

November 8, 2023 2024 Budget Summary





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November 8, 2023

To the Board of Directors and Citizens of the District:

We are submitting the 2024 Budget of \$117,065,729 for your approval. The 2024 budget was prepared to align with the Guiding Principles and the Strategic Goals outlined in the District's approved Master and Strategic plans.

Guiding Principles:

- Quality First
- Connect Community
- Enrich Wellness
- Stewards of Nature and Sustainability
- Fiscal Responsibility

Strategic Goals:

- Operate Strategically
- Serve Our Diverse Communities
- Innovate Future Planning
- Value Our Staff

This budget includes \$61,961,944 for operational expenditures, \$7,706,357 for debt service, \$30,942,680 for capital and maintenance projects, and \$16,454,748 of undesignated funds for emergencies. Sources of funds include \$35,675,460 from property taxes, \$33,849,310 from program and facility fees and charges, \$10,143,900 from intergovernmental grants and partnerships, \$14,079,620 from other revenue, and \$220,000 from lease proceeds for new fitness equipment.

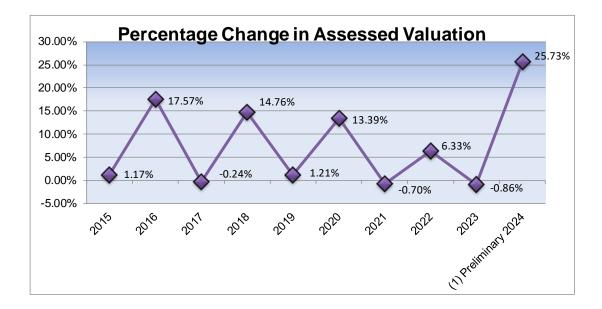
2024 Budget Highlights:

- Over \$30,000,000 of capital improvements projects of which 30% is covered by grants and partnerships
- Emphasis on improving service levels with 8 new full time positions and 6 new part time medical eligible positions
- Investing over \$15,000,000 to improve and maintain the quality and value of our parks and trails
- Less than 2% increase in fees and charges for programs and facilities usage.
- Two updated and improved facilities coming back on line, Littleton Golf and Tennis Club and Family Sports Center Dome

- 4% merit increase, and an additional 0.5% to recognize and reward outstanding performance based on employee accomplishments
- No increase in benefit costs for the District's employees

FINANCIAL TRENDS AND MEASUREMENTS

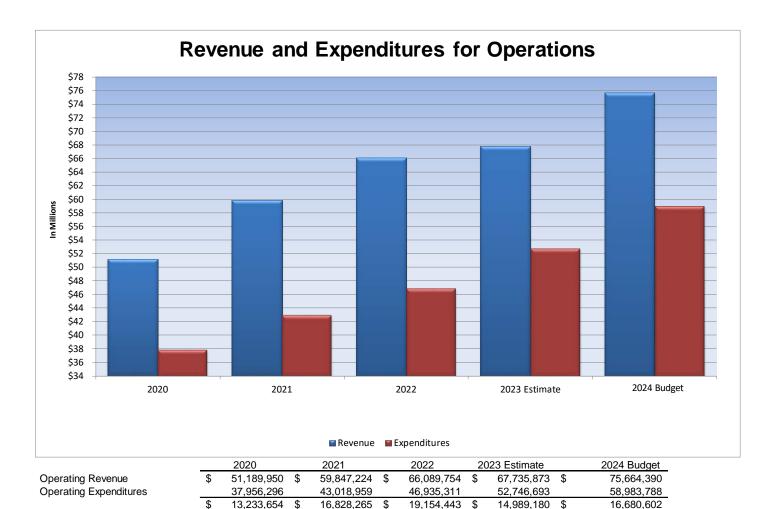
The District's preliminary assessed valuation for 2023 (taxes to be collected in 2024) is \$4,667,729,389, a 25.73% increase. 2024 property tax revenue was estimated on a conservative basis pending the outcome of the November election results for Proposition HH. Proposition HH, if passed, will impact the assessment rate for various classifications of property and may impact the calculation of the District's mill levy. The District passed an election question in November 2019. This measure allows the District to increase its mill levy incrementally to offset the loss of revenue as a result of state mandated property tax assessment rate reductions.



_	Assessed Value	% Change
2015	2,296,129,939	1.17%
2016	2,699,582,676	17.57%
2017	2,693,208,226	-0.24%
2018	3,090,703,735	14.76%
2019	3,127,966,506	1.21%
2020	3,546,680,532	13.39%
2021	3,521,882,452	-0.70%
2022	3,744,781,554	6.33%
2023	3,712,641,261	-0.86%
(1) Preliminary 2024	4,667,729,389	25.73%

⁽¹⁾ Due to pending outcome of Proposition HH in the November State Election, the District included a conservative estimate for property tax revenue in the 2024 Budget. Also due to Proposition HH the breakdown of the District's mill levy is not presented.

Operating revenue reflects an increase of 11.71% (2024 budget vs. 2023 estimate). Revenue increase is related to the increase in program fees and facility charges as well as property taxes. Operating expenditures for 2024 are projected to increase 11.82% (without capital projects) compared to 2023 estimates. Operating expenses include increases in salary, benefits, utilities, maintenance, supplies, and service/materials.



<u>Note:</u> This graph includes General Fund, Enterprise Fund, and Grant Fund operating revenue and expenditures. Graph excludes capital expenditures, undesignated funds, other reserves, and some debt payments. The Enterprise Fund debt payments and the Energy Lease payment are included. Hudson Gardens was added in 2023.

FEES AND CHARGES

Recommended changes to Fees and Charges is \$641,877, which is a 1.9% of total program/facility revenue. The strategy for fees and charges has been to increase fees where program/facility costs have gone up and/or where market conditions allow. The fee increases by department include \$411,009 for Golf and \$230,868 for Recreation.

Fees recommended for increase in the Golf Department include selected greens fees, cart fees, membership, and classes. The Recreation Department includes fee increases for selected camps, preschool, fitness, gymnastics, athletic, and ice programs. A detailed list of the recommended fee increases is available for review.

The breakdown of total fees and charges is as follows:

	2024	
	Budget	%
Ice Arena	\$ 7,036,106	21%
Recreation Centers	3,999,066	12%
Athletics	3,224,902	10%
Other Recreation Facilities	2,437,208	7%
Total Recreation	16,697,282	49%
Golf Courses	11,377,250	34%
Hospitality	5,774,778	17%
Total	\$ 33,849,310	100%

CAPITAL PROJECTS

The budget includes \$30,942,680 for capital and deferred maintenance projects. The capital projects will be funded by a combination of lease proceeds, partner grants, intergovernmental matching funds, and funds available from operations. The draft copy of the Five Year Capital Improvement plan is available for review.

Some of the major projects recommended include;

- Park renovations at Cornerstone, Jackass Hill, Ketring/Gallup, Milliken, Mission Viejo, Powers, Puma, Reynolds Landing, and Sweetwater
- Trail improvements at Bear Creek, Harlow Park, South Platte Park East Trail Bridge, and Mary Carter Greenway.
- Upkeep maintenance and improvements at many of the District's recreation centers and facilities.
- Various irrigation upgrades, trail repairs, replacement of park signage, and replacement equipment.
- Funding for a well replacement at Lone Tree Golf Course
- Parking lot and drainage improvements at Littleton Golf and Tennis Club

RESERVES

The budget includes \$16,454,748 of undesignated funds for emergencies, \$16,054,795 from operations, \$310,503 from Conservation Trust Fund, and \$89,450 from the Capital Projects Fund. In addition the District has the following reserve funds, not included in the budget:

Summary of Reserves												
General Enterprise Debt												
	Fund	Fund	Grant Fund	Service Fund	Total							
7% Emergency Reserve												
(includes 3% Tabor reserve)	\$1,244,842	\$2,486,525	\$ 312,110	\$ -	\$4,043,477							
Debt Service Reserve	-	-	-	276,808	276,808							
Health Insurance Claims	2,000,000	-	-	-	2,000,000							
Total	\$3,244,842	\$2,486,525	\$ 312,110	\$ 276,808	\$6,320,285							

SALARY AND EMPLOYEE BENEFITS

Employers' Council is projecting an average increase of 4% for a solid performing employee in 2024 for Colorado. Based on the current market data for 2024, staff is recommending a 4.0% merit increase. An additional 0.5% is also being recommended to recognize and reward outstanding performance or allow supervisors to move staff in the lower third of their pay range closer to market. The merit matrix is designed to distribute larger increases for higher performers and employees who are below the midpoint of market. The 2024 budget request for merit is \$725,823. The District is also setting aside funds of \$7,642 for benchmarking adjustments.

Per Colorado State law, the minimum wage will increase by CPI, which has been estimated at 5.1%. The current state minimum wage is \$13.65 and will increase to \$14.35. To remain competitive we are moving the District's minimum rate to \$14.95. This will impact part-time salaries for those employees at minimum wage. Additional funds have been included in the 2024 budget to cover this pay increase.

The District's budget includes ten new full time positions (two are unfunded) and six new part time medical eligible positions. The new full time positions include a marketing specialist, assistant forester, two park rangers, aquatics operations specialist, aquatics coordinator, gymnastics assistant, and a construction maintenance specialist. All new positions are recommended to continue to provide quality service and maintain the District's many assets. Total approved full time positions is 286, which includes two unfunded positions.

DEBT SERVICE

The 2024 budget includes \$7,706,357 for debt service. Outstanding debt includes the 2019 GO Bonds, 2019 Certificates of Participation, and 2021 Certificates of Participation. Payment due for those issues in 2024 equals \$6,840,000. The District has several capital leases, the largest is the Energy lease which matures in 2029.

Other leases are for fitness equipment and golf carts which range in maturity from 4 to 6 years. The 2024 budget for lease payments is \$794,844. Debt service also includes a payment for a conditional advance from Denver Water, for a well at Littleton Golf Course, in the amount of \$71,513.

CONCLUSION

Key elements included in this budget have been evaluated through public hearings, discussion with Board and staff, financial analysis, and various projections. If approved, we believe this budget will allow the District to continue to serve the public with quality parks and recreation opportunities and adhere to the District's Guiding Principles and Goals.

Sincerely,

Rob Hanna Executive Director Sincerely,

Steve Shipley Director of Finance



BUDGET SUMMARY

SOUTH SUBURBAN PARK AND RECREATION DISTRICT 2024 BUDGET SUMMARY

ALL FUNDS

	Actual 2022	Budget 2023	Estimated 2023	Budget 2024
OPERATING FUNDS:				
CARRYOVERS: GENERAL FUND	\$ 22,438,495	\$ 22,035,793	\$ 22,035,793	\$ 15,243,073
ENTERPRISE FUND	7,061,354	11,651,683	11,618,736	8,592,248
TOTAL CARRYOVERS	29,499,849	33,687,476	33,654,529	23,835,321
REVENUE:				
GENERAL FUND	33,128,467	37,792,764	36,711,160	45,351,894
ENTERPRISE FUND TOTAL REVENUE	36,199,866	32,926,989	35,116,107	37,494,910
	69,328,333	70,719,753	71,827,267	82,846,804
TOTAL REVENUE AND CARRYOVERS	98,828,182	104,407,229	105,481,796	106,682,125
EXPENDITURES: GENERAL FUND	33,531,169	56,453,521	43,503,880	57,350,125
ENTERPRISE FUND	31,642,484	42,264,505	38,142,595	43,601,000
TOTAL EXPENDITURES	65,173,653	98,718,026	81,646,475	100,951,125
DEBT SERVICE FUND:			- 1,- 12,11	,,
CARRYOVERS:				
DEBT SERVICE FUND	189,821	342,076	360,097	313,008
TOTAL CARRYOVERS	189,821	342,076	360,097	313,008
REVENUE: DEBT SERVICE FUND	0 000 470	0.474.000	2 404 204	2 200 000
TOTAL REVENUE	3,336,173 3,336,173	3,174,860 3,174,860	3,184,361 3,184,361	3,200,000
TOTAL REVENUE AND CARRYOVERS	3,525,994	3,516,936	3,544,458	3,513,008
	3,323,334	3,310,330	0,044,400	3,313,000
EXPENDITURES: DEBT SERVICE FUND	3,165,897	3,174,860	3,231,450	3,236,200
TOTAL EXPENDITURES	3,165,897	3,174,860	3,231,450	3,236,200
SPECIAL REVENUE FUNDS:	-			
CARRYOVERS:				
CONSERVATION TRUST FUND	1,530,096	1,570,536	1,570,536	782,293
GRANT FUND CAPITAL PROJECTS FUND	24,484,198	4,058,906 14,626,769	4,101,278 14,626,769	3,947,652 539,450
TOTAL CARRYOVERS	26,014,294	20,256,211	20,298,583	5,269,395
REVENUE:				_
CONSERVATION TRUST FUND	994,756	755,000	1,070,000	970,000
GRANT FUND CAPITAL PROJECTS FUND	121,470 1,950,488	4,360,774	4,520,500 2,235,275	5,801,486
TOTAL REVENUE	3,066,714	988,775 6,104,549	7,825,775	1,150,000 7,921,486
TOTAL REVENUE AND CARRYOVERS	29,081,008	26,360,760	28,124,358	13,190,881
EXPENDITURES:	20,001,000	20,000,700	20,124,000	10,100,001
CONSERVATION TRUST FUND	954,316	2,325,536	1,858,243	1,752,293
GRANT FUND	121,470	8,419,680	4,674,126	9,436,661
CAPITAL PROJECTS FUND	11,807,917	15,615,544	16,322,594	1,689,450
TOTAL EXPENDITURES	12,883,703	26,360,760	22,854,963	12,878,404
GRAND TOTAL CARRYOVERS	55,703,964	54,285,763	54,313,209	29,417,724
GRAND TOTAL CARRIOVERS GRAND TOTAL REVENUE	75,731,220	79,999,162	82,837,403	93,968,290
GRAND TOTAL REVENUE SOURCES	131,435,184	134,284,925	137,150,612	123,386,014
GRAND TOTAL EXPENDITURES	81,223,253	128,253,646	107,732,888	117,065,729
NET REVENUE OVER EXPENSES	50,211,931	6,031,279	29,417,724	6,320,285
RESERVES:				
GENERAL FUND	3,253,535	3,375,036	1,064,099	3,244,842
ENTERPRISE FUND	2,125,500	2,314,167	2,256,268	2,486,158
DEBT SERVICE CONSERVATION TRUST FUND	360,097 1,570,536	342,076	313,008 782,293	276,808
GRANT FUND	-	-	284,874	312,477
CAPITAL PROJECTS FUND	14,626,769	-	539,450	
TOTAL RESERVES	\$ 21,936,437	\$ 6,031,279	\$ 5,239,992	\$ 6,320,285



OPERATING FUNDS

PROPERTY TAXES			Actual 2022		Budget 2023		Estimated 2023		Budget 2024
SPECIFIC OWNERSHIP TAX									
INTERGOVERNMENTAL/DONATION 539,899 568,655 595,851 561,234 INTEREST INCOME 500,228 390,000 1,015,000 515,000 TOTAL OPERATING REVENUE 32,768,418 31,212,894 31,899,266 36,252,994 32,768,418 31,212,894 31,899,266 36,252,994 32,768,418 31,212,894 31,899,266 36,252,994 32,768,418 31,212,894 31,899,266 36,252,994 32,768,418 31,212,894 31,899,266 36,252,994 32,768,418 31,212,894 31,899,266 36,252,994 32,768,418 31,212,894 31,899,266 36,252,994 32,768,418 31,212,894 31,899,266 36,252,994 32,768,418 31,212,894 31,995,269 31,296 31,		\$		\$		\$		\$	
INTEREST INCOME									
OTHER TOTAL OPERATING REVENUE 1,520,668 370,204 438,415 501,300 EXPENDITURES: 32,768,418 31,212,894 31,899,266 36,252,994 BADMINISTRATION 1,832,067 2,174,176 1,995,569 2,160,148 FINANCE 278,756 331,127 305,282 315,296 IT DEPARTMENT 359,974 505,749 387,305 427,856 PLANNING 590,626 690,319 736,100 782,455 CONSTRUCTION & MAINTENANCE 1,186,112 1,421,643 1,332,223 1,448,171 PARKS AND OPEN SPACE 10,572,628 12,004,360 10,873,936 12,279,840 TOTAL OPERATING EXPENDITURES 14,820,163 17,127,374 15,621,415 17,413,766 EXCESS OPERATING REVENUE OVER (UNDER) EXP 17,948,255 14,085,520 16,277,851 18,839,290 OTHER REVENUE: 342,784 75,000 4,711,894 8,998,900 OPERATING TRANSFER IN 34,784 75,000 4,711,894 8,998,900 OTHER EXPENDITURES: 2 9,503,676									
TOTAL OPERATING REVENUE 32,768,418 31,212,894 31,899,266 36,252,994									
EXPENDITURES: ADMINISTRATION 1,832,067 2,174,176 1,995,569 2,160,148 FINANCE 278,756 331,127 305,282 315,296 IT DEPARTMENT 359,974 505,749 387,305 427,856 PLANNING 590,626 690,319 736,100 782,455 CONSTRUCTION & MAINTENANCE 1,186,112 1,421,643 1,323,223 1,448,171 PARKS AND OPEN SPACE 10,572,628 12,004,360 10,873,936 12,279,840 TOTAL OPERATING EXPENDITURES EXCESS OPERATING REVENUE OVER (UNDER) EXP OTHER REVENUE: INTERGOVERNMENTAL REVENUE FOR CAPITAL OPERATING TRANSFER IN 34,784 75,000 0PERATING REVENUE UNDESIGNATED DEBT SERVICE FOR 2019 COPS 2,425,500 2,426,100 2,426,100 2,426,100 2,426,100 2,426,100 2,426,100 2,426,100 2,426,100 2,426,100 2,426,100 2,426,100 2,426,000 DEBT SERVICE FOR 2021 COPS 1,330,865 1,330,900 1,331,900 ENERGY PERFORMANCE LEASE 494,237 509,064 509,064 509,064 509,064 509,064 509,060 OPERATING TRANSFER OUT 3,000,000 OPERAT									
ADMINISTRATION	TOTAL OPERATING REVENUE		32,768,418		31,212,894		31,899,266		36,252,994
ADMINISTRATION	EXPENDITURES:								
FINANCE IT DEPARTMENT 359,974 505,749 387,305 427,856 PLANNING 590,626 690,319 736,100 782,455 PLANNING 590,626 690,319 736,100 782,455 PLANNING TOTAL OPERATING EXPENDITURES 11,861,112 1,421,643 1,323,223 1,448,171 PARKS AND OPEN SPACE 10,572,628 12,004,360 10,873,936 12,279,840 TOTAL OPERATING EXPENDITURES 14,820,163 17,127,374 15,621,415 17,413,766 EXCESS OPERATING REVENUE OVER (UNDER) EXP 17,948,255 14,085,520 16,277,851 18,839,228 PARTING TRANSFER IN 34,784 75,000 100,000 100,000 TOTAL OTHER REVENUE 360,049 6,579,870 4,811,894 9,098,900 OPERATING TRANSFER IN 34,784 75,000 100,000 100,000 TOTAL OTHER REVENUE 360,049 6,579,870 4,811,894 9,098,900 PERST SERVICE FOR 2019 COPS 2,425,500 2,426,100 2,426,100 2,424,900 DEBT SERVICE FOR 2021 COPS 1,330,865 1,330,900 1,330,900 1,331,900 ENERGY PERFORMANCE LEASE 494,237 509,064 509,064 524,336 LOAN PAYMENT (DENVER WATER) 8,500,000 71,513 71,513 71,513 HUDSON GARDENS TRANSFER OUT 3,000,000 3,000,000 3,000,000 3,000,000			1.832.067		2.174.176		1.995.569		2.160.148
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ENERGY PERFORMANCE LEASE 494,237 509,064 509,064 524,336 LOAN PAYMENT (DENVER WATER) 85,000 71,513 71,513 71,513 HUDSON GARDENS TRANSFER 620,000 620,000 620,000 620,000 OPERATING TRANSFER OUT 3,000,000 3,000,000 3,000,000 3,000,000 MERIT INCREASE/BENCHMARKING - - - - 366,733 POSITION REQUESTS - - - 427,953 CAPITAL EXPENDITURES 10,755,404 21,864,894 19,924,888 22,708,390 TOTAL OTHER EXPENDITURES 18,711,006 39,326,147 27,882,465 39,936,359									
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HUDSON GARDENS TRANSFER 620,000 620,000 620,000 620,000 620,000 620,000 620,000 620,000 620,000 620,000 620,000 3,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,					•				
OPERATING TRANSFER OUT 3,000,000 <td>·</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	·								
MERIT INCREASE/BENCHMARKING - - - - 366,733 POSITION REQUESTS - - - - 427,953 CAPITAL EXPENDITURES 10,755,404 21,864,894 19,924,888 22,708,390 TOTAL OTHER EXPENDITURES 18,711,006 39,326,147 27,882,465 39,936,359									
POSITION REQUESTS - - - 427,953 CAPITAL EXPENDITURES 10,755,404 21,864,894 19,924,888 22,708,390 TOTAL OTHER EXPENDITURES 18,711,006 39,326,147 27,882,465 39,936,359			3,000,000		3,000,000		3,000,000		
CAPITAL EXPENDITURES 10,755,404 21,864,894 19,924,888 22,708,390 TOTAL OTHER EXPENDITURES 18,711,006 39,326,147 27,882,465 39,936,359			-		-		-		
TOTAL OTHER EXPENDITURES 18,711,006 39,326,147 27,882,465 39,936,359			.				-		•
$\frac{3}{402,702} \frac{(402,702)}{3} \frac{3}{(10,000,757)} \frac{(6,792,720)}{3} \frac{3}{(11,996,251)}$		Φ		Ф		¢		Ф	
	NET REVENUE OVER (UNDER) EXPENDITURES	Φ	(402,702)	Φ	(18,000,737)	Φ	(0,792,720)	Φ	(11,990,231)
TOTAL REVENUE \$ 33,128,467 \$ 37,792,764 \$ 36,711,160 \$ 45,351,894	TOTAL REVENUE	\$	33,128,467	\$	37,792,764	\$	36,711,160	\$	45,351,894
TOTAL EXPENDITURES 33,531,169 56,453,521 43,503,880 57,350,125	TOTAL EXPENDITURES				56,453,521				
	NET REVENUE OVER (UNDER) EXPENDITURES				(18,660,757)		(6,792,720)		(11,998,231)
BEGINNING FUNDS AVAILABLE 22,438,495 22,035,793 22,035,793 15,243,073	BEGINNING FUNDS AVAILABLE		22,438,495		22,035,793				15,243,073
ENDING FUNDS 22,035,793 3,375,036 15,243,073 3,244,842			22,035,793		3,375,036		15,243,073		3,244,842
LESS RESERVES:									
7% OPERATING RESERVE (1,026,167) (1,175,036) (1,064,099) (1,244,842)	7% OPERATING RESERVE		(1,026,167)		(1,175,036)		(1,064,099)		(1,244,842)
INSURANCE RESERVE (2,027,368) (2,000,000) - (2,000,000)	INSURANCE RESERVE		(2,027,368)		(2,000,000)		-		(2,000,000)
ENVIRONMENTAL RESERVE (200,000)	ENVIRONMENTAL RESERVE								<u> </u>
UNRESERVED FUNDS AVAILABLE \$ 18,782,258 \$ - \$ 14,178,974 \$ -	UNRESERVED FUNDS AVAILABLE	\$	18,782,258	\$	-	\$	14,178,974	\$	-

INTERGOVERNMENTAL/DONATION, OTHER, AND ADMINISTRATION

	Actual 2022	Budget 2023	E	stimated 2023	Budget 2024
INTERGOVERNMENTAL/DONATION REVENUE: REIMBURSEMENT FROM CITY OF LITTLETON ADMIN DONATIONS/GRANTS PLANNING OPERATING DONATIONS PARKS DONATIONS/INTERGOVERNMENTAL	\$ 463,986 18,016 26,155 31,742	\$ 500,622 20,000 - 48,033	\$	482,105 23,141 27,000 63,605	\$ 512,750 20,000 - 28,484
TOTAL INTERGOV/DONATION REVENUE	\$ 539,899	\$ 568,655	\$	595,851	\$ 561,234
OTHER REVENUE: ADMINISTRATION OTHER REVENUE CREDITS/REBATES INSURANCE REIMBURSEMENTS SPONSORSHIPS COMMUNICATIONS OTHER REVENUE PARK PERMIT REVENUE REUTER HESS REVENUE OTHER PARKS REVENUE TOTAL OTHER REVENUE	\$ 194,896 162,193 736,843 24,094 790 113,192 116,802 171,858 1,520,668	\$ 85,000 125,000 50,004 - 200 100,000 - 10,000 370,204	\$	6,700 227,545 75,000 15,000 745 100,000 - 13,425 438,415	\$ 85,000 230,000 50,000 15,000 200 110,000 - 11,100 501,300
ADMINISTRATION EXPENDITURES: ADMINISTRATION GENERAL OFFICE BUSINESS SERVICES COMMUNICATIONS DIVISION (includes Public Art) HUMAN RESOURCES MEDICAL CLAIMS LIABILITY ADJUSTMENT INSURANCE TOTAL EXPENDITURES	\$ 529,045 64,280 - 557,366 209,397 31,331 440,648 1,832,067	\$ 714,682 81,825 - 775,621 314,948 - 287,100 2,174,176	\$	582,355 77,487 - 775,132 271,845 - 288,750 1,995,569	\$ 508,162 89,074 80,373 861,899 307,140 - 313,500 2,160,148

CONSTRUCTION & MAINTENANCE EXPENDITURES

	Actual 2022		Budget 2023	E	Estimated 2023	Budget 2024		
GENERAL CONSTRUCTION	\$	585,052	\$ 719,324	\$	616,954	\$	612,774	
MECHANICAL MAINTENANCE		601,060	702,319		706,269		835,397	
TOTAL EXPENDITURES	\$	1,186,112	\$ 1,421,643	\$	1,323,223	\$	1,448,171	

PARKS AND OPEN SPACE EXPENDITURES

		Actual 2022	Budget 2023	Estimated 2023		Budget 2024
PARK MAINTENANCE ADMIN	\$	520,224	\$ 487,734	\$ 514,506	\$	520,551
MAINTENANCE DISTRICT ADMIN	-	1,092,651	1,004,122	1,058,697	-	1,080,075
IRRIGATION WATER COSTS		2,082,399	1,926,199	960,000		1,983,984
MAINTENANCE DISTRICT #1		333,110	437,099	436,435		426,127
MAINTENANCE DISTRICT #2		384,677	466,849	466,074		435,140
MAINTENANCE DISTRICT #3		375,892	467,907	486,333		478,800
MAINTENANCE DISTRICT #4		461,985	468,588	434,452		471,553
MAINTENANCE DISTRICT #5		6,762	423,222	411,111		441,677
ATHLETIC FIELDS		388,389	439,175	411,543		450,195
RUETER HESS MANAGEMENT		24,893	-	-		-
MAINTENANCE DISTRICT #6		3,592	401,619	395,730		407,609
MARY CARTER GREENWAY TRAIL DISTRICT		4,031	337,149	336,791		355,758
WILLOW SPRINGS ADMIN		173,220	325,716	317,364		321,344
FORESTRY		254,980	452,528	426,332		499,247
TREE ESTABLISHMENT/HEALTH CARE		428,160	-	-		-
GIS		144,476	173,068	170,668		162,329
HORTICULTURE		338,695	-	-		-
TRAILS		658,456	929,246	821,853		934,511
OPEN SPACE		442,632	656,051	640,851		663,469
GARAGE & SHOP		1,041,613	1,134,352	1,107,845		1,149,016
SIGN SHOP		170,826	183,413	184,958		210,711
SPP PROGRAM/FUND DONATIONS		2,282	48,033	63,605		28,484
SOUTH PLATTE PARK		556,615	609,151	591,453		628,726
CARSON PROGRAMS		150,691	-	-		-
VISITORS' SERVICES		531,377	633,139	637,335		630,534
TOTAL EXPENDITURES	\$	10,572,628	\$ 12,004,360	\$ 10,873,936	\$	12,279,840

INTERGOVERNMENTAL/DONATION REVENUE FOR CAPITAL PROJECTS

	 Actual 2022	Budget 2023	E	stimated 2023	Budget 2024
INTERGOVERNMENTAL/DONATION FOR CAPITAL:					
ACOS Grant Columbine Manor	\$ -	\$ 500,000	\$	550,000	\$ -
ACOS Grant Cornerstone Park	49,085	50,915		50,915	600,000
BUCK Foundation Capital Grant	12,000	-		-	-
Centennial Funds Cherry Knolls	-	45,000		45,000	-
Centennial Funds deKoevend Off Leash Area	-	425,000		-	-
Centennial Funds Linksview Park	-	490,200		490,200	-
Centennial Funds Puma Park	-	35,000		35,000	113,750
Douglas Cty Funds for Kline Homestead/Prov Ct Turf	-	49,390		49,390	-
Funds for BMX Relocation	-	100,000		100,000	-
Funds for East Trail Bridge at South Platte Park	-	-		-	270,000
Funds for Lee Gulch Amenities	-	200,000		200,000	-
Funds for Mary Carter Greenway	46,425	438,575		438,575	80,000
Funds for Mission Viejo Park Renovation	-	150,000		150,000	2,500,000
Holding Acct for Grant Funding	-	1,196,500		-	500,000
Littleton Funds for Jackass Hill Park	22,669	175,000		175,000	1,100,000
Littleton Funds Harlow Park	11,250	640,000		760,000	-
Littleton Funds Powers Park	-	160,000		130,000	2,950,000
Littleton Funds Ridgeview Park Pond Remediation	-	250,000		-	-
Littleton Funds South Platte Park	-	27,500		31,367	20,150
Littleton Funds Sterne Park	31,081	-		-	-
Littleton Funds Trailmark Improvements	4,069	435,931		385,931	-
Lone Tree Funds Cook Crk Projects	-	92,500		83,125	-
Lone Tree Funds LT Hub Improvements	-	50,000		50,000	-
Lone Tree Funds Pickleball Courts at LTRC	61,680	836,082		836,082	-
Matching Gifts Revenue	6,263	15,000		9,032	15,000
Sheridan Funds Bear Creek Trail	20,223	142,277		142,277	850,000
Sheridan Funds for Quincy Trail Projects	 60,520	-		-	
TOTAL REVENUE	\$ 325,265	\$ 6,504,870	\$	4,711,894	\$ 8,998,900

		Actual 2022		Budget 2023		Estimated 2023		Budget 2024
REVENUE:								
ICE ARENA	\$	7,062,882	\$	5,927,541	\$	6,556,821	\$	7,036,106
RECREATION CENTERS		4,686,222		3,815,616		3,952,091		3,999,066
ATHLETICS		3,058,641		2,730,439		2,917,244		3,224,902
OTHER RECREATION FACILITIES		2,669,684		2,457,474		2,199,050		2,437,208
GOLF COURSES		10,568,935		10,046,300		10,635,310		11,377,250
HOSPITALITY		4,991,402		4,749,019		5,275,341		5,774,778
INTEREST INCOME		155,995		20,000		400,000		400,000
OTHER REVENUE		6,105		600		250		600
TOTAL OPERATING REVENUE		33,199,866		29,746,989		31,936,107		34,249,910
EXPENDITURES:								
ADMINISTRATION		2,987,421		3,570,449		3,242,388		3,500,671
FINANCE DEPARTMENT		565,957		605,616		619,813		640,147
IT DEPARTMENT		730,856		807,167		786,345		868,676
ICE ARENA		3,890,800		4,309,115		4,460,179		4,793,701
RECREATION CENTERS		6,468,439		6,355,517		6,323,431		6,961,458
ATHLETICS		2,081,892		2,303,129		2,312,235		2,700,022
OTHER RECREATION FACILITIES		2,031,161		1,992,304		1,930,566		2,127,929
GOLF COURSES		7,362,370		7,469,432		7,339,263		7,883,762
HOSPITALITY		5,380,545		5,073,173		5,485,551		5,841,112
HOOFHALITI		3,300,343		3,073,173		3,403,331		3,041,112
TOTAL OPERATING EXPENDITURES EXCESS OPERATING REVENUE OVER		31,499,441		32,485,902		32,499,771		35,317,478
(UNDER) EXPENDITURES		1,700,425		(2,738,913)		(563,664)		(1,067,568)
OTHER REVENUE: OPERATING TRANSFER IN INTERGOVERNMENTAL REVENUE FOI CAPITAL LEASE PROCEEDS		3,000,000		3,000,000		3,000,000 - 180,000		3,000,000 25,000 220,000
TOTAL OTHER REVENUE		3,000,000		3,180,000		3,180,000		3,245,000
OTHER EXPENDITURES: UNDESIGNATED		_		4,323,777		_		4,939,954
MERIT INCREASE/BENCHMARKING		_		1,020,777		_		322,725
POSITION REQUESTS		_		_		_		146,843
CAPITAL OUTLAY		143,043		5,454,826		5,642,824		2,874,000
TOTAL OTHER EXPENDITURES		143,043		9,778,603		5,642,824		8,283,522
NET REVENUE OVER (UNDER) EXP	\$	4,557,382	\$	(9,337,516)	\$	(3,026,488)	\$	(6,106,090)
TOTAL DEVENIUE	Φ	20.400.000	Φ	22 020 000	Φ	25 440 407	æ	27 404 040
TOTAL REVENUE	\$	36,199,866	\$	32,926,989	\$	35,116,107	\$	37,494,910
TOTAL EXPENDITURES		31,642,484		42,264,505		38,142,595		43,601,000
NET REVENUE OVER (UNDER) EXP		4,557,382		(9,337,516)		(3,026,488)		(6,106,090)
BEGINNING FUNDS AVAILABLE		7,061,354		11,651,683		11,618,736		8,592,248
ENDING FUNDS		11,618,736		2,314,167		8,592,248		2,486,158
LESS RESERVES:		(2.125.500)		(2 214 467)		(2.256.260)		(2.406.450)
7% OPERATING RESERVE	\$	(2,125,500)	\$	(2,314,167)	\$	(2,256,268)	\$	(2,486,158)
UNRESERVED FUNDS AVAILABLE	Φ	9,493,236	Φ		Φ	6,335,980	Φ	

ADMINISTRATION EXPENDITURES

	Actual Budget 2022 2023		ı	Estimated 2023	Budget 2024	
ADMINISTRATION (+ MERCHANT						
FEES)	\$ 1,740,209	\$	2,000,636	\$	1,732,352	\$ 1,631,713
GENERAL OFFICE	130,507		160,692		157,321	180,848
BUSINESS SERVICES	-		-		-	163,181
REGISTRATION	209,125		235,293		214,537	264,841
HUMAN RESOURCES	425,138		590,928		551,928	623,588
INSURANCE	482,442		582,900		586,250	636,500
TOTAL EXPENDITURES	\$ 2,987,421	\$	3,570,449	\$	3,242,388	\$ 3,500,671

RECREATION REVENUE

	Actual 2022	Budget 2023		E	Estimated 2023	Budget 2024
ADMINISTRATION:						
GENERAL ADMINISTRATION	\$ 75	\$	-	\$	85	\$ -
ICE ARENAS:						
FAMILY SPORTS CENTER						
GENERAL OPERATIONS	265,536		260,800		323,800	365,000
IN-HOUSE HOCKEY	120,871		130,000		130,000	130,000
YOUTH TRAVEL HOCKEY	156,668		200,000		200,000	200,000
FIGURE SKATING	368,713		238,282		238,282	216,800
ADULT HOCKEY	99,914		200,000		200,000	200,000
ICE ARENA OPERATIONS	720,666		640,812		710,500	751,783
BIRTHDAY PARTIES	63,948		70,300		70,300	81,000
CAMPS & CLINICS	121,871		130,000		139,390	139,390
FAMILY ENT CENTER	206,384		250,000		236,196	250,396
SUBTOTAL FSC ICE ARENA	2,124,571		2,120,194		2,248,468	2,334,369
SS ICE ARENA						
OPERATIONS	144		-		-	-
SUBTOTAL SS ICE ARENA	144		-		-	-
SS SPORTS COMPLEX ICE ARENA						
GENERAL OPERATIONS	124,665		143,700		136,000	138,500
SCHOOL AGE PROGRAMS	63,976		79,000		124,767	124,927
IN-HOUSE HOCKEY	1,045,759		780,000		947,000	1,179,860
YOUTH TRAVEL HOCKEY	203,770		289,000		289,000	289,000
FIGURE SKATING	667,150		544,147		597,941	549,000
ADULT HOCKEY	819,611		702,200		934,000	1,133,000
ICE ARENA OPERATIONS	1,988,145		1,256,300		1,271,450	1,278,450
BIRTHDAY PARTIES	25,091		13,000		8,195	9,000
SUBTOTAL SS SPORTS COMPLEX ICE						
ARENA	4,938,167		3,807,347		4,308,353	4,701,737
SUBTOTAL ICE ARENAS	7,062,882		5,927,541		6,556,821	7,036,106
RECREATION CENTERS:						
BUCK RECREATION CENTER						
OPERATIONS	373,770		347,100		360,000	357,000
STAR	71,973		50,000		54,262	52,300
ACTIVE OLDER ADULTS	11,992		-		-	-
ARTS & ENRICHMENT	106,430		-		-	-
SCHOOL AGE PROGRAMS	61,021		71,000		96,602	96,642
FITNESS	300,733		308,000		363,600	358,500
AQUATICS	218,452		198,500		211,500	206,600
SUBTOTAL BUCK RECREATION						
CENTER	\$ 1,144,371	\$	974,600	\$	1,085,964	\$ 1,071,042

		Actual 2022		Budget 2023	E	Estimated 2023	Budget 2024		
LONE TREE RECREATION CENTER									
OPERATIONS	\$	332,644	\$	343,200	\$	346,000	\$	351,000	
ARTS & ENRICHMENT		240,017		-	•	-		-	
SCHOOL AGE PROGRAMS		97,520		107,500		91,077		91,257	
CHILD DISCOVERY TIME AT LT		93,756		115,000		85,545		112,990	
FITNESS		254,395		280,500		301,500		305,450	
AQUATICS		139,082		163,000		156,000		167,240	
SUBTOTAL LONE TREE RECREATION		,		,		,			
CENTER		1,157,414		1,009,200		980,122		1,027,937	
GOODSON RECREATION CENTER						·			
OPERATIONS		337,976		376,000		374,750		379,750	
ARTS & ENRICHMENT		368,406		-		-		-	
SCHOOL AGE PROGRAMS		347,594		115,000		130,357		130,547	
CHILD DISCOVERY TIME		91,036		125,000		121,370		123,526	
GYMNASTICS		440,615		430,100		471,000		460,500	
FITNESS		504,354		503,362		511,150		532,300	
AQUATICS		215,357		218,500		215,000		216,950	
SUBTOTAL GOODSON RECREATION									
CENTER		2,305,338		1,767,962		1,823,627		1,843,573	
SHERIDAN RECREATION CENTER									
OPERATIONS		36,662		43,654		44,068		38,214	
ARTS & ENRICHMENT		24,728		-		-		-	
FITNESS		17,634		20,200		18,225		18,300	
SUBTOTAL SHERIDAN RECREATION									
CENTER		79,024		63,854		62,293		56,514	
SUBTOTAL RECREATION CENTERS		4,686,147		3,815,616		3,952,006		3,999,066	
ATHLETICS:								_	
GENERAL OPERATIONS		509,726		416,400		452,500		426,400	
YOUTH COMMISSION		67		800		800		800	
YOUTH BASEBALL		140,333		130,153		137,225		133,242	
ADULT SOFTBALL		154,556		155,400		120,000		150,000	
YOUTH VOLLEYBALL		29,778		21,042		35,000		29,530	
ADULT VOLLEYBALL		6,328		7,860		6,328		7,320	
TRACK		103,563		91,738		102,141		98,438	
ADULT BASKETBALL		97,496		75,000		80,000		80,250	
YOUTH BASKETBALL		240,107		173,706		236,041		213,240	
PICKLEBALL		92,785		58,989		103,600		97,632	
ADULT LACROSSE		16,219		13,280		20,000		19,150	
YOUTH LACROSSE		235,369		209,010		205,000		197,960	
ADULT FLAG FOOTBALL		1,071		-		-		-	
YOUTH FLAG FOOTBALL		75,401		83,975		71,000		79,125	
CAMPS & CLINICS		96,317		105,473		99,000		136,357	
RACQUETBALL		8,624		6,480		6,121		6,958	
SUBTOTAL ATHLETIC PROGRAMS		1,807,740		1,549,306		1,674,756		1,676,402	
FSC DOME									
OPERATIONS		86,193		98,000		7,500		225,504	
ADULT SOCCER		19,818		23,100		12,000		29,600	
YOUTH SOCCER		2,575		51,000		54,250		90,800	
ADULT LACROSSE		-		7,500		3,000		8,400	
YOUTH LACROSSE		6,415		34,375		10,000		22,000	
ADULT FLAG FOOTBALL				9,300		7,750		10,000	
CAMPS & CLINICS	Φ.	7,270	Φ.	19,248	Φ.	- 04.500	Φ.	19,248	
SUBTOTAL FSC DOME	\$	122,271	\$	242,523	\$	94,500	\$	405,552	

	Actual 2022	Budget 2023	ı	Estimated 2023	Budget 2024
SS SPORTS COMPLEX ATHLETICS					
OPERATIONS	\$ 664,143	\$ 666,500	\$	668,702	\$ 673,500
ADULT SOCCER	47,695	38,600		71,908	65,848
YOUTH SOCCER	122,201	34,000		80,750	85,000
ADULT LACROSSE	82	5,100		2,050	5,100
YOUTH LACROSSE	30,875	33,000		24,996	28,000
ADULT FLAG FOOTBALL	2,903	-		5,500	5,500
YOUTH FLAG FOOTBALL	60	-		-	-
FITNESS	36,571	42,000		36,575	42,000
BIRTHDAY PARTIES	14,344	21,660		33,823	40,000
CAMPS & CLINICS	209,756	97,750		223,684	198,000
SUBTOTAL SS SPORTS COMPLEX					
ATHLETICS	1,128,630	938,610		1,147,988	1,142,948
SUBTOTAL ATHLETICS	3,058,641	2,730,439		2,917,244	3,224,902
OTHER RECREATION FACILITIES:					
SOUTH PLATTE PARK					
OUTDOOR RECREATION	146,128	89,627		125,000	124,425
COLORADO JOURNEY					
OPERATIONS	429,541	432,552		321,750	366,533
BATTING CAGES					
OPERATIONS	77,143	77,132		76,350	79,937
TENNIS					
LT TENNIS CENTER	130,433	102,995		83,473	96,850
LITTLETON TENNIS	880,235	917,034		802,409	930,280
HOLLY TENNIS	123,582	107,395		110,050	110,462
COUNTY LINE BMX					
COUNTY LINE BMX	15,346	19,039		18,200	15,700
LONE TREE HUB					
ARTS & ENRICHMENT	199,913	-		-	-
ESPORTS	39,052	-		-	-
FITNESS	2,810	4,000		3,000	3,000
OUTDOOR POOLS					
FRANKLIN POOL	138,758	149,000		129,800	156,160
FRANKLIN SWIM TEAM	29,405	31,500		28,573	31,000
COOK CREEK POOL	197,784	214,000		187,871	218,500
COOK CREEK SWIM TEAM	36,117	39,000		39,473	39,000
HOLLY POOL	114,952	145,500		162,148	139,640
HOLLY SWIM TEAM	26,195	28,000		22,495	26,000
HARLOW POOL	82,290	 100,700		88,458	 99,721
SUBTOTAL OTHER REC FACILITIES	2,669,684	2,457,474		2,199,050	2,437,208
TOTAL REVENUE	\$ 17,477,429	\$ 14,931,070	\$	15,625,206	\$ 16,697,282

RECREATION EXPENDITURES

, r	LCK	Actual 2022	-EIN	Budget 2023		Estimated 2023		Budget 2024	
ADMINISTRATION:		-						-	
GENERAL ADMINISTRATION	\$	1,009,742	\$	1,037,526	\$	1,156,842	\$	1,324,163	
ICE ARENAS:									
FAMILY SPORTS CENTER									
GENERAL OPERATIONS		418,173		533,736		534,417		556,829	
FACILITY MAINTENANCE		317,691		379,135		377,232		458,181	
YOUTH TRAVEL HOCKEY		915		-		-		-	
FIGURE SKATING		95,951		106,556		106,726		95,366	
ICE ARENA MAINTENANCE		180,255		173,847		225,891		265,525	
ICE ARENA OPERATIONS		371,561		389,719		381,734		368,334	
BIRTHDAY PARTIES		9,175		18,779		20,478		23,658	
CAMPS & CLINICS		50,144		75,216		54,071		78,133	
FAMILY ENT CENTER		364,435		319,617		377,471		373,812	
DEBT SERVICE		63,918		-		-		-	
SUBTOTAL FSC ICE ARENA		1,872,218		1,996,605		2,078,020		2,219,838	
SS ICE ARENA									
OPERATIONS		122,142		101,304		101,304		101,304	
SUBTOTAL FSC ICE ARENA		122,142		101,304		101,304		101,304	
SS SPORTS COMPLEX ICE ARENA		·		·		·		·	
GENERAL OPERATIONS		592,845		706,713		705,519		731,998	
FACILITY MAINTENANCE		250,894		349,555		269,041		277,646	
SCHOOL AGE PROGRAMS		56,663		80,320		62,438		81,626	
IN-HOUSE HOCKEY		354,510		366,547		482,296		568,791	
FIGURE SKATING		148,678		131,166		147,668		138,916	
ICE ARENA MAINTENANCE		180,514		246,900		226,197		252,692	
ADULT HOCKEY		307,920		327,325		363,516		396,490	
ICE ARENA OPERATIONS		788		, -		22,000		22,000	
BIRTHDAY PARTIES		3,628		2,680		2,180		2,400	
SUBTOTAL SS SPORTS COMPLEX ICE	:	,		•		· · · · · · · · · · · · · · · · · · ·		•	
ARENA		1,896,440		2,211,206		2,280,855		2,472,559	
SUBTOTAL ICE ARENAS		3,890,800		4,309,115		4,460,179		4,793,701	
RECREATION CENTERS:				, ,					
BUCK RECREATION CENTER									
OPERATIONS		356,054		338,474		361,175		395,153	
FACILITY MAINTENANCE		272,449		283,920		303,094		296,207	
STAR		80,529		81,351		81,896		83,221	
ACTIVE OLDER ADULTS		7,546		-		-		-	
ARTS & ENRICHMENT		85,210		_		_		_	
SCHOOL AGE PROGRAMS		53,707		66,116		60,978		76,163	
FITNESS		207,488		219,798		204,850		220,911	
AQUATICS		397,341		433,280		420,300		442,320	
DEBT SERVICE		41,005		100,200		-		45,224	
SUBTOTAL BUCK RECREATION		71,005		<u>-</u>				45,224	
CENTER	¢	1,501,329	\$	1,422,939	\$	1,432,293	\$	1,559,199	
VEIT I EIX	\$	1,501,529	φ	1,422,333	φ	1,432,233	Ψ	1,558,188	

	Actual 2022	Budget 2023	E	Estimated 2023	Budget 2024
LONE TREE RECREATION CENTER					
OPERATIONS	\$ 233,968	\$ 294,480	\$	281,450	\$ 324,107
FACILITY MAINTENANCE	213,853	264,208		261,878	275,893
ACTIVE OLDER ADULTS	22	-		-	-
ARTS & ENRICHMENT	202,501	-		-	-
SCHOOL AGE PROGRAMS	57,271	96,149		59,059	75,497
CHILD DISCOVERY TIME AT LT	77,372	107,969		102,259	109,296
FITNESS	187,739	224,327		192,601	222,134
AQUATICS	321,412	406,735		391,864	431,573
DEBT SERVICE	49,592	50,328		50,329	50,329
SUBTOTAL LONE TREE RECREATION					
CENTER	1,343,730	1,444,196		1,339,440	1,488,829
GOODSON RECREATION CENTER					
OPERATIONS	371,473	396,184		365,250	411,117
FACILITY MAINTENANCE	412,625	443,516		454,720	445,119
ARTS & ENRICHMENT	428,302	-		-	-
SCHOOL AGE PROGRAMS	79,903	103,591		77,202	91,099
CHILD DISCOVERY TIME	77,812	115,177		101,596	124,265
GYMNASTICS	274,606	341,375		322,443	375,855
FITNESS	300,038	337,242		336,858	363,665
AQUATICS	380,448	420,778		454,750	513,567
DEBT SERVICE	41,766	42,085		42,085	-
SUBTOTAL GOODSON RECREATION					
CENTER	2,366,973	2,199,948		2,154,904	2,324,687
SHERIDAN RECREATION CENTER					
OPERATIONS	149,548	161,898		158,689	167,189
FACILITY MAINTENANCE	76,552	85,208		80,792	93,945
ARTS & ENRICHMENT	20,531	-		-	-
FITNESS	34	3,802		471	3,446
SUBTOTAL SHERIDAN RECREATION					
CENTER	246,665	250,908		239,952	264,580
SUBTOTAL RECREATION CENTERS	5,458,697	5,317,991		5,166,589	5,637,295
ATHLETICS:					
GENERAL OPERATIONS	165,417	155,898		158,138	160,176
YOUTH COMMISSION	279	500		500	500
YOUTH BASEBALL	90,827	113,956		110,760	119,398
ADULT SOFTBALL	178,896	184,057		164,982	193,488
YOUTH VOLLEYBALL	15,026	17,415		16,262	19,897
ADULT VOLLEYBALL	4,633	7,125		4,665	5,460
TRACK	85,382	81,577		84,383	82,435
ADULT BASKETBALL	80,219	69,535		68,175	68,733
YOUTH BASKETBALL	130,104	147,693		157,780	155,737
PICKLEBALL	31,332	14,955		29,800	76,952
ADULT LACROSSE	7,073	8,554		10,500	10,713
YOUTH LACROSSE	134,893	166,916		135,681	165,920
ADULT FLAG FOOTBALL	484	· -		-	-
YOUTH FLAG FOOTBALL	50,081	53,902		52,605	52,887
CAMPS & CLINICS	90,355	100,196		93,383	98,100
RACQUETBALL	2,233	3,887		4,649	4,394
SUBTOTAL ATHLETIC PROGRAMS	\$ 1,067,234	\$ 1,126,166	\$	1,092,263	\$ 1,214,790

		Actual 2022		Budget 2023	1	Estimated 2023		Budget 2024
FSC DOME ATHLETICS								
OPERATIONS	\$	171,884	\$	255,554	\$	163,266	\$	322,599
ADULT SOCCER		11,330		8,900		5,420		12,710
YOUTH SOCCER		13,198		5,944		8,689		26,532
ADULT LACROSSE		28		3,536		1,528		4,784
YOUTH LACROSSE		19,290		14,859		2,400		7,761
ADULT FLAG FOOTBALL		342		5,690		3,873		5,911
CAMPS & CLINICS		4,404		8,121		-		1,590
DEBT SERVICE		12,783		-		-		-
SUBTOTAL FSC DOME		233,259		302,604		185,176		381,887
SS SPORTS COMPLEX ATHLETICS								
OPERATIONS		634,314		733,750		729,474		689,180
FACILITY MAINTENANCE		-		-		44,000		169,877
ADULT SOCCER		9,082		12,693		24,180		18,326
YOUTH SOCCER		1,376		6,602		23,901		25,117
ADULT LACROSSE		46		2,658		1,612		2,807
YOUTH LACROSSE		156		12,000		10,789		13,060
ADULT FLAG FOOTBALL		1,556		-		3,465		3,465
YOUTH FLAG FOOTBALL		(30)		-		-		-
FITNESS		13,411		29,700		25,902		29,700
BIRTHDAY PARTIES		9,751		8,913		15,250		15,713
CAMPS & CLINICS		111,737		68,043		156,223		136,100
SUBTOTAL SS SPORTS COMPLEX								
ATHLETICS		781,399		874,359		1,034,796		1,103,345
SUBTOTAL ATHLETICS		2,081,892		2,303,129		2,312,235		2,700,022
OTHER RECREATION FACILITIES:								
SOUTH PLATTE PARK								
OUTDOOR RECREATION		126,084		78,963		101,060		109,753
COLORADO JOURNEY								
OPERATIONS		153,654		203,692		177,782		201,043
BATTING CAGES								
OPERATIONS		37,935		50,413		45,841		53,843
TENNIS								
LT TENNIS CENTER		73,124		54,898		47,710		56,499
LITTLETON TENNIS		504,876		490,742		600,668		572,094
LITTLETON GENERAL OPERATIONS		214,680		285,804		226,146		353,931
HOLLY TENNIS		80,968		96,268		72,798		77,759
COUNTY LINE BMX								
COUNTY LINE BMX		10,981		15,779		13,915		17,945
LONE TREE HUB		00 500						
MAINTENANCE		29,509		-		-		-
ARTS & ENRICHMENT		161,134		-		-		-
ESPORTS		29,599		- 0.400		4 000		4 000
FITNESS		1,434		2,400		1,800		1,800
OUTDOOR POOLS		4 4 4 4 4 4		404 704		450.050		455.000
FRANKLIN POOL		141,411		161,724		152,350		155,802
FRANKLIN SWIM TEAM		16,732		17,484		19,613		15,057
COOK CREEK POOL		203,510		223,201		210,356		227,407
COOK CREEK SWIM TEAM		15,548		21,198		21,314		17,824
HOLLY POOL		130,677		168,174		125,879		149,543
HOLLY SWIM TEAM		15,158		17,922		16,900		15,206
HARLOW POOL		84,147		103,642		96,434		102,423
SUBTOTAL OTHER REC FACILITIES	\$	2,031,161	\$	1,992,304	¢	1,930,566	\$	2,127,929 16,583,110
TOTAL EXPENDITURES	Ψ	14,472,292	φ	14,960,065	\$	15,026,411	Ψ	10,303,110

GOLF REVENUE

	Actual 2022		Budget 2023	Estimated 2023	Budget 2024
LONE TREE					
PRO SHOP	\$	363,245	\$ 324,500	\$ 338,000	\$ 341,900
GENERAL OPERATIONS		2,677,787	2,677,000	2,714,800	2,780,000
SUBTOTAL LONE TREE GOLF		3,041,032	3,001,500	3,052,800	3,121,900
SOUTH SUBURBAN					
PRO SHOP		321,982	265,500	317,500	333,000
GENERAL OPERATIONS		2,953,853	2,857,900	3,146,540	3,349,500
SUBTOTAL SOUTH SUBURBAN GOLF		3,275,835	3,123,400	3,464,040	3,682,500
LITTLETON					
PRO SHOP		64,929	95,000	70,000	160,500
GENERAL OPERATIONS		1,621,211	1,395,900	1,424,825	1,745,750
SUBTOTAL LITTLETON GOLF		1,686,140	1,490,900	1,494,825	1,906,250
FSC GOLF					
FSC GOLF PRO SHOP		165,500	169,500	172,545	172,000
FSC GENERAL OPERATIONS		2,201,956	2,046,000	2,245,100	2,284,600
FSC HOCKEY PRO SHOP		198,472	215,000	206,000	210,000
SUBTOTAL FSC GOLF		2,565,928	2,430,500	2,623,645	2,666,600
TOTAL GOLF REVENUE	\$	10,568,935	\$ 10,046,300	\$ 10,635,310	\$ 11,377,250

GOLF EXPENDITURES

		Actual Budget 2022 2023		i	Estimated 2023		Budget 2024	
LONE TREE								
FACILITY MAINTENANCE	\$	19,282	\$	19,000	\$	19,000	\$	22,000
MAINTENANCE ADMIN	Ψ	96.527	Ψ	106,233	Ψ	106,665	Ψ	107,572
LANDSCAPE MAINTENANCE		815,295		863,610		840,151		876,971
GARAGE AND SHOP		190,574		240,493		223,393		237,790
PRO SHOP		316,175		277,981		314,148		308,349
GENERAL OPERATIONS		645,920		687,375		667,254		701,743
DEBT SERVICE		54,473		55,111		55,111		55,111
SUBTOTAL LONE TREE GOLF		2,138,246		2,249,803		2,225,722		2,309,536
SOUTH SUBURBAN				, i				
FACILITY MAINTENANCE		18,855		14,000		12,500		14,000
MAINTENANCE ADMIN		72,237		112,912		92,743		104,750
LANDSCAPE MAINTENANCE		904,501		820,831		790,331		831,447
GARAGE AND SHOP		159,102		205,119		186,119		224,007
PRO SHOP		239,695		203,817		214,117		227,957
GENERAL OPERATIONS		778,010		712,338		786,447		817,562
DEBT SERVICE		54,473		55,111		55,111		55,111
SUBTOTAL SOUTH SUBURBAN GOLF		2,226,873		2,124,128		2,137,368		2,274,834
LITTLETON								
FACILITY MAINTENANCE		13,201		8,300		4,000		4,000
MAINTENANCE ADMIN		91,375		86,348		116,568		122,679
LANDSCAPE MAINTENANCE		470,454		538,991		428,921		507,568
GARAGE AND SHOP		171,005		183,520		187,628		198,460
PRO SHOP		63,231		82,967		83,539		142,157
GENERAL OPERATIONS		283,373		267,524		274,278		318,364
DEBT SERVICE		46,692		47,238		47,238		47,238
SUBTOTAL LITTLETON GOLF		1,139,331		1,214,888		1,142,172		1,340,466
FSC GOLF								
FACILITY MAINTENANCE		3,962		6,400		5,950		6,900
MAINTENANCE ADMIN		66,918		73,363		71,771		74,058
LANDSCAPE MAINTENANCE		561,037		546,524		489,266		555,885
GARAGE AND SHOP		110,975		129,199		120,728		134,603
FSC GOLF PRO SHOP		195,161		206,999		207,450		213,405
FSC GENERAL OPERS		723,967		740,632		761,340		796,580
FSC HOCKEY PRO SHOP		130,310		160,000		160,000		160,000
FSC DEBT SERVICE		65,590		17,496		17,496		17,495
SUBTOTAL FSC GOLF TOTAL GOLF EXPENDITURES	•	1,857,920	¢	1,880,613	¢	1,834,001	¢	1,958,926
IOTAL GOLF EXPENDITURES	\$	7,362,370	\$	7,469,432	\$	7,339,263	\$	7,883,762

HOSPITALITY REVENUE

	Actual 2022	Budget 2023	E	Estimated 2023		Budget 2024
LONE TREE						
RESTAURANT	\$ 891,373	\$ 1,396,000	\$	1,395,663	\$	1,502,670
BANQUET	782,674	-		-		-
ROOMS DIVISION	309,665	363,283		251,498		396,348
SUBTOTAL LONE TREE	1,983,712	1,759,283		1,647,161		1,899,018
SOUTH SUBURBAN						
RESTAURANT	894,690	857,780		972,700		1,079,300
SUBTOTAL SOUTH SUBURBAN	894,690	857,780		972,700		1,079,300
LITTLETON						
RESTAURANT	194,782	212,606		204,402		303,800
SUBTOTAL LITTLETON	194,782	212,606		204,402		303,800
FAMILY SPORTS CENTER						
AVALANCHE GRILL	624,911	707,000		729,500		753,000
CONCESSION	42,065	43,500		90,500		93,600
SUBTOTAL FSC	666,976	750,500		820,000		846,600
SS SPORTS COMPLEX						
RESTAURANT	1,248,399	1,165,800		1,631,000		1,646,000
SUBTOTAL SS SPORTS COMPLEX	1,248,399	1,165,800		1,631,000		1,646,000
ADMINISTRATION	2,843	3,050		78		60
TOTAL HOSPITALITY REVENUE	\$ 4,991,402	\$ 4,749,019	\$	5,275,341	\$	5,774,778

HOSPITALITY EXPENDITURES

	Actual 2022	Budget 2023	E	Estimated 2023	Budget 2024
LONE TREE					
RESTAURANT	\$ 941,157	\$ 1,359,203	\$	1,434,488	\$ 1,520,496
BANQUET	695,611	-		-	-
ROOMS DIVISION	 325,331	344,349		320,606	370,508
SUBTOTAL LONE TREE	1,962,099	1,703,552		1,755,094	1,891,004
SOUTH SUBURBAN					
RESTAURANT	 1,019,830	817,484		922,538	1,019,629
SUBTOTAL SOUTH SUBURBAN	 1,019,830	817,484		922,538	1,019,629
LITTLETON					
RESTAURANT	 174,457	230,789		253,850	295,873
SUBTOTAL LITTLETON	 174,457	230,789		253,850	295,873
FAMILY SPORTS CENTER					
AVALANCHE GRILL	692,271	732,707		793,936	777,039
CONCESSION	70,388	85,359		87,702	89,870
DEBT SERVICE	 17,044	-		-	-
SUBTOTAL FSC	779,703	818,066		881,638	866,909
SS SPORTS COMPLEX					
RESTAURANT	 1,125,829	1,192,707		1,361,956	1,402,754
SUBTOTAL SS SPORTS COMPLEX	1,125,829	1,192,707		1,361,956	1,402,754
ADMINISTRATION	 318,627	310,575		310,475	364,943
TOTAL HOSPITALITY EXP	\$ 5,380,545	\$ 5,073,173	\$	5,485,551	\$ 5,841,112



DEBT SERVICE FUND

SOUTH SUBURBAN PARK AND RECREATION DISTRICT DEBT SERVICE FUND

	 Actual 2022	Budget 2023	Estimated 2023	Budget 2024
REVENUE:				_
PROPERTY TAXES	\$ 3,301,389	\$3,099,860	\$ 3,084,361	\$ 3,100,000
INTEREST EARNINGS	34,784	75,000	100,000	100,000
TOTAL DEVENUE	2 226 472	2 474 960	2 404 264	2 200 000
TOTAL REVENUE	 3,336,173	3,174,860	3,184,361	3,200,000
EXPENDITURES:				
ADMINISTRATION	49,913	18,410	50,000	53,000
BOND PRINCIPAL	1,395,000	1,465,000	1,465,000	1,540,000
BOND INTEREST	1,686,200	1,616,450	1,616,450	1,543,200
OPERATING TRANSFER OUT	34,784	75,000	100,000	100,000
TOTAL EVEN DITUES	 0.405.007	0.474.000	0.004.450	0.000.000
TOTAL EXPENDITURES	 3,165,897	3,174,860	3,231,450	3,236,200
NET DEVENUE OVED EVDENDITUDEO	470.070		(47.000)	(00.000)
NET REVENUE OVER EXPENDITURES	170,276	-	(47,089)	(36,200)
BEGINNING FUND BALANCE	 189,821	342,076	360,097	 313,008
ENDING FUND BALANCE	\$ 360,097	\$ 342,076	\$ 313,008	\$ 276,808



SOUTH SUBURBAN PARK AND RECREATION DISTRICT CONSERVATION TRUST FUND

	Actual Budget 2022 2023			Estimated 2023			Budget 2024
REVENUE:							_
INTERGOVERNMENTAL	\$ 967,976	\$	750,000	\$	1,000,000	\$	900,000
INTEREST INCOME	26,780		5,000		70,000		70,000
TOTAL REVENUE	994,756		755,000		1,070,000		970,000
EXPENDITURES: CAPITAL OUTLAY	954.316		1,920,080		1,858,243		1,441,790
UNDESIGNATED	-		405,456		-		310,503
TOTAL EXPENDITURES	954,316		2,325,536		1,858,243		1,752,293
NET REVENUES OVER (UNDER) EXP BEGINNING FUND BALANCE	40,440 1,530,096		(1,570,536) 1,570,536		(788,243) 1,570,536		(782,293) 782,293
ENDING FUND BALANCE	\$ 1,570,536	\$	-	\$	782,293	\$	-



GRANT FUND

SOUTH SUBURBAN PARK AND RECREATION DISTRICT GRANT FUND

		Actual 2022		Budget 2023	Estimated 2023		Budget 2024
REVENUE:							
ARTS & ENRICHMENT	\$	93,470	\$	1,159,961	\$ 1,169,823	\$	1,059,000
SOUTH PLATTE PARK PROGRAM		28,000		192,413	179,527		146,836
HUDSON GARDENS REVENUE		-		2,388,400	2,551,150		3,955,650
TOTAL OPERATING REVENUE		121,470		3,740,774	3,900,500		5,161,486
EXPENDITURES:							
ARTS & ENRICHMENT		93,470		1,222,165	1,123,377		1,094,996
SOUTH PLATTE PARK PROGRAM		28,000		195,826	1,123,577		146,836
HUDSON GARDENS EXPENDITURES		20,000		1,849,153	2,813,539		3,172,873
TOTAL OPERATING EXPENDITURES		121,470		3,267,144	4,116,443		4,414,705
TOTAL OF ENATING EXTENDITORES		121,470		3,207,144	4,110,443		4,414,703
EXCESS OPERATING REVENUE OVER							
(UNDER) EXP		-		473,630	(215,943)		746,781
OTHER REVENUE:							
OPERATING TRANSFER IN		-		620,000	620,000		620,000
INTERGOVERNMENTAL REVENUE FOR CAPIT		-		-	-		20,000
TOTAL OTHER REVENUE		-		620,000	620,000		640,000
OTHER EXPENDITURES:							
UNDESIGNATED		-		4,152,536	-		2,654,207
MERIT INCREASE/BENCHMARKING		-		-	(46,817)		44,007
POSITION REQUESTS		_		-	-		5,242
CAPITAL EXPENDITURES		_		1,000,000	604,500		2,318,500
TOTAL OTHER EXPENDITURES		_		5,152,536	557,683		5,021,956
NET REVENUE OVER (UNDER) EXPENDITURES	\$	-	\$	(4,058,906)	\$ (153,626)	\$	(3,655,175)
,				·	· ·		<u> </u>
TOTAL REVENUE	\$	121,470	\$	4,360,774	\$ 4,520,500	\$	5,801,486
TOTAL EXPENDITURES		121,470		8,419,680	4,674,126		9,436,661
NET REVENUE OVER (UNDER) EXPENDITURES		-		(4,058,906)	(153,626)		(3,635,175)
BEGINNING FUNDS AVAILABLE		-		-	-		3,947,652
CONTRIBUTED ASSETS		-		4,058,906	4,101,278		-
ENDING FUND AVAILABLE		-		-	3,947,652		312,477
LESS RESERVES:					/aa : == ::		/o. / o. · `
7% OPERATING RESERVE	_	-	Φ.	-	(284,874)	Φ.	(312,477)
UNRESERVED FUNDS AVAILABLE	\$	-	\$	-	\$ 3,662,778	\$	

SOUTH SUBURBAN PARK AND RECREATION DISTRICT GRANT FUND

	Actual 2022		Budget 2023	Estimated 2023	Budget 2024
REVENUE					
ARTS & ENRICHMENT PROGRAMS:					
BUCK RECREATION CENTER					
ACTIVE OLDER ADULTS	\$	-	\$ 22,000	\$ 4,956	\$ 7,000
ARTS & ENRICHMENT		-	99,500	113,200	108,700
LONE TREE RECREATION CENTER					
ARTS & ENRICHMENT		-	171,750	237,000	240,000
GOODSON RECREATION CENTER					
ARTS & ENRICHMENT		-	350,500	362,600	352,000
SHERIDAN RECREATION CENTER					
ARTS & ENRICHMENT		-	26,300	18,175	20,800
LONE TREE HUB					
ARTS & ENRICHMENT		-	181,500	196,500	184,500
ESPORTS		-	42,000	47,000	42,000
SCFD GRANT REVENUE		93,470	266,411	190,392	104,000
TOTAL ARTS & ENRICHMENT REVENUE		93,470	1,159,961	1,169,823	1,059,000
SOUTH PLATTE PARK PROGRAMS					
NATURE PROGRAMS		-	120,386	137,500	146,836
SCFD GRANT REVENUE		28,000	72,027	42,027	_
TOTAL SPP PROGRAM REVENUE		28,000	192,413	179,527	146,836
HUDSON GARDENS					
GENERAL ADMINISTRATION		-	295,950	566,340	463,600
GUEST SERVICES		-	190,200	189,000	166,750
RENTALS		-	947,250	765,495	1,369,300
COMMUNITY PROGRAMS & OUTREACH		-	955,000	29,945	10,000
SPECIAL EVENTS		-	-	1,000,370	1,946,000
TOTAL HUDSON GARDENS REVENUE		-	2,388,400	2,551,150	3,955,650
TOTAL REVENUE	\$	121,470	\$ 3,740,774	\$ 3,900,500	\$ 5,161,486

SOUTH SUBURBAN PARK AND RECREATION DISTRICT GRANT FUND

	Actual 2022		Budget 2023	Estimated 2023	Budget 2024
EXPENDITURES					_
ARTS & ENRICHMENT PROGRAMS:					
BUCK RECREATION CENTER					
ACTIVE OLDER ADULTS	\$	-	\$ 16,082	\$ 7,760	\$ 9,200
ARTS & ENRICHMENT		-	125,779	135,220	137,222
LONE TREE RECREATION CENTER					
ARTS & ENRICHMENT		-	190,544	262,624	250,771
GOODSON RECREATION CENTER					
ARTS & ENRICHMENT		-	347,752	359,392	351,460
SHERIDAN RECREATION CENTER					
ARTS & ENRICHMENT		-	27,810	25,628	31,867
LONE TREE HUB					
MAINTENANCE		-	28,750	28,000	30,700
ARTS & ENRICHMENT		-	180,115	184,252	182,825
ESPORTS		-	34,150	51,596	100,951
SCFD GRANT EXPENDITURES		93,470	271,183	68,905	_
TOTAL ARTS & ENRICHMENT EXPENDITURES		93,470	1,222,165	1,123,377	1,094,996
SOUTH PLATTE PARK PROGRAMS					
NATURE PROGRAMS		-	123,799	137,500	146,836
SCFD GRANT EXPENDITURES		28,000	72,027	42,027	
TOTAL SPP PROGRAM EXPENDITURES		28,000	195,826	179,527	146,836
HUDSON GARDENS					
GENERAL ADMINISTRATION		-	523,332	482,575	457,760
BUILDING MAINTENANCE		-	279,489	377,657	415,036
GROUND MAINTENANCE		-	346,609	254,248	295,228
GUEST SERVICES		-	179,179	186,897	199,677
RENTALS		-	207,194	253,618	418,872
COMMUNITY PROGRAMS & OUTREACH		-	-	67,770	15,800
SPECIAL EVENTS		-	313,350	1,190,774	1,370,500
TOTAL HUDSON GARDENS EXPENDITURES		-	 1,849,153	2,813,539	 3,172,873
TOTAL EXPENDITURES	_\$	121,470	\$ 3,267,144	\$ 4,116,443	\$ 4,414,705



SOUTH SUBURBAN PARK AND RECREATION DISTRICT CAPITAL PROJECTS FUND

		Actual 2022		Budget 2023		Estimated 2023		Budget 2024	
REVENUE:								_	
INTEREST INCOME	\$	356,746	\$	20,000	\$		\$	50,000	
INTERGOVERNMENTAL/DONATION REVENUE		1,593,742		968,775		1,685,275		1,100,000	
TOTAL REVENUE		1,950,488		988,775		2,235,275		1,150,000	
EXPENDITURES:									
UNDESIGNATED		_		(43,676)		-		89,450	
CAPITAL OUTLAY		11,807,917	1	15,659,220		16,322,594		1,600,000	
TOTAL EXPENDITURES		11,807,917	1	15,615,544		16,322,594		1,689,450	
NET REVENUES OVER (UNDER) EXP		(9,857,429)	•	14,626,769)		(14,087,319)		(539,450)	
BEGINNING FUND BALANCE		24,484,198		4,626,769		14,626,769		539,450	
ENDING FUND BALANCE	\$	14,626,769	\$	-	\$	539,450	\$	-	
INTERGOVERNMENTAL/DONATION FOR CAPIT ACOS Grant Harmony Park	'AL:	319,500	\$		\$		\$		
Centennial Funds Abbott Park	Φ	319,500	Φ	393,000	Ф	393,000	Φ	-	
Centennial Funds Cherry Park		-		558,000		558,000		-	
Centennial Funds Cherry Knolls Park		-		550,000		556,000		1,100,000	
Centennial Funds Foxhill Park Playground		325,000		-		_		1,100,000	
Centennial Funds Little Dry Creek Park Renovation		-		158,000		158,000		_	
Centennial Funds Wayfinding Signs		101,742		-		-		_	
Grant Funds Cornerstone Park		160,000		-		-		-	
HLCC Funds for Elati Bridge		-		165,500		165,500		-	
Holding Acct for Grant Funding		-		(716,500)		-		-	
Littleton Funds Ida Park		87,500		-		-		-	
Littleton Funds Southbridge Park Imp		500,000		-		-		-	
Littleton Funds Writers Vista Playground		100,000		410,775		410,775		-	
TOTAL INTERGOVERNMENTAL REVENUE	\$	1,593,742	\$	968,775	\$	1,685,275	\$	1,100,000	

