.05	.05 concrete
ISAAC NEWTON MIDDLE SCHOOL/ PARK 4001 E. Arapahoe Rd. Centennial, CO 80121	3.36	3 ballfields (2 skinned/1 grass) w/backstops, 1 multi-use field				
JACKASS HILL PARK S. Prince and Jackass Hill Littleton, CO 80120	17.12			17.12	0.04	.04 crusher fines
JAMES A TAYLOR PARK a.k.a. Harlow West 5120 S. Meade St. Littleton, CO 80123	3.00	2.87 acres irrigated turf		0.13	0.03	.03 crusher fines Name change in Sept 200
KETRING PARK 6000 S. Gallup St. Littleton, CO 80120	57.20	Pond with fishing pier, 10.20 acres irrigated turf, asphalt parking lot of 40 spaces, World War II Memorial		47.00	1.55 asphalt	

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
KLING HOMESTEAD PARK 8902 Redwing Ave. Uninc. Douglas County	6.00	1 multi-use field, playground, 1 multi-use court sitting shelter, 4.5 acres irrigated turf		1.10	0.47	.25 concrete .22 crusher fines
LA QUINTA PARK 9575 La Quinta Dr. Lone Tree, CO 80124	1.44	Playground, gazebo, 1.28 acres irrigated turf			0.06	.06 concrete
LAURA INGALLS WILDER ELEMENTARY SCHOOL/PARK 4300 W. Ponds Cr. Littleton, CO 80123	1.27	1 skinned ballfield with backstop, 1 multi-use field				
LEE GULCH TRAIL/ IVAN THOMAS GREENWAY 6581 S. Santa Fe Drive Littleton, CO Clarkson St. thru Puma Park northwest to the S. Platte River Littleton, CO multiple	59.20	Natural area with trails		59.20	3.53	.02 asphalt .13 concrete 3.38 crusher fines
LEE GULCH OVERLOOK 6581 S. Santa Fe Drive Littleton, CO 80120	6.30			6.30		
LEWIS AMES ELEMENTARY SCHOOL/PARK 7300 S. Clermont Dr. Centennial, CO 80122	2.30	1 ballfield (skinned) with backstop, 1 soccer field ("D"), 2.26 acres irrigated turf				School maintains playground
LINKSVIEW PARK 4200 E. Links Pkwy. Centennial, CO 80122	8.20	1 ballfield (grass) with backstop, 1 soccer field ("C"), playground, 7.21 acres irrigated turf		0.99	0.17	.17 concrete
LITTLE DRY CREEK PARK 6389 S. Clermont Ct. Centennial, CO 80121 Centennial, CO 80121	13.70	2 ballfields (grass) with backstops, 2 soccer fields ("C", "D") 1 unmarked "E" field, 1 multi-purpose court, sitting shelter, playground, 10.30 acres irrigated turf		3.40	0.66	.66 asphalt
LITTLE DRY CREEK TRAIL/OPEN SPACE Arapahoe Rd. & S. Yosemite St. nw to the High Line Canal Centennial, CO multiple	19.00	Natural area, trail		19.00	1.57	.41 asphalt .27 concrete .89 crusher fines
LITTLE'S CREEK PARK 6701 S. Broadway Littleton, CO 80120	7.00	1 unmarked "E" field, lake and pond, sitting shelter, playground, 6.42 acres irrigated turf			0.36	.36 asphalt
LITTLETON GOLF & TENNIS CLUB 5800 S. Federal Blvd. Littleton, CO 80123	105.29	18-hole executive golf course, pro shop, clubhouse, restaurant, golf course maintenance shop, 6 indoor tennis courts, 4 ponds, equipment storage building, 39.0 acres irrigated turf, 182 parking spaces, 4 handicap spaces				Golf Course expansion Handicap accessible
LITTLETON HIGH SCHOOL & POOL 199 E. Littleton Blvd. Littleton, CO 80121	0.50	Indoor pool with locker facilities				Maintained by school district except for signs Handicap accessible
LITTLETON HIGH SCHOOL TENNIS COURTS 199 E. Littleton Blvd. Littleton, CO 80121	0.50	4 outdoor tennis courts				Maintained by school district except for signs Handicap accessible
LONE TREE GOLF COURSE & COUNTRY CLUB/HOTEL 9808 S. Sunningdale Blvd. Lone Tree, CO 80124	189.40	18-hole golf course with club house, 4 tennis courts, swimming pool, and volleyball court, 4 ponds, maintenance facility, pro shop, hotel, restaurant & café, asphalt parking lot of 400 spaces, 4 handicap spaces				47,048 sq. ft. - Facility 1,920 sq. ft. - Cabana Handicap accessible
LONE TREE RECREATION CENTER 10249 Ridgeway Circle Lone Tree, CO 80124	6.96	Recreation center, indoor pool				
LONE TREE TENNIS CENTER 9810 Sunningdale Blvd. Lone Tree, CO 80124	4.47	6 tennis courts (2 lighted)			0	

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
LONESOME PINE PARK 501 Maximus Dr. Uninc. Douglas County	6.00	1 unmarked "E" field, multi-purpose court, 2 tennis courts, playground, drinking fountain, grill, 5.95 acres irrigated turf			0.05	.05 concrete Handicap accessible
MARK HOPKINS ELEMENTARY SCHOOL/PARK 7171 S. Pennsylvania Street Centennial, CO 80122	3.35	3 ballfields (1 skinned, 2 grass) with backstop, 2 soccer fields ("C"), 3.35 acres irrigated turf				
MARK TWAIN ELEMENTARY SCHOOL/PARK 6901 S. Franklin St. Centennial, CO 80122	1.87	1 skinned ballfield with backstop, 1 multi-use field				
MARY CARTER GREENWAY Bates Avenue to C-470 Arapahoe County multiple	117.84	Update later dual trail	37.68	117.84	9.74	9.74 concrete Handicap accessible Mileage markers are 1 mile apart & read on the .5 increment (example 1.5-2.5)
MAXIMUS TRAIL PARK Maximus Dr. at Helena Cr. Uninc. Douglas County	3.30	3.3 acres natural landscape		3.30	0.36	.36 crusher fines Handicap accessible
MEDEMA PARK 4950 E. Easter Ave. Centennial, CO 80122	17.00	1 ballfield with backstop, 2 soccer fields ("C", "D"), 1 unmarked "E" field, multi-purpose court, playground, shelter, 14.92 acres irrigated turf, asphalt parking lot of 21 spaces, drinking fountain		2.08	0.45	.45 crusher fines Handicap accessible
MILLIKEN PARK 6445 S. Clarkson St. Centennial, CO 80121	7.20	1 ballfield (skinned) with backstop, 2 multi-use fields ("A/B", "D"), playground, drinking fountain, 7.2 acres irrigated turf, asphalt parking lot of 31 parking spaces			0.09	.09 concrete
MISSION VIEJO BUFFER / OPEN SPACE County Line Rd. & the High Line Canal Uninc. Douglas County	34.00			34.00		No plans for development
MONTEREY OPEN SPACE Dry Creek Rd. Arapaho Park east of Adams Centennial, CO 80122	5.60			5.60		
MURRAY PROPERTY(ies) 4829 S. Santa Fe Drive Littleton, CO	3.36		3.36			
NESBITT PARK 3025 W. Mansfield Ave. Sheridan, CO 80110	0.29	Playground, picnic shelter, 2 grill's .23 acres irrigated turf		0.06	0.01	.01 concrete
OTERO TENNIS COURTS 6300 E. Otero Dr. Centennial, CO 80112	1.00	2 tennis courts, .19 acres irrigated turf			0.02	.02 concrete
OXBOW POINT Near Santa Fe and University Newly acquired	2.60	Two parcels 2.21 acres & .39 acres.	2.60			
PALOS VERDES PARK 6400 E. Orchard Rd. Centennial, CO 80111	7.50	1 ballfield (grass) with backstop, 1 soccer field ("D"), shelter w/grill, playground, horseshoe pit, 4.69 acres irrigated turf, road base parking lot of 10 spaces		2.81	0.22	.22 crusher fines Handicap accessible
PALOS VERDES WEST TOT LOT 5601 E. Maplewood Ave. Centennial, CO 80111	2.74	1 unmarked "E" field, playground, sitting shelter, 1.12 acres irrigated turf		1.62	0.07	.07 crusher fines
PARK AT LONE TREE ELEMENTARY 9373 Heritage Hills Pkwy. Lone Tree, CO 80124	7.50	Multi-purpose field, ballfield (skinned), sitting shelter, playground, drinking fountain, 4.5 irrigated turf, restroom enclosure, shared asphalt parking with school of 120 spaces	1.80			

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
PEABODY ELEMENTARY SCHOOL/PARK 3128 E. Maplewood Ave. Centennial, CO 80121	1.12	2 grass ballfields with backstop, 1 multi-use field				
PERSINGER PARK 3340 S. Dale Ct. Sheridan, CO 80110	0.83	Playground, shelter w/lighting, drinking fountain				
POWERS PARK 601 W. Powers Ave. Littleton, CO 80120	5.00	1 ballfield (grass) with backstop, 1 multi-purpose field ("D"), sitting shelter, playground, 4.97 acres irrigated turf			0.9	.9 asphalt
PRAIRIE SKY PARK 9381 Crossington Way Lone Tree, CO 80124	13.20	1 ballfield (skinned w/backstop), 1 multipurpose field, 2 basketball courts, shelter w/grill & lighting, drinking fountain, playground, restroom, asphalt parking lot (3 HC spaces, 57 standard spaces)		3.20		
PROGRESS PARK 5100 S. Hickory St. Littleton, CO 80120	21.84	3 ballfields (2 skinned, 1 grass), 2 soccer fields ("C", "D"), 1 football field, restrooms, 1 picnic shelter w/grill's, playground, drinking fountain, pond, natural open space, 10.25 acres irrigated turf, 2 asphalt parking lots - 104 spaces, 3 handicap spaces, fishing pier		11.59	0.44	.44 concrete Handicap accessible
PROMINENCE POINT OPEN SPACE Northwest of Eagle Ridge Elementary School Lone Tree, CO 80124	10.72		10.72			
PROMISE PARK 233 W. Powers Pl. 300 W. Powers Pl. Littleton, CO 80120	1.10	1/2 court basketball, playground, picnic tables, cedar rail fencing, 1.01 acres irrigated turf, concrete paving			0.06	.06 concrete 2 separate parcels
PROVINCE CENTER OPEN SPACE 8789 Redwing Ave. Uninc. Arapahoe 80126 Siskin Ave. at Copeland St.	22.90			22.90		
PROVINCE CTR. PARK 8789 Redwing Ave. Littleton, CO 80126-5249	3.30	1 multi-purpose field, 1 multi-purpose court 2.3 acres irrigated turf		1.00	0.14	.14 concrete
PUMA PARK 7900 S. Ogden Way. Centennial, CO 80122	29.50	1 ballfield (skinned), 1 softball field (grass), 2 soccer fields ("A"), shelter, playground, drinking fountain, 13.3 acres irrigated turf		16.20	1.24	1.24 concrete Handicap accessible
QUEBEC STREET TRAIL 7967 S. Quincy Way. Centennial, CO 80112	3.10	Greenway with pathway, 3.1 acres irrigated turf			0.58	.58 asphalt
RALPH MOODY ELEMENTARY SCHOOL/PARK 6390 S. Windermere St. Littleton, CO 80120	2.51	1 skinned ballfield with backstop, 1 multi-use field				
REYNOLD'S LANDING (formerly Superchi) 675+C1735 S. Santa Fe Drive Littleton, CO 80120	21.00	Sitting shelter, concrete trail, access to the Platte River, Port-o-Let shelter, asphalt parking 36 spaces, bus parking	10.00	11.00		
RIDGEVIEW PARK 2500 W. Rowland Ave. Littleton, CO 80120	5.20	Native area, bluegrass area, pond, 3.61 acres irrigated turf		1.59		
RIDGEWOOD PARK LOWER 6700 S. Prince St. Littleton, CO 80120	15.47	2 ballfields (skinned) with backstop, 1 football field, 2.09 acres irrigated turf, gravel parking lot - 25 parking spaces		13.38		Handicap accessible
RIDGEWOOD PARK UPPER (includes Charlie Emley Park) 2301 W. Briarwood Ave. Littleton, CO 80120	3.53	1 basketball court, 2 tennis courts, playground, sun shelter, 1.44 acres irrigated turf		2.09	0.24	.18 asphalt .06 concrete

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
RUSTY SUN TENNIS COURTS 8147 S. Niagara St. Centennial, CO 80112	2.50	2 tennis courts, basketball court, drinking fountain, .33 acre irrigated turf, asphalt parking lot - 6 spaces		0.83		Handicap accessible
SHERIDAN MIDDLE SCHOOL BALLFIELD 4109 S. Federal Blvd. Sheridan, CO 80110	2.30	1 lighted/skinned ballfield, 1.31 acres irrigated turf		0.99		
SHERIDAN RECREATION CENTER AND PARK 3325 W. Oxford Ave. Sheridan, CO 80236	34.00	Recreation center, 4 ballfields (3 grass, 1 lighted/skinned), 4 multi-purpose fields, 4 tennis courts, 1 picnic shelter w/grill, 2 playgrounds, restrooms, horseshoe pits drinking fountains, 25.7 acres irrigated turf, asphalt parking lot - 188 spaces, 4 handicap spaces		8.30	0.80	.80 concrete 23,481 sq. ft. - Facility 11,145 sq. ft. - Pool Handicap accessible
SLAUGHTERHOUSE GULCH/GARDENER GREENWAY S. Windermere St. to S. Rio Grande Ave. Littleton, CO 80120	13.20	Native area		13.20	0.60	.60 crusher fines
SOUTH PLATTE PARK/ CARSON NATURE CENTER 7301 S. Platte River Pkwy. Littleton, CO 80120	660.00	Natural open space, trails, The Carson Nature Center, concrete parking lot of 33 spaces, 1 handicap space	Mary Carter Greenway	660.00		Mary Carter Greenway & S. Platte River runs through So. Platte Park 7 lakes & ponds Handicap accessible
ROXBOROUGH 8080 S. Platte Canyon Rd. Littleton, CO 80128	212.00	South Platte Reservoir		212.00		
SOUTH SUBURBAN ADMINISTRATION OFFICE 6631 S. University Blvd. Centennial, CO 80121	0.25	Administrative offices, xeriscape, .18 acres irrigated tall fescue grass				Facility - 3,720 Sq. ft. - Down 3,870 Sq. ft. - Up Handicap accessible
SOUTH SUBURBAN ADMINISTRATION PKG LOT 6631 S. University Blvd. Centennial, CO 80121	1.24	asphalt parking lot of 51 spaces, 1 handicap space		1.24		
SOUTH SUBURBAN GOLF COURSE 7900 S. Colorado Blvd. Centennial, CO 80122	228.24	27-hole golf course with clubhouse/ maintenance facilities, 4 ponds, asphalt parking lot - 200 spaces, 4 handicap spaces				6,578 sq. ft. - Clubhouse 3,304 sq. ft. - Cart Barn 1,800 sq. ft. - Maint .Fac. 3,600 sq. ft. - Maint. Fac.
SOUTH SUBURBAN ICE ARENA 6580 S. Vine St. Centennial, CO 80121	5.90	2 indoor ice rinks with facilities, 1.60 acres irrigated turf, asphalt parking lot of 253 spaces, 3 handicap spaces				57,753 sf- Facility Handicap accessible
SOUTH SUBURBAN SERVICE CENTER 5500 Boatworks Dr. Highlands Ranch, CO 80126	5.44	District maintenance operations, asphalt parking lot of				
SOUTH SUBURBAN SERVICE CENTER 101 W. Jamison Ave. Littleton, CO 80120	3.00	District maintenance operations, asphalt parking lot of 37 spaces <i>Former facility, now closed.</i>				5,010 sf - Facility 7,200 sf- Shops
SOUTHBRIDGE PARK 7751 S. Windermere St. Littleton, CO 80120	10.40	2 ballfields (1 skinned, 1 grass), 2 soccer fields ("A"), multi-purpose court, sand volleyball, sitting shelter, playground, drinking fountain, 10.4 acres irrigated turf, asphalt parking lot of 31 spaces			0.31	.31 concrete Handicap accessible
STERNE PARK 5800 S. Spotswood St. Littleton, CO 80120	14.00	2 picnic shelters, grill, pond, playground, 3 horseshoe pits, restrooms, drinking fountain 2 bridges, 8,000 sq. ft. xeriscape gardens, 10.83 acres irrigated turf, 2 asphalt parking lots: north 28 spaces, south 20 spaces		3.17	0.51	.35 asphalt .16 crusher fines
STERNE PARK BEMIS HOUSE 5800 S. Spotswood St. Littleton, CO 80120	0.53	Bemis house--residence and lot				

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
SUNSET PARK 6100 S. Newport St. Centennial, CO 80111	1.50	1 ballfield (grass), multi-purpose court and volleyball, playground, 1.5 acres irrigated turf				
SWEETWATER PARK 8300-1/2 Sweetwater Road Uninc. Douglas 80124	41.45	1 ballfield (grass) with backstop, 1 soccer field ("D"), 1 basketball court, shelter w/grill, playground, drinking fountain, 8.75 acres irrigated turf		32.70	0.86	0.86 Handicap accessible Internal to Willow Creek Trail
TAOS PROPERTY Lone Tree, CO 80124	6.11	Undeveloped land		6.11		
TRAILMARK OPEN SPACE 8853 W. TrailMark Pkwy. Littleton, CO 80127	124.40	trees with drip irrigation		124.40		
TRAILMARK PARK 8853 W. TrailMark Pkwy. Littleton, CO 80127	4.02	playground, shelter, drinking fountain, asphalt parking lot (0 HC, 9 standard spaces)				
UNIVERSITY/ORCHARD TRAIL Centennial, CO 80121		Concrete trail 6' parallels University Blvd. south from Orchard Road to concrete bridge at Highline Canal.			0.35	.35 concrete
WALNUT HILLS ELEMENTARY SCHOOL/PARK 8195 E. Costilla Blvd. Centennial, CO 80112	10.60	2 ballfields (1 grass, 1 skinned), 2 soccer fields ("D"), 2 tennis courts, playground, amphitheater, 4.5 acres irrigated turf		6.10	0.59	.30 asphalt .29 crusher fines
WALNUT HILLS PARK 8443 E. Davies Ave. Centennial, CO 80112	9.00	1 multi-purpose court, and grass volleyball court, shelter w/grill, playground, 3.37 acres irrigated turf		5.63	0.42	.42 asphalt
WALT WHITMAN ELEMENTARY SCHOOL/ PARK 6557 S. Acoma St. Littleton, CO 80120	2.46	2 ballfields (1 skinned w/ backstop), 3 multi-use fields				
WAR MEMORIAL ROSE GARDEN 5804 S. Bemis St. Littleton, CO 80120	1.70	Sterne fountain, rose gardens, gazebo, .5 acres of rose beds with over 800 roses, 1.26 acres irrigated turf, parking lot of 33 spaces		0.44	0.02	.02 crusher fines Parking lot maintained by City of Littleton
WATSON LAKE Bowles Avenue at Farnell Lane Littleton, CO 80123	17.80		17.80			
WEST BELLEVIEW TRAILHEAD 2400 W Belleview Ave Littleton, CO 80120	0.35	Parking lot with 10 spaces (9 standard, 1 H.C.)				
WILDCAT MOUNTAIN ELEMENTARY SCHOOL/PARK 6585 Lionshead Parkway Uninc. Douglas 80124	11.16	1 baseball field w/backstop, 2 soccer fields			1.10	1.10 concrete
WILDCAT PARK 3040 W. Jefferson Dr. Sheridan, CO 80110	0.42	drinking fountain; picnic area; tables; BBQ grill				
WILDCAT RIDGE PARK 6400 Wildcat Ridge Drive Uninc. Douglas multiple	23.35	1 soccer fields, shelter, 8.2 acres irrigated turf		15.15	0.83	.24 crusher fines .59 concrete
WILLOW CREEK PARK 8000 E. Phillips Pl. Centennial, CO 80112	18.11	5 baseball fields (2 skinned/3 grass w/backstops), 2 soccer fields ("A"), 2 football fields, playground, shelter w/2 grill's drinking fountain, 18.11 acres irrigated turf, asphalt parking lot of 78 spaces			0.37	.37 asphalt Internal of Willow Creek Trail Handicap accessible
WILLOW CREEK TRAIL/ OPEN SPACE E. Arapahoe Rd. southeast to Lincoln Ave. Centennial, CO multiple	71.58			71.58	3.8	.58 asphalt 3.00 crusher fines .22 concrete Handicap accessible

South Suburban Parks Recreation District

District Park and Trail Inventory - 2011

PARK / ADDRESS	TOTAL ACRES	DEVELOPED LAND	UNDEV. LAND	NOS ACRES	TRAILS IN MILES	COMMENTS
WILLOW SPRING OPEN SPACE 7100 S. Holly St. Centennial, CO 80112	118.00	Land mostly located on the flood plain		118.00	2.88	2.82 crusher fines .06 concrete
WILLOW SPRING SERVICE CTR 7100 S. Holly St. Centennial, CO 80112	4.00	District Forestry/Horticulture Operations District Preventive Maintenance Operations Road base parking lot of 40 spaces				
WRITER'S VISTA PARK 1900 W. Mineral Ave. Littleton, CO 80120	14.50	2 ballfields (1 skinned, 1 grass), 2 soccer/ multi-purpose fields ("A", "A/B"), multi-purpose court, shelter, restrooms, playground, 8.31 acres irrigated turf, asphalt parking lot of 48 spaces, 1 handicap space		6.19	0.41	.41 concrete Handicap accessible
WYNETKA PONDS West Bowles Avenue and Blue Sage Drive Littleton, CO 80123 VALLEY VIEW PARK South of Goddard Middle School	37.79	playground, shelter, dog park, trail system irrigation pond, asphalt parking lot of 45 spaces		37.79		
	3,666.57		254.10	2,220.59	76.49	

**South Suburban Park and Recreation District
Demographic and Economic Statistics
Last Ten Years**

Schedule 15

Fiscal Year	Estimated Population	Personal Income	Per Capita Income	Arapahoe County Unemployment Rate	Douglas County Unemployment Rate
2001	143,000	6,552,689,000	45,823	2.1%	1.9%
2002	143,000	6,503,211,000	45,477	4.9%	3.0%
2003	144,000	6,469,920,000	44,930	4.1%	2.9%
2004	144,000	6,628,896,000	46,034	4.8%	3.5%
2005	138,574	6,563,280,362	47,363	5.0%	3.6%
2006	138,574	7,005,192,848	50,552	4.3%	3.6%
2007	140,668	7,189,963,484	51,113	4.5%	3.6%
2008	141,671	7,186,544,817	50,727	6.1%	5.1%
2009	143,359	7,272,171,993	50,727	7.2%	6.5%
2010	148,019	7,508,559,813	50,727	8.6%	7.0%

	Median Age Group
1960	25 to 34
1970	25 to 34
1980	25 to 34
1990	35 to 44
2000	35 to 44

Source: State of Colorado, Division of Local Government, Demographic Section; Denver Regional Council of Governments, US Census Bureau. **Bureau of economic anaysis CA1-3 www.bea.gov**

**South Suburban Park and Recreation District
Principal Employers
Current Year and Ten Years Ago**

Schedule 16

	2010		2001	
Employer	Employees	Rank	Employees	Rank
Cherry Creek School District	7,000	1	6,500	2
Douglas County Schools	5,341	2	-	-
Great West Life	3,375	3	3,300	4
First Data Corporation	3,000	4	-	-
Echostar Communications	2,700	5	-	-
HealthOne	2,450	6	-	-
Oracle Corporation	2,400	7	-	-
Littleton Public Schools	2,269	8	2,000	10
Comcast	2,200	9	-	-
Arapahoe County Government	1,900	10	-	-
Lockheed-Martin Astonautics	-	-	6,800	1
U.S. West Network Reliability Center	-	-	4,000	3
Tele-Communications Inc.	-	-	3,000	5
MCI WorldCom	-	-	2,900	6
Colorado Dept. of Human Services	-	-	2,700	7
Integrated Payments Systems	-	-	2,500	8
Covia	-	-	2,000	9

Note: Selected Major Employers in the South Metropolitan Area
Total employment within the District is not available.

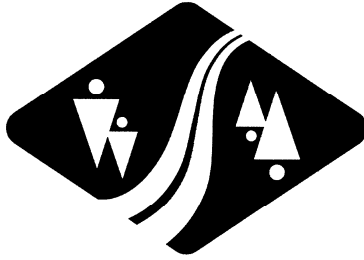
Source: Southeast Business Partnership
South Metro Denver Chamber of Commerce

**SOUTH SUBURBAN PARKS AND RECREATION DISTRICT
MILL LEVY'S**

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
MILL LEVY:										
Operations	4.417	4.417	4.417	4.417	4.417	4.417	4.417	4.417	4.417	4.417
Debt Service	1.738	1.717	1.663	1.605	1.536	1.376	1.320	1.320	1.320	1.432
Refund/Abatements	0.073	0.063	0.054	0.095	0.055	0.075	0.093	0.040	0.132	0.185
1 Mill Open Space	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
Total	7.228	7.197	7.134	7.117	7.008	6.868	6.830	6.777	6.869	7.034

ASSESSED VALUATION:

District	\$ 2,195,901,072	\$ 2,197,464,192	\$ 2,244,862,790	\$ 2,049,711,660	\$ 2,070,093,939	\$ 2,282,531,976	\$ 2,273,270,150	\$ 2,390,836,700	\$ 2,393,062,513	\$ 2,242,690,279
Cherry Hills Village			263,812,150	277,586,070	281,916,330	338,844,190	343,076,250	353,134,590	354,991,470	300,721,040
Greenwood Village							39,380,740	53,380,710	50,435,880	41,927,260
Outstanding GO Debt	\$ 39,286,043	\$ 37,555,000	\$ 35,810,000	\$ 34,170,000	\$ 32,350,000	\$ 30,395,000	\$ 28,240,000	\$ 25,910,000	\$ 23,505,000	\$ 21,025,000



South Suburban
PARKS AND RECREATION

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
TABOR ENTERPRISE FUND SUMMARY**

	ACTUAL 2010	BUDGET 2011	ESTIMATE 2011	BUDGET 2012
TABOR ENTERPRISE				
REVENUE:				
ICE ARENAS	\$ 4,445,536	\$ 4,784,915	\$ 4,461,799	\$ 4,749,594
ATHLETICS	1,967,212	2,153,994	2,004,657	2,155,230
OTHER RECREATION FACILITIES	1,535,600	1,546,613	1,490,633	1,610,600
GOLF COURSES	8,464,672	9,016,498	8,562,939	8,866,491
INTEREST INCOME	11,592	7,000	3,000	3,000
REGISTRATION	31,491	29,200	28,070	25,700
TOTAL OPERATING REVENUE	16,456,103	17,538,220	16,551,098	17,410,615
EXPENDITURES:				
ADMINISTRATION	1,662,159	1,813,878	1,731,111	1,757,550
FINANCE DEPARTMENT	449,459	466,990	455,600	461,879
IT DEPARTMENT	342,186	411,180	367,836	418,622
LESS ADMIN ALLOCATION TO REC CTRS	(613,451)	(673,012)	(638,637)	(641,937)
ICE ARENAS	4,569,350	4,605,020	4,410,061	4,509,408
ATHLETICS	1,235,541	1,312,791	1,188,443	1,301,811
OTHER RECREATION FACILITIES	1,189,903	1,258,609	1,169,111	1,236,651
GOLF COURSES	7,993,289	7,994,649	7,840,322	8,008,848
TOTAL OPERATING EXPENDITURES	16,828,436	17,190,105	16,523,847	17,052,832
EXCESS OPERATING REVENUE OVER (UNDER) EXPENDITURES	(372,333)	348,115	27,251	357,783
OTHER REVENUE:				
OPERATING TRANSFER IN	235,143	81,025	464,771	-
PROCEEDS FROM DEBT ISSUANCE	4,785,000	-	-	-
INTERGOVERNMENTAL INCOME FOR CAPITAL	189,490	147,583	147,583	-
TOTAL OTHER REVENUE	5,209,633	228,608	612,354	-
OTHER EXPENDITURES:				
CONTINGENCY	-	122,194	-	40,588
OPERATING TRANSFER OUT	-	-	-	79,661
PROPOSED MERIT INCREASE	-	-	-	142,500
PAYMENT TO BOND ESCROW AGENT	5,385,854	-	-	-
CAPITAL OUTLAY	113,239	601,313	601,313	300,676
TOTAL OTHER EXPENDITURES	5,499,093	723,507	601,313	563,425
NET REVENUE OVER (UNDER) EXP	(661,793)	(146,784)	38,292	(205,642)
TOTAL REVENUE	21,665,736	17,766,828	17,163,452	17,410,615
TOTAL EXPENDITURES	22,327,529	17,913,612	17,125,160	17,616,257
NET REVENUE OVER (UNDER) EXP	(661,793)	(146,784)	38,292	(205,642)
BEGINNING FUNDS AVAILABLE	2,963,133	2,301,340	2,301,340	2,339,632
ENDING FUNDS	2,301,340	2,154,556	2,339,632	2,133,990
LESS RESERVES:				
7% Operating Reserve	(1,518,757)	(1,556,976)	-	(1,536,410)
Debt Service Reserve	(597,580)	(597,580)	-	(597,580)
UNRESERVED FUNDS AVAILABLE	\$ 185,003	\$ -	\$ 2,339,632	\$ -

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
TABOR ENTERPRISE FUND SUMMARY**

	ACTUAL 2010	BUDGET 2011	ESTIMATE 2011	BUDGET 2012
RECREATION CENTERS ENTERPRISE				
REVENUE:				
RECREATION CENTERS	\$ 4,323,475	\$ 4,847,200	\$ 4,417,829	\$ 4,393,379
TOTAL OPERATING REVENUE	4,323,475	4,847,200	4,417,829	4,393,379
EXPENDITURES:				
ADMINISTRATION	415,540	453,470	432,778	421,812
FINANCE DEPARTMENT	112,365	116,748	113,900	115,470
IT DEPARTMENT	85,547	102,795	91,959	104,656
RECREATION CENTERS	5,764,853	6,098,369	5,819,627	5,636,103
TOTAL OPERATING EXPENDITURES	6,378,304	6,771,381	6,458,264	6,278,040
EXCESS OPERATING REVENUE OVER	(2,054,829)	(1,924,181)	(2,040,435)	(1,884,661)
OTHER REVENUE:				
OPERATING TRANSFER IN	2,394,857	2,068,975	2,185,229	1,909,661
TOTAL OTHER REVENUE	2,394,857	2,068,975	2,185,229	1,909,661
OTHER EXPENDITURES:				
CONTINGENCY	-	-	-	-
CAPITAL OUTLAY	340,028	144,794	144,794	25,000
TOTAL OTHER EXPENDITURES	340,028	144,794	144,794	25,000
NET REVENUE OVER (UNDER) EXP	-	-	-	-
BEGINNING FUNDS AVAILABLE	-	-	-	-
ENDING FUNDS	-	-	-	-
LESS RESERVES:	-	-	-	-
UNRESERVED FUNDS AVAILABLE	-	-	-	-
TOTAL ENTERPRISE FUND				
TOTAL ENTERPRISE REVENUE	28,384,068	24,683,003	23,766,510	23,713,655
TOTAL ENTERPRISE EXPENDITURES	29,045,861	24,829,787	23,728,218	23,919,297
NET OPERATING REVENUE OVER (UNDER) EXPENDITURES	(661,793)	(146,784)	38,292	(205,642)
BEGINNING FUNDS AVAILABLE	2,963,133	2,301,340	2,301,340	2,339,632
ENDING FUNDS	2,301,340	2,154,556	2,339,632	2,133,990
LESS RESERVES	(2,116,337)	(2,154,556)	-	(2,133,990)
UNRESERVED FUNDS AVAILABLE	\$ 185,003	\$ -	\$ 2,339,632	\$ -

Expenditures to Recreation Centers Enterprise were allocated as a percent of recreation centers expenses to total operating expenses. The percentage is 25% for all years, except 2012 Budget which is 24%.

South Suburban Park and Recreation District

Financial Forecast

2006 -2015

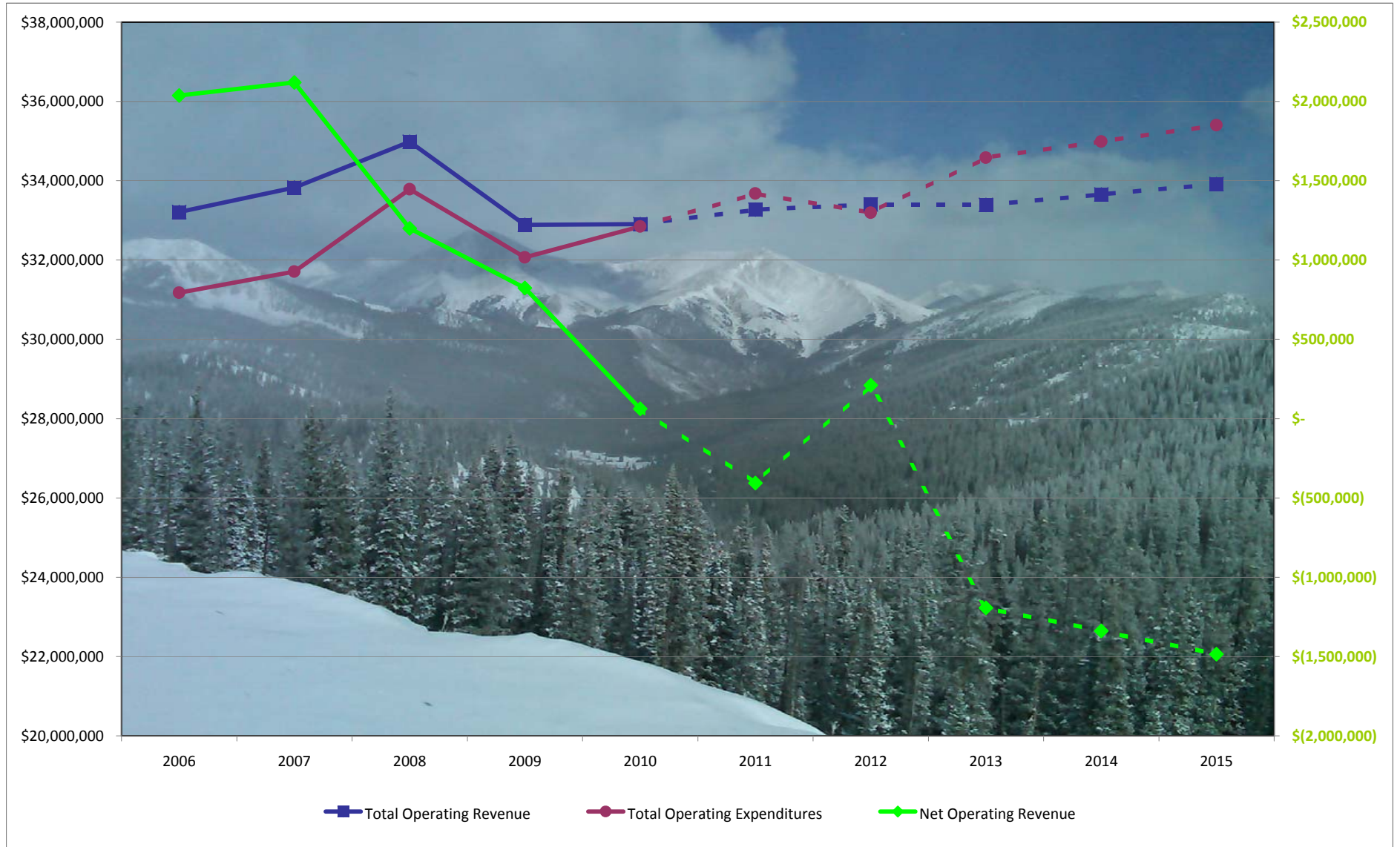
Executive Summary

Based on this Financial Forecast the District will have depleted its unreserved cash balance in 2014. This does not include funding any capital projects out of operations. If the District cannot increase revenue by adding new programs or increasing fees on existing programs, use Cherry Hills funds to help fund operations and maintaining what we have, or use the new 2010 1 mill tax for maintenance of parks the District will have to consider cutting services that our citizens have become accustomed to.

Forecast Overview

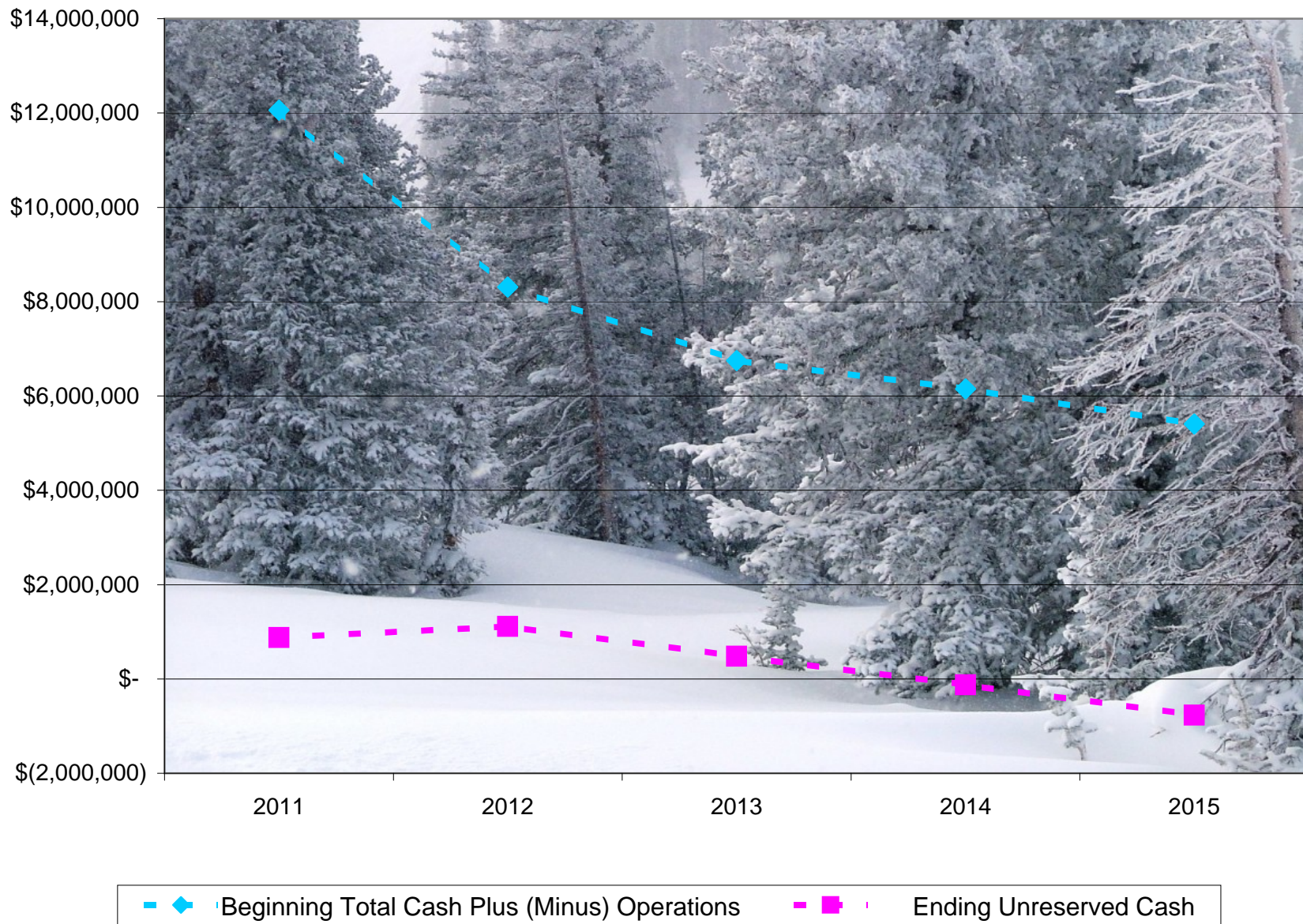
- These projections were made on a conservative basis. The estimates were calculated with a “Realistic” approach and conservative bias with the intent that actual revenue received will be slightly higher than estimates and actual expenditures below projections.
- The plan assumes there are no major catalyst events over the next five years.
- The five-year projections are a planning tool. This information should provide more data for the Board to consider when discussing the 2012 budget priorities.
- The projections are based on historical trends, actual data, and assumptions for the future. The estimates are not designed to match budget amounts, which may differ from the five-year model totals. For example, the annual budget for salaries assumes full-staffing. The projections are based on actual trends where the District has experienced vacancy or under spending of the annual budget.
- The forecast for 2013 and 2014 shows only funded capital from the Conservation Trust Fund of \$650,000 each.
- The five year financial forecast model is a fluid plan and can be updated periodically.

South Suburban Parks and Recreation District Summary of Financial Forecast



	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Estimated 2011	Budgeted 2012	Projected 2013	Projected 2014	Projected 2015
Total Operating Revenue	\$ 33,214,143	\$ 33,830,408	\$ 34,984,319	\$ 32,888,801	\$ 32,908,355	\$ 33,269,344	\$ 33,401,259	\$ 33,389,526	\$ 33,653,185	\$ 33,919,045
Total Operating Expenditures	31,176,989	31,711,158	33,784,257	32,065,172	32,846,473	33,676,088	33,190,920	34,582,643	34,991,287	35,404,184
Net Operating Revenue	\$ 2,037,154	\$ 2,119,250	\$ 1,200,062	\$ 823,629	\$ 61,882	\$ (406,744)	\$ 210,339	\$ (1,193,117)	\$ (1,338,102)	\$ (1,485,139)

Cash Projections 2011 to 2015



South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
<i>Golf Courses</i>					
<i>Lone Tree Golf Club & Hotel</i>					
Lake dredging (#6 & #11)	20,000				
#14 wall replacement		15,000			
#6 retaining wall and tee improvements		20,000			
100 New Banquet Chairs			12,000		
Back Bar and Coolers				20,000	
Back Patio		3,500			
Cart path repairs		25,000	25,000	25,000	25,000
Club house irrigation upgrade			15,000		
Drainage work		7,000	7,000	7,000	7,000
Driving range tee improvements		25,000			
Front Entrance		15,500			
Front landscape re-do		20,000			
Grill Patio furniture		6,600			
Hot Box		4,800			
Hotel Improvements	8,500				
Maint. Yard re -surface		30,000			
Men's Locker Room Partitions		5,000			
Paint Clubhouse	54,500				
Parking lot concrete repair, landscape. & irrigation		50,000			
Parking lot re-surface			50,000		
Pump replacements		12,000	12,000	12,000	12,000
Re-build #10 & #13 tees			8,000		
Replace Mangle		12,000			
Replace and Update Hotel Furniture (1986)	20,000	15,000	15,000		
Replace Banquet Kitchen Ice Machine (1992)					8,500
Replace Beverage Cart #1				20,000	
Replace Beverage Cart #2					20,000
Replace Canopy (1999)			12,000		
Replace Carpet - public areas (1999)					100,000
Replace Commercial Dryer # 2			3,500		
Replace Counters 4th floor				15,500	
Replace Dish Machine (1986)		31,000			
Replace Grill Bread Cooler (1986)				3,000	
Replace Grill Deep Fryer (1986)		6,000			
Replace Grill Garnish Cooler (1986)				6,000	
Replace Grill Ice Machine (1992)			8,500		
Replace Grill under counter refrigerator (1986)			2,500		
Replace Hotel Carpet (1996)			25,000	30,000	
Replace Hotel countertops	14,000				
Replace Hotel room deck furniture (1986)		3,000			
Replace Hotel Room TV's	7,500				
Replace Ice Machine					7,800
Replace Lounge and Board Room Furniture			25,000		
Replace Office Carpet 240 sq yds (1998)		15,000			
Replace Phone system			20,000		
Replace Sandwich cooler (1986)		1,800			
Replace Server Cooler Grill (1995)		2,900			
Replace Server Cooler Main Kitchen (1995)		2,500			
Replace six burner stove with oven Main kitchen (1986)					25,000

South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
Replace Washing Machine 75 lb (1996)			13,000		
Replace Window Treatments Lounge & DR (1996)					30,000
Replace Windows		15,000	15,000	15,000	15,000
Shop addition		85,000			
Tree replacements		10,000	10,000	10,000	10,000
Tunnel deck replacement			20,000		
Well re-hab		30,000			
Equipment					
Fairway spiker		9,500			
Beverage cart (Cushman heavy duty)		18,000			
Carry All utility carts		17,000	17,000	17,000	17,000
Fairway aerator					25,000
Fairway mowers		65,000			
Golf Cars		225,000			
Greens aerator		25,000			
Greens mower trailers		4,000			4,000
Pickup (Supt. Of courses)		25,000			
Rough Mower	55,000				
Sand rake		20,000			
Skid steer loader		35,000			
Sprayer					30,000
Tri plex mower	35,000				30,000
Trim mower		35,000			
Walking greens mowers			30,000		
Workman utility vehicle		15,000	15,000		25,000
Z-Mower				12,000	
Subtotals, Lone Tree Golf Club & Hotel	214,500	962,100	360,500	192,500	391,300
South Suburban Golf Course					
#12 Bunker work		25,000			
#15 fairway bunker work		10,000	10,000	10,000	10,000
#3 Bunker work			20,000		
#7 walk bridge					25,000
Bar Stools	3,600				
Cart paths #14 #6		15,000			
Equipment storage				65,000	
Fence replacement			8,000	8,000	
Halfway house rest rooms	100,000				
Par 3 bunker work		25,000			
Par 3 irrigation			200,000		
Par 3 Bridges	92,792				
Parking lot re-seal			15,000		
Purchase convection oven (new)		7,000			
Putting green re-do and addition		25,000			
Replace Bar, include sinks, speed bar, new keg cooler, etc.	33,000				
Replace Clubhouse Awning (2004)	10,000				
Replace Clubhouse Carpet (1996)	33,000				
Replace deep fryer (1995)					12,000
Replace Dining room furniture after carpet & bar (2000)	28,000				
Replace Drink Cart (2002)					20,000
Replace Flat top grill with oven (1990)				12,000	
Replace four door freezer (1985)				15,000	

South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
Replace Salamander (1990)			3,500		
Replace six burner stove (1990)			15,000		
Replace walk-in cooler for bar w/ display doors (1980)			2,000		
Tee leveling		7,000	7,000	7,000	7,000
Tree replacement and additions		8,500	10,000	10,000	10,000
Update Clubhouse restrooms	71,000				
Well replacement well #3	400,000				
Equipment					
Beverage cart (Cushman heavy duty)				20,000	
Carry all utility vehicles		20,000	20,000	20,000	20,000
Driving Range Tractor	20,000				
Fairway aerator			27,500		
Fairway mowers (2)		70,000			
Golf cars		225,000			
Greens aerator				25,000	
Greens mower trailers		10,000			
Greens rollers		15,000			
Pick-up (parts runner)		17,500			
Rotary rough unit					85,000
Rotary trim mower			40,000		
Sprayer		27,000			
Top dresser					15,000
Tri-plex tee mowers (2)		50,000			
Utility tractor				35,000	
Workman utility vehicle		250,000	25,000	25,000	25,000
Subtotals, South Suburban Golf Course	791,392	807,000	403,000	252,000	229,000
Littleton Golf Course					
Centennial Grill convection oven				3,200	
Centennial Grill outside storage shed		1,500			
Centennial Grill Walk-in refrigerator and freezer				15,000	
Driving range tee improvements		25,000			
Front lake improvements		50,000			
Lake Stabilization					30,000
Maint. Yard paving			30,000		
North cart paths		20,000	20,000	20,000	20,000
North irrigation update		100,000			
Paint exterior of Littleton Golf & Tennis Club			2,500		
Pump replacements		20,000			
Replace Beer Cooler (1997)				2,000	
Replace Centennial Grill Carpet (2007)		6,500			
Replace Centennial Grill large non-HDTV		3,500			
Replace Drink Cart (2005)	15,000				
Tennis bubble concrete replacement		10,000			10,000
Tree replacement and additions		8,000	10,000	10,000	10,000
Equipment					
Carry all utility vehicles		17,000	17,000	17,000	17,000
Fairway aerator				22,000	
Fairway mower		30,000			30,000
Golf Cars		175,000			
Greens aerator			25,000		
Rough mower		45,000			

South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
Small rotary mower				25,000	
Sprayer					30,000
Topdresser			15,000		
Tri-plex mowers			30,000		
Utility trailers		5,000			5,000
Walking greens mowers		20,000			20,000
Workman utility vehicle			25,000		
Subtotals, Littleton Golf Course	15,000	536,500	174,500	114,200	172,000
Family Sports Golf Course					
Alarm- Maint. Building				25,000	
Asphalt repairs		5,000	10,000	10,000	10,000
Cart path additions #6, #1, #4, #9		6,000	6,000	6,000	6,000
Driving Range Blower	6,600				
Landscape rock		5,000	5,000	5,000	5,000
Mini Golf Update		15,000	15,000	15,000	
Paving road behind DR tee			25,000		
Putting green improvements		10,000			5,000
Sports dome snow removal improvements		2,500	2,500		
Tree Replacements and additions		5,000	5,000	10,000	10,000
Equipment					
Fairway Aerator					25,000
Fairway Unit	45,000				
Greens Aerator		25,000			
Pick-up		25,000			
Rotary Rough Mower			45,000		
Rotary Trim mower		28,000			
Sand Rake		20,000			
Trailers		5,000			5,000
Tri-plex Mower		25,000		25,000	
Utility Vehicles					20,000
Subtotals, Family Sports Golf Course	51,600	176,500	113,500	96,000	86,000
TOTAL Golf Courses	1,072,492	2,482,100	1,051,500	654,700	878,300
Parks Department					
# 106 Chevrolet S-10 Blazer		36,950			
# 112: Dodge 1/2 Ton Truck		23,450			
# 116 Chevrolet S-10 Pickup	19,650				
# 117 Ford 1/2 Ton Pickup	22,950				
# 118 Chevrolet S-10 Pickup	27,250				
# 338 International Dump Truck		80,000			
Additional trash cans (36) and recycling (12)		5,700	5,700	2,500	1,000
Aerator for ATV		3,400			
Asphalt crack filling privatization		25,000			
Asphalt Repairs Parking Lots	80,476	100,000	150,000	150,000	150,000
Athletic Field Renovations		35,000	35,000	35,000	35,000
Backstop replacement - Altair		6,000	12,000	12,000	12,000
Bemis fence and landscape improvements			25,280		
Billy Goat mowers (2 at SPP)			2,000		2,000
Booster Pump Upgrade - Ketrang		32,000			
Bridge Replacements		10,000	10,000	10,000	10,000
Carson Nature Center Exterior Stairs		12,500			
Carson Nature Center Fire Monitoring		2,900			

South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
Centralized irrigation control system		48,000	48,000	48,000	48,000
CNC Shop roof			5,500		
Concrete Replacement on Trails		70,000			
Crusher fines replacement with concrete		170,235			
Horticulture pickup			23,250		
Irrigation Pump Replacement - Bowles		5,200			
Irrigation Upgrades at Arapahoe				188,500	
Irrigation Upgrades at Berry/Hamlet					62,800
Irrigation Upgrades at Homestead		88,500			
Irrigation Upgrades at Writers Vista			90,500		
Lifting Crane for new trash truck			10,000		
Nature Center carpet replacement					3,000
Nature Center classroom siding restoration				2,000	
Nature Center epoxy floor refinishing					2,500
Nature Center wood floor refinishing 2002				3,000	
Nature Programs Laptop and projector replacement					2,000
NOS Mower for SPR corridor			18,000		
Parking lot striping privatization		24,000			
Police Radio Replacements			13,000		
Pond dredging - Ashbaugh		35,000			
Pond dredging - Little's Creek			50,000		
Pond dredging - Progress					145,000
Pond dredging - Ridgeview				120,000	
Q-Star Security Camera		6,400			
Restore interior hardwood finish			3,000		
Retaining Walls - Bear Creek		55,000			
Retaining Walls - Lee Gulch Phase I				55,000	
Retaining Walls - Lee Gulch Phase II					265,000
Retaining Walls - Spring Creek			85,000		
Retaining Walls - Wildcat Ridge		100,000			
Shelter renovations - Progress			200,000		
Shelter renovations - Sterne North				85,000	
Shelter renovations - Sterne South		170,000			
Shelter renovations - Sweetwater					40,000
Tennis Court Crack Repairs		17,500	17,500	17,500	17,500
Tennis Court Repair - Gallup			41,000		
Tennis Court Repair - Sheridan		31,000			
Trailer with Grapple			25,000		
Tree Replacement Program		25,000	25,000	25,000	25,000
Vehicle/equipment replacement		455,805	309,358	251,000	370,055
Willow Spring Shop paving			86,500		
TOTAL Parks Department	150,326	1,674,540	1,290,588	1,004,500	1,190,855
Recreation Programs and Facilities					
Ice Arenas					
South Suburban Ice Arena					
Install isolation valves on the compressor system		25,000			
Remove and Renovate Team Locker Rooms 7 & 8		150,000			
Replace Pizza Oven	9,000				
Replace Rental Skates	16,000				
Replace Skate Sharpener	15,000				
Replace the 2006 Zamboni resurfacers					92,000

South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
Replace the hot water heaters for both rinks			30,000		
Re-work and improve the operation of the ice making chiller		15,000			
Roof, replacement	700,000				
Subtotals, South Suburban Ice Arena	740,000	190,000	30,000	-	92,000
Family Sports Center					
Avalanche Grille					
Patio awning cover		30,000			
Replace upholstery for booths and chairs in Avalanche Grille		\$//			
Banquet room					
Lighting system improvements		12,000			
Concessions					
Concession area and lobby, Tables and chairs replacement		4,200			
Equipment replacement		4,000			
Purchase additional upright freezer unit		4,000			
Repair or replace cabinets		6,000			
Dome					
Awning replacement				5,000	
Replace dome structure with air			\$//		
Exterior					
Parking lot, resurface and line		\$//			
Re-paint exterior		66,297			
Replace existing trash cans		2,040			
Replace front doors		\$//			
Roof repair			200,000		
FEC					
2-3 new inflatable games and/or play features		13,500			
FEC equipment (new games, inflatables, play structures)		10,000			
Interactive gaming area		20,000	20,000	20,000	20,000
Replace counter/front desk		25,000			
Replace counter/laser tag		10,000			
Replace laser tag packs	13,500				
Ice rinks					
Avalanche rink, dasher boards replacement		129,250			
Hamilton rink dasher boards		120,000			
Locker room gang shower renovation (4)		\$//			
Replace goals (8x2)		5,000			
Replace railings in bleacher areas		\$//			
Replace scoreboards (3)		8,000			
Replace Zamboni			\$//		\$//
Zamboni batteries		9,000			
Interior (general)					
Add storage areas		10,000			
Equipment lockers		2,000			
Locker room/rest room areas renovations		60,000			
Main hot water boiler (2005)		12,000			
Phone system			10,000		
Re-paint interior of main building, replace signs on interior to match new paint pallet	67,000	175,721			

South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
Replace carpet in public areas throughout		282,700			
Replace deteriorating drinking fountains		9,000			
Replace HVAC control panel		\$//			
Replace monitors for scheduling system (4)		2,000			
Replace rubber flooring		152,218			
Replace water cooling tower			40,000		
Kitchen					
Equipment replacement		6,000			
Main Building exterior					
Replace or repair broken exterior facility sign		3,000			
Surveillance system					
Expansion and upgrade		7,150			
XRKADE					
Interactive gaming equipment		40,000			
<i>Subtotals, Family Sports Center</i>	80,500	1,240,076	270,000	25,000	20,000
<i>Total, Ice Arenas</i>	820,500	1,430,076	300,000	25,000	112,000
Recreation Centers					
Goodson Recreation Center					
Adult locker room renovations		350,000			
Board room audio system (as needed, replace speakers, mikes, amplifier, soundboard and wiring)		15,000			
Classrooms 4 and 5, kitchen, and copy room flooring & cabinets replacement		100,000			
Gym heating units			\$//		
Gym, swamp cooler replacement		\$//			
New fitness equipment		\$//			
Pool deck furniture				\$//	
Pool slide replacement		35,000			
Pool storage room					\$//
Pump room renovations		\$//			
Renovate lifeguard office					20,000
Repair Air Conditioner		130,000			
Replace wood aerobics room floor				\$//	
Televisions		\$//			
<i>Subtotals, Goodson Recreation Center</i>	-	630,000	-	-	20,000
Lone Tree Recreation Center					
Cardio equipment replacement			\$///		
Carpet replacement throughout building			130,000		
Club Lone Tree van		\$///			
Hot tub boiler replacement		\$///			
Paint entire interior building			100,000		
Resistance and free weight equipment					\$///
Resurface retractable walls in MP rooms	9,000				
Window coverings		6,000			
Wood floor resurfacing (racquetball cts/classrooms)	7,500				
<i>Subtotals, Lone Tree Recreation Center</i>	16,500	6,000	230,000	-	-
Sheridan Recreation Center					
Finish interior painting		25,000			
Replace flooring & cabinets, and asbestos abatement		175,000			
Exterior					
Paint and repair eaves and install new light fixtures		\$///			

South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
Replace gym curtain			\$//		
Interior (general)					
Floor care equipment	16,000				
Renovation of locker rooms		250,000			
Replace 2 stage AC condenser on roof, level 2, original equipment from 1978				\$//	
Replace AC condenser on roof, level 2, original equipment from 1978				\$//	
Replace both boilers, original equipment from 1978			\$//		
Replace both east and west doors		\$//			
Replace electric water heater in maintenance closet		\$//			
Replace gym floor					\$//
Replace HVAC unit # 2 in mechanical room, original equipment from 1978				\$//	
Replace HVAC unit # 3 in mechanical room, original equipment from 1978				\$//	
Replace HVAC unit # 4 in mechanical room, original equipment from 1978					\$//
Replace HVAC unit in maintenance room, original equipment from 1978					\$//
Replace interior siding on gym walls					\$//
Replace phone system		\$//			
Replace tile in gym & upstairs hallways; and asbestos abatement		60,000			
Replace washer		8,000			
Free weights, cardio, strength					
New and replacement equipment		120,000			
Subtotals, Sheridan	16,000	638,000	-	-	-
Buck Center					
Computer Room Improvements	25,000				
Free weights and accessories				\$///	
Install drainage on southeast sidewalk		\$///			
Re-carpet building				130,000	
Repaint entire interior				100,000	
Replace ladder, slide		25,000			
Replace sand in pool filters			\$///		
Replacement of cardio equipment		\$///			
Replaster pools					\$///
Wall coverage/movable classroom doors		25,000			
Subtotals, Buck Center	25,000	50,000	-	230,000	-
Total, Recreation Centers	57,500	1,324,000	230,000	230,000	20,000
Other Recreation Facilities					
Batting Cages					
Batting Cage fence repair/replacement		25,000			
Subtotals, Batting Cages	-	25,000	-	-	-
Colorado Journey					
Colorado Journey carpet replacement (36 holes)			45,000		
Colorado Journey Chimney Rock feature (hole 4, Pack Mule)					60,000
Colorado Journey Hot Springs Fog (hole 14, Conestoga)		5,000			

South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
Colorado Journey Lost Horse Feature (hole 8, Conestoga)				82,500	
Colorado Journey Marble Quarry (hole 2, Pack Mule)		7,500			
Colorado Journey Narrow Gauge Railroad (hole 13, Conestoga)		40,000			
Colorado Journey TiPi replacement (hole 18, Pack Mule)		3,500			
Colorado Journey Wagon replacement (hole 18, Conestoga)					5,000
Subtotals, Family Sports Center	-	56,000	45,000	82,500	65,000
Carson Nature Center					
Replace interior carpeting				3,000	
Restore interior hardwood finish		3,000			
Install fire alarm system in historic building		5,800			
Nature Programs Laptop and projector replacement				2,000	
Refinish river room epoxy floor				2,500	
Replace canoe equipment, 2 boats, safety gear, paddles					2,500
Subtotals, Carson Nature Center	-	8,800	-	7,500	2,500
Holly Park Pool					
Holly Pool and Tennis Impr (matched with Centennial)	414,333	-			
Install speed slide			\$//		
Locker room renovations		\$//			
Pool deck furniture		\$//			
Pump room renovations		\$//			
Replace lifeguard stands				\$//	
Replace/repair pool infrastructure		\$//			
Replace/Resurface diving board			\$//		
Sound system		\$//			
Subtotals, Holly Park Pool	414,333	-	-	-	-
Harlow Park Pool					
Repair concrete deck	5,000				
Replaster Main Pool	70,000				
Shade Structure		5,000			
Subtotals, Harlow Park Pool	75,000	5,000	-	-	-
Franklin Pool					
Repair concrete deck	2,500				
Replaster Wading Pool	10,000				
Subtotals, Harlow Park Pool	12,500	-	-	-	-
Littleton Tennis					
Littleton Tennis Indoor Carpet			8,000		
Subtotals, Littleton Tennis	-	-	8,000	-	-
BMX					
Shelter for BMX track area (24 feet x 24 feet)		25,000			
Subtotals, BMX	-	25,000	-	-	-
Total, Other Recreation Facilities	501,833	119,800	53,000	90,000	67,500
Totals, Recreation, Programs and Facilities	1,379,833	2,873,876	583,000	345,000	199,500
Planning and Construction					
ACOS Grant Match		125,000	125,000	125,000	125,000
Community Development Block Grants Match (No match required, but helps with scoring)		15,000	15,000	15,000	15,000
Cornerstone Park Large Rentable Picnic Shelter by the Sprayground				75,000	

South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
deKoevend Tot-Lot Playground Renovation					50,000
Elati Park Playground Renovation		25,000			
Family Sports Center-Replace driving range lights.		200,000			
GOCO Grant Match (unknown)		120,000	120,000	120,000	120,000
Hunters Hill Playground Renovation & Picnic Shelter		150,000			
Ida Park Playground Renovation		25,000			
Little Creek Playground Renovation			100,000		
Palos Verdes Tot-Lot Playground Renovation		25,000			
Promise Park Playground Replacement			30,000		
Replace poured-in-place rubber surfacing replacement at Cornerstone, Emely, Sheridan and Sterne			140,000		
Sterne Park Playground Renovation				125,000	
Willow Creek Park Playground Renovation		150,000			
Total Planning , Building, Infrastructures and Construction	-	835,000	530,000	460,000	310,000
Administration					
Admin Telephone System Replacement	45,000				
Computer Equipment	53,600	55,208	56,864	58,570	60,327
Public Art Committee	15,000	30,000	30,000	30,000	30,000
Security Cameras		195,000			
Total Administration	113,600	280,208	86,864	88,570	90,327
1-Mill Projects					
Arapahoe County Open Space Grant Match (25% of a \$250,000 Project x 2)	125,000				
Centennial Link Trail Phase 2 (District Match)	161,300				
GOGO Grant Projects - District Match	120,000				
Property Acquisition (Rice, Ohlson, Radio Towers, ??)	\$//				
Replace existing wooden bridge on Lee Gulch Trail		130,000			
Trail - East Side Platte River	\$//				
Trail - Willow Springs	125,000				
Underpass trail widening at Federal Blvd.		40,000			
Underpass trail widening at Oxford Underpass		35,000			
Willow Creek Trail Replacement	41,080				
Undesignated 2000 1 Mill	1,282,998				
Total, 2000 1-mill	1,855,378	205,000	-	-	-
# 22 Jackson 5th Wheel Trailer	11,250				
# 422 Howard Price Hydro 180	98,950				
# 439 MSC Turf Sprayer	30,250				
# 458 Walker 48" Turf Mower	21,350				
# 468 Toro 60" Turf Mower	23,550				
# 620 Rhino 84" Mower	7,300				
Bear Creek Trail bridge deck replacements at two locations				10,000	
Big Dry Creek Trail Underpass drainage improvement at Dry Creek Road		80,000			
Big Dry Creek Trail Underpass drainage improvement at Easter Avenue		80,000			
Big Dry Creek-install a guardrail a Lehow underpass				15,000	
Centralized irrigation control system	48,000				
Cornerstone Park-pave, curb, gutter, landscape and light parking lots and driveways at Colorado Journey, playground, and west lot.			650,000		

South Suburban Park and Recreation District

Capital Request

2012-2016

	2012 Budget	2013	2014	2015	2016
Grandpa's Acres-install 10' wide granite sand trail from High Line Canal to northwest corner of park.					10,000
In ground Trash Cans	20,000				
Lee Gulch Trail bridge deck replacements at two locations					10,000
Lee Gulch Trail replace concrete bridge north of Emely Park		150,000			
Lee Gulch Trail replace granite sand trail with concrete (1,850 lf)			125,000		
Little Dry Creek Trail-widen underpass at Colorado Blvd.					15,000
Mary Carter Greenway underpass drainage improvements at Hampden Ave.		40,000			
Mary Carter Greenway widen underpass at C-470					25,000
Mary Carter Greenway widen underpass at Oxford					10,500
Mary Carter Greenway-install loop trail at Watson Lake					125,000
Murray Property Tree Nursery	15,000				
Pond dredging - Sterne	50,000				
Spring Creek Trail at Foxridge convert asphalt to concrete (1,325 lf)			100,000		
Sterne Park replace asphalt with concrete (1,875 lf)				120,000	
Tennis Court Crack Repairs	17,500				
Tree Replacement Program	25,000				
Wildcat Ridge Park-convert granite sand trail to concrete. (1,500 lf)		100,000			
Willow Creek Trail bridge replacement near playground				150,000	
Undesignated	945,370				
Total 2010 1-Mill Projects	1,313,520	450,000	875,000	295,000	195,500
Total 1-Mill Projects	3,168,898	655,000	875,000	295,000	195,500
Total District	5,885,149	8,800,724	4,416,952	2,847,770	2,864,482
Grant/Intergovernmental	1,649,933				
Total Capital	7,535,082	8,800,724	4,416,952	2,847,770	2,864,482

REVENUE CATEGORIES

Property Tax Revenue

Property tax revenue includes current and delinquent tax revenue and prior year abatement revenue. 2010 Mill levy for operations is 4.417 mills and 0.040 mills for abatements.

Specific Ownership Tax

This revenue represents the ownership tax portion of the vehicle registration fee, which is based on the taxable value of the purchased vehicle. The allocation is based on the District's property tax revenue as a percent of the total property tax revenue of all entities within the county.

Intergovernmental Revenue

Intergovernmental revenue is received from other governmental agencies and municipalities for operations.

Donations/Grants

Donation revenue is received from a private donor or company and is generally for a specific program.

Net Investment Income

Includes interest earned on cash, investments, property taxes, etc... net of market fluctuation adjustments.

Program Revenue

Program revenue is generated by fees charged for programs and facilities. Program revenue includes admission, league fees, class revenue, private lessons, court reservations, pass sales, green fees, driving range fees, golf cart rentals, player fees, and fitness revenue.

Retail Sales Revenue

Retail sales revenue is generated from sales of various types for retail items at the District's various pro shops. These items may include clothing, golf clubs, tennis racquets, and other sporting accessories.

Restaurant Revenue

This revenue is generated by food and beverage sales at the District's restaurants and concession stands and by vending machine sales.

Contract Sales Revenue

This revenue includes payment from instructors or professionals that use our facilities to teach lessons. Also includes payments from vendors who sell items in our facilities, such as Vending Machines.

REVENUE CATEGORIES

Other Program Revenue

Includes miscellaneous revenue for Programs, including; fines, ID cards, Locker/Towel rentals, banquet fees, athletic field rentals, etc...

Rental Revenue

Rental income is generated by the rental of all or a portion of one of our facilities for private use for an event or party. Facilities include; Ice Arenas, Recreation Centers, Family Sports Center, pools, etc...

Sponsorship Revenue

This revenue is generally given by a business to support certain programs or events. Annually we receive \$25,000 from Pepsi and \$6,000 for Red Bull for using their product exclusively.

Other Revenue

Includes all other miscellaneous revenue not included in another category above; such as reimbursements, cash over/under accounts, etc...

EXPENDITURE CATEGORIES

Salary

Salary expenditures include salary costs for full-time, part-time, concessions, overtime, regular part-time, board salary, tips, and contractual/pro lesson payments to employees.

Benefits

The cost of benefits for District employees includes; FICA, Medicare, workers' comp, insurance, District's contribution to health care, dental and life insurance, pension contributions, etc...

Program Expenses

Includes expenses for events, uniforms, tournaments, driving range, tours, junior golf, etc... Programs supplies are included in supplies.

Other Program Expenses

Includes miscellaneous fees paid to Red Cross, schools, Ice associations, etc....

Restaurant Sales Expense

Restaurant Sales Expense includes expenses for alcohol, beer, vending, and tobacco. Concession supplies (food) are included in supplies.

Supplies

Supplies include expenditures for office, custodial, postage, program, chemical, educational, and concession (food) supplies.

EXPENDITURE CATEGORIES

Service and Materials

Service and Materials include costs to maintain facilities, equipment, trails, roads, parking lots, playgrounds, and landscaping.

Maintenance

Includes golf cart repairs, computer software, and computer hardware maintenance.

Equipment

Includes non-capital equipment purchases and rentals.

Small Equipment

Includes minor tools and equipment.

Utilities

Utilities include water and sewer, electric, natural gas, trash collection, and telephone.

Contractual

Contractual expenses include costs for program instructors and professional lessons for individuals that are not employees of the District and work on a contract basis. Also includes mowing services, officials, background checks, and other miscellaneous contract payments.

Other Expense

Other expenses include miscellaneous expenses that don't fit into another category such as; dues, subscriptions, staff development, mileage reimbursements, etc...

Board Expense

These are expenses associated with the Board of Directors, which includes conferences, travel, meals, memberships, and election expenses.

Donation Expense

Expenses associated with receipts of operational grants or donations.

Professional Services

Professional services include legal, audit, and consultant fees.

Treasurer and Paying Agent Fees

This is a 1.5% fee retained by the county treasurers for the collection of property taxes on our behalf. Also includes payments (approximately \$5,000) to bond paying agents, who make payments to our bond holders on our behalf.

South Suburban Park and Recreation District

EXPENDITURE CATEGORIES

Debt Service

Debt service expenditures represent the payment of principal and interest due on our leases, Revenue Bonds, and Family Sports Center Certificates of Participation.

Hudson Gardens Management Fee

Annual payment to Hudson Gardens for the management of the facility, per management agreement.

South Suburban Park and Recreation District Glossary

2000 1 Mill – The 1 mill levy earmarked for park and open space acquisition and trail development as approved by the District’s voters in 2000, which expired in 2010.

2010 1 Mill – The new mill levy earmarked for acquisition of parks, open space and natural areas, acquisition and development of trails, and development and maintenance of open space, parks, and trails (approved by voters in 2010, beginning in 2011 and continuing for ten years).

1 Mill – see **2000 1 Mill and 2010 1 Mill**

Accrual Basis of Accounting – Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

ADA - Americans with Disabilities Act

Adopted Budget – The budget adopted by the Board of Directors by December 15th. The adopted budget becomes effective annually as of January 1st and appropriations lapse at year end.

Appeal - take a court case to a higher court for review.

Appropriation – Money set aside for a specific purpose.

Arapahoe County Open Space Grant – Grant funds approved by Arapahoe County Commissioners and the Open Space and Trails Advisory Group for the preservation of open space in Arapahoe County funded by a voter approved sales tax (1/4 of 1%) in Arapahoe County.

Article X, Section 20 of the Constitution of the State of Colorado – See TABOR

Assessed Valuation – The value set by the County Assessor on real and personal property in order to establish a basis for levying taxes.

Assets – Economic resources owned by a government.

Audit – A systematic collection of sufficient, competent evidential matter needed to attest to the fairness of management’s assertions in the financial statements.

Balanced Budget - planned expenditures are equal to estimated net revenues and appropriated fund balances.

Benefits – Benefits include social security, retirement, group health, dental insurance, life insurance, workers’ compensation, and disability insurance, as well as other district benefits.

South Suburban Park and Recreation District Glossary

Bond – a written promise to pay a specific sum of money on a specific date at a specified interest rate. Bonds are most frequently used to finance large capital projects.

Budget – a financial plan, which includes an estimate of expenditures for a given period or purpose and proposed means of financing the estimated expenditures.

Budget Amendment - means an amendment to an adopted budget of the district, this action requires board approval.

Budget Calendar – A schedule of key dates followed by the District in preparation, review, and administration of the budget.

Budget Summary – The budget of the District in a summary format.

Budgetary Basis of Accounting – See Modified Accrual

Buildings and Improvements - Buildings and improvements includes the direct cost of acquisition, engineering fees and structural elements including shells and components such as heating, air conditioning and elevators.

Capital Expenditures - A capital expenditure is any physical resource that benefits a department for more than three years and has a unit cost in excess of \$5,000 for equipment and \$50,000 for improvements. Capital expenditures include funds expended for land, water rights, building and improvements, improvements other than buildings, and equipment.

Capital Improvements – See Capital Projects.

Capital Projects – Expenditures that are non-operating in nature and are generally a major improvement or acquisition of equipment or property. These projects may or may not meet the capitalization policy of the District. **See Capital Expenditures.**

Certificates of Participation (COPs) – COPs are a method of financing large equipment or capital expenditures. They are lease-purchase securities. The payment of the debt is made to an escrow agent and is called a lease payment. The escrow agent acts as a lesser for the property to be acquired or constructed with the proceeds of the COPs. The owners of the COPs do not have an ownership interest in the property financed with the proceeds of the COPs.

Certificates of Deposit - A certificate of deposit or CD is a time deposit, a financial product commonly offered to consumers by banks.

Certification of mill levy - validating the authenticity of the mill levy.

South Suburban Park and Recreation District Glossary

Certified Public Accountant (CPA) – A public accountant who has been certified by a state examining board as having met the state's legal requirements.

CHV – The City of Cherry Hills Village

Commercial Paper - an unsecured and unregistered short-term obligation issued by an institutional borrower to investors who have temporarily idle cash.

Community Development Block Grant (CDBG) – One of the longest-running programs of the U.S. Department of Housing and Urban Development, funds local community development activities such as affordable housing, anti-poverty programs, and infrastructure development.

Conservation Trust Fund – This special revenue fund is used to account for lottery proceeds from the State of Colorado that are legally restricted to expenditures for park and recreation purposes.

CSS – Cascading Style Sheets is a style sheet language used to describe the presentation semantics (that is, the look and formatting) of a document written in a markup language. Its most common application is to style web pages written in HTML.

CTF – Conservation Trust Fund

Debt – An obligation resulting from the borrowing of money or from the purchase of goods and services.

Debt Service – Payments of interest and principal related to long term debt.

Debt Service Fund – A fund established to finance and account for the payment of interest and principal on all general obligation debt.

Departments – a major division of the District, which indicates overall management responsibility for an operation.

Designation or Designated Fund Balance – the portion of the fund balance that is internally restricted for a specific purpose and is not available for general appropriation.

District – South Suburban Park and Recreation District

Division – see Department

South Suburban Park and Recreation District Glossary

Enterprise Fund – A fund type used to account for operations that are financed and operated in a manner similar to private sector enterprises, with the intent that the costs for providing goods or services to the general public be financed or recovered primarily through user fees.

Equipment - Equipment includes tangible property which is not permanently built into a building, does not lose its identity through incorporation into a more complex unit, has a unit cost in excess of \$5,000 and an estimated useful life of three or more years. Equipment includes machinery, office furniture, computers, vehicles and miscellaneous fixtures.

Exclusion – the state of being excluded.

Expenditure – This term refers to the outflow of funds paid or to be paid for an asset or goods and services obtained regardless of when the expense is actually paid.

Fiduciary Responsibility - Responsibility to manage funds in a manner consistent with the District's mission and the conditions specified by external parties.

Final Assessed Valuation – The final value set by the County Assessor on real and personal property in order to establish a basis for levying taxes. The final assessed valuation is due from the county assessors by December 10th each year.

Financial Solvency - the ability of an entity to pay its debts. Solvency can also be described as the ability to meet long-term fixed expenses and to accomplish long-term expansion and growth.

Fiscal Year – A twelve month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of operations. The District's fiscal year follows the calendar year.

Fixed Assets – Assets of a long term character which are intended to continue to be held or used, such as land, buildings, machinery, and other equipment.

FSC – Family Sports Center

FLSA - Fair Labor Standards Act

FMLA - Family and Medical Leave Act

Full Time Equivalent (FTE) – Staffing levels are measured in FTE's to give a consistent comparison from year to year. In most cases, an FTE is calculated as the number of total hours worked divided by the maximum number of compensable hours in a work year (2,080 hours).

South Suburban Park and Recreation District Glossary

Fund – An independent fiscal and accounting entity with a self balancing set of accounts recording cash and or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance – The excess of the assets of a fund over its liabilities.

Funds Available – Fund balance that is not otherwise reserved or designated for a specific use. Also defined as current assets less current liabilities net of current portion of long term debt.

General Fund – A fund used to account for financial operations of the District, which are not accounted for in any other fund. The primary source of revenue is from property taxes.

General Obligation Bonds – Government bonds issued with the government's commitment to use its full taxing and borrowing authority (and other revenue resources) to make timely payment of interest and principal.

Generally Accepted Accounting Principles (GAAP) – Uniform standards and guidelines for financial accounting and reporting.

GFOA – Government Finance Officers Association

Going Green - Adopting practices that reduce the overall impact on the environment.

Green (Greener) – See **Going Green**

Governmental Funds - All funds except for the profit and loss funds (e.g., enterprise fund). Examples of government funds are the general fund, special revenue fund, debt service, and capital projects fund. Governmental funds use the modified accrual basis of accounting.

Great Outdoors Colorado (GOCO) - In 1992, Coloradans took a major step toward preserving their state's outdoor heritage by voting to create the Great Outdoors Colorado (GOCO) Trust Fund, which now forms Article XXVII of the Colorado Constitution. The GOCO Amendment dedicates a portion of state lottery proceeds to projects that preserve, protect, and enhance Colorado's wildlife, parks, rivers, trails, and open spaces. **See Legacy Grant.**

GWV – The City of Greenwood Village

HRIS – Human Resource Information System

South Suburban Park and Recreation District Glossary

HTML – Hyper Text Markup Language, is the predominant markup language for web pages. It provides a means to create structured documents by denoting structural semantics for text such as headings, paragraphs, lists etc as well as for links, quotes, and other items. It allows images and objects to be embedded and can be used to create interactive forms.

Improvements Other than Buildings - Improvements other than buildings includes the direct cost of acquisition and engineering fees associated with the initial construction of pools, parking lots, park facilities, utility lines, streets and sidewalks.

Intergovernmental Donation or Grant – A donation or contribution by one governmental unit to another unit. The donation or contribution may be made to aid in the support of a specific purpose or function or general purpose.

Internal Controls - The system of practices, procedures, and policies intended to safeguard the assets of the organization from fraud or error and ensure accurate recordkeeping.

IT – Information Technology

LAN - A local area network (LAN) is a group of computers and associated devices that share a common communications line or wireless link.

Land - Land includes the direct cost of acquisition, legal fees, site preparation costs and the cost of demolishing unwanted structures on the land.

Legacy Grant (a Great Outdoors Colorado Grant Program) - Look to tomorrow and imagine the Colorado you want your children to inherit. This is the challenge Great Outdoors Colorado poses to local governments, land trusts, and state agencies through its Legacy Grant Program. Legacy projects are of regional or statewide significance and are projects that preserve land and water, enhance critical wildlife habitats, create new state and local parks, construct trails, and provide environmental education. Projects are marked by strong partnerships that cross political and jurisdictional boundaries, and include federal agencies, non-profit organizations, landowners, and the private sector.

Levy (verb) – To impose taxes, special assessments or service charges for the support of governmental activities.

South Suburban Park and Recreation District Glossary

Levy (noun) – The total amount of taxes, special assessments or service charges imposed by a governmental unit.

Local Government Investment Pool - is a local government pool offered to public entities for the investment of public funds. These pools are important investments tools, offering liquidity and safety with a competitive yield.

LPGA – Ladies Professional Golf Association

LTRC – Lone Tree Recreation Center

Maintaining What We Have – a phrase used by the District to mean projects that maintain the District's existing facilities and equipment.

Matching Gifts Program – Approved joint projects, with the District paying for ½ of the cost. The remaining cost of the project is paid for by the applicant (i.e. home owner's associations or local fund raising).

Merit - An increase to an individual's base pay rate based on performance.

Microsoft Dynamics GP – The accounting software the District uses to perform its financial transactions.

Mill Levy – See definition for **Levy**

Mill Rate – The amount of tax paid per dollar of the assessed property value expressed in mills. One mill is 1/10 of a cent.

Modified Accrual (also referred to as “Budgetary Basis of Accounting”) – Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenue to be available if they are collected within 60 days of the end of the current fiscal period.

Money Market Fund - Money market funds are a type of mutual fund that provides investors with immediate availability of their money, while offering a better return than some alternatives. These funds hold large quantities of short-term securities, some of which mature daily.

Mountain States Employer - A non-profit membership organization, founded in 1939, designed to partner with employers to maintain effective employer/employee relationships.

.Net – A comprehensive software development platform from Microsoft that was introduced in 2000 as the company's next generation programming environment.

South Suburban Park and Recreation District Glossary

Net Operating revenues - Amount by which net operating revenue exceed operating expenditures in an accounting period.

Non-GAAP Budgetary Basis of Accounting – See Modified Accrual

Non-Routine Capital Projects – are projects that are infrequent, new, or have a significant improvement which expands the original usage. Non-routine projects can also include projects with grant and/or joint funding sources.

NRPA – National Recreation and Park Association

Open Space - Open space generally refers to undeveloped land or water area.

Operating Expenditures - An expense incurred in transacting normal operations.

Operating Property Tax (Also See Property Tax) - The property taxes levied for general government use.

Operating Revenue - Revenue from any regular source.

PAR – Performance Achievement and Reward Plan

PBIC – Planning, Building Infrastructure and Construction Department

PCs – Personal Computers

Performance Reward Plan – The system in which the District set goals, monitors performance, and awards merit increases to employees. This is a market driven program, which rewards employees for performance.

PGA – Professional Golf Association

Preliminary Assessed Valuation - The preliminary value set by the County Assessor on real and personal property in order to establish a basis for levying taxes. The preliminary assessed valuation is due from the county assessor by August 25th of each year.

Political Subdivision - A county, city, town, or other municipal corporation, a public authority, and generally any publicly owned entity that is an instrumentality of a state or of a municipal corporation

Property Tax - is an ad valorem tax that an owner is required to pay on the value of the property being taxed. Property tax can be defined as, "a tax imposed by governments upon owners of property within their jurisdiction based on the value of such property."

Proposed Budget - The budget document submitted to the Board of Directors for review, before it is approved and adopted.

South Suburban Park and Recreation District Glossary

Proprietary Fund - in governmental accounting, one having profit and loss aspects; therefore it uses the accrual rather than modified accrual accounting method. The two types of proprietary funds are the enterprise fund and the internal service fund .

Quasi Municipal Corporation - A quasi corporation generally refers to an entity that exercises some of the functions of a corporation, but has not been granted separate legal personality by statute, particularly a public corporation with limited authority and powers such as a county or school district.

Regional Parks – Parks with amenities that serve a larger region of the District.

Repurchase Agreement - A contract giving the seller of an asset the right or obligation to buy back the asset at a specified price on a given date.

Reserve – An account used to record a portion of the fund balance that is legally restricted for a specific purpose and is not available for general appropriation.

Reserved Fund Balance – a portion of the fund balance that is legally restricted for a specific purpose and is not available for general appropriation.

Revenue – the increase in assets of governmental funds that do not increase liability or recovery of expenditure. This revenue is generally obtained from taxes and fees.

Revenue Bond - Bond issued by a municipality to finance a specific public works project and supported by the revenues of that project.

Routine Capital Projects – replacement equipment, facility improvements, and maintenance.

SEMSWA – South East Metro Storm Water Authority

South Platte Park Working Group – a collaboration of 19 local governments and community agencies working to preserve open space and recreation amenities along the South Platte River corridor.

Special Revenue Fund – A fund used to account for the proceeds of a specific revenue source that are legally restricted to expenditures for a specific purpose.

SSPRD – South Suburban Park and Recreation District

South Suburban Park and Recreation District Glossary

S.T.A.R.P.R. - Safety, Teamwork, Accountability, Respect, Partnerships, and Resource Conservation

TABOR – (Taxpayer’s Bill of Rights) an amendment to the Colorado Constitution approved by voters in November of 1992, incorporated in the State Constitution as Section 20 of Article X. The amendment limits growth in both state and local government revenue and expenditures, makes provisions for annual elections, and required voter approval for tax increases.

Taxes – Compulsory charges levied by a governmental unit for the purpose of financing serviced performed for the common benefit.

Transfers – Amounts distributed from one fund to finance activities in another fund.

UD&FCD – Urban Drainage and Flood Control District

US Government Agency Securities - A security, usually a bond, issued by a U.S. government-sponsored agency. The offerings of these agencies are backed by the government, but not guaranteed by the government. Some prominent issuers of agency securities are Federal National Mortgage Association (Fannie Mae) and Federal Home Loan Mortgage Corporation (Freddie Mac).

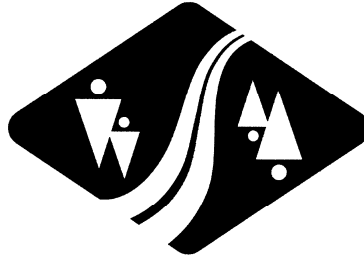
US Government Securities - direct government obligations, that is, debt issues of the U.S. government, such as Treasury bills, notes, and bonds.

VPN - A VPN (Virtual Private Network) is a form of communication over networks that are public in ownership, but emulate a private network in terms of security.

WAN – (Wide Area Network) a computer network that spans a relatively large geographical area, typically connecting several local-area networks (LANs).

Water Rights - Water rights includes the direct cost of acquisition, legal and engineering fees related to the development and augmentation of water rights.

XL Report Writer – the financial reporting software used by the District.



South Suburban
PARKS AND RECREATION